

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, DC 20549**

**FORM F-1
REGISTRATION STATEMENT
UNDER
THE SECURITIES ACT OF 1933**

Stevanato Group S.p.A.

(Exact name of Registrant as specified in its charter)

Republic of Italy
(State or other jurisdiction of
incorporation or organization)

3221
(Primary Standard Industrial
Classification Code Number)

Not Applicable
(I.R.S. Employer
Identification Number)

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(Address, including zip code, and telephone number, including area code, of Registrant's principal executive offices)

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Approximate date of commencement of proposed sale to the public: as soon as practicable after the effective date of this registration statement.

If any of the securities being registered on this Form are to be offered on a delayed or continuous basis pursuant to Rule 415 under the Securities Act of 1933, check the following box.

If this Form is filed to register additional securities for an offering pursuant to Rule 462(b) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

If this Form is a post-effective amendment filed pursuant to Rule 462(c) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

If this Form is a post-effective amendment filed pursuant to Rule 462(d) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933. Emerging growth company

If an emerging growth company that prepares its financial statements in accordance with U.S. GAAP, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards† provided pursuant to Section 7(a)(2)(B) of the Securities Act.

† The term "new or revised financial accounting standard" refers to any update issued by the Financial Accounting Standards Board to its Accounting Standards Codification after April 5, 2012.

CALCULATION OF REGISTRATION FEE

Title of each class of securities to be registered	Proposed maximum aggregate offering price(1)	Amount of registration fee(2)
Ordinary shares without par value	\$100,000,000	\$10,910

- (1) Estimated solely for the purpose of determining the amount of registration fee in accordance with Rule 457(o) under the Securities Act of 1933, as amended. Includes ordinary shares that are issuable pursuant to the exercise of the underwriters' over-allotment rights.
- (2) Calculated pursuant to Rule 457(o) based on an estimate of the proposed maximum aggregate offering price.

The Registrant hereby amends this Registration Statement on such date or dates as may be necessary to delay its effective date until the Registrant shall file a further amendment which specifically states that this Registration Statement shall thereafter become effective in accordance with Section 8(a) of the Securities Act of 1933 or until the Registration Statement shall become effective on such date as the Securities and Exchange Commission, acting pursuant to said Section 8(a), may determine.

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The information in this prospectus is not complete and may be changed. These securities may not be sold until the registration statement filed with the Securities and Exchange Commission is effective. This prospectus is not an offer to sell nor does it seek an offer to buy these securities in any jurisdiction where the offer or sale is not permitted.

PRELIMINARY PROSPECTUS
SUBJECT TO COMPLETION, DATED _____, 2021

STEVANATO GROUP S.P.A.



Ordinary shares

This is an initial public offering of _____ ordinary shares without par value in the capital of Stevanato Group S.p.A. ("Shares") by Stevanato Group S.p.A. The selling shareholder identified in this prospectus is offering an additional _____ Shares.

We currently estimate that the initial public offering price will be between \$ _____ and \$ _____ per Share. Prior to this offering, there has been no public market in the United States, or the U.S., for our Shares. Application has been made for the listing of our Shares on the New York Stock Exchange ("NYSE") under the ticker STVN. We believe that upon completion of the offering contemplated by this prospectus, we will meet the standards for listing on the NYSE's main exchange.

Following the completion of this offering, our outstanding share capital will consist of ordinary shares and class A multiple voting shares. Stevanato Holding S.r.l. will beneficially own all of our issued class A multiple voting shares and will be able to exercise _____ % of the total voting power of our issued and outstanding share capital immediately following the completion of this offering (or approximately _____ % if the underwriters' option to purchase additional shares is exercised in full). Holders of ordinary shares will be entitled to one vote per share, while holders of class A multiple voting shares will be entitled to three votes per share. Upon any sale, transfer, assignment or disposition of any class A multiple voting shares by a holder thereof to a non-affiliate of such holder, each of such class A multiple voting shares will be automatically and immediately converted into one ordinary share.

Following the completion of this offering, we will be a "controlled company" within the meaning of the corporate governance rules of the NYSE because Stevanato Holding S.r.l. will beneficially own _____ % of the total voting power of our then outstanding share capital, assuming the underwriters do not exercise their over-allotment option, or _____ % of our then outstanding share capital if the underwriters exercise their over-allotment option in full. See "Principal and Selling Shareholder" beginning on page 128.

We are both an "emerging growth company" and a "foreign private issuer" as defined under U.S. federal securities laws and as such, will be eligible for reduced public company reporting requirements for this prospectus and future filings.

Investing in our shares involves risks. see "[Risk Factors](#)" beginning on page 20.

Neither the United States Securities and Exchange Commission nor any other regulatory body has approved or disapproved of these securities, or determined if this prospectus is truthful or complete. Any representation to the contrary is a criminal offense.

PRICE US\$ _____ per Share

	Price to Public	Underwriting Discounts and Commissions(1)	Proceeds to us	Proceeds to Selling Shareholder
Per ordinary share	\$ _____	\$ _____	\$ _____	\$ _____
Total	\$ _____	\$ _____	\$ _____	\$ _____

(1) See the section entitled "Underwriting" for additional disclosure regarding underwriting compensation payable by us.

To the extent that the underwriters sell more than _____ Shares, we and the selling shareholder have granted the underwriters the right to purchase up to an additional _____ Shares at the same price as the Shares offered through this prospectus, for _____ days after the date of this prospectus.

The underwriters expect to deliver the Shares against payment in U.S. dollars in New York, New York on or about _____, 2021.

MORGAN STANLEY	BofA SECURITIES	UBS	JEFFERIES	
	KEYBANC	INVESTMENT	WELLS	
CITIGROUP	CAPITAL MARKETS	BANK	FARGO	WILLIAM
			SECURITIES	BLAIR

Prospectus dated _____, 2021.

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You should rely only on the information contained in this prospectus and any related free-writing prospectus that we authorize to be distributed to you. We and the underwriters have not authorized any person to provide you with information different from that contained in this prospectus or any related free-writing prospectus authorized to be distributed to you. This prospectus is not an offer to sell, nor is it seeking an offer to buy, Shares in any state or other jurisdiction where such offer or sale is not permitted. The information in this prospectus speaks only as of the date of this prospectus unless the information specifically indicates that another date applies, regardless of the time of delivery of this prospectus or of any sale of the securities offered hereby.

Neither we nor any of the underwriters has done anything that would permit this offering or possession or distribution of this prospectus, or any filed free writing prospectus, in any jurisdiction other than in the United States. Persons outside the United States who come into possession of this prospectus or any filed free writing prospectus must inform themselves about, and observe any restrictions relating to, the offering of the Shares and the distribution of this prospectus or any filed free writing prospectus outside of the United States.

We are incorporated in Italy, and a majority of our outstanding securities are owned by non-U.S. residents. Under the rules of the U.S. Securities and Exchange Commission (“SEC”), we are currently eligible for treatment as a “foreign private issuer.” As a foreign private issuer, we will not be required to file periodic reports and financial statements with the SEC as frequently or as promptly as domestic registrants whose securities are registered under the Securities Exchange Act of 1934, as amended (the “Exchange Act”).

We are responsible for the information contained in this prospectus. Neither we, the Selling Shareholder nor the underwriters have authorized anyone to provide you with different information, and neither we, the Selling Shareholder nor the underwriters take responsibility for any other information others may give you. We, the Selling Shareholder and the underwriters are not making an offer to sell, or seeking offers to buy, these securities in any jurisdiction where the offer or sale is not permitted. You should not assume that the information contained in this prospectus is accurate as of any date other than its date regardless of the time of delivery of this prospectus or of any sale of the Shares.

NOTE ON THE PRESENTATION OF INFORMATION

Throughout this registration statement, unless the context otherwise requires, references to “Stevanato Group S.p.A.”, “Stevanato”, the “Company”, “we”, “us”, “Group”, “our” and words of similar import refer to Stevanato Group S.p.A. and its consolidated subsidiaries.

Unless otherwise indicated, all references to “€”, “EUR” and “Euro” in this annual report are to, and amounts are presented in, euros. All references to “US\$” and “\$” are to U.S. dollars.

Financial Statements

We present in this prospectus the audited consolidated financial statements as of December 31, 2019 and 2020, as well as the unaudited interim condensed consolidated financial statements for the three months ended March 31, 2020 and 2021. These financial statements were prepared in accordance with International Financial Reporting Standards, or IFRS, as issued by the International Accounting Standards Board, or IASB.

All references herein to “our financial statements,” “our audited consolidated financial information,” “our audited consolidated financial statements”, “our unaudited interim condensed consolidated financial information” and “our unaudited interim condensed consolidated financial statements”, are to Stevanato Group’s consolidated financial statements included elsewhere in this prospectus.

This financial information should be read in conjunction with “Management’s Discussion and Analysis of Financial Condition and Results of Operations”, our audited consolidated financial statements and unaudited interim condensed consolidated financial statements, including the notes thereto, included elsewhere in this prospectus.

Following this offering, we will begin reporting consolidated financial information to shareholders. We maintain our books and records in euro and our financial statements will be prepared in accordance with IFRS, as issued by the IASB.

Our fiscal year ends on December 31. References in this prospectus to a fiscal year, such as “fiscal year 2020,” relate to our fiscal year ended on December 31 of that calendar year.

Special Note Regarding Non-GAAP Financial Measures

This prospectus presents our EBITDA, Adjusted EBITDA, Adjusted EBITDA Margin, Adjusted Operating Profit, Adjusted Operating Profit Margin, CAPEX and Free Cash Flow, which are non-GAAP financial measures, and their reconciliations to the nearest measure as defined by IFRS, for the convenience of investors.

EBITDA is defined as net profit before income tax expenses, net financial expenses, including share of profit of associates, amortization and depreciation. Adjusted EBITDA is defined as EBITDA as adjusted for certain income and costs expected to occur infrequently, and that management considers not reflective of ongoing operational activities of the company. EBITDA is presented to aid management in their analysis of the performance of the Group and to assist in the comparison of our performance with that of our competitors. Adjusted EBITDA is provided in order to present how the underlying business has performed excluding the impact of certain non-recurring items, which may alter the underlying performance and impair comparability of results between periods. Adjusted EBITDA margin is calculated by dividing Adjusted EBITDA for a period by total revenue for the same period.

Adjusted Operating Profit represents Operating Profit as adjusted for certain income and costs expected to occur infrequently, and that management considers not reflective of ongoing operational activities. Adjusted Operating Profit is provided in order to present how the underlying business has performed excluding the impact of the adjusting items, which may alter the underlying performance and impair comparability of results between the periods. Adjusted Operating Profit Margin is calculated by dividing Adjusted Operating Profit for a period by total revenue for the same period.

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Capital expenditure, or CAPEX, is the sum of investment amounts on tangible fixed assets and intangible assets during the period (excluding right-of-use assets recognized during the period in accordance with IFRS 16—Leases). These investment activities consist of acquisitions of property and equipment and intangible assets.

Free Cash Flow is defined as cash flows from operating activities excluding interests paid and received, less investments in property, plant and equipment and intangible assets on a paid-out cash basis.

Management uses EBITDA, Adjusted EBITDA, Adjusted EBITDA Margin, Adjusted Operating Profit, Adjusted Operating Profit Margin, CAPEX and Free Cash Flow to monitor the underlying performance of the business and its operations. These measures are used by different companies for differing purposes and are often calculated in ways that reflect the circumstances of those companies. You should exercise caution in comparing these measures as reported by us to the same or similar measures as reported by other companies. These non-GAAP financial measures may not be comparable to similarly titled metrics of other companies.

EBITDA, Adjusted EBITDA, Adjusted EBITDA Margin, Adjusted Operating Profit, Adjusted Operating Profit Margin, CAPEX and Free Cash Flow are not measurements of performance under IFRS or any other generally accepted accounting principles, and you should not consider them as an alternative to loss for the period, operating loss or other financial measures determined in accordance with IFRS. These measures have limitations as analytical tools, and you should not consider them in isolation. See “*Summary Consolidated Financial Data—Non-GAAP Financial Measures*” for more detail on these limitations of EBITDA, Adjusted EBITDA, Adjusted EBITDA Margin, Adjusted Operating Profit, Adjusted Operating Profit Margin, CAPEX and Free Cash Flow. Accordingly, prospective investors should not place undue reliance on these non-GAAP financial measures contained in this prospectus.

Market Share and Other Information

This prospectus contains data related to economic conditions in the market in which we operate. The information contained in this prospectus concerning economic conditions is based on publicly available information from third-party sources that we believe to be reasonable. Market data and certain industry forecast data used in this prospectus were obtained from internal reports and studies, where appropriate, as well as estimates, market research, publicly available information and industry publications. We obtained the information included in this prospectus relating to the industry in which we operate, as well as the estimates concerning market shares, through internal research, public information and publications on the industry prepared by official public sources.

There are a number of studies that address either specific market segments, or regional markets, within our industry. We have reviewed and analyzed data collected by, among others, IQVIA, Alira Health, Roots Analysis, Markets and Markets Research Pvt Ltd., Grand View Research and Evaluate MedTech and Global Data UK Ltd (“**Global Data**”). However, given the rapid changes in our industry and the markets in which we operate, no industry research that is generally available covers all of the trends we view as key to understanding our industry and our place in it as providers of drug containment, drug delivery and diagnostic solutions for the pharmaceutical, biotechnology and life sciences industries.

Due to the evolving nature of our industry and competitors, we believe that it is difficult for any market participant, including us, to provide precise data on the market or our industry. However, we believe that the market and industry data we present in this prospectus provide accurate estimates of the market and our place in it. Forecasts and other forward-looking information obtained from these sources are subject to the same qualifications and uncertainties as other forward-looking statements in this prospectus. We have no reason to believe any of this information or these reports are inaccurate in any material respect and believe and act as if they are reliable. In addition, the data that we compile internally and our estimates have not been verified by an independent source. None of the publications, reports or other published industry sources referred to in this prospectus were commissioned by us or prepared at our request. Except as disclosed in this prospectus, we have not sought or obtained the consent of any of these sources to include such market data in this prospectus.

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Rounding

We have made rounding adjustments to some of the figures included in this prospectus. Accordingly, numerical figures shown as totals in some tables may not be an arithmetic aggregation of the figures that preceded them.

Trademarks, Service Marks and Trade Names

We have proprietary rights to trademarks used in this prospectus that are important to our business, many of which are registered under applicable intellectual property laws. Solely for convenience, the trademarks, service marks, logos and trade names referred to in this prospectus are without the ® and ™ symbols, but such references are not intended to indicate, in any way, that we will not assert, to the fullest extent under applicable law, our rights or the rights of the applicable licensors to these trademarks, service marks and trade names. This prospectus contains additional trademarks, service marks and trade names of others, which are the property of their respective owners. All trademarks, service marks and trade names appearing in this prospectus are, to our knowledge, the property of their respective owners. We do not intend our use or display of other companies' trademarks, service marks, copyrights or trade names to imply a relationship with, or endorsement or sponsorship of us by, any other companies.

PROSPECTUS SUMMARY

The following summary is qualified in its entirety by, and should be read in conjunction with, the more detailed information and financial statements appearing elsewhere in this prospectus. In addition to this summary, we urge you to read the entire prospectus carefully before deciding whether to buy our Shares. You should carefully consider, among other things, our financial statements and the related notes and sections entitled “Risk Factors”, “Business”, and “Management’s Discussion and Analysis of Financial Condition and Results of Operations” included elsewhere in this prospectus.

STEVANATO GROUP

Overview

We are a leading global provider of drug containment, drug delivery and diagnostic solutions to the pharmaceutical, biotechnology and life sciences industries. We deliver an integrated, end-to-end portfolio of products, processes and services that address customer needs across the entire drug life cycle at each of the development, clinical and commercial stages. Our core capabilities in scientific research and development, our commitment to technical innovation and our engineering excellence are central to our ability to offer value added solutions to our clients.

We have secured a leadership position within the drug development and delivery value chain through our investment in research and development and the expansion of our global footprint and capabilities. Over our 70-year history, we have earned a leading reputation for high quality and reliability that has enabled us to become a partner of choice for more than 700 companies globally, including 41 of the top 50 pharmaceutical companies (which comprise all of the top 15), and eight of the top ten in-vitro diagnostic companies, as measured by 2020 revenue, according to data collected by Global Data. We also serve 15 of the top 20 biotechnology companies by market capitalization in the NASDAQ Biotechnology Index and over 100 biotechnology customers in total.

Our priority is to provide flexible solutions that preserve the integrity of pharmaceutical products and enable our customers to deliver safe and effective treatments to patients while reducing time to market, total cost of ownership (i.e., logistics, drug product waste, storage and personnel costs) and supply chain risk. We achieve this by developing our products in close collaboration with our customers, leveraging our scientific research capabilities, technical expertise and engineering and manufacturing excellence to meet their quality requirements.

Our solutions are highly integrated with the development, production and commercialization processes of our customers. In addition to manufacturing drug containment and delivery solutions, we provide a full set of services across all stages of drug development, from pre-clinical to clinical stage and commercialization. We also engineer machinery and equipment for the production of drug containment and delivery systems that can be integrated into both our customers’ and our own manufacturing processes. Our involvement at each stage of a drug’s life cycle, together with the breadth of our offering, enables us to serve as a one-stop-shop for our customers, which we believe represents a significant competitive advantage.

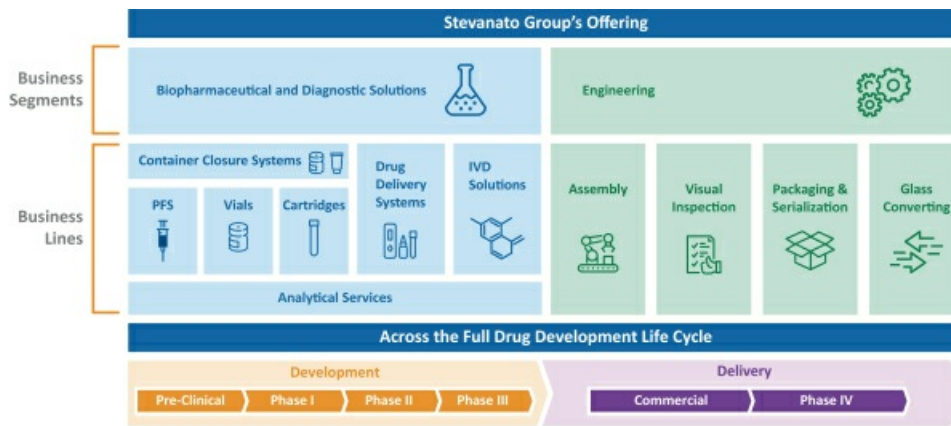
We operate across the healthcare industry and serve some of its fastest growing market segments, including biologics, biosimilars, vaccines and molecular diagnostics. As a result of how closely integrated we are in the drug production and delivery supply chain, we are well-positioned to benefit from secular trends within our target industries, such as increases in demand resulting from pharmaceutical innovation, acceleration and expansion of vaccination programs, growth in biologics/biosimilars, self-administration of medicines, aging demographics and increasing quality standards and regulation.

We estimate that our total addressable market, based on our current offering, exceeds \$11 billion, in terms of revenue generated by all market participants in 2020, and consists of biopharmaceutical injectables and

in-vitro diagnostic products. Within each of these markets, we operate in some of the fastest growing segments, including pre-fillable syringes, drug delivery systems, molecular diagnostics and assembly equipment. We believe there are opportunities to further expand our addressable markets, including by targeting (i) complementary containment solutions, (ii) additional delivery systems, (iii) complementary engineering solutions and (iv) aftersales support and services. For more information on our addressable market, see “*Business—Our Industry and Growing End Market.*”

We operate our business in two segments:

- Biopharmaceutical and Diagnostic Solutions, which includes all the products, processes and services developed and provided for the containment and delivery of pharmaceutical and biotechnology drugs and reagents, as well as the production of diagnostic consumables; and
- Engineering, which includes all of the equipment and technologies developed and provided to support the end-to-end pharmaceutical, biotechnology and diagnostic manufacturing processes (assembly, visual inspection, packaging and serialization and glass converting).



In 2020, we generated approximately 85% of our total revenue from our Biopharmaceutical and Diagnostic Solutions segment with the remaining approximately 15% from our Engineering segment.

We refer to premium products in the Biopharmaceutical and Diagnostic Solutions segment as our “high-value” solutions. “High-value” solutions are wholly owned, internally developed products, processes and services for which we hold intellectual property rights or have strong proprietary know-how, and that are characterized by particular complexity and high performance. Our “high-value” solutions deliver significant benefits to customers in terms of time-to-market and reduced total cost of ownership. Among our key “high-value” solutions is our EZ-Fill® line of ready-to-fill injectable products, which can be customized to clients’ needs. For additional information on EZ-Fill® see “*Business—Business Segments—Biopharmaceutical and Diagnostic Solutions—Container Closure Systems (CCS).*”

We have nine production plants for manufacturing and assembling pharmaceutical and healthcare products across Europe (Italy, Germany and Slovakia) and the rest of the world (Brazil, China, Mexico and the United States), five plants for the production of machinery and equipment (Italy and Denmark), two sites for analytical services (Italy and the United States) and two commercial offices (Japan and the United States). Our manufacturing facilities in Mexico (serving the U.S. market), China and Brazil all represent greenfield

operations established by us. Our manufacturing facilities in Slovakia, Denmark, Germany and the United States were acquired in strategic transactions over the past 15 years. Our global footprint, together with our proprietary, highly standardized manufacturing systems and processes, allow us to provide quality consistent products and services to our customers in more than 70 countries.

Since the outbreak of COVID-19, we have increased production capacity to support our customers' efforts to provide a rapid response to COVID-19. In this context, we have been providing: (i) glass vials and syringes to approximately 90% of currently marketed vaccine programs, according to our estimates based on public information (WHO, EMA, FDA); (ii) diagnostic solutions for the detection and diagnosis of COVID-19; (iii) glass forming lines, which are being installed worldwide, to facilitate the distribution of glass bulks and sterile vials and syringes; and (iv) visual inspection systems. COVID-19 has generated increased demand for our products and services, further enabling us to accelerate our growth strategy.

Our Competitive Strengths

The following are our key competitive strengths:

Leading global provider of mission-critical containment, delivery and diagnostic solutions for the pharmaceutical, biotechnology and life sciences industries

We are a recognized leader in providing mission-critical containment, delivery and diagnostic solutions to the pharmaceutical, biotechnology and life sciences industries. We operate on a global scale, offering our products, processes and services in more than 70 countries. We serve a large and diversified customer base, including many of the world's largest pharmaceutical, biotechnology and diagnostics companies, contract manufacturers and producers of glass packaging. Our customer base comprises more than 700 companies globally, including 41 of the top 50 pharmaceutical companies (which comprise all of the top 15) and eight of the top ten in-vitro diagnostic companies, as measured by 2020 revenue according to data collected by Global Data. We also serve 15 of the top 20 biotechnology companies by market capitalization in the NASDAQ Biotechnology Index and over 100 biotechnology customers in total.

As a partner of choice to the pharmaceutical and biotechnology industries, our solutions have been widely adopted, giving us a leading position in several high growth segments of the pharmaceutical and biotechnology injectables market, including in biologics, biosimilars and vaccines. Within each of these markets, we operate in some of the fastest growing segments, where, based on available market data, we believe we are a global top three player by revenues, including number two in pre-fillable syringes, number one in pre-sterilized EZ-Fill® vials and number one in pen cartridges.

Integrated end-to-end platform spans the drug lifecycle, from design and development through commercialization

We offer solutions to our clients at each stage of the drug development process, from research and development, through clinical trials and commercialization. Our fully integrated, end-to-end value proposition allows us to reduce lead time, total cost of ownership (i.e., logistics, drug product waste, storage and personnel costs) and supply chain risk for our customers, while improving the reliability and safety of drug products.

The breadth of our integrated capabilities differentiates us from our competitors as we believe we are the only player in the industry to be active in both the drug containment, delivery and diagnostic solutions as well as engineering segments. The extensive scope of solutions that we offer makes us an attractive partner to both small, emerging businesses, which may look to outsource a portion of their manufacturing process, as well as to mature, commercial stage drug development organizations that require complex engineering solutions

that can be integrated into their own production processes. By partnering with customers in the early development phase, we are in a prime position to play a key role as they add products to their pipelines and seek more advanced technical solutions. Our ability to seamlessly integrate our drug containment and delivery solutions with our engineering capabilities allows us to deliver significant value to our customers over time.

A common operating model in all our manufacturing facilities to uphold one consistent quality standard worldwide

Our manufacturing approach is based on the relentless pursuit of maximum efficiency and highest quality. Our manufacturing methods and processes are standardized as we utilize the same technology and adopt a common quality control approach across all of our production facilities. This allows us to provide consistent products, processes and services, both in terms of quality and time to market, to all of our customers from each of our manufacturing locations worldwide. It also gives us the flexibility, where needed, to distribute and balance production across our facilities (provided the facilities are validated by our customers), reducing waste and maximizing our efficiency as a group. Many of our customers access our products and services through a number of our facilities globally.

As a result of our commitment to manufacturing excellence and the breadth of our footprint, our customers view us as a functional extension of their operations. We are subject to rigorous audits by certification bodies and our customers, who perform more than 100 audits a year (other than 2020 which was affected by COVID-19 restrictions) on our manufacturing facilities. Further, given our reputation for reliability and our ability to establish new manufacturing facilities with the same standards as our existing ones anywhere in the world, our customers often coordinate with us to support their geographic expansion strategy by building out greenfield manufacturing facilities. This, in turn, provides us access to customers and allows us to further secure our long-term relationships with them.

Highly collaborative approach resulting in deeper strategic partnerships with clients and leading to high customer retention

We approach every customer relationship with the goal of partnering and adding value over a long time horizon, leveraging our technical expertise and our ability to collect analytical data to fully understand our customers' objectives, needs and limitations. Drug containment and delivery solutions in particular are often borne out of years of collective effort with customers to develop the optimal manner of containing and delivering a drug product to patients. The customized solutions we provide vary depending on the characteristics and chemical composition of the pharmaceutical products, logistical needs (for example, ease of transport and shelf-life), patient community to which the drug product is primarily addressed (including, potentially, its geographic location) and specific regulatory requirements. The containment and delivery solutions that we provide are an integral part of the drug product itself and are included as part of the regulatory filings required to approve drug product marketing and commercialization. Providing high-quality products with specificity, sensitivity and consistency, coupled with extensive product validation data are fundamental drivers of customer loyalty. The quality and dependability of our drug containment and delivery solutions are critical to obtaining commercialization and marketing approval from regulatory agencies. As a result, it is often the case that drug product containment and delivery arrangements cannot be changed without amending the regulatory filing with the relevant agency. High switching costs and significant time delays are meaningful deterrents to a change in suppliers, which reinforces customer loyalty and strengthens customer retention. Over the past 10 years we have recorded a customer retention rate of approximately 97%.

Extensive scientific and engineering capabilities enable continuous innovation of proprietary products and processes

During our 70 year history, we have differentiated Stevanato Group by making significant ongoing investments in research and development to build our scientific, technical and engineering capabilities. We

believe that customers rely on us because of our technical expertise, as well as our ability to design the best possible processes to meet their needs and the specifications required to effectively contain and deliver their drugs. As the needs of our clients evolve, we drive innovation within our proprietary products and processes to develop specialized or customized solutions. As a result of our investments in internal engineering capabilities, we own the most critical processes behind the products we manufacture and are able to respond faster to customer needs for new or customized products. Our engineering capabilities also allow us to scale up our production rapidly, where required, thereby reducing lead time for commercialization of drugs. Our research and development team comprises more than 100 highly skilled and specialized employees operating in our Italian (Piombino Dese and Milan), German (Bad Oeynhausen) and U.S. (Boston) facilities. We have an active pipeline of more than 50 ongoing R&D projects across all of our business segments. Our targeted investment in innovative products and technologies allows us to capture incremental pipeline opportunities and drive attractive growth, while delivering on our firm-wide commitment to provide the highest quality to customers.

Experienced board and executive leadership team with proven track record of excellence

We are led by an experienced and highly-motivated board of directors and executive leadership team with a proven track record of operational excellence. Our leadership team has consistently achieved results by responding to market developments and by capitalizing on opportunities for organic and inorganic growth. While our founding family continues to support our success and future growth as they have done since inception, we have, over the last several years, added to our board and executive team a number of professionals with decades of experience in the drug containment, delivery and diagnostics industries from all over the world. We believe that this has contributed greatly to our strategy building and execution capabilities by allowing us to gain a broader and more nuanced understanding of the market in which we operate, strengthening our ability to anticipate market trends and stay ahead of our competitors. Our strong corporate culture allows us to continuously expand these perspectives by adding diverse talent with deep knowledge and broad experience to our team.

Our Growth Strategy

Our growth strategy currently focuses on the following areas:

Expand our global market position in primary containment systems

We are determined to pursue attractive, organic growth trends in our core primary container business by investing in additional capacity to meet the growing demands of the expanding pharmaceutical, biotechnology and vaccine markets and continue to transition our customers to “high-value” solutions. We rely on a unique set of proprietary manufacturing processes to drive product innovations in our primary container business that benefit our customers. For example, EZ-Fill® containers, enable our customers to reduce time to market, lower their overall cost of ownership and reduce supply chain risk. By expanding our development capabilities and manufacturing capacity in North America, Europe and Asia to better serve our customers in our key end markets and support “high-value” solutions growth, we believe we will be able to continue developing our offering, particularly in biologics, to generate above-market growth and capture market share across our business segments. Our planned expansion also offers our customer base faster response time and supply chain redundancy, reducing risk for just in time manufacturing.

Leverage leadership in primary containment to build market position in drug delivery systems

We see a significant opportunity in the fast-paced evolution of drug delivery systems, especially in connection with biologic based therapies administered by injection. We believe that we can leverage this favorable trend in the drug delivery systems market by investing in further strengthening the integration of our drug containment and delivery capabilities in an effort to have the most compelling value proposition for our customers. In particular, we believe that by increasing the integration of our offering we can attract business from emerging

biotechnology customers who have an increasing inclination to outsource the non-core phases of their development and manufacturing processes. We intend to strengthen our design and development capabilities to secure “high-value” contract development and manufacturing programs for drug delivery devices, also leveraging our positive track-record in the space and our ability to develop proprietary systems.

Accelerate market penetration in life sciences systems

Through focused marketing and business development activities, we intend to accelerate our market penetration in high-value, fast-growing life sciences segments, such as molecular and point-of-care diagnostics. With the increasing tendency of life sciences customers to outsource innovative design, development and assembly of specialized in-vitro diagnostic solutions, we believe that we can leverage our integrated capabilities and our ongoing efforts in design and development of such solutions to secure “high-value” projects from inception, therefore entering the market at an even earlier stage and capitalizing on new opportunities.

Increase our investments in research & development to address unmet market needs

Through continued investment in our R&D programs, we see opportunities to drive revenue and margin growth through processes that improve the quality and sustainability of our existing products. These investments are targeted at maintaining the stability, potency and purity of our customers’ products prior to administration. New therapies for diabetes, cancer and auto-immune diseases are based on large, complex molecules that are extremely sensitive to their storage environment. In many cases, our customers’ finished product formulations are viscous and require drug delivery devices for administration to patients. Our products, such as EZ Fill®, reduce our customers’ drug containment risks, such as the ones mentioned above. We also see growing interest within our customer base in systems that detect tamper evidence, anti-counterfeiting, inventory track and trace capability, and in the case of devices, smart systems that allow patient data capture.

Easy-to-use, accurate, reliable self-injection systems for complex pharmaceutical and biotechnology products represent a particularly attractive market opportunity. We have built a portfolio of devices for this market that can be used off the shelf or customized to the specific needs of the customer. We also see a growing market need for innovative containment and delivery systems for advanced cell and gene therapies. Effective solutions for these products will require innovative materials and coatings, system design and stability and compatibility testing, all of which are areas of strength for our development teams.

Build on our expertise in manufacturing, assembly and inspection systems for primary containers and complex, multi-component systems

Our market leading expertise in the design and manufacturing of glass converting systems for drug containment offers the opportunity to grow in complex, multi-component systems. Working closely with our customers, we can offer custom designed systems complete with vision inspection technology to assure the highest quality products. The enhanced scalability and flexibility of our assembly and packaging solutions are well suited to match emerging biotechnology customers’ requirements, such as smaller production batches with higher variability in dosage formats. We see future opportunities to apply these solutions to manufacturing multi-component devices for in vitro diagnostics, including point-of-care and self-injection devices for pharmaceutical and biotechnology.

Leverage our scientific and engineering capabilities across the drug development timeline

We have created an integrated, end-to-end, flexible portfolio of products, processes and services in order to collaborate closely with our customers from the preclinical phase through Phase III testing, regulatory filing and eventual commercialization. We believe that our ability to assist from the early stages of preclinical development is important in pursuing new customers because entering a new relationship at any later stage of the drug development cycle would require significant additional expenditure.

Such close collaboration presents us with an opportunity to leverage our scientific and engineering capabilities to strengthen and expand our business relationships. By assisting customers through their production processes, we gain the visibility and knowledge that, combined with our skills and capabilities, allow us to anticipate their emerging needs and intercept new demands. We address these needs by continuing to expand our product offering and making new solutions available. Through close collaboration with our customers, we gain invaluable insight into system requirements and industry trends and challenges, which we re-deploy for our future development projects, or to secure new business. For instance, we intend to pursue new opportunities driven by the trend of biotechnology companies toward outsourcing non-core activities of their business.

Leverage our global geographical presence as a platform to increase our penetration in the North American and Asia Pacific regions

The North American and Asia Pacific (“APAC”) regions represent significant growth opportunities for our company. Both markets have well established research and manufacturing capabilities for biologic therapies covering both innovator and biosimilar products. We have a small but rapidly growing position in both regions, where we believe we can accelerate our recent growth by further expanding our manufacturing footprint. By providing locally sourced products we can deliver supply chain security, just in time delivery and reliable sourcing in terms of surge capacity to both existing and new customers. For example, our new plant in Indiana (U.S.) will represent a strategic location for us in proximity to key emerging biopharma players, enabling us to access an attractive biotech and vaccine market. We believe that we are well-positioned to expand our footprint and market share in the North American and Asia Pacific regions. In an effort to grant access to treatments and vaccines to a higher portion of their population and, therefore, improve their quality of life, APAC countries are showing a consistently growing demand for biologics and cell and gene therapy solutions, as well as strong inclination towards investment in biosimilars. We believe that our global footprint will allow us to take advantage of these favorable growth trends. We intend to further invest in the North American and APAC regions to increase our market penetration in these regions across the business segments in which we operate. Likewise, our new plant in Zhangjiagang (China) will grant us access to a growing vaccine market. Our efforts and intention to commit to the North American region have also been displayed by our appointment of a senior manager responsible for overseeing and implementing our commercial penetration strategy in this key geographical area.

Selectively pursue acquisitions and technology partnerships to augment and expand our product and service portfolio

We have a proven track record of successfully identifying, completing and integrating newly acquired complementary businesses and technologies. Our extensive knowledge of the competitive landscape and deep understanding of the evolving needs of our customers and end markets enable us to identify actionable opportunities to expand our portfolio. We employ a disciplined process to evaluate the strategic fit and financial prospects of acquisitions using a well-established set of criteria.

History

In 1949, Giovanni Stevanato founded Soffieria Stella, a specialty glass manufacturer, in Venice. Soffieria Stella, the precursor to Stevanato Group, operated until 1959, when Stevanato Group was established in Piombino Dese (Padua). Over the last 70 years, we have evolved from an Italian glassware manufacturer to a leading global provider of integrated solutions for the healthcare industry. Our growth has been driven by the internal development of new containment and delivery solutions as well as strategic acquisitions, enabling us to broaden our offering, our technical know-how and our international footprint.

We began our international expansion in 2005, with the acquisition of Medical Glass, a Slovakia based primary packaging manufacturing company. Subsequently, in 2007 and 2013, we acquired an Italian company, Optrel, and a Danish company, Innoscan. Both specialize in the production of inspection machines. These acquisitions marked our entry into the technology and equipment manufacturing business. In 2016, we pursued

further expansion of our offering through the acquisition of: (i) Balda, a company specialized in developing and manufacturing plastic diagnostic consumables, drug delivery systems and medical components, (ii) SVM, a company specialized in the production of high-technology machines and systems for assembly, packaging and serialization of pharmaceutical products and (iii) Medirio, a start-up developing patents and other intellectual property for the wearable injectors business.

In parallel with our acquisition strategy, we regularly review our operations in the context of our organic growth plan. As a result of these ongoing assessments, we have expanded our offering through new departments, new laboratories, new offices and new plants. In 2019, we opened a new building in Piombino Dese (Italy) to increase our syringes production capacity and since 2008, we have opened three greenfield sites in: (i) Monterrey, Mexico in 2008; (ii) Zhangjiagang, China in 2012; and (iii) Sete Lagoas, Brazil in 2017.

Selected Risks

Our business is subject to numerous risks, as is more fully described in the section entitled “Risk Factors.” You should read these risks before you invest in our shares. We may be unable, for many reasons, including those that are beyond our control, to implement our business strategy. In particular, risks associated with our business include, but are not limited to, the following:

- our product offerings being highly complex, and, if our products do not satisfy applicable quality criteria, specifications and performance standards, we could experience lost sales, delayed or reduced market acceptance of our products, increased costs and damage to our reputation;
- our need to develop new products and enhance existing products, and to adapt to significant technological and innovative changes and respond to introductions of new products by competitors to remain competitive;
- our backlog might not accurately predict our future revenue, and we might not realize all or any part of the anticipated revenue reflected in our backlog;
- our failure to maintain and enhance our brand and reputation may materially and adversely affect our business, results of operations and prospects;
- our high degree of dependence on our management and employees. Competition for our employees is intense, and we may not be able to attract and retain the highly skilled employees that we need to support our business and our intended future growth;
- our business, financial condition and results of operations depend upon maintaining our relationships with suppliers and service providers;
- our business, financial condition and results of operations depend upon the availability and price of high-quality materials and energy supply and our ability to contain production costs;
- significant interruptions in our operations could harm our business, financial condition and results of operations;
- as a consequence of the COVID-19 pandemic, sales of syringes and vials to and for vaccination programs globally, and visual inspection systems, increased resulting in a revenue growth acceleration. The demand for such products may shrink, if the need for COVID-19 related solutions declines;
- our manufacturing facilities are subject to operating hazards which may lead to production curtailments or shutdowns and have an adverse effect on our business, results of operations, financial condition or cash flows;
- we may face significant competition in implementing our strategies for revenue growth in light of actions taken by our competitors;

- our business may be harmed if our customers discontinue or spend less on research, development, production or other scientific endeavors;
- the loss of a significant number of customers or a reduction in orders from a significant number of customers could reduce our sales and harm our operating results;
- our business may suffer if we do not successfully manage our current and potential future growth;
- we may not successfully identify or integrate acquired businesses or assets into our operations or be able to fully recognize the anticipated benefits of businesses or assets that we acquire;
- our reputation, ability to do business and results of operations may be impaired by improper conduct by any of our employees, agents or business partners;
- our global operations are subject to international market risks that may have a material effect on our liquidity, financial condition, results of operations and cash flows;
- as a multinational corporation, we are exposed to fluctuations in currency exchange rates, which could adversely affect our cash flows and results of operations;
- the laws and regulations which we are subject to, such as U.S., EU and other anti-corruption laws, trade controls, economic sanctions and similar laws and regulations in the jurisdictions which we operate, are complex and the regulatory and political regimes under which we operate are volatile. Our failure to comply with the relevant laws and regulations could subject us to civil, criminal and administrative penalties and harm our reputation;
- we are subject to product liability and other claims in the ordinary course of business;
- our trade secrets may be misappropriated or disclosed, and confidentiality agreements with directors, employees and third parties may not adequately prevent disclosure of trade secrets and protect other proprietary information;
- if we are unable to obtain and maintain patent protection for our technology, products and potential products, or if the scope of the patent protection obtained is not sufficiently broad, we may not be able to compete effectively in our markets;
- we depend in part on proprietary technology licensed from others. If we lose our existing licenses or are unable to acquire or license additional proprietary rights from third parties, we may not be able to continue developing our potential products;
- third parties may assert claims against us alleging infringement, misappropriations or other violations of their patents and proprietary rights, or we may need to become involved in lawsuits to defend or enforce our patents, either of which could result in substantial costs or loss of productivity, delay or prevent the development and commercialization of our products and potential products, or prohibit our use of proprietary technology or sale of products;
- we may become involved in lawsuits to protect or enforce our intellectual property, which could be expensive, time consuming and unsuccessful and have an adverse effect on the success of our business;
- obtaining and maintaining our patent protection depends on compliance with various procedural, document submission, fee payment and other requirements imposed by governmental patent agencies, and our patent protection could be reduced or eliminated for non-compliance with these requirements;
- we enjoy only limited geographical protection with respect to certain patents, and we may not be able to protect our intellectual property rights throughout the world;
- we may be subject to claims that our employees, consultants, independent contractors or collaborators have wrongfully used or disclosed confidential information of their former employers or other third parties, and we may be subject to claims asserting ownership of what we regard as our own intellectual property;
- if our trademarks and trade names are not adequately protected, we may not be able to build name recognition in our markets of interest and our business may be adversely affected;

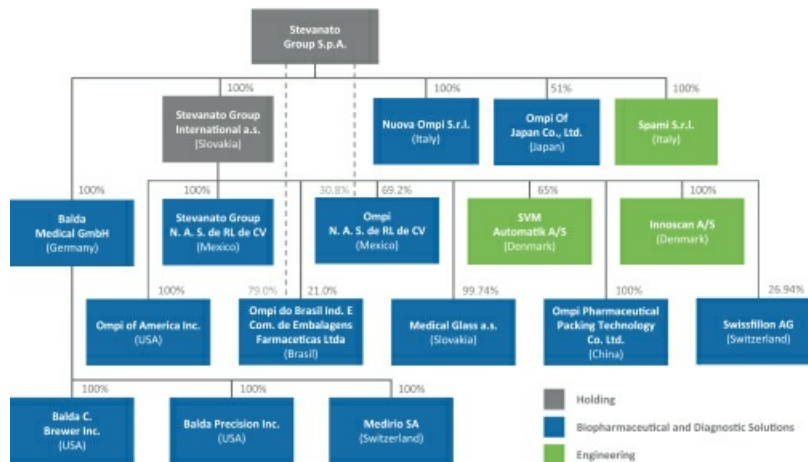
- given the relevance of our activity in the healthcare sector, investments by non-Italian entities in the Company, as well as certain asset disposals by the Company, may be subject to the prior authorization of the Italian government (so called “golden powers”);
- the dual class structure of our shares, where each class A multiple voting share holds three votes, while an ordinary share only holds one vote, may adversely affect the value and trading market for the Shares causing a lower or more volatile market price for our Shares or adverse publicity or other adverse consequences;
- our voting control is concentrated.

Corporate Information

Our principal executive offices are located in Via Molinella 17, 35017 Piombino Dese – Padua, Republic of Italy. Our telephone number is +39 049 9318111. Our website address is <https://www.stevanatogroup.com/en>. The information contained on, or that can be accessed through, our website is not incorporated by reference into this prospectus, and you should not consider any information contained on, or that can be accessed through, our website as part of this prospectus in deciding whether to purchase our ordinary shares. We have appointed a U.S. based head of investor relations to facilitate ongoing, transparent engagement with our shareholders. We do business under the commercial name Stevanato Group or SG. The duration of the company, which can be extended at any time by resolution of the shareholders’ meeting, is currently until December 31, 2050.

Corporate and Capital Structure

The following diagram illustrates our corporate structure following the completion of this offering:



Enforcement of Civil Liabilities

We are incorporated and currently existing under the laws of the Republic of Italy. In addition, most of our directors and officers reside outside the United States, and most of the assets of our non-U.S. subsidiaries are

located outside the United States. As a result, it may be a long and costly process for investors to effect service of process on us or those non-U.S. resident persons in the United States or to enforce in the United States judgments obtained in United States courts against us or those non-U.S. resident persons based on the civil liability or other provisions of the United States securities laws or other laws. It may be possible for investors to effect service of process within other jurisdictions (including Italy) upon us or those non-U.S. resident persons provided that, for example, The Hague Convention on the Service Abroad of Judicial and Extrajudicial Documents in Civil or Commercial Matters of November 15, 1965 is complied with.

Judgments of U.S. courts may be enforceable in Italy. Final enforceable and conclusive judgments rendered by U.S. courts, even if obtained by default, will not require retrial on the merits and will be enforceable in the Republic of Italy, provided that pursuant to article 64 of Italian Law No. 218 of May 31, 1995 (*riforma del sistema italiano di diritto internazionale privato*), the following conditions are met:

- the U.S. court which rendered the final judgment had jurisdiction according to Italian law principles of jurisdiction;
- the relevant summons and complaint was appropriately served on the defendants in accordance with U.S. law and during the proceedings the essential rights of the defendants have not been violated;
- the parties to the proceedings appeared before the court in accordance with U.S. law or, in the event of default by the defendants, the U.S. court declared such default in accordance with U.S. law;
- the decision is final pursuant to U.S. law;
- there is no conflicting final judgment previously rendered by an Italian court;
- there is no pending proceedings before an Italian court between the same parties over the same matter which were instituted before the U.S. proceedings; and
- the provisions of such judgment would not violate Italian public policy.

In addition, pursuant to article 67 of Italian Law No. 218 of May 31, 1995, if a judgment rendered by a U.S. court is not complied with, its recognition is challenged or its compulsory enforcement is necessary, then a proceeding shall be initiated before the competent Court of Appeal in Italy to that end. The competent Court of Appeal does not consider the merits of the case but exclusively ascertains the fulfillment of all the conditions set out above.

In original actions brought before Italian courts, the enforceability of liabilities or remedies based solely on the U.S. federal securities law is debatable. If an original action is brought before an Italian court, the Italian court may apply not only Italian rules of civil procedure, but also certain substantive provisions of Italian law that are regarded as mandatory and may refuse to apply the U.S. law provisions or grant some of the remedies sought (e.g., punitive damages) if their application violates Italian public policy and/or any mandatory provisions of Italian law.

Italian shareholders should seek advice from their own counsel based on the applicable circumstances.

Implications of Being an Emerging Growth Company

We qualify as an “emerging growth company” as defined in the Jumpstart Our Business Startups Act of 2012 (the “**JOBS Act**”). An emerging growth company may take advantage, for up to five years, of specified reduced reporting and is exempt from other requirements that are otherwise generally applicable to public companies that are not emerging growth companies. These exemptions include:

- the ability to include only two years of audited financial statements and only two years of related Management’s Discussion and Analysis of Financial Condition and Results of Operations disclosure in the registration statement on Form F-1 of which this prospectus is a part;

- not being required to comply with the auditor attestation requirement in the assessment of our internal control over financial reporting pursuant to the Sarbanes-Oxley Act of 2002, as amended (the “**Sarbanes-Oxley Act**”), which would otherwise be applicable beginning with our second annual report following consummation of this offering;
- even if we no longer qualify as an emerging growth company, but remain a foreign private issuer (i) reduced disclosure obligations regarding executive compensation in our periodic reports and proxy statements and (ii) not being required to submit certain executive compensation matters to stockholder advisory votes, including golden parachute compensation; and
- not being required to comply with any requirement that may be adopted by the Public Company Accounting Oversight Board (“**PCAOB**”) regarding mandatory audit firm rotation or a supplement to the auditor’s report providing additional information about the audit and the financial statements (i.e., an auditor discussion and analysis).

We may take advantage of these provisions until the last day of our fiscal year following the fifth anniversary of the completion of this offering or such earlier time that we are no longer an emerging growth company. As a result, we do not know if some investors will find our Shares less attractive. The result may be a less active trading market for our Shares, and the price of our Shares may become more volatile.

We will remain an emerging growth company until the earliest of: (i) the last day of the first fiscal year in which our annual gross revenue exceeds \$1.07 billion; (ii) the last day of the fiscal year during which the fifth anniversary of the date of this offering occurs; (iii) the date that we become a “large accelerated filer” as defined in Rule 12b-2 under the Exchange Act, which would occur if the market value of our Shares that are held by non-affiliates exceeds \$700 million as of the last business day of our most recently completed second fiscal quarter; and (iv) the date on which we have issued more than \$1.00 billion in non-convertible debt securities during any three-year period. We may choose to take advantage of some but not all of these reduced requirements. We have taken advantage of reduced reporting requirements in this prospectus. Accordingly, the information contained herein may be different than the information you receive from other public companies in which you hold equity securities.

Foreign Private Issuer Status

Upon consummation of this offering, we will report under the Securities Exchange Act of 1934, as amended (the “**Exchange Act**”), as non-U.S. company with foreign private issuer status. Even after we no longer qualify as an emerging growth company, as long as we qualify as a foreign private issuer under the Exchange Act, we will be exempt from certain provisions of the Exchange Act that are applicable to U.S. domestic public companies, including:

- the rule under the Exchange Act requiring domestic filers to issue financial statements prepared under U.S. GAAP;
- the sections of the Exchange Act regulating the solicitation of proxies, consents or authorizations in respect of a security registered under the Exchange Act;
- the sections of the Exchange Act requiring insiders to file public reports of their stock ownership and trading activities and liability for insiders who profit from trades made in a short period of time; and
- the rules under the Exchange Act requiring the filing with the Securities and Exchange Commission (the “**SEC**”) of quarterly reports on Form 10-Q, containing unaudited financial and other specified information, and current reports on Form 8-K, upon the occurrence of specified significant events.

We will file with the SEC, within four months after the end of each fiscal year, or such applicable time as required by the SEC, an annual report on Form 20-F containing financial statements audited by an independent registered public accounting firm.

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We may take advantage of these exemptions until such time as we are no longer a foreign private issuer. We would cease to be a foreign private issuer at such time as more than 50% of our outstanding voting securities are held by U.S. residents and any of the following three circumstances applied: (i) the majority of our executive officers or directors are U.S. citizens or residents; (ii) more than 50% of our assets are located in the United States; or (iii) our business is administered principally in the United States.

THE OFFERING	
Offering price	We currently estimate that the initial public offering price will be between \$ and \$ per Share.
Shares offered by us	Shares (or Shares if the underwriters exercise their over-allotment option to purchase additional Shares from us in full).
Shares offered by the Selling Shareholder	Shares (or Shares if the underwriters exercise their over-allotment option to purchase additional Shares from the Selling Shareholders in full).
Shares outstanding immediately after this offering	shares (or shares if the underwriters exercise their over-allotment option to purchase additional Shares from us in full).
Over-allotment option	We and the Selling Shareholder have granted to the underwriters an option, exercisable within 30 days from the date of this prospectus, to purchase up to additional Shares from us and up to additional Shares from the Selling Shareholders.
Use of proceeds	<p>We expect that we will receive net proceeds of approximately \$ million from this offering, or approximately \$ million if the underwriters exercise their over-allotment option to purchase additional Shares from us in full, assuming an initial public offering price of \$ per Share, which is the midpoint of the estimated range of the initial public offering price, after deducting underwriting discounts and commissions and estimated offering expenses payable by us.</p> <p>We intend to use the net proceeds from this offering for general working capital and corporate purposes, including enabling us to satisfy the requirements of our investing activities and working capital needs and ensuring an appropriate level of operating and strategic flexibility. In particular, we plan to use part of the proceeds to further expand our manufacturing facilities in Piombino Dese, Italy, establish new greenfield plants for EZ-Fill® products, with a strong focus on biologics and vaccines, in Indiana (U.S.) and Zhangjiagang (China) (focusing also on engineering) and pursue strategic acquisitions to broaden our offering, our technical know-how and our international footprint. However, as our business needs continue to evolve, our intended use of proceeds may vary accordingly. See “<i>Use of Proceeds</i>” for more information.</p> <p>We will not receive any of the proceeds from the sale of Shares by the Selling Shareholder.</p>
Dividend policy	We have not adopted a dividend policy. The amount of any future dividend payments we may make will depend on, among other factors, our strategy, future earnings, financial condition, cash flow,

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	<p>working capital requirements, capital expenditures and applicable provisions of our articles of association. Dividends are approved by our shareholders at an annual general meeting. According to the current articles of association of Stevanato Holding's (our principal shareholder), the directors of such company must exercise their voting powers in such a way as to cause a distribution of at least 10% of our net income to our shareholders each year. Under Italian law, payment of annual dividends by the company is paid out of its distributable profits and available reserves for each relevant year. We have in place a number of financing agreements which include covenants that would restrict our ability, without the prior consent of the lenders, to distribute dividends if certain debt ratios are exceeded. See "<i>Dividend Policy</i>" for more information.</p>
Lock-up	<p>We, our directors and executive officers, our existing shareholders have agreed with the underwriters not to sell, transfer or dispose of any Shares or similar securities for a period of 180 days after the date of this prospectus subject to limited exceptions. See "<i>Shares Eligible for Future Sale</i>" and "<i>Underwriting</i>" for more information.</p>
Pre-emptive rights	<p>New issuance of shares of capital stock, including Shares or other classes of capital stock, are authorized pursuant to a resolution of shareholders at an extraordinary meeting. Pursuant to Italian law, shareholders are entitled to subscribe newly issued shares in proportion to their respective shareholdings. Subject to certain conditions, such pre-emptive rights may be waived or limited by a resolution of the extraordinary shareholders' meeting. In such event, the proposal concerning the issuance of new shares must be justified by the board of directors and the relevant subscription price must be determined based on the value of the consolidated net worth of the corporation. External auditors of the corporation must issue an opinion on the fairness of the newly issued shares' subscription price. Our shareholders authorized the disapplication of pre-emptive rights for a period of years from the date of the completion of this offering. See "<i>Description of Share Capital and Articles of Association—Preferential Subscription Rights</i>."</p>
Listing	<p>We intend to apply to have the Shares listed on the NYSE under the symbol "STVN."</p>
Payment and settlement	<p>The underwriters expect to deliver the Shares against payment therefor through the facilities of the _____ on _____, 2021.</p>
Transfer Agent	<p>Computershare Trust Company, N.A.</p>
	<p>Unless otherwise indicated, all information contained in this prospectus assumes or gives effect to:</p> <ul style="list-style-type: none">• no exercise by the underwriters of their option to purchase additional Shares from us and the Selling Shareholders in this offering; and• an initial public offering price of \$ _____ per share, which is the midpoint of the price range set forth on the cover page of this prospectus.

SUMMARY CONSOLIDATED FINANCIAL DATA

Our audited consolidated financial statements and unaudited interim condensed consolidated financial statements are prepared and presented in accordance with IFRS, as issued by the IASB. Our selected income statements and other financial data with respect to the fiscal years ended December 31, 2019 and 2020 and our selected statements of financial position as of December 31, 2019 and 2020 have been derived from our Consolidated Financial Statements included in this registration statement. Our selected income statements and other financial data with respect to the three months ended March 31, 2020 and 2021 and our selected condensed consolidated statement of financial position data as of March 31, 2021 have been derived from our unaudited interim condensed consolidated financial statements included elsewhere in this prospectus and have been prepared on the same basis as the audited consolidated financial statements.

Our historical results are not necessarily indicative of results expected for future periods.

The following table should be read in conjunction with the section entitled “Management’s Discussion and Analysis of Financial Condition and Results of Operations” and our Consolidated Financial Statements and notes thereto, which are included herein. Our Consolidated Financial Statements are maintained in euros. We refer you to the notes to our Consolidated Financial Statements for a discussion of the basis on which our Consolidated Financial Statements are prepared.

Consolidated Income Statements

	March 31, 2020	March 31, 2021	December 31, 2019	December 31, 2020
(amounts in € millions, except as indicated otherwise)				
Revenues	136.4	192.8	536.5	662.0
Gross Profit	39.5	65.4	138.0	194.2
Operating profit	15.4	42.9	62.2	103.1
Profit before tax	10.8	41.7	54.7	96.3
Net Profit	7.2	36.6	38.7	78.6
Net profit per ordinary share:				
Basic earnings per ordinary share (Euro)	0.08	0.41	0.44	0.89
Diluted earnings per ordinary share (Euro)	0.08	0.41	0.44	0.89

Consolidated Statements of Financial Position

	March 31, 2021	December 31, 2019	December 31, 2020
(amounts in € millions, except as indicated otherwise)			
Assets			
Total current assets	495.0	449.6	492.8
Total non-current assets	484.4	432.6	475.2
Total assets	979.3	882.2	968.0
Liabilities and equity			
Total current liabilities	308.0	262.9	316.2
Total non-current liabilities	332.7	353.8	341.7
Total liabilities	640.7	616.7	657.8
Total equity	338.7	265.4	310.1
Total liabilities and equity	979.3	882.2	968.0

Consolidated Statements of Cash Flows

	March 31, 2020	March 31, 2021	December 31, 2019	December 31, 2020
	(amounts in € millions, except as indicated otherwise)			
Profit before tax	10.8	41.7	54.7	96.3
Cash flow from / (used in) operating activities	(9.3)	5.9	42.6	155.7
Cash flow from / (used in) investing activities	(24.7)	(22.4)	(74.3)	(96.1)
Cash flow from / (used in) financing activities	3.0	(19.8)	42.2	(26.5)
Net change in cash and cash equivalents	(31.0)	(36.4)	10.4	33.1

Other financial and operating data

	March 31, 2020	March 31, 2021	December 31, 2019	December 31, 2020
	(amounts in € millions, except as indicated otherwise)			
EBITDA	28.0	55.9	108.4	157.2
Backlog	324.8	665.1	303.8	606.7

Non-GAAP Financial Measures

This prospectus presents our EBITDA, Adjusted EBITDA, Adjusted EBITDA Margin, Adjusted Operating Profit, Adjusted Operating Profit Margin, CAPEX and Free Cash Flow, which are non-GAAP financial measures, and their reconciliations to the nearest measure as defined by IFRS, for the convenience of investors.

Management uses EBITDA, Adjusted EBITDA, Adjusted EBITDA Margin, Adjusted Operating Profit, Adjusted Operating Profit Margin, CAPEX and Free Cash Flow to monitor the underlying performance of the business and its operations. These measures are used by different companies for differing purposes and are often calculated in ways that reflect the circumstances of those companies. You should exercise caution in comparing these measures as reported by us to the same or similar measures as reported by other companies. These non-GAAP financial measures may not be comparable to similarly titled metrics of other companies.

EBITDA is defined as net profit before income tax expenses, net financial expenses, including share of profit of associates, amortization and depreciation. Adjusted EBITDA is defined as EBITDA as adjusted for certain income and costs expected to occur infrequently, and that management considers not reflective of ongoing operational activities of the company. EBITDA is presented to aid management in their analysis of the performance of the Group and to assist in the comparison of our performance with that of our competitors. Adjusted EBITDA is provided in order to present how the underlying business has performed excluding the impact of certain non-recurring items, which may alter the underlying performance and impair comparability of results between periods.

The following table sets forth the calculation of EBITDA and Adjusted EBITDA for the three months ended March 31, 2020 and 2021 and the fiscal years ended December 31, 2019 and 2020 and provides a reconciliation of these non-GAAP measures to the most comparable IFRS measure, Net Profit. Adjusted EBITDA margin is calculated by dividing Adjusted EBITDA for a period by total revenue for the same period.

	March 31, 2020	March 31, 2021	December 31, 2019	December 31, 2020
	(amounts in € millions, except as indicated otherwise)			
Net profit	7.2	36.6	38.7	78.6
Income Taxes	3.6	5.1	16.0	17.7
Finance Income	(5.7)	(2.0)	(8.0)	(14.9)
Finance Expenses	10.3	3.2	15.3	21.8
Share of Profit of an Associate	0.0	0.0	0.2	(0.1)
Operating Profit	15.4	42.9	62.2	103.1
Depreciation and Amortization	12.6	12.9	46.2	54.1
EBITDA	28.0	55.9	108.4	157.2
Non-recurring items	0.0	(0.3)	0.0	3.0
Adjusted EBITDA	28.0	55.6	108.4	160.2
Adjusted EBITDA Margin	20.5%	28.9%	20.2%	24.2%

Adjusted Operating Profit represents Operating Profit as adjusted for certain income and costs expected to occur infrequently, and that management considers not reflective of ongoing operational activities. Adjusted Operating Profit is provided in order to present how the underlying business has performed excluding the impact of the adjusting items, which may alter the underlying performance and impair comparability of results between the periods.

The following table sets forth the calculation of Adjusted Operating Profit for the three months ended March 31, 2020 and 2021 and the fiscal years ended December 31, 2019 and 2020. Adjusted Operating profit margin is calculated by dividing Adjusted Operating Profit for a period by total revenue for the same period.

	March 31, 2020	March 31, 2021	December 31, 2019	December 31, 2020
	(amounts in € millions, except as indicated otherwise)			
Operating Profit	15.4	42.9	62.2	103.1
Non-recurring items	0.0	(0.3)	0.0	3.0
Adjusted Operating Profit	15.4	42.6	62.2	106.1
Adjusted Operating Profit Margin	11.3%	22.1%	11.6%	16.0%

Capital expenditure, or CAPEX, is the sum of investment amounts on tangible fixed assets and intangible assets during the period (excluding right-of-use assets recognized during the period in accordance with IFRS 16—Leases). These investment activities consist of acquisitions of property and equipment and intangible assets.

The following table sets forth the CAPEX for the three months ended March 31, 2021 and the fiscal years ended December 31, 2019 and 2020.

	March 31, 2021	December 31, 2019	December 31, 2020
	(amounts in € millions)		
Addition to Property, plant and equipment	18.4	69.3	89.1
Addition to Intangible Assets	0.7	5.9	6.4
CAPEX	19.1	75.2	95.5

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See Note 17 “Intangible Assets” and 18 “Property, plant and equipment” to the Consolidated Financial Statements for additional details.

Free Cash Flow is defined as cash flows from operating activities excluding interests paid and received, less investments in property, plant and equipment and intangible assets on a paid-out cash basis.

The following table sets forth the calculation of Free Cash Flow for the three months ended March 31, 2020 and 2021 and the fiscal years ended December 31, 2019 and 2020.

	<u>March 31, 2020</u>	<u>March 31, 2021</u>	<u>December 31, 2019</u>	<u>December 31, 2020</u>
	(amounts in € millions)			
Cash Flow from Operating Activities	(9.3)	5.9	42.6	155.7
Interest paid	1.2	1.1	4.7	5.4
Interest received	(0.2)	(0.1)	(0.6)	(0.7)
Purchase of property, plant and equipment	(24.1)	(21.7)	(68.1)	(89.6)
Purchase of intangible assets	(0.6)	(0.7)	(5.8)	(6.4)
Free Cash Flow	<u>(33.0)</u>	<u>(15.5)</u>	<u>(27.2)</u>	<u>64.4</u>

See “Management’s Discussion and Analysis of Financial Condition and Results of Operations—Key Indicators of Performance and Financial Condition—Non-GAAP Financial Measures” for further information on non-GAAP measures.

RISK FACTORS

An investment in our Shares involves a high degree of risk. You should carefully consider the risks and uncertainty described below, together with all of the other information in this prospectus, including “Management’s Discussion and Analysis of Financial Condition and Results of Operations” and our financial statements and related notes, before deciding to invest in our Shares. Additional risks not presently known to us or that we currently deem not material may also impair our business operations. Our business, financial condition or results of operations could be materially and adversely affected by any of these risks. The trading price and value of our Shares could decline due to any of these risks, and you may lose all or part of your investment.

Risks Relating to our Business and Industry

Our product offerings are highly complex, and, if our products do not satisfy applicable quality criteria, specifications and performance standards, we could experience lost sales, delayed or reduced market acceptance of our products, increased costs and damage to our reputation.

Most of our products are highly exacting and complex due to their use for containment and injection of biologic drugs and vaccines. Providing high-quality products that deliver specificity, sensitivity and consistency, together with extensive product validation data is a fundamental driver of customer loyalty and our reputation with life sciences researchers. Our operating results depend on our ability to execute and, when necessary, improve our global quality control systems, including our ability to effectively train and maintain our employees with respect to quality control. A failure of our global quality control systems could result in problems with facility operations or preparation or provision of defective or non-compliant products which could ultimately cause harm to the final user. In each case, such problems could arise for a variety of reasons, including equipment malfunction, failure to follow specific protocols and procedures, problems with critical materials and components, failure by one or more of our suppliers to meet our quality requirements, or environmental factors and damage to, or loss of, manufacturing operations. Such problems could affect production of a particular batch or series of batches of products, requiring the destruction of such products or a halt of facility production altogether. Although we currently hold an insurance policy that covers liabilities for defective products and product recalls in amounts we believe to be adequate for our business, our coverage may not be adequate to insure against all product liability claims that may arise which may be particularly high in case failure of our products to meet the appropriate quality standards cause product recalls or damages to our customers or ultimate users. As a result of this, product defect claims or product recalls may have a material adverse effect on our business, financial condition, results of operations and cash flows.

Our success depends on our customers’ confidence that we can provide reliable, consistently high-quality products, which also requires us to provide validated data to support our customers’ use of our products. We believe that customers in our target markets are likely to be particularly sensitive to our products failing to meet the specifications shown on our data sheets. Our reputation and the public perception of our products and technologies may be impaired if our products fail to perform as expected or fail to meet applicable quality criteria, specifications or performance standards. If our products experience, or are perceived to experience, a material defect or error, this could result in loss or delay of sales, damaged reputation, diversion of development resources and increased insurance or warranty costs, any of which could harm our business. These risks are amplified in respect of our new product lines as we implement appropriate quality control criteria. We are reliant to an extent on customer feedback on the quality of our products, and it may take additional time for new products to meet the desired quality standards. Any defects or errors could also result in our inability to timely deliver products to our customers, which could in turn cause disruptions to our customers’ ability to obtain results, narrowing the scope of the use of our products and ultimately hindering our or their success in relevant markets. Even after any underlying concerns or problems are resolved, any lingering concerns in our target markets regarding our technology, product defects or performance standards could continue to result in lost sales, delayed market acceptance and damaged reputation, among other things. If problems in preparation or

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manufacture of a product, failure to meet required quality standards for that product or other product defects are not discovered before such product is released to our customers, we may be subject to adverse legal or regulatory actions, including halting of manufacturing and distribution, restrictions on our operations, civil sanctions, including monetary sanctions, and criminal actions. In addition, such problems or failures subject us to other litigation claims, including claims from our customers for reimbursement of the cost of lost or damaged materials. Our customers also require specific information regarding our products and their uses, and any inaccuracies in this information could lead to products being sold for the wrong uses and may result in our having to refund or replace the products in question. Any of the above problems may adversely affect our reputation, business, financial condition and results of operations.

We must develop new products and enhance existing products, adapt to significant technological and innovative changes and respond to introductions of new products by competitors in order to remain competitive.

We sell our products in industries that are characterized by significant technological changes, frequent new product and technology introductions and enhancements and evolving regulatory requirements and industry standards. As a result, our customers' needs continue to evolve and our products may be superseded by new technologies (for instance if certain drugs are no longer administered through injectables) or their demand may decline. For instance, as our sales and profitability are largely dependent on the sale of products delivered by injection, if our customers reconfigure their drug product or develop new drug products requiring less frequent dosing, our sales and profitability may suffer. Likewise, if we do not appropriately innovate and invest in new products and technologies, and be open to broadening the scope of our offering, our product offerings may become less desirable in the markets we serve, and, although changing providers is a lengthy process for our customers, they could move to new technologies offered by our competitors, especially if such competitors are able to react more directly and effectively to a customer's specific demand. Though we believe customers in our markets display a significant amount of loyalty to a particular product, we also believe that because of the initial time investment required by many of our customers to reach a purchasing decision for a new product, it may be difficult to regain a customer once that customer purchases a product from a competitor.

Moreover, there is a risk that the significant amounts of time and resources (approximately 2.6% of our 2020 revenue) that we invest in research, development and identification of new products would not result in the expected positive results for our business. If we invest our resources into a new product or product enhancement that fails to meet our high quality standards and market expectations or does not perform in the way it was intended, this could adversely affect our business. Our current customers may decide not to purchase these new products or product enhancements and / or purchase a product from a competitor or cease doing business with us altogether. It can take significant time to identify an unmet customer need and develop a product to meet that need, and to the extent we fail to obtain desired levels of market acceptance, our business, financial condition or results of operations could be adversely affected.

Our estimates of our addressable market include several key assumptions based on our industry knowledge, industry publications, third-party research and other surveys, which may be based on a small sample size and may fail to accurately reflect market opportunities. While we believe that our internal assumptions are reasonable, no independent source has verified such assumptions. Industry publications, research, surveys, studies and forecasts generally state that the information they contain has been obtained from sources believed to be reliable. If any of our assumptions or estimates, or these publications, research, surveys or studies prove to be inaccurate, then the actual market for our products may be smaller than we expect, and as a result, our product revenue may be limited and our business, financial condition or results of operations could be adversely affected.

Our backlog might not accurately predict our future revenue, and we might not realize all or any part of the anticipated revenue reflected in our backlog.

Our backlog represents, as of a point in time, estimated future revenue for work not yet completed under (i) specific purchase orders, with regards to our Biopharmaceutical and Diagnostic Solution segment, and (ii) certain one-off agreements, with regards to our Engineering segment. We recognize direct revenue over the life of the

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contract based on our performance of services under the contract. Contracts may be terminated or delayed by our customers or regulatory authorities for reasons beyond our control. To the extent projects are delayed, the timing of our revenue could be affected. In the event a customer terminates a contract, we are generally entitled to be paid for services rendered through the termination date and for services provided in winding down the project. However, we are generally not entitled to receive the full amount of direct revenue reflected in our backlog in the event of a contract termination. The duration of the projects in our backlog, and the related revenue recognition, ranges from several months to many years. For orders that are placed inside a contractual firm period, we generally have a contractual right to payment in the event of cancellation. Fluctuations in our reported backlog levels also result from the timing and order pattern of our customers who often seek to manage their level of inventory on hand. Because of customer ordering patterns, our backlog reported for certain periods may fluctuate and may not be indicative of future results. A number of factors may affect backlog and the direct revenue generated from our backlog, including:

- the size, complexity and duration of projects; and
- the cancellation or delay of projects.

Our backlog at March 31, 2020 was 665.1 million compared to 606.7 million as of December 31, 2020 and 303.8 as of December 31, 2019. Although an increase in backlog will generally result in an increase in future direct revenue to be recognized over time (depending on future contract modifications, contract cancellations and other adjustments), an increase in backlog at a particular point in time does not necessarily correspond to an increase in direct revenues during a particular period. The timing and extent to which backlog will result in direct revenue depends on many factors, including the timing of commencement of work, the rate at which we perform services, scope changes, cancellations, delays, receipt of regulatory approvals and the nature, duration, size, complexity and phase of the studies. In addition, delayed projects remain in backlog until they are canceled. As a result of these factors, our backlog is not necessarily a reliable indicator of future direct revenue and we might not realize all or any part of the direct revenue from the authorizations in backlog as of any point in time.

If we fail to maintain and enhance our brand and reputation, our business, results of operations and prospects may be materially and adversely affected.

We believe that maintaining and enhancing our brand and reputation are of significant importance to the success of our business. We work to set a very high standard for the quality of our products and our ethical business practices, and we believe that this has been crucial to our success. We have employed and will continue to employ different types of consumer experience and interaction touchpoints designed to gauge consumer satisfaction with our products, and we also engage in rigorous product validation in order to continue to improve our product quality. We cannot assure you, however, that these activities will be successful or that we will be able to continue to maintain our brand and reputation as we expect. If our brand strength deteriorates, or if our brand is no longer associated with high-quality products, it could lead to fewer publication citations for our products, which could in turn further weaken our brand recognition and reputation. In addition, our competitors may increase the intensity of their consumer interactions or customer feedback processes, which may force us to increase our advertising spend to engage with our customer base and maintain brand and reputational awareness.

In addition, any negative publicity relating to our products or services, regardless of its veracity, could harm our brand and the perception of our brand in the market. With an increasing global focus on ethical business practices and good corporate behavior, and with such issues directly influencing consumer behavior, any failure to achieve or maintain the levels of corporate governance, social and environmental impact and corporate behaviors expected of us, including demonstrating dedication to the benefits of diversity, could negatively impact our brand and reputation. If our brand is harmed, we may not be able to gain new customers or continue to maintain positive relationships with our customers, and our business, prospects, financial condition and results of operations could be materially and adversely affected.

Part of our growth strategy is to increase direct customer interactions in multiple countries. Failure to anticipate and react to particular geographic requirements and sensitivities may have a negative impact on our

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brand and reputation, which may result in a decrease in sales or sales growth in such countries, which may adversely affect our business, prospects, financial condition and results of operations.

We are highly dependent on our management and employees. Competition for our employees is intense, and we may not be able to attract and retain the highly skilled employees that we need to support our business and our intended future growth.

Our success largely depends on the skills, experience and continued efforts of our management, including our Executive Chairman, our Chief Executive Officer and our senior leadership, as well as of our research and development and highly skilled employees. The replacement of certain members of our global leadership team would likely involve the expenditure of significant time and financial resources, and the loss of any such individual may significantly delay or prevent the achievement of our business objectives. Likewise, the members of our research and development team and our highly skilled employees, who our customers and competitors often seek to engage, may be difficult to replace in light of their sophisticated skills and experience and a shortage of such employees could disrupt our operations. As we continue to grow, our success also depends on our ability to attract, motivate and retain highly qualified individuals who will also fit within our culture. Competition for senior management and other personnel in our industry is intense, and the pool of suitable candidates is limited. If qualified personnel become scarce or difficult to attract or retain in our industry for compensation-related or other reasons, we could experience higher labor, recruiting or training costs. Further, new hires may require significant training and time before they achieve full productivity and may not become as productive as we expect. The failure to attract, retain and properly motivate members of our senior management team and other employees, to find suitable replacements for them in the event of death, illness or their desire to pursue other professional opportunities, or to maintain our corporate culture as we continue to grow, could have a negative effect on our operating results.

Our business, financial condition and results of operations depend upon maintaining our relationships with suppliers and service providers.

Our ability to sustain our income has been, and will continue to be, dependent in part on our ability to obtain favorable terms from our suppliers and services providers, including logistics services providers. These terms may change from time to time, and such changes could adversely affect our gross margins over time. In addition, our results of operations and cash flows could be adversely impacted by the acceleration of payment terms to our suppliers and/or the imposition of more restrictive credit terms and other contractual requirements. Further, if for any reason we enter into a contract with a supplier on unfavorable terms, it may harm our ability to negotiate our future contracts with that supplier or with other suppliers.

The loss of one or more of our large suppliers including as a result of consolidation, a material reduction in their supply of products or provision of services to us, extended disruptions or interruptions in their operations or material changes in the terms we obtain from them, could have a material adverse effect on our business, financial condition and results of operations.

Our business, financial condition and results of operations depend upon the availability and price of high-quality materials and energy supply and our ability to contain production costs.

Our operations depend upon our ability to obtain high-quality materials and energy supply at reasonable prices, therefore maintaining low production costs. Our ability to maintain an adequate supply of such materials and energy could be impacted by the availability and price of those materials and energy, the failure to maintain relationships with suppliers and any of such materials being proven to be toxic or otherwise inadequate to be used for the intended purpose. While we may seek to minimize the impact of price increases and potential shortages by, among other things, entering into long-term supply agreements, increasing our own prices and implementing cost-saving measures, our earnings and cash flows could be adversely affected in the event these measures are insufficient to cover our costs. Moreover, while we aim to maintain a large network of product

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suppliers, we are unable to predict any interruption or disruption in service from our key suppliers, particularly in light of the COVID-19 pandemic. In particular, for some of the materials we use in our production cycles, including glass tubes and DuPont synthetic fiber Tyvek®, we have a limited number of (or a single-source) suppliers worldwide, and selecting new suppliers would be a lengthy and time consuming process. Any interruption or disruption in service from particular suppliers of materials means that interruptions or stoppages in such deliveries could adversely affect our operations until arrangements with alternative suppliers. If this occurs, we could expend substantial resources and time in re-establishing relationships with third-party suppliers that meet the appropriate quality, cost and regulatory requirements needed for commercially viable manufacture of our products. If we are unable to obtain the materials we need at reasonable prices or at all, we may not be able to produce certain of our products at a marketable price or at all. If our supply of materials and components is adversely affected, including as a result of the COVID-19 pandemic, we could damage our relationship with current and prospective customers and our operating results and financial condition could be adversely affected.

Moreover, we are dependent upon the ability of our suppliers to provide materials that meet our quality standards, as well as delivery schedules. Our suppliers' failure to provide expected materials that meet such criteria could adversely affect production schedules and contract profitability.

The continued supply of high-quality third-party materials and energy from our suppliers is subject to a number of risks, including:

- the destruction of or damage to our suppliers' facilities or their distribution infrastructure;
- work stoppages or strikes by our suppliers' employees;
- the failure of our suppliers to provide materials of the requisite quality or in compliance with strict specifications;
- the failure of essential equipment at our suppliers' plants;
- the failure of our suppliers to satisfy import and export control laws for goods that we purchase from them;
- the failure of our suppliers to meet regulatory standards where applicable;
- the failure, shortage or delay in the delivery of materials to our suppliers;
- contractual amendments and disputes with our suppliers; and
- inability of our suppliers to perform as a result of the weakened global economy, the COVID-19 pandemic or otherwise.

If we experience problems with suppliers, we may not be able to find acceptable alternatives, and any such alternatives could result in increased costs for us and possible forward losses on certain contracts. Even if acceptable alternatives are found, the process of locating and securing such alternatives might be disruptive to our business, might lead to termination of our supply agreements with our customers and might disrupt the operations of our customers leading to potential claims, any of which could adversely affect our business, financial condition and results of operations.

Significant interruptions in our operations could harm our business, financial condition and results of operations.

Manufacturing, distribution, service and logistics problems can and do arise, particularly in light of the COVID-19 pandemic, and any such problems could have a significant impact on our business, financial condition and results of operations. Accordingly, any significant disruptions to the operations of our manufacturing or distribution centers or logistics providers for any reason, including labor relations issues, power interruptions, severe weather, fire or other circumstances beyond our control could cause our operating expenses

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to increase without coverage or compensation or seriously harm our ability to fulfill our customers' orders or deliver products on a timely basis, or both. Likewise, our ability to meet our customers' needs and expectations may be frustrated by delays, issues or interruptions in ramping up new production lines or plants. We must also maintain sufficient production capacity in order to meet anticipated customer demand, which carries fixed costs that we may not be able to offset if orders slow, which would adversely affect our operating margins. If we are unable to manufacture our products consistently, in sufficient quantities and on a timely basis, our sales, gross margins and our other operating results will be materially and adversely affected. Prompt shipment of our products is also very important to our business. If we experience significant delays in our manufacturing, shipping or logistics processes, this could cause disruption to our customers and damage our current and future customer relationships and may adversely affect our business. Such delays may also adversely impact our new product development. For example, if we were to lose one of our sites where new product development is undertaken, we may not be able to transfer or replicate that product development at another site, with the result of lost time and financial costs of developing the new product. We may also use high-risk chemicals in the manufacture of certain of our products, which are subject to handling risks, and any disruption in our ability to source or appropriately store these chemicals could adversely affect our manufacturing operations.

As a consequence of the COVID-19 pandemic, sales of syringes and vials to and for vaccination programs globally, and visual inspection systems, increased resulting in a revenue growth acceleration. The demand for such products may shrink, if the need for COVID-19 related solutions declines.

Despite the initial short-term operational disruption, and the impact that measures established to respond to the COVID-19 pandemic had on our ability to carry out business development activities (which we believe may have had an impact on our ability to broaden our customer portfolio in the short-term), sales of syringes and vials to and for vaccination programs globally, and visual inspection systems, increased resulting in a revenue growth acceleration. We have been supplying: (i) glass vials and syringes to approximately 90% of currently marketed vaccine programs, according to our estimates based on public information (WHO, EMA, FDA); (ii) plastic diagnostic consumables for the detection and diagnosis of COVID-19; (iii) glass forming lines, which are being installed worldwide, to facilitate the distribution of glass bulks and sterile vials and syringes; and (iv) visual inspection systems.

There remains uncertainty around the magnitude of the long-term impact of COVID-19 on demand for our syringes, vials, plastic diagnostic consumables, glass forming lines, visual inspection systems and related products and services, which may shrink rapidly in the future, for instance:

- as the pandemic abates or infection rates decline;
- as governmental and health authorities relax rules on mandatory COVID-19 testing;
- as vaccination programs are completed or re-vaccination / booster are not required; or
- where injectable vaccines are replaced with other vaccines not requiring our products and services.

A lower rate of increase or a decline in sales of syringes and vials to and for vaccination programs, plastic diagnostic consumables for COVID-19 testing, glass forming lines, visual inspection systems and related products and services could adversely affect our business, financial condition and results of operations.

Our manufacturing facilities are subject to operating hazards which may lead to production curtailments or shutdowns and have an adverse effect on our business, results of operations, financial condition or cash flows.

Certain of our manufacturing processes involve heating glass to extremely high temperatures, forming plastic and operating heavy machinery and equipment, which entail a number of risks and hazards, including industrial accidents, leaks and ruptures, explosions, fires, mechanical failures and environmental hazards, such as spills, storage tank leaks, discharges or releases of toxic or hazardous substances and gases, including into the

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environment. Any of these events, which are generally more likely to occur as our machines approach time for refurbishment, could lead to requirements for environmental remediation and civil, criminal and administrative sanctions and liabilities. These hazards may cause unplanned business interruptions (also as a consequence of remediation actions), unscheduled downtime, transportation interruptions, personal injury and loss of life, severe damage to or the destruction of property and equipment, environmental contamination and other environmental damage, civil, criminal and administrative sanctions and liabilities and third-party claims, any of which may have a material adverse effect on our business, financial condition, results of operations and cash flows. In addition, under applicable local laws, including Italian law, our directors and officers may be subject to criminal liability, in connection with injuries occurred to our employees, as a result of workplace health and safety violations by reason of their position as employers (*posizione di garanzia*). Convictions of our directors and officers could negatively impact our reputation. Moreover, due to the long industrial history of our manufacturing facilities and the subsequent lack of detailed information regarding historical waste and chemical storage and disposal, the risk of soil, water or groundwater contamination and related civil, administrative and criminal liabilities cannot be eliminated.

We may face significant competition in implementing our strategies for revenue growth in light of actions taken by our competitors.

In each business segment in which we operate, we face significant competition, with many competitors focusing on specific regions, customers and/or specific product segments. Competitors range from smaller, specialized companies, which may be able to more quickly respond to customers' specific needs, to large multinational companies who provide a full suite of products, which may have greater financial, marketing, operational and research and development resources than we do. Such greater resources may allow our competitors to respond more effectively with new, alternative or emerging technologies. Failure to anticipate and respond to our competitors' actions may impact our future sales and earnings, in particular failure to react to competitors strengthening their brand, marketing or customer experience may negatively impact our ability to attract and retain customers.

We are pursuing a number of strategies to maintain and improve our revenue growth, including:

- expand our global market position in primary containment systems;
- leverage leadership in primary containment to build market position in drug delivery systems;
- accelerate market penetration in life sciences systems;
- increase our investments in R&D to address unmet market needs;
- build on our expertise in manufacturing, assembly and inspection systems for primary containers and complex, multi-component systems;
- leverage our scientific and engineering capabilities across the drug development timeline;
- leverage our global geographical presence as a platform to increase our penetration in the North American and APAC regions; and
- selectively pursue acquisitions and technology partnerships to augment and expand our product and service portfolio.

We may not be able to successfully implement these strategies, and these strategies may not result in the desired growth of our business. Failure to anticipate and respond to our competitors' actions may adversely affect our business, financial condition and results of operations.

Our business may be harmed if our customers discontinue or spend less on research, development, production or other scientific endeavors.

Our customer base includes leading pharmaceutical, biologic, diagnostic and medical device companies worldwide. Many factors, including public policy spending priorities, available resources and product and

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economic cycles, have a significant effect on the capital spending policies of these entities. For instance, any change in the international healthcare systems, including the Patient Protection and Affordable Care Act (the “PPACA”) in the U.S., resulting in a reduced ability of pharmaceutical companies and healthcare providers to receive reimbursements by government authorities, private insurers and other third-party payers for the costs of our products, could result in reduced demand for our products.

Fluctuations in the research and development budgets of our customers could have a significant effect on the demand for our products. Our customers determine their research and development budgets based on several factors, including the need to develop new products, continued availability of governmental and other incentives and funding, competition and the general availability of resources. Any reduction in research and development budgets or a shift of any funding source currently allocated to our business sector to different areas of research, could adversely affect our business, financial condition and results of operations.

The loss of a significant number of customers or a reduction in orders from a significant number of customers could reduce our sales and harm our operating results.

Our operating results could be negatively affected by the loss of revenue from a significant number of our customers. Our sales are fairly well distributed, with 40.6% of our revenues deriving from our top ten customers and no individual customer representing more than 10.0% of revenues in 2020. However, consolidation within our customer base, including, in particular, among pharmaceutical companies, may give larger customers greater bargaining and buying power and operational sophistication, which can enable them to operate with reduced inventories. In addition, consolidation among our customers may lead them to rely on a reduced number of suppliers, with no assurance that they will continue using our products.

We maintain close business relationships with certain customers, working closely to build the specific custom tools they need, which will then become part of our product portfolio. Our operating results could be adversely affected by the loss of a significant number of these customers, particularly during the product development phase.

Our contracts generally do not contain minimum purchase requirements, and a significant portion of our sales are on a purchase order basis. Therefore, our customers are generally not obligated to purchase any fixed quantities of products, and they may stop placing orders with us at any time. If a significant number of customers purchase fewer of our products, defer orders or fail to place additional orders with us for any reason, our sales could decline, and our operating results may not meet our expectations. In addition, if those customers order our products, but fail to pay on time or at all, our liquidity and operating results could be adversely affected.

The level and timing of orders placed by our customers vary for different reasons, including individual customer strategies, the introduction of new technologies, the desire of our customers to reduce their exposure to any single supplier and general economic conditions. If we are unable to anticipate and respond to the demands of our customers, if we have an inadequate supply of products, insufficient capacity in our sites or if we experience any disruptions to our supply chain or distribution network, we may lose customers. Alternatively, we may have excess inventory or excess capacity, and either of these factors may have a material adverse effect on our business, financial condition and results of operations.

Our business may suffer if we do not successfully manage our current and potential future growth.

Over the last 70 years we have consistently expanded our operations and anticipate expanding further as we pursue our long-term growth strategy. The key elements of our growth strategy include, among other things, the expansion of our global market position in primary containment and drug delivery systems, accelerating penetration in life sciences systems, increasing our investments in research and development, building on our expertise in manufacturing, assembly and inspection systems for primary containers and complex, multi-component systems, leveraging our scientific and engineering capabilities, increasing our penetration in the

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North American and APAC regions and selectively pursuing acquisitions and technology partnerships to augment and expand our product and service portfolio. In particular, we also plan to use part of the proceeds of the Offering to further expand our manufacturing facilities in Piombino Dese (Italy), establish new greenfield plants for EZ-Fill® products, with strong focus on biologics and vaccines, in Indiana (U.S.) and Zhangjiagang (China) (focusing also on engineering) and pursue strategic acquisitions to broaden our offering, our technical know-how and our international footprint. Establishing new production plants for EZ-Fill® products represents a priority in light of the risks associated with our Piombino Dese (Italy) manufacturing facilities currently being the only ones devoted to the production of EZ-Fill® products which, in turn, exposes our business to risks of material disruption should any event affect the operation of such facilities. In general, such growth strategy and in particular the facilities expansion and the external acquisitions increase the complexity of our business and place a significant strain on our management, operations, technical systems, financial resources and internal control over financial reporting functions. Our current and planned personnel, systems, procedures and controls may not be adequate to support and effectively manage our future operations, especially as we employ personnel and maintain manufacturing facilities and distribution networks in several geographic locations.

We are also continuously expanding our product portfolio, and establishing and developing new products require significant management time and attention. If these products do not achieve the anticipated success or require greater levels of time and investment to reach the expected levels, it could adversely affect our business, financial condition and results of operations. Failure to appropriately integrate new products and business lines into our existing operations and systems can also affect the success of these products, and failure to adequately anticipate and plan for this integration could affect the success of these products and may also negatively impact our existing product offerings.

We may not successfully identify or integrate acquired businesses or assets into our operations or be able to fully recognize the anticipated benefits of businesses or assets that we acquire.

We consider acquisitions a useful instrument to complement our organic growth. We opportunistically explore acquiring other businesses and assets, and we have completed 3 acquisitions in the last five years, including: the acquisition of a 65% stake in the Danish SVM Automatik in February 2016, the acquisition of the operating unit of Balda Group in March 2016 and the acquisition of Medirio in May 2016.

However, we may be unable to identify or complete promising acquisitions for many reasons, including any misjudgment of the key elements of an acquisition, competition among buyers, the high valuations of businesses in our industry, the need for regulatory and other approvals, lack of internal resources to successfully pursue all attractive opportunities and availability of capital. When we do identify and complete acquisitions, we may face financial, managerial and operational challenges, including diversion of management attention and resources needed for existing operations, difficulties with integrating acquired businesses, integration of different corporate cultures, increased expenses, potential dilution of our brand, assumption of unknown liabilities, potential disputes with the sellers and the need to evaluate the financial systems of and establish internal controls for acquired entities. Further, we seek out acquisitions of companies that maintain the same high quality standards that we maintain, and if we misjudge or overestimate a company's product quality standards, we may not be able to use these products or implement the strategies that were the primary reason for the acquisition, which would lead to a significant loss both financially and in time spent by our teams trying to integrate the product or implement the strategy. There can be no assurance that we will engage in any additional acquisitions or that we will be able to do so on terms that will result in any expected benefits.

In addition, our ability to realize the benefits we anticipate from our acquisition activities, including any anticipated sales growth, cost synergies and other anticipated benefits, will depend in large part upon whether we are able to integrate such businesses efficiently and effectively. Integration is an ongoing process, and we may not be able to fully integrate such businesses smoothly or successfully, and the process may take longer than expected. Further, the integration of certain operations and the differences in operational culture following such activity will continue to require the dedication of significant management resources, which may distract management's attention from day-to-day business operations.

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There may also be unasserted claims or assessments that we failed or were unable to discover or identify in the course of performing due diligence investigations of target businesses. While we normally negotiate representation and warranties and related indemnification in relation to such acquisitions, these may not be enough to cover our exposure if a significant liability arises in connection with any acquisition agreement. We cannot assure you that these indemnification provisions will protect us fully or at all, and as a result we may face unexpected liabilities that could adversely affect our business, financial condition and results of operations.

If we are unable to successfully integrate the operations of acquired businesses into our business, we may be unable to realize the sales growth, cost synergies and other anticipated benefits of such transactions, and our business, results of operations and cash flow could be adversely affected.

Our reputation, ability to do business and results of operations may be impaired by improper conduct by any of our employees, agents or business partners.

We cannot provide assurance that our internal controls and compliance systems will always protect us from acts committed by employees, agents or business partners of ours (including third-party suppliers, distributors or of businesses we acquire or partner with) that would violate U.S. and/or other national laws, including the laws governing payments to government officials, bribery, fraud, kickbacks and false claims, pricing, sales and marketing practices, conflicts of interest, competition, export and import compliance, money laundering and data privacy. In particular, the U.S. Foreign Corrupt Practices Act, the U.K. Bribery Act and similar anti-bribery laws in other jurisdictions generally prohibit companies and their intermediaries from making improper payments for the purpose of obtaining or retaining business. Any improper actions by our employees, suppliers and distributors or allegations of such acts could damage our reputation and subject us to civil or criminal investigations in Italy, under Italian Legislative Decree No. 231 of June 8, 2001 (the “**Decree 231**”) pursuant to which a legal entity can be held liable to pay fines in connection with certain criminal offenses committed *inter alia*, by its directors, officers or employees, the United States and in other jurisdictions, and any related shareholder lawsuits could lead to substantial civil and criminal, monetary and nonmonetary penalties and could cause us to incur significant legal and investigatory fees. In particular, pursuant to Decree 231, a defense can be established by an entity involved in a Decree 231 investigation, if such entity can prove, among others, that it adopted and properly implemented an organization, management and control model aimed at effectively preventing the commission of the criminal acts involved prior to such unlawful conduct having taken place. We approved and adopted the current version of our organization, management and control model provided by Decree 231 (“**Model 231**”) by means of a resolution of the board of directors dated April 7, 2021, and appointed the current supervisory body (the “**Supervisory Body**”) that supervises the functioning of and compliance with Model 231, and monitors and assesses the implementation status of preventive measures, with regular reports to the board of directors, in November 2020. The adoption of organization and management models does not by itself exclude applicability of the penalties provided by Decree 231. In fact, upon commission of an offense resulting in administrative liability of the Group pursuant to Decree 231, the court will evaluate the models and their actual implementation. Failure to comply with Decree 231 could result in the imposition of criminal sanctions on our directors and/or monetary sanctions, other types of sanctions (e.g., interdictory sanctions, including prohibitions, confiscation of the price or profits deriving from the crime and publication of the judgment) and loss of confidence of our customer base as well as render us ineligible to participate in a public tender or result in the termination of a public contract already awarded, which could have a material adverse effect on the business, financial condition, results of operations and prospects of the Group.

In addition, a government may seek to hold us liable as a successor for violations committed by companies in which we invest or that we acquire.

We also rely on our suppliers to adhere to our supplier standards of conduct, and material violations of such standards of conduct could occur that could have a material effect on our business, reputation, financial condition and results of operations.

Our global operations are subject to international market risks that may have a material effect on our liquidity, financial condition, results of operations and cash flows.

We operate manufacturing facilities in Italy, Slovakia, Denmark, Germany, United States, Mexico, China and Brazil, and sell and distribute our products in more than 70 countries. As part of our business strategy, we will continue to seek to expand our sales and market share in various international markets in which we currently operate and evaluate expansion opportunities into additional international markets. The economies of some of these markets differ from the economies of our core markets factors in Europe and in some cases present new and greater risks. Our financial results and operations are substantially dependent upon macro-economic and political conditions, particularly in Italy, Slovakia, Denmark, Germany, United States, Mexico, China and Brazil, where we operate manufacturing facilities. High levels of sovereign debt in certain countries (including Italy), combined with weak growth, political instability and high unemployment rates, could lead to additional fiscal reforms (including austerity measures), sovereign debt restructurings, currency instability, increased counterparty credit risk, high levels of volatility and, potentially, disruptions in the credit and equity markets, as well as other outcomes, each of which, alone or combined with other factors, could have a material adverse effect on our business, results of operations, access to credit and capital markets and, therefore, our ability to implement our growth strategy.

Macro-economic difficulties and political instability remain particularly evident in Italy. Since January 2012, Italy's sovereign debt rating has been downgraded by Standard and Poor's, Fitch Ratings and Moody's Investor Service, reflecting their views as to Italy's increasing vulnerability to external financing risks and the negative implications these could have for economic growth and public finances as well as fragile market confidence and deterioration in Italy's near-term economic outlook. Any further downgrade of the Italian sovereign debt rating could create additional economic uncertainty and negatively impact Italy's growth, which could in turn affect consumer confidence, discretionary spending and, consequently, demand for our products.

Furthermore, policies, measures, controls or other actions implemented by the governments of emerging markets or countries which we target for increased sales may restrict our business operations or harm our financial results. As a result, our revenue is exposed to risks inherent to the country where we operate or intend to operate including risks related to differing political, legal, regulatory and economic conditions and regulations.

As a multinational corporation, we are exposed to fluctuations in currency exchange rates, which could adversely affect our cash flows and results of operations.

International markets contribute a substantial portion of our revenue, and we intend to continue expanding our presence globally. The exposure to fluctuations in currency exchange rates takes on different forms. International revenue and costs are subject to the risk that fluctuations in exchange rates could adversely affect our reported revenue and profitability when translated into Euro for financial reporting purposes. These fluctuations could also adversely affect the demand for products and services provided by us. As a multinational corporation, our businesses often invoice third-party customers in currencies other than the one in which they primarily do business (the "functional currency"), especially U.S. dollars and the Mexican Pesos. Movements in the invoiced currency relative to the functional currency could adversely impact our cash flows and our results of operations. As our international sales grow, exposure to fluctuations in currency exchange rates could have a larger effect on our financial results.

The deterioration of the sovereign debt of several countries, together with the risk of contagion to other, more stable, countries, has exacerbated the global economic crisis. In particular, a deterioration in general economic conditions caused by instability in the Eurozone could have a material adverse effect on our business, financial condition, results of operations and prospects.

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We are required to comply with a wide variety of laws and regulations and are subject to regulation by various federal, state and foreign agencies.

In all the jurisdictions in which we operate, we are subject to a number of laws, regulations and practices concerning *inter alia*, the health and safety of our employees, the use, manufacture and importing of chemicals and the protection of the environment and natural resources.

In the event that the applicable laws and regulations were to change such that our products or our production processes were subject to greater regulatory control or restrictions, it could have a significant impact on our ability to market and sell our products and could require us to spend significant amounts to ensure and monitor compliance with such laws and regulations such that our business, financial condition and results of operations could be adversely affected. For instance, both the EU and the United States are considering to further restrict in the next years the use of ethylene oxide, the main sterilizing agent used in our production processes. If the use of ethylene oxide is further restricted, or completely banned, this would require us to identify new sterilizing agents and would have a negative impact on our financial condition and results of operations.

We are also subject to a variety of federal, state, local and international laws and regulations that govern, among other things, the importation and exportation of products, the handling, transportation and manufacture of substances that could be classified as hazardous, laws governing government contracts and our business practices such as anti-corruption and antitrust laws. Although we believe that we comply in all material respects with applicable laws and regulations, there can be no assurance that a regulatory agency or tribunal would not reach a different conclusion concerning the compliance of our operations with applicable laws and regulations. In addition, there can be no assurance that we will be able to maintain or renew existing permits, licenses or other regulatory approvals or obtain, without significant delay, future permits, licenses or other approvals needed for the operation of our businesses. Furthermore, loss of a permit, license or other approval in any one portion of our business may have indirect consequences in other portions of our business if regulators or customers, for example, cease doing business with such other portion due to fears that such loss is a sign of broader concerns about our ability to deliver products or services of sufficient quality.

Any noncompliance by us with applicable laws and regulations or the failure to maintain, renew or obtain necessary permits and licenses could have an adverse effect on our business, financial condition and results of operations. Failure to comply with these laws and regulations can lead to agency action, including warning letters, product recalls, product seizures, monetary sanctions, injunctions to halt manufacturing or distribution, restrictions on our operations, withdrawal of existing or denial of future approvals, permits or registrations, including those relating to products or facilities and civil and criminal sanctions. To the extent these agencies were to take enforcement action, such action may be made publicly available, and such publicity could harm our ability to sell these regulated products globally and may harm our reputation. In addition, such actions could limit the ability of our customers to obtain regulatory clearance or approval for their products in the United States or abroad and/or our customers may incur significant costs in obtaining or maintaining such regulatory clearances or approvals in the United States or abroad. In addition, any such failure relating to the products we provide exposes us to direct and third-party product liability claims as well as contractual claims from our customers, including claims for reimbursement for lost or damaged products, as well as potential recall liability, which could be significant. Customers may also claim loss of profits due to lost or delayed sales, although our contractual arrangements typically place limits on such claims. There can be no assurance that any such contractual limitation will be applicable or sufficient or fully enforced in any given situation.

Given the relevance of our activities in the healthcare sector, investments by non-Italian entities in the Company, as well as certain asset disposals by the Company, may be subject to the prior authorization of the Italian Government (so called “golden powers”).

Due to the relevance of our activities in the healthcare sector, it is not possible to exclude the recurrence of the conditions for the exercise, by the Italian Government, of the so called “golden powers”, aimed at safeguarding the ownership structures of Italian companies operating in strategic sectors, which may adversely

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impact the liquidity and value of the Shares. The golden power regime, set forth in (i) Law Decree no. 21 of March 15, 2012 (converted into law by Law no. 56 of May 11, 2012), as amended and supplemented (“Golden Power Decree”), (ii) Law Decree no. 105 of September 21, 2020 (converted into law by Law no. 133 of November 18, 2020), as amended and supplemented, (iii) Law Decree no. 23 of April 8, 2020 (converted into law by Law no. 40 of June 5, 2020), as amended and supplemented, and (iv) Decree of the President of the Council of Ministers no. 179 of December 18, 2020, also cover the healthcare sector. The powers set forth in the Golden Power Decree include, inter alia, the powers to: (i) veto, or impose specific conditions on, the purchase by non-EU companies of shareholdings in companies having assets and relationships in sectors which are considered strategic (e.g., defense and national security, energy, transport and telecommunications, health, etc., the “Strategic Companies”), and (ii) veto, or impose specific conditions on, the adoption of certain corporate resolutions, acts or transactions by the same companies which may pose a threat to national security.

The Golden Power Decree requires companies to notify the office of the Italian Prime Minister within 10 days of: (i) any purchase by a non-EU entity of a stake in a Strategic Company resulting in the buyer acquiring control of such company pursuant to article 2359 of the Italian Civil Code and of the Italian Financial Act (TUF); and (ii) any resolution, act or transaction adopted by a Strategic Company resulting in a transfer of ownership, control or availability of strategic assets to a non-EU entity. Any resolution, act or transaction adopted by a Strategic Company, whose effect is to change the destination of a strategic asset, or a change in the corporate purpose of the Strategic Company. Furthermore, the regulation requires to notify the dissolution of the company or the amendment of certain provisions of their articles of association. The office of the Italian Prime Minister must exercise its power to veto the transaction or impose conditions within 45 days from the date of notice. In the interim, all rights related to the shares other than economic rights are suspended, and any decision adopted in violation of such suspension is null and void, but once the term has expired the relevant transaction can be completed. Should the office of the Italian Prime Minister veto the transaction, the buyer must sell the acquired shares or quotas within one year. As part of the emergency related to COVID-19, as a result of the Law Decree of April 8, 2020, no 23, these powers have been temporarily strengthened until June 30, 2021.

The violation of the notification obligation or of the prescriptions imposed by virtue of the exercise of special powers, unless the fact constitutes a criminal offence, is subject to a pecuniary administrative sanction up to double the value of the transaction and in any case not less than one percent of the cumulative turnover achieved by the companies involved in the last financial year for which the financial statements were approved.

As a result, our ability to pursue commercial or industrial strategic resolutions, acts or transactions that involve the acquisition of, or the subscription for, our shares by a partner (or that imply an amendment to our shareholders’ structure) may be restricted by the Italian Government’s decision to exercise its special powers with respect to our business. Therefore, the application of the golden powers regime could have a material adverse effect on our business, results of operations, financial condition or prospects.

Furthermore, in the future, our shareholders’ ability to enter into change of control or takeover transactions may be impacted by the exercise by the Italian Government of its special powers under the golden power regime. Our shareholders may not be able to transfer their interests or such a transfer may be subject to conditions, which diminish the value of the transaction and discourage investments. This may limit our shareholders’ ability to benefit from the proceeds of certain proposed asset sales or acquisitions or business combinations, and may limit our shareholders’ ability to benefit from possible premiums connected to a proposed change of control transaction, tender offer or other strategic transactions.

The laws and regulations which we are subject to, such as U.S., EU and other anti-corruption laws, trade controls, economic sanctions and similar laws and regulations in the jurisdictions which we operate, are complex and the regulatory and political regimes under which we operate are volatile. Our failure to comply with the relevant laws and regulations could subject us to civil, criminal and administrative penalties and harm our reputation.

Certain of our operations are subject to U.S., EU and foreign anti-corruption and trade control laws and regulations, such as the Foreign Corrupt Practices Act (the “FCPA”), export controls and economic sanctions

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programs, including those administered by the U.S. Treasury Department's Office of Foreign Assets Control ("OFAC"). As a result of doing business in foreign countries and with foreign partners, we may be exposed to a heightened risk of violating anti-corruption, export control, and sanctions laws and regulations.

The FCPA prohibits us from providing anything of value to foreign officials for the purposes of obtaining or retaining business or securing any improper business advantage. It also requires us to keep books and records that accurately and fairly reflect our transactions. As part of our business, we may deal with state-owned business enterprises, the employees of which are considered foreign officials for purposes of the FCPA. Other anti-corruption legislation which we may be required to adhere to, sets out wider prohibitions including against private bribery, which is also relevant to our business.

Economic sanctions and export controls may restrict our ability to conduct business with or in certain jurisdictions, individuals and entities. We are not a U.S. person and are not owned or controlled by one or more U.S. persons. We have in the past engaged in dealings with parties in Cuba, Iran, and Syria, and we have ongoing *de minimis* activities with parties in Iran and Cuba. We believe that such activities have been conducted in compliance with all applicable sanctions and export controls, and are implementing policies and procedures designed to ensure continued compliance. However, we cannot be certain that these safeguards will be fully effective in the future to ensure compliance, and the scope and reach of U.S. sanctions laws could also change over time.

Violations of anti-corruption, export control and sanctions laws and regulations are punishable by civil penalties, including fines, denial of export privileges, injunctions, asset seizures, debarment from government contracts and revocations or restrictions of licenses, as well as criminal fines and imprisonment. There can be no assurance that all of our employees, consultants, agents or other associated persons will not take actions in violation of these laws and regulations, and that our procedures will effectively prevent us from violating these regulations in every transaction in which we may engage or provide a defense to any alleged violation. In particular, we may be held liable for the actions that our local strategic partners take inside or outside of the United States, even though our partners may not be subject to these laws. Such a violation, even if our policies prohibit it, could have a material adverse effect on our reputation, business, results of operations and financial condition.

We are subject to product liability and other claims in the ordinary course of business.

Our business involves risk of product liability claims related to providing incorrect product information at the time of purchase, claims for defective containment solutions which may impair drug efficacy and other claims in the ordinary course of business. Furthermore, there may be product liability risks that are unknown or which become known in the future. We may also face claims raised by our present employees for injury deriving from the lifting and handling of loads and the use of heavy machinery, as well as claims raised by our present and past employees for injury and illness from hazardous substances used or present at certain of our facilities. Substantial, complex or extended litigation on any claim could cause us to incur significant costs and distract our management. For example, lawsuits by governmental authorities, employees, shareholders, suppliers, collaborators, distributors, customers, competitors or others could be very costly and substantially disrupt our business. Our exposure to such claims may increase as we seek to increase the geographic scope of our sourcing and sales activities and to the extent that we expand our manufacturing operations. We maintain insurance policies but we cannot assure you that our insurance coverage will be available in all pending or any future cases brought against us. Furthermore, our ability to recover under any insurance is subject to the terms and conditions of such insurance, as well as the financial viability of our and such third parties' insurers, as well as legal enforcement under the local laws governing these arrangements. Insurance coverage in general or coverage for certain types of liabilities, such as product liability in developing markets, may not be readily available for purchase or cost-effective for us to purchase. Furthermore, many of our insurance policies are subject to deductibles and retentions. Accordingly, we could be subject to uninsured and unindemnified future liabilities requiring us to provide additional reserves to address such liabilities. An unfavorable result in a case for which adequate insurance or indemnification is not available could adversely affect our business, financial condition and results of operations.

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Occasionally, we are also involved in disputes, litigation and regulatory matters incidental to and in the ordinary course of our business, including employment matters, commercial disputes, government compliance matters, environmental matters, and other matters arising out of the normal conduct of our business. Where merited, we will vigorously defend ourselves in such matters. There can be no assurance that the impact of any pending or future claims will not be material to our business, financial condition or results of operations.

We are exposed to credit risk on accounts receivable and certain prepayments made in the normal course of business.

Our average day sales outstanding for 2020 has been approximately 70 days, but a number of customers are pushing for longer payment terms (also offering no recourse discounting solutions). A substantial majority of our outstanding trade receivables are not covered by collateral or credit insurance. In addition, we may make advances to suppliers in the normal course of business. While we have procedures to monitor exposure to credit risk on trade receivables and other current assets, there can be no assurance such procedures will effectively limit our credit risk and avoid losses, which could have a material adverse effect on our financial condition and operating results.

We may be required to record a charge to earnings if our goodwill and other amortizable intangible assets or other investments become impaired.

We are required under IFRS to test goodwill for impairment at least annually and to review our goodwill, amortizable intangible assets and other investments, including those acquired through acquisition activity, for impairment when events or changes in circumstance indicate the carrying value may not be recoverable.

Factors that could lead to impairment of goodwill, amortizable intangible assets and other investments, including those acquired through acquisitions, include significant adverse changes in the business climate and actual or projected operating results and declines in the financial condition of our business. We may be required in the future to record additional charges to earnings if our goodwill, amortizable intangible assets or other investments become impaired. Any such charge would adversely impact our financial results.

If relations between China and the United States deteriorate, our business in the United States and China could be materially and adversely affected.

The relationship between China and the United States is subject to periodic tension. Changes in political conditions in the United States and China and changes in the state of China-U.S. relations are difficult to predict and could adversely affect our business. For instance, the U.S. administration has called for substantial changes to trade agreements and imposed significant increases on tariffs on goods imported into the United States, particularly from China. Other countries have responded similarly, with tariffs on goods entering their countries. We currently have facilities and sell products in China and have invested, and expect to continue investing, in the country, and if the Chinese government makes any changes to its laws or policy concerning foreign ownership of companies or assets located within China, or imposes any significant increases on tariffs on goods imported into or out of China, it could have a significant impact on our business and financial results.

If our employees were to engage in a strike or other work stoppage, our business, operating results and financial position could be materially adversely affected.

We employ approximately 4,350 employees, as at March 2021, in multiple jurisdictions (approximately 49% of which based in Italy, 12% based in Mexico, 9% based in Germany, 8% based in Slovakia, 6% based in the U.S., Brazil and Denmark and 4% based in China). A significant portion of our employees in Italy, Germany, Slovakia, Mexico, Denmark and China are covered by collective bargaining arrangements made either at the local or national level in their respective countries. Although we believe that our relations with our employees are satisfactory, no assurance can be given that this will continue. If disputes with our unions arise, or if our workers

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engage in a strike or other work stoppage, we could incur higher labor costs or experience a significant disruption of operations, which could have a material adverse effect on our business, operating results and financial position.

We are subject to tax laws, tariffs and potential tax audits in multiple jurisdictions that could affect our financial results.

We are subject to tax laws, tariffs and potential tax audits in multiple jurisdictions. The application and interpretation of these laws in different jurisdictions affect our international operations in complex ways and are subject to change, and some changes may be retroactively applied. Our tax liabilities in the different countries where we operate depend, in part, on transfer pricing and administrative charges among us and our subsidiaries. These arrangements require us to make judgments with which tax authorities may disagree, potentially resulting in the assessment of material additional taxes, penalties, interest or other charges to resolve these issues.

Transactions that we have structured in light of current tax rules could have material and adverse consequences for us if tax rules change. Tax audits, changes in tax laws, their application and interpretation or imposition of any new or increased tariffs, duties and taxes could increase our tax burden and materially and adversely affect our sales, profits and financial condition and could have an adverse effect on our business, net assets, or results of operations. Such factors could also cause us to expend significant time and resources and/or cause investors to lose confidence in our reported financial information.

We are exposed to Italian tax risks related to our multinational operations.

We operate in many different jurisdictions throughout the world, through our group companies. Over recent years, tax laws and practice applicable in various countries have become increasingly complex and sophisticated, particularly with respect to cross-border transactions. Italy has historically implemented a number of domestic provisions— including those implementing EU anti-abuse Directives and OECD principles – aimed at facing tax basis erosion schemes and allocation of income between associated enterprises adopted by multinational groups.

Italian Tax authorities are increasingly scrutinizing multinational groups based on these provisions by also enforcing exchange of information instruments in force with foreign tax authorities.

The combination of the above factors may lead to an increased likelihood of tax audits with respect, among other things, to: (i) tax residence, (ii) permanent establishment, (iii) transfer pricing, (iv) Controlled Foreign Company legislation, (v) taxation of dividends and capital gains derived upon interests held in companies located in low-tax Jurisdictions, (vi) withholding tax application on cross-border payments, and (vii) anti-hybrid mismatches. In any such case, depending on the specific circumstances, tax audits and/or tax litigations with the Italian tax authorities could result in tax liabilities and fines and penalties of significant amounts, which could be in excess of the amounts. We provide for in our financial statements for tax liabilities.

The application of indirect taxes could adversely affect our business and results of operations.

The application of indirect taxes, such as sales and use tax, value-added tax, provincial taxes, goods and services tax, business tax and gross receipt tax, to our business is a complex and evolving issue. Significant judgment is required to evaluate applicable tax obligations. As a result, amounts recorded may be subject to adjustments by the relevant tax authorities. In many cases, the ultimate tax determination is uncertain because it is not clear how new and existing statutes might apply to our business. A number of jurisdictions globally have introduced (or are looking to introduce) additional value added tax (or similar tax) calculation requirements as well as additional reporting, record-keeping, collection and remittance obligations on businesses like ours.

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There can be no assurance that we will not be a passive foreign investment company for U.S. federal income tax purposes, which could result in adverse U.S. federal income tax consequences to U.S. holders of our ordinary shares.

A non-U.S. corporation will be a passive foreign investment company (“PFIC”) for any taxable year if either: (i) at least 75% of its gross income is “passive income” for purposes of the PFIC rules or (ii) at least 50% of the value of its assets (generally determined on the basis of a quarterly average) is attributable to assets that produce or are held for the production of passive income. Whether we are treated as a PFIC is a factual determination that is made on an annual basis after the close of each taxable year. This determination will depend on, among other things, the composition of our income and assets, as well as the value of our assets (which generally will be determined by reference to the public price of the Shares, which may fluctuate significantly), from time to time.

Based on the current and anticipated composition of our income, assets and operations and the expected price of the Shares in this offering, we believe we were not a PFIC for U.S. federal income tax purposes for our most recent taxable year and do not expect to be a PFIC for the current taxable year or for foreseeable future years. Nevertheless, there can be no assurance that we will not be a PFIC for the current taxable year or for any future taxable year. If we are treated as a PFIC for any taxable year during which a U.S. investor held Shares, such U.S. investor could be subject to adverse U.S. federal income tax consequences. See “*Income Tax Considerations—U.S. Federal Income Tax Considerations—Passive Foreign Investment Company.*”

We are subject to restrictive covenants under certain financing agreements, which could impair our ability to run our business.

We have in place a number of financing agreements which include covenants (such as negative covenants that would restrict our ability to distribute dividends and exceed certain indebtedness ratios) which may restrict our ability to operate our business. Our failure to comply with these covenants, including as a result of events beyond our control, could result in a default or event of default that could materially and adversely affect our financial condition and results of operations. For additional information on applicable regulations see “*Management Discussion and Analysis—Liquidity and Capital Resources.*”

The indemnification provisions of acquisition agreements by which we have acquired companies or businesses may not fully protect us, and we may face unexpected liabilities.

Certain of the acquisition agreements by which we have acquired companies or businesses require the former owners to indemnify us against certain liabilities related to the operation of the company or business before we acquired it. In most of these agreements, however, the liability of the former owners is limited, and certain former owners may be unable to meet their indemnification responsibilities. While we are protected by representation and warranties and related indemnification in relation to such acquisitions, these may not be enough to cover our exposure if a significant liability arose in connection with any acquisition agreement. We cannot assure you that these indemnification provisions will protect us fully or at all, and as a result we may face unexpected liabilities that adversely affect our business, financial condition and results of operations.

Our business depends on our ability to use and access information systems, and any failure to successfully maintain these systems or implement new systems to handle our changing needs could materially harm our operations.

We depend on standardized procedures and multiple information systems for our operations, customer service and quality and safety procedures. Furthermore, we rely on information technology systems to process, transmit, store and protect electronic information, including confidential customer, supplier, employee or other business information. Through our online platform, we collect and store confidential information that website users provide to us when submitting queries or job applications.

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We use commercially available third-party technology solutions, software and software systems with some proprietary configurations. We also store data using third-party cloud services. Our information systems may be subject to damage or interruption from power outages, computer and telecommunications failures, computer viruses, security breaches, vandalism, catastrophic events, natural disasters, terrorist attacks, hackers and other security issues as well as human error. If our information systems are damaged, fail to work properly or otherwise become unavailable, particularly in light of the COVID-19 pandemic, we may incur substantial costs to repair or replace them, and we may experience a loss of critical information, customer disruption and interruptions or delays in our ability to perform essential functions and implement new and innovative services. If the cloud service providers we use were to experience unplanned downtime, delays or other issues delivering data to our information technology systems, including due to increased usage during the COVID-19 pandemic, it could adversely impact business operations. The compromising of our information systems or those with which we interact could harm our reputation and expose us to regulatory actions and claims from customers and other persons, any of which could adversely affect our business, financial condition and results of operations.

In addition, we may not have the necessary resources to enhance existing information systems or implement new systems where necessary to handle our increasing volume and/or our changing needs, and we may experience unanticipated delays, complications and expenses in implementing and integrating our systems. Any interruptions in operations would adversely affect our ability to properly allocate resources and timely deliver our products, which could result in customer dissatisfaction. We currently rely on certain legacy systems that are no longer supported by their respective manufacturers, with only a small number of current employees able to maintain these systems. Any failure of these systems could have a business impact. The failure to successfully implement and maintain information systems could have an adverse effect on our ability to obtain new business, retain existing business and maintain or increase our sales and profit margins, any of which could adversely affect our business, financial condition and results of operations.

Cyber security risks and the failure to maintain the confidentiality, integrity and availability of our computer hardware, software and internet applications and related tools and functions, could result in damage to our reputation, data integrity and/or subject us to costs, fines or lawsuits under data privacy or other laws or contractual requirements.

The integrity and protection of the data we hold is critical to our business. The regulatory environment governing information, security and privacy laws is increasingly demanding and continues to evolve. Implementing and maintaining compliance with applicable security and privacy regulations may increase our operating costs and/or adversely impact our ability to market our products and services to customers. Although our computer and communications hardware are protected through physical and software safeguards, they are still vulnerable to fire, storm, flood, power loss, earthquakes, telecommunications failures, physical or software break-ins, software viruses and similar events. These events could lead to the unauthorized access, disclosure and use of non-public information. We could be subject to risks caused by misappropriation, misuse, leakage, falsification, system malfunction or intentional or accidental release or loss of information maintained in our information systems and networks and those of our OEM suppliers, including our cloud service providers. The techniques used by criminal elements to attack computer systems are sophisticated, change frequently and may originate from less regulated and remote areas of the world. As a result, we may not be able to address these threats proactively or implement adequate preventative measures. If our computer systems are compromised, we could be subject to fines, damages, litigation and enforcement actions, and we could lose trade secrets, the occurrence of which could harm our business.

If we are unable to maintain reliable information technology systems and appropriate controls with respect to global data privacy and security requirements and prevent data breaches, we may suffer regulatory consequences in addition to business consequences. The European Union and the United Kingdom have adopted comprehensive data protection and security laws. The European Union's Regulation (EU) 2016/679 of the European Parliament and of the Council of April 27, 2016 on the protection of natural persons with regard to the processing of personal data and on the free movement of such data, and repealing Directive 95/46/EC (General

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Data Protection Regulation), or the GDPR, which became effective in May 2018, as supplemented by national laws, and the UK GDPR (collectively, Applicable Data Protection Laws) impose strict requirements on controllers and processors of personal data in the European Economic Area, or EEA and the United Kingdom, including, for example, higher standards for obtaining consent from individuals to process their personal data, more robust disclosures to individuals and a strengthened individual data rights regime and shortened timelines for data breach notifications. Applicable Data Protection Laws create new compliance obligations and increase financial penalties for noncompliance (including possible fines of up to 4% of global annual revenues for the preceding financial year or €20 million, or £17.5 million in the UK, (whichever is higher) for the most serious violations). Data privacy laws in the European Union and the United Kingdom are developing rapidly and, as a consequence of Brexit, the UK will be free to diverge from European Union data privacy laws. We may therefore be subject in the future to separate and additional data protection obligations to those that we are already subject to. This may result in additional costs and may necessitate changes to our business practices, which in turn may compromise our growth strategy and otherwise adversely affect our business, reputation, legal exposures, financial condition and results of operations. In recent years, the United States and European lawmakers and regulators have expressed concern over electronic marketing and the use of third-party cookies, web beacons and similar technology for online behavioral advertising. In the European Union, marketing is defined broadly to include any promotional material and the rules specifically on e-marketing are currently set out in the ePrivacy Directive which will be replaced by a new ePrivacy Regulation. While the ePrivacy Regulation was originally intended to be adopted on May 25, 2018 (alongside the GDPR), it is still going through the European legislative process. The current draft of the ePrivacy Regulation imposes strict opt-in e-marketing rules with limited exceptions for business to business communications and significantly increases fining powers to the same levels as the GDPR. The UK has implemented the ePrivacy Directive into national law through the UK Privacy and Electronic Communications Regulation 2003, however it is unclear whether the UK will align itself to the ePrivacy Regulation, once implemented. This again introduces the possibility we will be subject to, and required to comply with, a separate and additional legal regime with respect to data privacy, which may result in additional costs and may necessitate changes to our business practices, which in turn may compromise our growth strategy and otherwise adversely affect our business, reputation, legal exposures, financial condition and results of operations.

There are also numerous U.S. federal and state laws and regulations related to the privacy and security of personal information. Although we take measures to protect data from unauthorized access, use or disclosure, our information technology and infrastructure may be vulnerable to attacks by hackers or viruses or breached due to employee error, malfeasance or other malicious or inadvertent disruptions. Any such breach or interruption could compromise our networks, and the information stored there could be accessed by unauthorized parties, manipulated, publicly disclosed, lost or stolen. Any such access, breach or other loss of information could result in legal claims or proceedings and liability under federal or state laws that protect the privacy of personal information and may result in regulatory penalties.

Additionally, the Gramm-Leach-Bliley Act of 1999 (along with its implementing regulations) (the “**GLBA**”) restricts certain collection, processing, storage, use and disclosure by covered companies of certain personal information, requires notice to individuals of privacy practices and provides individuals with certain rights to prevent the use and disclosure of certain non-public or otherwise legally protected information. The GLBA also imposes requirements regarding the safeguarding and proper destruction of personal information through the issuance of data security standards or guidelines. In addition, many U.S. states in which we operate now or may operate in the future have laws that protect the privacy and security of sensitive and personal information. Certain U.S. state laws may be more stringent or broader in scope, or offer greater individual rights, with respect to sensitive and personal information than federal, international or other state laws, and such laws may differ from each other, which may complicate compliance efforts. State laws are changing rapidly, and there is discussion in the U.S. Congress of a new federal data protection and privacy law to which we may be subject.

We are also reliant on certain manual processes for collecting and processing data, and any failures in these processes or failure to handle the data collected in accordance with relevant regulations could lead to

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enforcement actions. Complying with all applicable laws, regulations, standards and obligations relating to data privacy, security and transfers may cause us to incur substantial operational costs or require us to modify our data processing practices and processes. Government enforcement actions can be costly and interrupt the regular operation of our business, and data breaches or violations of data privacy laws can result in significant fines, reputational damage and civil lawsuits, any of which may adversely affect our business, financial condition and results of operations. We may not be able to respond quickly or effectively to regulatory, legislative and other developments, and these changes may in turn impair our ability to commercialize our products or increase our cost of doing business. In addition, if our practices are not consistent or viewed as not consistent with legal and regulatory requirements, including changes in laws, regulations and standards or new interpretations or applications of existing laws, regulations and standards, we may become subject to audits, inquiries, whistleblower complaints, adverse media coverage, investigations, loss of export privileges, severe criminal or civil sanctions or reputational damage. Any of the foregoing could have an adverse effect on our competitive position, business, financial condition, results of operations and prospects.

The uncertain effects of climate change and potential climate change legislation could lead to business interruption, significantly increased costs and/or other adverse consequences to our business.

Climate change and potential climate change legislation may present risks to our operations, including business interruption, significantly increased costs and/or other adverse consequences to our business. Some of the potential impacts of climate change to our business include physical risks to our facilities, water and energy supply limitations or interruptions, disruptions to our supply chain and impairment of other resources. In addition, if legislation or regulations are enacted or promulgated in the U.S., Europe or Asia or any other jurisdictions in which we do business that limit or reduce allowable greenhouse gas emissions and other emissions, such restrictions could have a significant effect on our operating and financial decisions, including those involving capital expenditures to reduce emissions, and our results of operations. Our manufacturing operations may not be able to operate as planned if we are not able to comply with new legal and regulatory legislation around climate change, or it may become too costly to operate in a profitable manner. Additionally, suppliers' added expenses could be passed on to us in the form of higher prices and we may not be able to pass on such expenses to our customers through price increases.

Risks Relating to our Intellectual Property

Our trade secrets may be misappropriated or disclosed, and confidentiality agreements with directors, employees and third parties may not adequately prevent disclosure of trade secrets and protect other proprietary information.

In addition to registered intellectual property rights, we rely on trade secrets and confidential know-how to protect our technology, especially because we believe that patent protection alone would not be sufficient to protect our business. However, trade secrets and confidential know-how are difficult to protect, and we have limited control over the protection of trade secrets and confidential know-how used by our licensors, collaborators and suppliers.

To protect this type of information against disclosure or appropriation by competitors, our usual practice is to require our directors, employees, consultants, contractors and advisors to enter into confidentiality agreements and, if applicable, material transfer agreements, consulting agreements or other similar agreements with us prior to beginning research or disclosing proprietary information. Moreover, we put in place appropriate procedures to identify confidential material and restrict access to documentation. However, current or former employees, consultants, contractors and advisers may unintentionally or willfully disclose our confidential information to competitors, we have entered into, and may in the future enter into additional, collaborations with our competitors, and confidentiality agreements may not provide an adequate remedy in the event of unauthorized disclosure of confidential information. In addition, the need to share trade secrets and other confidential information increases the risk that such trade secrets become known to our competitors, are inadvertently

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incorporated into the technology of others, or are disclosed or used in violation of these agreements. Enforcing a claim that a third party obtained illegally and is using trade secrets and/or confidential know-how is expensive, time consuming and the outcome is unpredictable, and the enforceability of confidentiality agreements may vary from jurisdiction to jurisdiction. Moreover, if any of our trade secrets and confidential know-how were to be lawfully obtained or independently developed by a competitor or other third party, we would have no right to prevent them from using that technology or information to compete with us. In some cases, we have entered into joint development agreements with our competitors that necessitate the sharing of certain trade secrets with these competitors. Given that our competitive position is based, in part, on our know-how and trade secrets, a competitor's knowledge of our trade secrets or other unauthorized use or disclosure could impair our competitive position and may have an adverse effect on our business and results of operations.

If we are unable to obtain and maintain patent protection for our technology, products and potential products, or if the scope of the patent protection obtained is not sufficiently broad, we may not be able to compete effectively in our markets.

Our success depends in part on our ability to secure and maintain patent protection with respect to our technology, current products and potential products, and any future potential products and technology we may develop. We seek to protect our proprietary position by filing or collaborating with our licensors to file patent applications related to our proprietary technologies, products and potential products.

The patent prosecution process is expensive, time consuming and complex, and we may not be able to file, prosecute, maintain, defend, enforce or license all necessary or desirable patents at a reasonable cost or in a timely manner in all desirable jurisdictions. As a result, we may not be able to prevent competitors or other third parties from developing and commercializing competitive products in all such fields and jurisdictions.

It is possible that we will fail to identify patentable aspects of our research and development output or fail to take the necessary steps to seek patent protection before it is too late to obtain patent protection. We may not have the right to control the preparation, filing, and prosecution of patent applications, or to maintain the rights to patents licensed from third parties. Therefore, these patents and patent applications may not be prosecuted and enforced in a manner consistent with the best interests of our business. The patent applications that we own or in-license may fail to result in issued patents with claims that cover our relevant proprietary products and technology, including current products, potential products, and any future potential products we may develop, in whole or in part. Our existing patents may have issued with claims that fail to cover our relevant proprietary products and technology, including current products, potential products and any future potential products we may develop, in whole or in part. In addition, our existing patents and any future patents we obtain may not be sufficiently broad to prevent others from using our technology or from developing competing products and technologies. Patents may not be granted for a number of reasons, including known or unknown prior art, deficiencies in the patent application or the lack of novelty or the underlying invention or technology. In addition, publications of discoveries in scientific literature often lag behind the actual discoveries, and patent applications in certain jurisdictions are not published until 18 months after filing or in some cases, at all. Therefore, we cannot be certain that we or our licensors were the first to make or file the inventions claimed in our owned or licensed patents or pending patent applications.

Even if patents do successfully issue and even if such patents cover our current products, current potential products and any future potential products we may develop, third parties may challenge their validity, ownership, enforceability or scope, which may result in such patents being narrowed, invalidated, or held unenforceable or circumvented. We may become involved in proceedings challenging our owned or licensed patent rights, which could limit our ability to stop others from using or commercializing similar or identical technology and products, or could limit the duration of the patent protection of our technology, products and potential products. Such proceedings also may result in substantial costs and require significant time from our management and employees, even if the eventual outcome is favorable to us. In addition, the issuance of a patent does not give us the right to practice the patented invention. Third parties may have blocking patents that could prevent us from

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marketing our products, if approved, or practicing our own patented technology. Our competitors may also be able to circumvent our patents by developing similar or alternative potential products in a non-infringing manner.

Any of the foregoing could have an adverse effect on our competitive position, business, financial condition, results of operations and prospects.

We depend in part on proprietary technology licensed from others. If we lose our existing licenses or are unable to acquire or license additional proprietary rights from third parties, we may not be able to continue developing our potential products.

We are a party to certain license agreements for certain intellectual property and proprietary technology, and we may enter into additional agreements, including license agreements, with other parties in the future that impose certain obligations on us. If we fail to comply with our obligations to our licensors or any of our other current or future collaborators, our counterparties may have the right to terminate these agreements, in which event we might not be able to develop, manufacture or market any product, potential product or other technology that is covered by these agreements, which could adversely affect the value of the potential product being developed under any such agreement, or we may face claims for monetary damages or other penalties under these agreements. Termination of these agreements or reduction or elimination of our rights under these agreements may result in us having to negotiate new or reinstated agreements with less favorable terms, or cause us to cease or experience significant delays in the development and commercialization of our products, potential products or technologies and, our competitors or other third parties could have the freedom to market products and technologies identical or competitive to ours.

We may rely on third parties from whom we license proprietary technology to file and prosecute patent applications and maintain patents and otherwise protect the intellectual property we license from them. We may have limited control over these activities or any other intellectual property that may be related to our in-licensed intellectual property. We may have limited control over the manner in which our licensors initiate an infringement proceeding against a third-party infringer of the intellectual property rights, or defend certain of the intellectual property that may be licensed to us.

The growth of our business may depend in part on our ability to acquire or in-license additional proprietary rights. We may be unable to acquire or in-license any relevant third-party intellectual property rights that we identify as necessary or important to our business operations. We may fail to obtain any of these licenses at a reasonable cost or on reasonable terms, if at all, which would harm our business. In that event, we may be required to expend significant time and resources to redesign our products, potential products or technologies or the methods for manufacturing them or to develop or license replacement technology, all of which may not be feasible on a technical or commercial basis, which could adversely impact our business, financial condition, results of operations and prospects.

Disputes may arise regarding intellectual property subject to a license agreement and certain provisions in such agreements may be susceptible to multiple interpretations. The resolution of any contract interpretation disagreement that may arise could affect what we believe to be the scope of our rights to the relevant intellectual property or technology, or increase what we believe to be our diligence, financial or other obligations under the relevant agreement, or we may face claims for monetary damages or other penalties under these agreements. Moreover, disputes may also arise over the inventorship and ownership of inventions and know-how resulting from the joint creation or use of intellectual property by our licensors or licensees and us and our partners. If disputes over intellectual property that we have licensed or any other dispute described above related to our license agreements prevent or impair our ability to use and enforce such intellectual property or maintain our licensing arrangements on commercially acceptable terms, we may be unable to successfully develop and commercialize the affected products, potential products or technologies. Any of the foregoing could have an adverse effect on our competitive position, business, financial condition, results of operations and prospects.

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Third parties may assert claims against us alleging infringement, misappropriations or other violations of their patents and proprietary rights, or we may need to become involved in lawsuits to defend our patents, either of which could result in substantial costs or loss of productivity, delay or prevent the development and commercialization of our products and potential products, or prohibit our use of proprietary technology or sale of products.

Our commercial success depends, in part, upon our ability to develop, manufacture, market and sell our products and other technologies without alleged or actual infringement, misappropriation or other violation of the patents and proprietary rights of third parties. However, our research, development and commercialization activities may be subject to claims that we infringe, misappropriate or otherwise violate patents or other intellectual property rights owned or controlled by third parties. The various markets in which we operate can be subject to litigation regarding patents and other intellectual property rights. For example, our third-party collaborators may not properly obtain, maintain, enforce or defend our intellectual property or proprietary rights or may use or misappropriate our proprietary information in such a way that could jeopardize or invalidate our intellectual property rights or expose us to potential litigation. Our competitors have made substantial investments in patent portfolios and competing technologies, and may have applied for or obtained or may in the future apply for or obtain, patents that will prevent, limit or otherwise interfere with our ability to make, use and sell our products. In addition, patent holding companies that focus solely on extracting royalties and settlements by enforcing patent rights may target us.

We may be subject to third-party claims including patent infringement or similar adversarial proceedings or litigation in various jurisdictions. Even if we believe such claims are without merit, a court of competent jurisdiction could hold that these third-party patents are valid, enforceable and infringed, and the holders of any such patents may be able to block our ability to commercialize the applicable product or potential product unless we obtained a license under the applicable patents, or until such patents expire or are finally determined to be invalid or unenforceable. Third parties may obtain patents in the future and claim that use of our technologies, products and potential products infringes upon these patents. Additionally, because patent applications can take many years to issue, there may be currently pending patent applications which may later result in issued patents that our products, potential products or technologies may infringe. If any third-party patents issued from such applications were held by a court of competent jurisdiction to cover aspects of our products, potential products or technologies, the holders of any such patents may be able to prohibit our commercialization of the applicable product, potential product or technology until such patent expires or is finally determined to be invalid or unenforceable or unless we obtained a license.

In addition, defending such claims could cause us to incur substantial expenses and, if we fail, could cause us to pay substantial damages if we are found to be infringing a third party's patent rights. Further, if a patent infringement suit is brought against us, our development, manufacturing or sales activities relating to the product, potential product or technology that is the subject of the suit may be delayed or terminated, as parties making claims against us may obtain injunctive or other equitable relief. As a result of patent infringement claims, or in order to avoid potential infringement claims, we may choose to seek, or be required to seek, a license from the third party, which may require payment of substantial royalties or fees, or require us to grant a cross-license under our intellectual property rights. These licenses may not be available on reasonable terms or at all. Even if a license can be obtained on reasonable terms, the rights may be nonexclusive, which would give our competitors access to the same intellectual property rights. If we are unable to enter into a license on acceptable terms, we could be prevented from commercializing one or more of our products, potential products or technologies, or forced to modify such products or potential products, or to cease some aspect of our business operations, which could harm our business significantly. We might also be forced to redesign or modify our products, potential products or technologies so that we no longer infringe the third-party intellectual property rights, which may result in significant cost or delay to us, or such redesign or modification could be impossible or technically not viable.

Even if we were ultimately to prevail, any of these events could require us to divert substantial financial and management resources that we would otherwise be able to devote to our business, force us to face negative

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publicity, adversely impact prospective customers or prohibit us from manufacturing, importing, marketing or otherwise commercializing our products, potential products, services and technology. In addition, because of the substantial amount of discovery required in connection with intellectual property litigation, there is a risk that some of our confidential information could be compromised by disclosure during this type of litigation. There could also be public announcements of the results of hearings, motions or other interim proceedings or developments, and if securities analysts or investors view these announcements in a negative light, the price of our ordinary shares could be adversely affected. We may not have sufficient financial or other resources to adequately conduct such litigation or proceedings. Some of our competitors may be able to sustain the costs of such litigation or proceedings more effectively than we can because of their substantially greater financial resources, adversely affecting our ability to compete in the marketplace.

We may become involved in lawsuits to protect or enforce our intellectual property, which could be expensive, time consuming and unsuccessful and have an adverse effect on the success of our business.

Competitors or other third parties may infringe, misappropriate or otherwise violate our patents or other intellectual property. In addition, our third-party collaborators may use or misappropriate our intellectual property and proprietary information in such a way that could jeopardize our ownership and intellectual property rights. If we or one of our licensors were to initiate legal proceedings against a third party to enforce a patent covering one of our products or potential products, the defendant could counterclaim that our patent is invalid or unenforceable. In patent litigation in certain countries, defendant counterclaims alleging invalidity or unenforceability are commonplace. Third parties may initiate invalidity proceedings even in the absence of infringement proceedings. Grounds for a validity challenge could be an alleged failure to meet any of several statutory requirements. Interference or derivation proceedings provoked by third parties or brought by us or declared by the relevant patent authority may be necessary to determine the priority of inventions with respect to our patents or patent applications. The outcome of proceedings involving assertions of invalidity and unenforceability during patent litigation is unpredictable.

If a defendant were to prevail on a legal assertion of invalidity or unenforceability, we would lose at least part, and perhaps all, of the patent protection on our products, potential products and other technology, which may allow third parties to commercialize our technology or products and compete directly with us, without payment to us, or could require us to obtain license rights from the prevailing party in order to be able to manufacture or commercialize our products, potential products or technologies without infringing third-party patent rights. Even if a defendant does not prevail on a legal assertion of invalidity or unenforceability, our patent claims may be construed in a manner that would limit our ability to enforce such claims against the defendant and others. Accordingly, despite our efforts, we may not be able to prevent third parties from infringing upon, misappropriating or otherwise violating our intellectual property rights. Even if we were to successfully assert our patents or other intellectual property rights, or to settle at an early stage, such litigation could burden us with substantial unanticipated costs or a court may not award remedies that sufficiently compensate us for our losses. The impact of public announcements of the results of hearings related to such awards on our business may be uncertain. Our patents and other intellectual property rights also will not protect our technology, products and potential products if competitors design around our protected technology, products and potential products without infringing our patents or other intellectual property rights.

Obtaining and maintaining our patent protection depends on compliance with various procedural, document submission, fee payment and other requirements imposed by governmental patent agencies, and our patent protection could be reduced or eliminated for non-compliance with these requirements.

We rely on external law firms, their extended network of partners worldwide and their internal check procedures for patent maintenance and prosecution. In the event that we or our licensors fail to maintain the patents and patent applications covering our products and potential products or if we or our licensors otherwise allow our patents or patent applications to be abandoned or lapse, it could create opportunities for competitors to enter the market, which would hurt our competitive position and could impair our ability to successfully commercialize our products.

We enjoy only limited geographical protection with respect to certain patents, and we may not be able to protect our intellectual property rights throughout the world.

Filing, prosecuting and defending patents covering our technology, products and potential products in all countries throughout the world would be prohibitively expensive, and even in countries where we have sought protection for our intellectual property, such protection can be less extensive than those in Europe and the United States. Competitors may use our and our licensors' technologies in jurisdictions where we have not obtained patent protection or licensed patents to develop their own products and, further, may export otherwise infringing products to territories where we and our licensors have patent protection, but where enforcement is not as strong as that in the European Union or the United States. These products may compete with our products, and our or our licensors' patents or other intellectual property rights may not be effective or sufficient to prevent them from competing.

Many jurisdictions have compulsory licensing laws under which a patent owner may be compelled to grant licenses to third parties. In addition, many jurisdictions limit the enforceability of patents against government agencies or government contractors. In these jurisdictions, the patent owner may have limited remedies, which could materially diminish the value of such patents. If we or any of our licensors are forced to grant a license to third parties with respect to any patents relevant to our business, our competitive position may be adversely impacted, which could have a material adverse effect on our business.

The legal system in certain foreign jurisdictions, particularly those in certain developing countries, do not favor the enforcement of patents, trade secrets and other intellectual property protection. Proceedings to enforce our patent and other intellectual property rights in foreign jurisdictions could result in substantial costs and divert our efforts and attention from other aspects of our business, could put our patents and other intellectual property rights at risk of being invalidated or interpreted narrowly and our patent applications at risk of not issuing and could provoke third parties to assert claims against us. Accordingly, our efforts to enforce our intellectual property rights around the world may be inadequate to obtain a commercial advantage from the intellectual property that we develop or license. Any of the foregoing could have an adverse effect on our competitive position, business, financial condition, results of operations and prospects.

We may be subject to claims that our employees, consultants, independent contractors or collaborators have wrongfully used or disclosed confidential information of their former employers or other third parties, and we may be subject to claims asserting ownership of what we regard as our own intellectual property.

We do and may employ individuals who were previously employed at universities or other life sciences companies, including our licensors, competitors or potential competitors. Although we seek to protect our ownership of intellectual property rights by ensuring that our agreements with our employees, consultants, collaborators, independent contractors and other third parties with whom we do business include provisions requiring such parties to assign rights in inventions to us and to not use the know-how or confidential information of their former employer or other third parties, we may be subject to claims that we or our employees, consultants, collaborators or independent contractors have inadvertently or otherwise used or disclosed know-how or confidential information of their former employers or other third parties, or that former employers or other third parties have an ownership interest in our patents. Litigation may be necessary to defend against these claims, and if we fail, in addition to paying monetary damages, we may lose valuable personnel or intellectual property rights, such as exclusive ownership of, or right to use, valuable intellectual property, which could result in customers seeking other sources for the technology, or ceasing from doing business with us. Moreover, any such litigation or the threat thereof may adversely affect our reputation, our ability to form strategic alliances, engage with scientific advisors or hire employees or consultants, any of which could adversely affect our business, including in terms of substantial cost, reputational loss and/or a distraction to our management and other employees.

If conflicts arise between us and our collaborators or strategic partners, these parties may act in a manner adverse to us and could limit our ability to implement our strategies and protect our intellectual property rights.

If conflicts arise between our corporate or academic collaborators or strategic partners and us, the other party may act in a manner adverse to us and could limit our ability to implement our strategies and protect our intellectual property rights. Our collaborators or strategic partners may have or may, in the future, develop, either alone or with others, products in related fields that are competitive with the products we have or may develop. In addition, our collaborators or strategic partners may use our intellectual property and proprietary information in such a way that could jeopardize our ownership and intellectual property rights. Competing products, either developed by the collaborators or strategic partners or to which the collaborators or strategic partners have rights, may result in the withdrawal of partner support for our products.

Our collaborators or strategic partners also could preclude us from entering into collaborations with their competitors, fail to obtain timely regulatory approvals, terminate their agreements with us prematurely, fail to devote sufficient resources to the development and commercialization of products, use our intellectual property and proprietary information in such a way that could jeopardize our ownership and intellectual property rights, or merge with or be acquired by a third party who may do any of these things. Any of the foregoing could harm our development and commercialization efforts and materially adversely affect our business.

If our trademarks and trade names are not adequately protected, we may not be able to build name recognition in our markets of interest and our business may be adversely affected.

Although we currently own trademark registrations and have trademark applications pending, it may be possible that some trademarks may be the subject of a governmental or third-party objection, which could prevent the registration or maintenance of the same. We cannot assure you that any currently pending trademark applications or any trademark applications we may file in the future will be approved. If we are unsuccessful in obtaining trademark protection for our primary brands, we may be required to change our brand names; additionally, if competitors try to adopt trade names or trademarks similar to ours, this might impede our ability to build brand identity and possibly lead to market confusion, adversely affecting our business in the long-term. In addition, there could be potential trade name or trademark infringement claims brought by owners of other registered trademarks or trademarks that incorporate variations of our unregistered trademarks or trade names. Our efforts to enforce or protect our proprietary rights related to trademarks, trade secrets, domain names, copyrights or other intellectual property may be ineffective and could result in substantial costs and diversion of resources and could adversely impact our financial condition or results of operations.

Risks Relating to Our Shares and this Offering

The price of our Shares may be volatile and may fluctuate due to factors beyond our control.

The initial public offering price for the Shares was determined through negotiations between the underwriters and us, and may vary from the market price of Shares following this offering. If you purchase our Shares in this offering, you may not be able to resell those Shares at or above the initial public offering price. The market price of our Shares may fluctuate significantly due to a variety of factors, including:

- operating results that vary from our financial guidance or the expectations of securities analysts and investors;
- the financial performance of the major end markets that we target;
- our voting control is concentrated;
- the operating and securities price performance of companies that investors consider to be comparable to us;

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- announcements of strategic developments, acquisitions and other material events by us or our competitors;
- failure to meet or exceed financial estimates and projections of the investment community or that we provide to the public;
- issuance of new or updated research or reports by securities analysts;
- changes in government regulations;
- financing or other corporate transactions;
- the loss of any of our key personnel;
- sales of our Shares by us, our executive officers and board members, holders of our Shares or other shareholders in the future;
- price and volume fluctuations in the overall stock market, including as a result of trends in the economy as a whole; and
- other events and factors, many of which are beyond our control.

These and other market and industry factors may cause the market price and demand for our Shares to fluctuate substantially, regardless of our actual operating performance, which may limit or prevent investors from readily selling their Shares and may otherwise negatively affect the liquidity of our Shares. In addition, the stock market in general, and pharmaceutical and biotechnology companies in particular, have experienced extreme price and volume fluctuations that have often been unrelated or disproportionate to the operating performance of these companies. In the past, when the market price of a stock has been volatile, holders of that stock have sometimes instituted securities class action litigation against the issuer. If any of the holders of our Shares were to bring such a lawsuit against us, we could incur substantial costs defending the lawsuit and the attention of our senior management would be diverted from the operation of our business. Any adverse determination in litigation could also subject us to significant liabilities.

The dual class structure of our shares may adversely affect the value and trading market for the Shares.

Our shares carry different voting rights depending on their class. Holders of ordinary shares are entitled to one vote per share, while Stevanato Holding S.r.l., our controlling shareholder and holding company of the Stevanato family, holds class A multiple voting shares granting them three votes per share. Under no circumstances the ordinary shares can be converted into class A multiple voting shares. We cannot predict whether our dual class structure will result in a lower or more volatile market price for our Shares or in adverse publicity or other adverse consequences. For example, certain index providers such as S&P Dow Jones and FTSE Russell have announced restrictions on including companies with multiple-class share structures in certain of their indexes. In addition, several stockholder advisory firms have announced their opposition to the use of multiple class structures. As a result, the dual class structure of our shares may cause stockholder advisory firms to publish negative commentary regarding our corporate governance practices or otherwise seek to cause us to change our capital structure. Any such exclusion from indices or any actions or publications by stockholder advisory firms critical of our corporate governance practices could adversely affect the value and trading market for our Shares.

If securities or industry analysts do not publish research, or publish inaccurate or unfavorable research, about our business, the price of our Shares and our trading volume could decline.

The trading market for our Shares will depend in part on the research and reports that securities or industry analysts publish about us and our business. Securities and industry analysts do not currently, and may never, publish research on us. If no or not enough securities or industry analysts commence coverage on us, the trading price for our Shares would likely be negatively affected. In the event securities or industry analysts initiate coverage, if one or more of the analysts who cover us downgrade our Shares or publish inaccurate or unfavorable

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research about our business, the price of our Shares would likely decline. If one or more of these analysts cease coverage of us or fail to publish reports on us regularly, demand for our Shares could decrease, which might cause the price of our Shares and trading volume to decline.

We have broad discretion in the use of the net proceeds from this offering and may not use them effectively.

We intend to use the net proceeds from this offering for general working capital and corporate purposes, including enable us to satisfy the requirements of our investing activities and working capital needs and ensure an appropriate level of operating and strategic flexibility. Generally, we intend to use part of the proceeds to further expand our manufacturing facilities in Piombino Dese (Italy), establish new greenfield plants for EZ-Fill® products, with strong focus on biologics and vaccines, in Indiana (U.S.) and Zhangjiagang (China) (focusing also on engineering), and pursue strategic acquisitions to broaden our offering, our technical know-how and our international footprint. However, as our business needs continue to evolve, our intended use of proceeds may vary accordingly. Our management will have broad discretion in the application of the net proceeds from this offering and could spend the proceeds in ways that do not improve our results of operations or enhance the value of our Shares. The failure by our management to apply these funds effectively could result in financial losses or cause the price of our Shares to decline. Pending their use, we may invest the net proceeds from this offering in a manner that does not produce income or that loses value.

Our voting control is concentrated.

Stevanato Holding S.r.l., our controlling shareholder and holding company of the Stevanato family, exercises a significant majority of the voting power with respect to our outstanding shares because of the multiple voting shares that it holds. class A multiple voting shares are entitled to three votes per share, and ordinary shares are entitled to one vote per share. Upon completion of the offering, Stevanato Holding S.r.l. may hold % to % of the voting rights of the Company, depending on whether and the extent to which the overallotment option in connection with the offering is exercised.

As a result, the Company qualifies as a “controlled company” pursuant to the NYSE listing rules and, therefore, Stevanato Holding S.r.l. potentially has the ability to control the outcome of matters submitted to our shareholders for approval, including the election and removal of directors and any arrangement or sale of all or substantially all of our assets. This concentrated control could delay, defer or prevent a change of control, arrangement or merger or sale of all or substantially all of our assets that our other shareholders may support. Conversely, this concentrated control could allow the holder of the class A multiple voting shares to consummate a transaction that our other shareholders do not support. In addition, the holder of the class A multiple voting shares may make long-term strategic investment decisions and take risks that may not be successful and/or may seriously harm our business.

Future sales, or the possibility of future sales, of a substantial number of our Shares could adversely affect the price of our Shares.

Future sales of a substantial number of our Shares, or the perception that such sales will occur, could cause a decline in the market price of our Shares.

Upon completion of this offering, we will have ordinary shares outstanding. The Shares offered in this offering will be freely tradable without restriction under the Securities Act, except for any of our Shares that may be held or acquired by our directors, executive officers and other affiliates, as that term is defined in the Securities Act, which will be restricted securities under the Securities Act. Restricted securities may not be sold in the public market unless the sale is registered under the Securities Act or an exemption from registration is available.

We, our executive officers, directors and substantially all of our shareholders, including the Selling Shareholder, have agreed, subject to specified exceptions, with the underwriters not to directly or indirectly sell, offer, contract or

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grant any option to sell (including any short sale), pledge, transfer, establish an open “put equivalent position” within the meaning of Rule 16a-1(h) under the Exchange Act; or otherwise dispose of any shares, options or warrants to acquire shares, or securities exchangeable or exercisable for or convertible into shares currently or hereafter owned either of record or beneficially; or publicly announce an intention to do any of the foregoing for a period of 180 days after the date of this prospectus without the prior written consent of the underwriters.

All of our Shares outstanding as of the date of this prospectus may be sold in the public market by existing shareholders 180 days after the date of this prospectus, subject to applicable limitations imposed under federal securities laws. See “*Shares Eligible for Future Sale*” for a more detailed description of the restrictions on selling our Shares after this offering.

In the future, we may also issue our securities if we need to raise capital in connection with a capital raise or acquisition. The amount of Shares issued in connection with a capital raise or acquisition could constitute a material portion of our then-outstanding Shares.

The rights of our shareholders may differ from the rights typically offered to shareholders of a U.S. corporation.

We are incorporated as a joint stock company (*società per azioni*) under Italian law. The rights of holders of ordinary shares and, therefore, certain of the rights of holders of Shares, are governed by Italian law, including certain provisions of the Italian Civil Code (the “**Italian Civil Code**”) and by our articles of association. These rights differ in certain respects from the rights of shareholders in typical U.S. corporations. See “*Description of Share Capital—Differences in Corporate Law*” in this prospectus for a description of the principal differences between the provisions of the Italian Civil Code applicable to companies that are listed on a regulated market (*società che fanno ricorso al mercato del capitale di rischio*) and, for example, the Delaware General Corporation Law relating to shareholders’ rights and protections.

Claims of U.S. civil liabilities may not be enforceable against us.

We are incorporated under Italian law. Most of our assets are located outside the United States. The majority of our management and board of directors reside outside the United States. As a result, it may not be possible for investors to effect service of process within the United States upon such persons or to enforce judgments obtained in U.S. courts against them or us, including judgments predicated upon the civil liability provisions of the U.S. federal securities laws.

No assurance can be given that we will continue to pay or declare dividends.

We have historically paid dividends during the last three years. However, there can be no assurance that we will pay or declare dividends in the future. The actual declaration and payment of future dividends, the amount of any such dividends, and the establishment of record and payment dates, if any, are subject to determination by our Board of Directors each quarter after its review of the current strategy, applicable debt covenants and financial performance and position, among other things. Our declaration and payment of future dividends is subject to risks and uncertainties, including: deterioration of our financial performance or position; inability to declare a dividend in compliance with applicable laws or debt covenants; an increase in our cash needs or decrease in available cash; and the business judgment of the board of directors that a declaration of a dividend is not in our best interest.

As a foreign private issuer, we are exempt from a number of rules under the Exchange Act, we are permitted to file less information with the SEC than domestic companies, and we will be permitted to follow home country practice in lieu of the listing requirements of NYSE, subject to certain exceptions. Accordingly, there may be less publicly available information concerning us than there is for issuers that are not foreign private issuers.

As a foreign private issuer, we are exempt from certain rules under the Exchange Act, including certain disclosure and procedural requirements applicable to proxy solicitations under Section 14 of the Exchange Act,

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our board of directors, officers and principal shareholders are exempt from the reporting and “short-swing” profit recovery provisions of Section 16 of the Exchange Act, and we are not required to file periodic reports and financial statements with the SEC as frequently or as promptly as companies whose securities are registered under the Exchange Act but are not foreign private issuers. Foreign private issuers are also not required to comply with Regulation FD, which restricts the selective disclosure of material non-public information. Accordingly, there may be less publicly available information concerning us than there is for companies whose securities are registered under the Exchange Act but are not foreign private issuers, and such information may not be provided as promptly as it is provided by such companies.

The NYSE corporate governance rules require listed companies to have, among other things, a majority of independent board members and independent director oversight of executive compensation, nomination of directors and corporate governance matters. As a foreign private issuer, we are permitted to, and we will, follow home country practice in lieu of the above requirements. As long as we rely on the foreign private issuer exemption to certain of the NYSE corporate governance standards, a majority of the directors on our board of directors are not required to be independent directors, our remuneration committee is not required to be comprised entirely of independent directors and we will not be required to have a nomination committee. Therefore, our board of directors approach to governance may be different from that of a board of directors consisting of a majority of independent directors, and, as a result, the management oversight of our Company may be more limited than if we were subject to all of the NYSE corporate governance standards. Accordingly, our shareholders may not have the same protections afforded to shareholders of companies that are subject to all NYSE corporate governance requirements.

We are an “emerging growth company” and it cannot be excluded that the reduced disclosure requirements applicable to emerging growth companies will make the Shares less attractive to investors.

We are an “emerging growth company” as defined in the JOBS Act. As an emerging growth company, we are only required to provide two years of audited financial statements and only two years of related selected financial data and management discussion and analysis of financial condition and results of operations disclosure. In addition, we are not required to obtain auditor attestation of our reporting on internal control over financial reporting, have reduced disclosure obligations regarding executive compensation and are not required to hold non-binding advisory votes on executive compensation. In addition, the JOBS Act provides that an emerging growth company can take advantage of an extended transition period for complying with new or revised accounting standards. This allows an emerging growth company to delay the adoption of these accounting standards until they would otherwise apply to private companies. We have elected to take advantage of such extended transition period. We cannot predict whether investors will find our Shares to be less attractive as a result of our reliance on these exemptions. If some investors find our Shares to be less attractive as a result, there may be a less active trading market for our Shares and the price of our Shares may be more volatile.

We may lose our foreign private issuer status in the future, which could result in significant additional costs and expenses.

As discussed above, we are a foreign private issuer and, therefore, we are not required to comply with all of the periodic disclosure and current reporting requirements of the Exchange Act. The determination of foreign private issuer status is made annually on the last business day of an issuer’s most recently completed second fiscal quarter, and, accordingly, the next determination will be made with respect to us on June 30, 2022. We would lose our foreign private issuer status if, for example, more than 50% of our shares were held by U.S. residents, and more than 50% of our total assets are located in the United States as of June 30, 2021. If we lose our foreign private issuer status on this date, we will be required to file with the SEC periodic reports and registration statements on U.S. domestic issuer forms beginning on January 1, 2023, which are more detailed and extensive than the forms available to a foreign private issuer. We will also have to mandatorily comply with U.S. federal proxy requirements, and our officers, directors and principal shareholders will become subject to the short-swing profit disclosure and recovery provisions of Section 16 of the Exchange Act. In addition, we will

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lose our ability to rely upon exemptions from certain corporate governance requirements under the listing rules of the NYSE. As a U.S. listed public company that is not a foreign private issuer, we will incur significant additional legal, accounting and other expenses that we will not incur as a foreign private issuer, and accounting, reporting and other expenses in order to maintain a listing on a U.S. securities exchange. These expenses will relate to, among other things, the obligation to present our financial information in accordance with U.S. GAAP in the future.

The obligations associated with being a public company will require significant resources and management attention.

As a public company in the United States, we will incur legal, accounting and other expenses that we did not previously incur. We will become subject to the reporting requirements of the Exchange Act, and the Sarbanes-Oxley Act, the listing requirements of the NYSE and other applicable securities rules and regulations. Compliance with these rules and regulations will increase our legal and financial compliance costs, make some activities more difficult, time-consuming or costly and increase the demand on our systems and resources, particularly after we are no longer an “emerging growth company.” The Exchange Act requires that we file annual and current reports with respect to our business, financial condition and results of operations. The Sarbanes-Oxley Act requires, among other things, that we establish and maintain effective internal controls and procedures for financial reporting. Furthermore, the need to establish the corporate infrastructure demanded of a public company may divert management’s attention from implementing our growth strategy, which could prevent us from improving our business, financial condition and results of operations. We have made, and will continue to make, changes to our internal controls and procedures for financial reporting and accounting systems to meet our reporting obligations as a public company. However, the measures we take may not be sufficient to satisfy our obligations as a public company. In addition, these rules and regulations will increase our legal and financial compliance costs and will make some activities more time-consuming and costly. For example, we expect these rules and regulations to make it more difficult and more expensive for us to obtain director and officer liability insurance, and we may be required to incur substantial costs to maintain the same or similar coverage, and our business, prospects, financial condition and results of operations could be materially and adversely affected.

In addition, changing laws, regulations and standards relating to corporate governance and public disclosure are creating uncertainty for public companies, increasing legal and financial compliance costs and making some activities more time consuming. These laws, regulations and standards are subject to varying interpretations, in many cases due to their lack of specificity, and, as a result, their application in practice may evolve over time as new guidance is provided by regulatory and governing bodies. This could result in continuing uncertainty regarding compliance matters and higher costs necessitated by ongoing revisions to disclosure and governance practices. We intend to invest resources to comply with evolving laws, regulations and standards, and this investment may result in increased general and administrative expenses and a diversion of management’s time and attention from revenue-generating activities to compliance activities. If our efforts to comply with new laws, regulations and standards differ from the activities intended by regulatory or governing bodies due to ambiguities related to their application and practice, regulatory authorities may initiate legal proceedings against us, and our business, prospects, financial condition and results of operations could be materially and adversely affected.

For as long as we are an “emerging growth company” under the JOBS Act, our independent registered public accounting firm will not be required to attest to the effectiveness of our internal control over financial reporting pursuant to Section 404(b) of the Sarbanes-Oxley Act (“**Section 404(b)**”). We could be an emerging growth company for up to five years. See “*Prospectus Summary—Implications of Being an Emerging Growth Company*” and “*Prospectus Summary—Foreign Private Issuer Status*.” Furthermore, after the date we are no longer an emerging growth company, our independent registered public accounting firm will only be required to attest to the effectiveness of our internal control over financial reporting depending on our filer status. Even if our management concludes that our internal controls over financial reporting are effective, our independent registered public accounting firm may still decline to attest to our management’s assessment or may issue a report that is qualified if it is not satisfied with our controls or the level at which our controls are

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documented, designed, operated or reviewed, or if it interprets the relevant requirements differently from us. In addition, in connection with the implementation of the necessary procedures and practices related to internal control over financial reporting, we may identify deficiencies that we may not be able to remediate in time to meet the deadline imposed by the Sarbanes-Oxley Act for compliance with the requirements of Section 404. Failure to comply with Section 404 could subject us to regulatory scrutiny and sanctions, impair our ability to raise revenue, cause investors to lose confidence in the accuracy and completeness of our financial reports and negatively affect the price of our Shares.

There is no existing market for our Shares, and we do not know if one will develop to provide you with adequate liquidity.

Prior to this offering, there has been no public market for our Shares. We cannot predict the extent to which investor interest in our Company will lead to the development of an active trading market on NYSE or otherwise or how liquid that market might become. If an active trading market does not develop, you may have difficulty selling any of our Shares that you purchase, and the value of such Shares might be materially impaired. The initial public offering price for our Shares will be determined by negotiations between us and the representative of the several underwriters and may not be indicative of prices that will prevail in the open market following this offering. Consequently, you may not be able to sell your Shares at prices equal to or greater than the price you paid in this offering.

If you purchase Shares in this offering, you will suffer immediate and substantial dilution of your investment.

The initial public offering price of our Shares is substantially higher than the net tangible book value per share. Therefore, if you purchase our Shares in this offering, you will pay a price per Share that substantially exceeds our pro forma net tangible book value per share after this offering. Based on the initial public offering price of \$ per Share, you will experience immediate dilution of \$ per Share, representing the difference between our pro forma net tangible book value per share after giving effect to this offering at the initial public offering price. See “*Dilution*” for more detail.

We may need to raise additional funds to finance our future capital needs, which may dilute the value of our outstanding Shares or prevent us from growing our business.

We may need to raise additional funds to finance our existing and future capital needs. If we raise additional funds through the sale of equity securities, we may issue such additional shares at a discount to the trending price of our shares, which may dilute the value of our outstanding Shares. We may also decide to issue securities, including debt securities that have rights, preferences and privileges senior to our Shares. Any debt financing would increase our level of indebtedness and could negatively affect our liquidity and restrict our operations. We also can provide no assurances that the funds we raise will be sufficient to finance our existing indebtedness. We may be unable to raise additional funds on terms favorable to us or at all. If financing is not available or is not available on acceptable terms, we may be unable to fund our future needs. This may prevent us from increasing our market share, capitalizing on new business opportunities or remaining competitive in our industry.

If we fail to comply with requirements relating to being a public company in the United States when obligated to do so, our business could be harmed and our Share price could decline.

Prior to this offering, we were a private company with limited accounting personnel and other relevant resources with which to address our internal controls and procedures. Neither we nor our registered public accounting firm have performed an assessment or audit, respectively, of our internal control over financial reporting during any period in accordance with the provisions of the Sarbanes-Oxley Act and it is possible that, had we and our registered public accounting firm performed an assessment or audit, respectively, of our internal control over financial reporting in accordance with the provisions of the Sarbanes-Oxley Act, significant

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deficiencies and/or material weaknesses which have been identified. The continued presence of material weaknesses and/or significant deficiencies in any future financial reporting periods could result in financial statement errors that, in turn, could lead to errors in our financial reports, delays in our financial reporting, and that could require us to restate our operating results, or our auditors may be required to issue a qualified audit report, investors may lose confidence in the accuracy and completeness of our financial reports and the market price of our Shares could be materially and adversely affected. We might also not identify one or more material weaknesses and/or significant deficiencies in our internal controls in connection with evaluating our compliance with Section 404(a) of the Sarbanes-Oxley Act (“**Section 404(a)**”), which requires that beginning with our second annual report following our initial public offering, management assess and report annually on the effectiveness of our internal control over financial reporting and identify any material weaknesses in our internal control over financial reporting. Although Section 404(b) requires our independent registered public accounting firm to issue an annual report that addresses the effectiveness of our internal control over financial reporting, we have opted to rely on the exemptions provided in the JOBS Act, and consequently will not be required to comply with SEC rules that implement Section 404(b) until such time as we are no longer an EGC. We could be an emerging growth company for up to five years. “*Prospectus Summary—Implications of Being an Emerging Growth Company*” and “*Prospectus Summary—Implications of Being a Foreign Private Issuer*”. Furthermore, after the date we are no longer an emerging growth company, our independent registered public accounting firm will only be required to attest to the effectiveness of our internal control over financial reporting depending on our filer status. Even if our management concludes that our internal controls over financial reporting are effective, our independent registered public accounting firm may still decline to attest to our management’s assessment or may issue a report that is qualified if it is not satisfied with our controls or the level at which our controls are documented, designed, operated or reviewed, or if it interprets the relevant requirements differently from us.

We expect our first Section 404(a) assessment to be required in connection with our annual report for the fiscal year ending December 31, 2022.

In order to achieve and maintain compliance with the requirements of Section 404(a), we will need to expend significant resources and provide significant management oversight. Implementing any appropriate changes to our internal controls may require specific compliance training of our directors and employees, entail substantial costs in order to modify our existing accounting systems, take a significant period of time to complete and divert management’s attention from other business concerns. These changes may not, however, be effective in maintaining the adequacy of our internal controls.

If either we are unable to conclude that we have effective internal control over financial reporting or, at the appropriate time, our independent registered public accounting firm is unable to provide us with an unqualified report on the effectiveness of our internal control over financial reporting as required by Section 404(b), investors may lose confidence in our operating results, the price of our Shares could decline, and we may be subject to litigation or regulatory enforcement actions. In addition, if we are unable to meet the requirements of Section 404, we may not be able to remain listed on the NYSE.

NOTE REGARDING FORWARD-LOOKING STATEMENTS

Forward-looking statements include statements concerning plans, objectives, goals, strategies, future events or performance, and underlying assumptions and other statements, which are other than statements of historical or present facts or conditions. These forward-looking statements are contained principally in the sections entitled “*Prospectus Summary*,” “*Risk Factors*,” “*Use of Proceeds*,” “*Management’s Discussion and Analysis of Financial Condition and Results of Operations*” and “*Business*.” These statements relate to events that involve known and unknown risks, uncertainties and other factors, including those listed under “*Risk Factors*,” which may cause our actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements.

In some cases, these forward-looking statements which reflect our current views with respect to future events and financial performance. The words “believe,” “anticipate,” “intend,” “estimate,” “forecast,” “project,” “plan,” “potential,” “may,” “should,” “expect” and similar expressions identify forward-looking statements. Forward-looking statements contained in this prospectus include, but are not limited to, statements about:

- our future financial performance, including our revenue, operating expenses and our ability to maintain profitability;
- our expectations regarding the development of our industry and the competitive environment in which we operate;
- our goals and strategies; and
- our proposed use of proceeds.

The forward-looking statements in this document are based upon various assumptions, many of which are based, in turn, upon further assumptions, including, without limitation, management’s examination of historical operating trends, data contained in our records and other data available from third parties. Although we believe that these assumptions are reasonable, because these assumptions are inherently subject to significant uncertainties and contingencies that are difficult or impossible to predict and are beyond our control, we cannot assure you that we will achieve or accomplish these expectations, beliefs or projections.

In addition to these important factors and matters discussed elsewhere in this prospectus, important factors that, in our view, could cause actual results to differ materially from those discussed in the forward-looking statements include:

- our product offerings are highly complex, and, if our products do not satisfy applicable quality criteria, specifications and performance standards, we could experience lost sales, delayed or reduced market acceptance of our products, increased costs and damage to our reputation;
- we must develop new products and enhance existing products, adapt to significant technological and innovative changes and respond to introductions of new products by competitors to remain competitive;
- our backlog might not accurately predict our future revenue, and we might not realize all or any part of the anticipated revenue reflected in our backlog;
- if we fail to maintain and enhance our brand and reputation, our business, results of operations and prospects may be materially and adversely affected;
- we are highly dependent on our management and employees. Competition for our employees is intense, and we may not be able to attract and retain the highly skilled employees that we need to support our business and our intended future growth;
- our business, financial condition and results of operations depend upon maintaining our relationships with suppliers and service providers;

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- our business, financial condition and results of operations depend upon the availability and price of high-quality materials and energy supply and our ability to contain production costs;
- significant interruptions in our operations could harm our business, financial condition and results of operations;
- our manufacturing facilities are subject to operating hazards which may lead to production curtailments or shutdowns and have an adverse effect on our business, results of operations, financial condition or cash flows;
- our business may be harmed if our customers discontinue or spend less on research, development, production or other scientific endeavors;
- we may face significant competition in implementing our strategies for revenue growth in light of actions taken by our competitors; and
- any other risk we mention in the section “*Risk Factors*.”

We caution readers of this registration statement not to place undue reliance on these forward-looking statements, which speak only as at their dates. We undertake no obligation to update any forward-looking statement or statements to reflect events or circumstances after the date on which such statement is made or to reflect the occurrence of unanticipated events. New factors emerge from time to time, and it is not possible for us to predict all of these factors. Further, we cannot assess the impact of each such factor on our business or the extent to which any factor, or combination of factors, may cause actual results to be materially different from those contained in any forward-looking statement.

USE OF PROCEEDS

We estimate that we will receive net proceeds from this offering of approximately \$ (€) million, assuming an offering price of \$ (€) per share, which is the midpoint of the price range set forth on the cover page of this prospectus, after deducting underwriting discounts and commissions and estimated offering expenses payable by us, and assuming no exercise of the underwriters' option to purchase additional Shares from us. If the underwriters exercise in full their option to purchase additional Shares from us, we estimate that we will receive net proceeds of approximately \$ (€) million, assuming an offering price of \$ (€) per share, after deducting underwriting discounts and commissions and estimated offering expenses payable by us.

Each \$1.00 (€) increase or decrease in the assumed offering price of \$ per share would increase or decrease our net proceeds from the offering by \$ million (€ million), assuming the number of shares offered by us, as set forth on the cover page of this prospectus, remains the same and after deducting underwriting discounts and commissions and estimated offering expenses payable by us. Subject to applicable law, we may also increase or decrease the number of shares we are offering. An increase or decrease of 1,000,000 in the number of shares offered by us in the offering would increase or decrease the net proceeds to us by approximately \$ million (€ million), assuming that the assumed offering price remains the same and after deducting underwriting commissions and estimated offering expenses payable by us. Each increase of 1,000,000 shares in the number of shares offered by us together with an associated \$1.00 (€) increase in the assumed public offering price of \$ per share, would increase our net proceeds from the offering by \$ million (€ million), after deducting underwriting discounts and commissions. Each decrease of 1,000,000 shares in the number of shares offered by us together with an associated \$1.00 (€) decrease in the assumed public offering price of \$ per share, would decrease our net proceeds from the offering by \$ million (€ million), after deducting underwriting discounts and commissions.

The actual net proceeds payable to us will be adjusted based on the actual number of shares offered by us in the offering, the actual offering price and other terms of the offering determined at pricing.

We intend to use the net proceeds from this offering for general corporate purposes, including enabling us to satisfy the requirements of our investing activities and working capital needs and ensuring an appropriate level of operating and strategic flexibility. In particular, we plan to use part of the proceeds to further expand our manufacturing facilities in Piombino Dese, Italy, establish new greenfield plants for EZ-Fill® products, with a strong focus on biologics and vaccines, in Indiana (U.S.) and Zhangjiagang (China) (focusing also on engineering), and pursue strategic acquisitions to broaden our offering, our technical know-how and our international footprint. However, as our business needs continue to evolve, our intended use of proceeds may vary accordingly.

DIVIDEND POLICY

We have not adopted a dividend policy. In the years ended December 31, 2019 and 2020, we declared and paid dividends of an aggregate of €6,170,000 and €8,900,000 (€6,955,398 in dividends and €1,944,602 in distributable reserve), respectively. On January 20, 2021, we had declared and paid dividends of an aggregate of €11,200,000 out of the distributable reserve (the so called “*riserva straordinaria*”).

The amount of any future dividend payments we may make will depend on, among other factors, our strategy, future earnings, financial condition, cash flow, working capital requirements, capital expenditures and applicable provisions of our articles of association. Under Italian law, payment of annual dividends by the company is paid out of its distributable profits and available reserves for each relevant year. Dividends are approved by our shareholders at an annual general meeting, which must be convened to approve our annual financial statements within 120 or, under certain circumstances, within 180 days after the end of the financial year to which such financial statements relate. See “*Description of Share Capital—Shareholders’ Meetings*.”

According to current article 22 of Stevanato Holding’s (our principal shareholder) articles of association, the directors of such company must exercise their voting powers in such a way as to cause a distribution of at least 10% of our net income to our shareholders each year.

The Shares will have the same dividend rights as the other currently outstanding Shares and will be entitled to dividends, if any are declared and paid, starting from the year ending December 31, 2021.

We have in place a number of financing agreements which include covenants that would restrict our ability, without the prior consent of the lenders, to distribute dividends if certain debt ratios are exceeded. See “*Management’s Discussion and Analysis of Financial Condition and Results of Operations—Liquidity and Capital Resources*.”

Mandatory reserves

The payment of annual dividends is proposed by the board of directors and is subject to the approval by the shareholders at the annual general meeting. Before dividends are paid out of our net income in any year, an amount equal to 5% of such net income must be allocated to the company’s legal reserve until such reserve is equal to at least one-fifth of the nominal value of the company’s issued share capital. If our share capital is reduced as a result of accumulated losses, dividends may not be paid until the share capital is reconstituted or reduced by the same amount as the accumulated losses. Pursuant to articles 2433 et seq. of the Civil Code and article 28 of the articles of association, the board of directors may authorize the distribution of interim dividends, subject to certain limitations.

Repayment and Prescription

Any annual dividends declared by us must be paid in compliance with applicable laws. Shareholders cannot be required to repay dividends that have been paid based on duly approved financial statements, if the shareholders collected such dividends in good faith. Dividends not collected within five years from the date they become payable will be forfeited in the company’s favor and will be added to the reserves.

If the Company pays any dividends, they will be paid in Euro. See “*Taxation*” for a discussion of certain Italian income tax provisions regarding the taxation of dividends.

CAPITALIZATION

The following table sets forth the Company's cash and cash equivalents and capitalization as of March 31, 2021 on:

- an actual basis, and
- on an adjusted basis to reflect the issuance and sale of _____ Shares in this offering at an assumed public offering price of \$ _____ per Shares, which is the midpoint of the price range set forth on the cover page of this prospectus, after deducting underwriting discounts and commissions and estimated offering expenses payable by us, and the application of net proceeds from this offering, as described under the section of this prospectus titled "Use of Proceeds".

You should read this table together with our audited consolidated financial statements and related notes beginning on page F-1, as well as the section of this prospectus titled "*Management's Discussion and Analysis of Financial Condition and Results of Operations*" and the other financial information included elsewhere in this prospectus.

	As of March 31, 2021	
	Actual (in € millions)	As Adjusted(1) (in € millions)
Cash and cash equivalents	80.2	—
Debt		
Current debt	66.4	—
Non-current debt	262.7	—
Total Debt	329.1	
Shareholders' equity		
Shares, nominal value: shares issued and outstanding, actual adjusted	20.0	—
Reserves and Retained earnings	282.5	—
Net profit attributable to equity holders of the parent	36.6	—
Non-controlling interests	(0.3)	—
Total shareholders' equity	338.7	—
Total capitalization	667.8	—

- (1) Each \$1.00 (€ _____) increase or decrease in the assumed offering price of \$ _____ per share would increase or decrease our net proceeds from the offering by \$ _____ million (€ _____ million), assuming the number of shares offered by us, as set forth on the cover page of this prospectus, remains the same and after deducting underwriting discounts and commissions and estimated offering expenses payable by us. Subject to applicable law, we may also increase or decrease the number of shares we are offering. An increase or decrease of 1,000,000 in the number of shares offered by us in the offering would increase or decrease the net proceeds to us by approximately \$ _____ million (€ _____ million), assuming that the assumed offering price remains the same and after deducting underwriting commissions and estimated offering expenses payable by us. Each increase of 1,000,000 shares in the number of shares offered by us together with an associated \$1.00 (€ _____) increase in the assumed public offering price of \$ _____ per share, would increase our net proceeds from the offering by \$ _____ million (€ _____ million), after deducting underwriting discounts and commissions. Each decrease of 1,000,000 shares in the number of shares offered by us together with an associated \$1.00 (€ _____) decrease in the assumed public offering price of \$ _____ per share, would decrease our net proceeds from the offering by \$ _____ million (€ _____ million), after deducting underwriting discounts and commissions. The as adjusted information discussed above is illustrative only and will change based on the actual public offering price, the actual number of Shares offered by us, and other terms of this offering determined at pricing.

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The number of our Shares to be outstanding after this offering is based on outstanding Shares as of _____, 2021.

Unless otherwise indicated, all information contained in this prospectus assumes or gives effect to:

- no exercise by the underwriters of their option to purchase additional Shares from us and the Selling Shareholders in this offering; and
- an initial public offering price of \$ _____ per share, which is the midpoint of the price range set forth on the cover page of this prospectus.

DILUTION

If you invest in our Shares, your interest will be diluted to the extent of the difference between the initial public offering price per share and the pro forma as adjusted net tangible book value per share immediately following the consummation of this offering.

At December 31, 2020, we had a net tangible book value of € million (\$ million), corresponding to a net tangible book value of € (\$) per share. Net tangible book value per share is determined by dividing (i) our total assets, excluding intangible assets, less our total liabilities by (ii) the total number of shares outstanding.

After giving further effect to our issuance and sale of Shares in this offering at an assumed initial public offering price of \$ per share, which is the midpoint of the price range set forth on the cover page of this prospectus, after deducting the estimated underwriting discounts and commissions and estimated offering expenses payable by us, and our application of the estimated net proceeds from this offering, as described under the section of this prospectus titled “*Use of Proceeds*”, our pro forma as adjusted net tangible book value as of would have been € million (\$ million), or € (\$) per share. This represents an immediate increase of € (\$) in pro forma as adjusted net tangible book value per share to existing shareholders and immediate dilution of € (\$) in pro forma as adjusted net tangible book value per share to new investors purchasing shares in this offering. Dilution in net tangible book value per share to new investors is determined by subtracting as adjusted net tangible book value per share after this offering from the assumed initial public offering price per share paid by new investors.

The following table illustrates this dilution to new investors purchasing Shares in the offering.

Assumed initial public offering price	\$
As adjusted net tangible book value per share as of December 31, 2020	\$
Increase in net tangible book value per share attributable to this offering	_____
As adjusted net tangible book value per share after this offering	_____
Dilution per share to new investors in this offering	\$

Each \$1.00 (€1.00) increase or decrease in the assumed public offering price of \$ per share would increase or decrease each of as adjusted cash and cash equivalents, total equity attributable to our shareholders and total capitalization by approximately \$ (€) million, assuming that the number of shares offered by us, as set forth on the cover page of this prospectus, remains the same and after deducting underwriting discounts and commissions. We may also increase or decrease the number of shares we are offering. An increase or decrease of 1,000,000 shares in the number of shares offered by us would increase or decrease each of as adjusted cash and cash equivalents, total equity attributable to our shareholders and total capitalization by approximately \$ (€) million, assuming that the assumed public offering price remains the same, and after deducting underwriting discounts and commissions. Each increase of 1,000,000 shares in the number of shares offered by us together with an associated \$1.00 (€) increase in the assumed public offering price of \$ per share, would increase each of as adjusted cash and cash equivalents, total equity attributable to our shareholders and total capitalization by approximately \$ (€) million, after deducting underwriting discounts and commissions. Each decrease of 1,000,000 shares in the number of shares offered by us together with an associated \$1.00 (€1.00) decrease in the assumed public offering price of \$ per share, would decrease each of as adjusted cash and cash equivalents, total equity attributable to our shareholders and total capitalization by approximately \$ (€) million, after deducting underwriting discounts and commissions. The as adjusted information discussed above is illustrative only and will change based on the actual public offering price, the actual number of share offered by us, and other terms of this offering determined at pricing.

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If the underwriters were to exercise their option to purchase additional Shares in full, the pro forma as adjusted net tangible book value per share after the offering would be \$ (€) per share, and the dilution per share to new investors would be \$ (€) per share.

The following table summarizes, on the pro forma as adjusted basis described above as of , the differences between the number of shares purchased from us, the total consideration and the average price per share paid by existing shareholders and by investors participating in this offering, at an assumed public offering price of \$ per share, which is the midpoint of the price range set forth on the cover page of this prospectus, and before deducting the estimated underwriting discounts and commissions and estimated offering expenses.

	Ordinary Shares Purchased		Total Consideration		Average Price Per Share
	Number	Percent	Amount	Percent	\$
Existing shareholders		%	\$	%	\$
New investors					
Total		%	\$	%	\$

If the underwriters exercise their option to purchase additional Shares in full, the following will occur:

- the percentage of our ordinary shares held by existing shareholders will decrease to % of the total number of our shares outstanding after this offering; and
- the percentage of our shares held by new investors will increase to % of the total number of our shares outstanding after this offering.

The above discussion and tables are based on shares outstanding as of ,.

In addition, we may choose to raise additional capital due to market conditions or strategic considerations, even if we believe we have sufficient funds for our current or future operating plans. To the extent that additional capital is raised through the sale of equity or convertible debt securities, the issuance of these securities may result in further dilution to our shareholders.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

You should read the following discussion of our financial condition and results of operations in conjunction with our consolidated financial statements and the notes included elsewhere in this prospectus. The following discussion contains forward-looking statements that involve certain risks and uncertainties including, but not limited to, those described in the "Risk Factors" section of this prospectus. Our actual results could differ materially from those discussed in these statements. Factors that could cause or contribute to these differences include those discussed below and elsewhere in this prospectus, particularly under the "Risk Factors" and "Special Note Regarding Forward-Looking Statements" sections. Certain numerical figures set out in this section, including financial data presented in millions and thousands, have been subject to rounding adjustments and, as a result, the totals of the data in this section may vary slightly from the actual arithmetic totals of such information. In addition, as a result of such rounding, the totals of certain financial information presented in tabular form may differ from the information that would have appeared in such totals using the unrounded financial information.

Overview

We are a leading global provider of drug containment, drug delivery and diagnostic solutions to the pharmaceutical, biotechnology and life sciences industries. We deliver an integrated, end-to-end portfolio of products, processes and services that address customer needs across the entire drug life cycle at each of the development, clinical and commercial stages. Our core capabilities in scientific research and development, our commitment to technical innovation and our engineering excellence are central to our ability to offer value added solutions to our clients.

We have secured a leadership position within the drug development and delivery value chain through our investment in research and development and the expansion of our global footprint and capabilities. Over our 70 year history, we have earned a leading reputation for high quality and reliability that has enabled us to become a partner of choice for more than 700 companies globally, including 41 of the top 50 pharmaceutical companies (which comprise all of the top 15) and eight of the top ten in-vitro diagnostic companies, as measured by 2020 revenue, according to data collected by Global Data. We also serve 15 of the top 20 biotechnology companies by market capitalization in the NASDAQ Biotechnology Index and over 100 biotechnology customers in total.

Our priority is to provide flexible solutions that preserve the integrity of pharmaceutical products and enable our customers to deliver safe and effective treatments to patients while reducing time to market, total cost of ownership (i.e., logistics, drug product waste, storage and personnel costs) and supply chain risk. We achieve this by developing our products in close collaboration with our customers, leveraging our scientific research capabilities, technical expertise and engineering and manufacturing excellence to meet their quality requirements.

Our solutions are highly integrated with the development, production and commercialization processes of our customers. In addition to manufacturing drug containment and delivery solutions, we provide a full set of services across all stages of drug development, from pre-clinical to clinical and commercialization. We also engineer machinery and equipment for the production of drug containment and delivery systems that can be integrated into both our customers' and our own manufacturing processes. Our involvement at each stage of a drug's life cycle, together with the breadth of our offering, enables us to serve as a one-stop-shop for our customers, which we believe represents a significant competitive advantage.

We operate across the healthcare industry and serve some of its fastest growing segments, including biologics, biosimilars, vaccines and molecular diagnostics. As a result of how closely integrated we are in the drug production and delivery supply chain, we are well-positioned to benefit from secular trends within our target industries, such as increases in demand resulting from pharmaceutical innovation, acceleration and expansion of vaccination programs, growth in biologics/biosimilars, self-administration of medicines, aging demographics and increasing quality standards and regulation.

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We estimate that our total addressable market, based on our current offering, exceeds \$11 billion in terms of revenue generated by all market participants in 2020, and consists of biopharmaceutical injectables and in-vitro diagnostic products. Within each of these markets, we operate in some of the fastest growing segments, including pre-fillable syringes, drug delivery systems, molecular diagnostics and assembly equipment. We believe there are opportunities to further expand our addressable markets, including by targeting (i) complementary containment solutions, (ii) additional delivery systems, (iii) complementary engineering solutions and (iv) aftersales support and services.

We operate our business in two segments:

- Biopharmaceutical and Diagnostic Solutions, which includes all the products, processes and services developed and provided for the containment and delivery of pharmaceutical and biotechnology drugs and reagents, as well as the production of diagnostic consumables; and
- Engineering, which includes all of the equipment and technologies developed and provided to support the end-to-end pharmaceutical, biotechnology and diagnostic manufacturing processes (assembly, visual inspection, packaging and serialization and glass converting).

In the three months ended March 31, 2021, we generated approximately 83% of total sales from our Biopharmaceutical and Diagnostic Solutions segment and approximately 17% from our Engineering segment, compared to 88% and 12%, respectively, in the three months ended March 31, 2020. Both for the year ended December 31, 2019 and 2020, we generated approximately 85% of total sales from our Biopharmaceutical and Diagnostic Solutions segment and approximately 15% from our Engineering segment.

We refer to our premium products in the Biopharmaceutical and Diagnostic Solutions segment as our “high-value” solutions. “High-value” solutions are wholly owned, internally developed products, processes and services for which we hold intellectual property rights or have strong proprietary know-how, and that are characterized by particular complexity and high performance. Our “high-value” solutions deliver significant benefits to customers in terms of time-to-market and reduced total cost of ownership. Among our key “high-value” solutions is our EZ-Fill® line of ready-to-fill injectable products, which can be customized to clients’ needs. For additional information on EZ-Fill® see “*Business—Business Segments—Biopharmaceutical and Diagnostic Solutions— Container Closure Systems (CCS)*.”

We have nine production plants for manufacturing and assembling pharmaceutical and healthcare products across Europe (Italy, Germany and Slovakia) and the rest of the world (Brazil, China, Mexico and the United States), five plants for the production of machinery and equipment (Italy and Denmark), two sites for analytical services (Italy and the United States) and two commercial offices (Japan and the United States). Our manufacturing facilities in Mexico (serving the U.S. market), China and Brazil are greenfield operations established by us. Our manufacturing facilities in Slovakia, Denmark, Germany and the United States were acquired in strategic transactions over the past 15 years. Our global footprint, together with our proprietary, highly standardized manufacturing systems and processes, allow us to provide quality consistent products and services to our customers in more than 70 countries.

Since the outbreak of COVID-19, we have increased production capacity to support our customers’ efforts to provide a rapid response to COVID-19. In this context, we have been providing: (i) glass vials and syringes to approximately 90% of currently marketed vaccine programs, according to our estimates based on public information (WHO, EMA, FDA); (ii) diagnostic solutions for the detection and diagnosis of COVID-19; (iii) glass forming lines, which are being installed worldwide, to facilitate the distribution of glass bulks and sterile vials and syringes; and (iv) visual inspection systems. COVID-19 has generated increased demand for our products and services, further enabling us to accelerate our growth strategy.

Factors Affecting Our Performance

Our financial condition and results of operations have been, and will continue to be, affected by a number of important factors, including the following:

Increasing Market Share in Growing Markets

We are a key partner to leading companies in the pharmaceutical, biotechnology and life sciences industries, serving as one of the preeminent providers of drug containment, drug delivery, diagnostic and engineering solutions to these end markets. The demand for our solutions is driven, in part, by trends affecting the pharmaceutical, biotechnology and life sciences markets, such as the aging of the global population, the increasing incidence of chronic diseases (e.g. diabetes), continued innovation in biologic injectables, increasing access to advanced healthcare in developing and transitioning countries, broader demand for vaccine programs, increasing propensity of biotechnology companies to outsource non-core competencies and growth in self-injection systems where the primary container (i.e., glass containers) is integrated into the delivery device. We believe that as a result of our global footprint and deep-rooted cooperation with our customers, we have been and will continue to be able to anticipate such market trends and adapt our products and services offering to benefit from them. Our ability to continue to grow our revenue and increase our market share will depend, in part, on our continued ability to target fast-growing market segments and to introduce new products and technologies more efficiently than our competitors.

Shift in Sales Mix Towards “High-Value” Solutions

We continue to increase our focus on our innovation platform to extend and improve our in-house proprietary product offering. Our “high-value” products generate substantially higher revenues and profits than other containment and delivery solutions. We also believe that “high-value” products will support continued market share expansion in research use markets while enabling us to extend our product offering, through industry partners, to clinical applications. We expect to continue to devote significant resources to increase the proportion of “high-value” solutions we offer by focusing on developing innovative new products, both as part of our existing portfolio and in complementary and adjacent markets.

Impact of COVID-19 Pandemic

In 2020, the global COVID-19 pandemic caused both governments and private organizations to implement numerous measures seeking to contain the spread of the virus. These measures impacted and are expected to continue to impact our business and operations in several ways.

Initial short-term impacts of COVID-19 on our production and operational capabilities included: (i) labor absenteeism; (ii) disruptions to production lines; (iii) delays in, and increased costs of, logistics; (iv) short-term drop in sales of certain non-COVID-19 related orders, which were cancelled and or postponed; and (v) increased labor costs in the form of employee bonuses to recognize and reward general efforts during the pandemic.

Despite the initial short-term operational disruption, and the impact that the measures established to respond to the COVID-19 pandemic had on our ability to carry out business development activities (which we believe may have had an impact on our ability to broaden our customer portfolio in the short-term), sales of syringes and vials to and for vaccination programs globally and visual inspection systems, increased resulting in a revenue growth acceleration. We have been supplying: (i) glass vials and syringes to approximately 90% of currently marketed vaccine programs, according to our estimates based on public information (WHO, EMA, FDA); (ii) plastic diagnostic consumables for the detection and diagnosis of COVID-19; (iii) glass forming lines, which are being installed worldwide, to facilitate the distribution of glass bulks and sterile vials and syringes; and (iv) visual inspection systems. Going forward, we anticipate that demand for syringes, vials and related products and services will remain elevated as the COVID-19 vaccine and treatment roll-out continues globally and, more

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generally, as epidemic preparedness, including through new vaccination programs and booster shots, becomes a greater priority going forward. However, there remains uncertainty around the magnitude of the long-term impact of COVID-19 on demand for our solutions.

Maximizing Efficiency in Our Production Processes

Our production costs depend on our ability to maximize efficiency in our production processes. In 2018, we started the implementation of “SG Steps”, an operational excellence program aimed, among other things, at continuously improving the efficiency of our processes. Due to the integrated nature of our business, the “SG Steps” program resulted in an increase in the overall effectiveness of the equipment in our facilities, improved quality and efficiency in our global production processes and reduced delivery time, returns from customers, production scraps and waste. Our ability to maintain low production costs and, as a consequence, increase our profitability, will depend on how successful we are in further maximizing the efficiency of our processes, especially in newly acquired facilities where the “SG Steps” program will need to be implemented.

Selling, General and Administrative (SG&A) Expenses

We have historically recorded significant selling, general and administrative expenses associated with personnel expenses, expenses for professional services and other expenses, including depreciation and amortization. In recent years, as a result of the implementation of the “SG Steps”, our SG&A expenses have grown at a substantially lower rate than the growth of our revenue.

In 2020, our selling, general and administrative expenses were at 11.9% of our revenue compared to 14.3% in 2019. As a result of operating as a U.S. public company, we expect to incur additional general and administrative costs including expenses related to compliance with U.S. securities and stock exchange rules and regulations, additional insurance expenses, investor relations activities and other administrative and professional services, which may affect our SG&A to revenue ratio in the following financial years. In any given year, our aim is to grow revenue at a higher rate than the growth of our selling, general and administrative expenses (excluding non-recurring items such as expenses incurred in connection with our listing).

Research and Development Expenses

In 2020, our research and development expenses were 2.6% of our revenue, compared to 1.5% in 2019. Expenses in research and new product development are a strategic enabler for our future growth and we expect to continue to make substantial investments in this area in coming years. Through continued spending in our research and development programs, we intend to drive revenue and profit growth through processes that will improve innovation and quality of our existing products, facilitating the shift towards “high-value” products, services and solutions.

Our ability to leverage the significant investments in research and new product development which we made in recent years is critical to our future performance. We will continue to develop (i) containment solutions for innovative biologic drugs, including cell and gene therapies, and (ii) a sustainable pipeline of patient-centric drug delivery systems that support the transition of therapy from hospital to homecare and facilitate patient self-administration.

In the area of containment solutions, the development of new products will be targeted at maintaining the stability, potency and purity of our customers’ products prior to administration. New therapies for diabetes, cancer and autoimmune diseases are based on large, complex biologic molecules that are extremely sensitive to their storage environment. In the area of drug delivery systems, we will be targeting the development of easy-to-use, accurate, reliable self-injection systems for complex pharmaceutical and biotechnology products. We have developed a portfolio of devices for this market that can be used off-the-shelf or customized to the specific needs of the customer.

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We will continue developing new drug delivery systems based on three pillars: patient centricity, sustainability and digitalization, core capabilities to meet our customer's need for connected health devices. We apply a rigorous "stage&gate" development process, which de-risks our development projects and reduces total development costs. Development timelines for new drug delivery devices typically fall into the range of four to five years to reach the start of initial production.

Key Indicators of Performance and Financial Condition

Non-GAAP Financial Measures

We monitor and evaluate our operating and financial performance using several non-GAAP financial measures, including: EBITDA, Adjusted EBITDA, Adjusted EBITDA Margin, Adjusted Operating Profit, Adjusted Operating Profit Margin, CAPEX and Free Cash Flow. We believe that these non-GAAP financial measures provide useful and relevant information regarding our performance and improve our ability to assess our financial condition. While similar measures are widely used in the industry in which we operate, the financial measures we use may not be comparable to other similarly titled measures used by other companies, nor are they intended to be substitutes for measures of financial performance or financial position as prepared in accordance with IFRS.

EBITDA, Adjusted EBITDA and Adjusted EBITDA Margin

EBITDA is defined as net profit before income tax expenses, net financial expenses, including share of profit of associates, amortization and depreciation. Adjusted EBITDA is defined as EBITDA as adjusted for certain income and costs expected to occur infrequently, and that management considers not reflective of ongoing operational activities of the company. EBITDA is presented to aid management in their analysis of the performance of the Group and to assist in the comparison of our performance with that of our competitors. Adjusted EBITDA is provided in order to present how the underlying business has performed excluding the impact of certain non-recurring items, which may alter the underlying performance and impair comparability of results between periods.

The following table sets forth the calculation of EBITDA and Adjusted EBITDA for the three months ended March 31, 2020 and 2021 and the fiscal years ended December 31, 2019 and 2020 and provides a reconciliation of these non-GAAP measures to the most comparable IFRS measure, Net Profit. Adjusted EBITDA margin is calculated by dividing Adjusted EBITDA for a period by total revenue for the same period.

	March 31, 2020	March 31, 2021	December 31, 2019	December 31, 2020
	(amounts in € millions, except as indicated otherwise)			
Net Profit	7.2	36.6	38.7	78.6
Income Taxes	3.6	5.1	16.0	17.7
Finance Income	(5.7)	(2.0)	(8.0)	(14.9)
Finance Expenses	10.3	3.2	15.3	21.8
Share of Profit of an Associate	0.0	0.0	0.2	(0.1)
Operating Profit	15.4	42.9	62.2	103.1
Depreciation and Amortization	12.6	12.9	46.2	54.1
EBITDA	28.0	55.9	108.4	157.2
Non-recurring items	0.0	(0.3)	0.0	3.0
Adjusted EBITDA	28.0	55.6	108.4	160.2
Adjusted EBITDA Margin	20.5%	28.9%	20.2%	24.2%

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Adjusted Operating Profit and Adjusted Operating profit Margin

Adjusted Operating Profit represents Operating Profit as adjusted for certain income and costs expected to occur infrequently, and that management considers not reflective of ongoing operational activities. Adjusted Operating Profit is provided in order to present how the underlying business has performed excluding the impact of the adjusting items, which may alter the underlying performance and impair comparability of results between the periods.

The following table sets forth the calculation of Adjusted Operating Profit for the three months ended March 31, 2020 and 2021 and the fiscal years ended December 31, 2019 and 2020. Adjusted Operating Profit margin is calculated by dividing Adjusted Operating Profit for a period by total revenue for the same period.

For further information on Non-recurring items see “*General and Administrative Expenses*” below.

	<u>March 31, 2020</u>	<u>March 31, 2021</u>	<u>December 31, 2019</u>	<u>December 31, 2020</u>
	(amounts in € millions, except as indicated otherwise)			
Operating Profit	15.4	42.9	62.2	103.1
Non-recurring items	0.0	(0.3)	0.0	3.0
Adjusted Operating Profit	15.4	42.6	62.2	106.1
Adjusted Operating Profit Margin	11.3%	22.1%	11.6%	16.0%

CAPEX

Capital Expenditure, or CAPEX, is the sum of investment amounts in tangible fixed assets and intangible assets during the period (excluding right-of-use assets recognized during the period in accordance with IFRS 16 Leases). These investment activities consist of acquisitions of property, plant and equipment and intangible assets.

The following table sets forth the CAPEX for the three months ended March 31, 2021 and the fiscal year ended December 31, 2019 and 2020:

	<u>March 31, 2021</u>	<u>December 31, 2019</u>	<u>December 31, 2020</u>
	(amounts in € millions)		
Addition to Property, plants and equipment	18.4	69.3	89.1
Addition to Intangible Assets	0.7	5.9	6.4
CAPEX	19.1	75.2	95.5

See Note 17 “*Intangible Assets*” and Note 18 “*Property, plant and equipment*” to the Consolidated Financial Statements for additional details.

For further information on Capital Expenditure on a paid-out cash basis see “*Liquidity and Capital Resources Capital Expenditure*” below.

Free Cash Flow

Free Cash Flow is defined as cash flows from operating activities excluding interests paid and received, less investments in property, plant and equipment and intangible assets on a cash basis.

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The following table sets forth the calculation of Free Cash Flow for the three months ended March 31, 2020 and 2021 and the fiscal year ended December 31, 2019 and 2020:

	March 31, 2020	March 31, 2021	December 31, 2019	December 31, 2020
	(amounts in € millions)			
Cash Flow from / (used in)				
Operating Activities	(9.3)	5.9	42.6	155.7
Interest paid	1.2	1.1	4.7	5.4
Interest received	(0.2)	(0.1)	(0.6)	(0.7)
Purchase of property, plant and equipment	(24.1)	(21.7)	(68.1)	(89.6)
Purchase of intangible assets	(0.6)	(0.7)	(5.8)	(6.4)
Free Cash Flow	<u>(33.0)</u>	<u>(15.5)</u>	<u>(27.2)</u>	<u>64.4</u>

For further information on cash flow see “*Liquidity and Capital Resources Operating and Investing Activities*” below.

Components of Our Results of Operations

The following discussion sets forth certain components of our statements of operations as well as factors that impact those items.

Results discussed in this section of the prospectus is consolidated according to IFRS accounting principles and therefore does not include Company’s inter-segment items.

Revenue and Segment Reporting

Our revenue is divided into two main segments:

- (i) **Biopharmaceutical and Diagnostic Solutions:** which includes all the products, processes and services developed and provided for the containment and delivery of pharmaceutical and biotechnology drugs and reagents, as well as the production of diagnostic consumables. This segment is split into two sub-categories:
 - “high-value” solutions; and
 - other containment and delivery solutions.
- (ii) **Engineering:** which includes all of the equipment and technologies developed and provided to support the end-to-end biopharmaceutical and diagnostic manufacturing processes (assembly, visual inspection, packaging and serialization and glass converting). We believe operating in this segment differentiates us from our competitors, and enables us to provide integrated end to end solutions, reduce time to market and improve the quality of our products.

Revenue recognized in the three months ended March 31, 2020 and 2021 amounted to €136.4 million and €192.8 million, respectively, and those recognized for the years ended December 31, 2019 and 2020 amounted to €536.5 million and €662.0 million, respectively.

In the three months ended March 31, 2021, we generated approximately 83% of total sales from our Biopharmaceutical and Diagnostic Solutions segment and approximately 17% from our Engineering segment, compared to 88% and 12%, respectively, in the three months ended March 31, 2020. Both for the year ended December 31, 2019 and 2020, we generated approximately 85% of total sales from our Biopharmaceutical and Diagnostic Solutions segment and approximately 15% from our Engineering segment.

Costs and Expenses

Cost of Sales

Cost of sales for the three months ended March 31, 2020 and 2021 amounted to €96.9 million and €127.4 million, respectively, while as of December 31, 2019 and 2020 amounted to €398.5 million and €467.9 million, respectively. Cost of sales primarily consists of the cost of materials, components and labor expense related to the production and distribution of goods and services. Cost of sales also includes depreciation and amortization of €10.6 for the three months ended March 31, 2020 and 2021, and €38.5 million and €45.3 million for the fiscal year ended December 31, 2019 and 2020, respectively.

Selling and Marketing Expenses

Selling and marketing expenses amounted to €6.3 million and €5.9 million for the three months ended March 31, 2020 and 2021, respectively, and to €26.1 million and €20.0 million for the years ended December 31, 2019 and 2020, respectively. These expenses are mainly related to personnel expenses for our sales organization. They include also depreciation and provision for bad and doubtful debts totalling €1.4 million for the three months ended March 31, 2020 and 2021, respectively, and to €4.6 million and €1.9 million for the years ended December 31, 2019 and 2020, respectively.

Research and Development Expenses

Research and development expenses amounted to €4.0 million and €5.8 million for the three months ended March 31, 2020 and 2021, respectively, and to €7.8 million and €17.4 million for the years ended December 31, 2019 and 2020, respectively. These expenses include costs for research and development activities to support the innovation of our product range and components and amortization of capitalized development costs.

General and Administrative Expenses

General and administrative expenses amounted to €14.2 million and €14.0 million for the three months ended March 31, 2020 and 2021, respectively, and to €50.6 million and €58.9 million for the years ended December 31, 2019 and 2020, respectively. These expenses include personnel expenses for general and administrative functions, consultancies, directors compensation, rental fees, depreciation and amortization.

Results of Operations

Three months ended March 31, 2020 versus three months ended March 31, 2021

The following table sets forth our results of operations for the three months ended March 31, 2020 and 2021.

	<u>March 31, 2020</u>	<u>March 31, 2021</u>
	(amounts in € millions)	
Revenue	136.4	192.8
Costs of sales	96.9	127.4
Gross Profit	39.5	65.4
Other operating Income	0.2	3.2
Selling and Marketing Expenses	6.2	5.9
Research and Development Expenses	3.9	5.8
General and Administrative Expenses	14.2	14.0
Operating Profit	15.4	42.9
Finance Income	5.7	2.0
Finance Expense	10.3	3.2
Share of Profit of an Associate	—	—
Profit Before Tax	10.8	41.7
Income Taxes	3.6	5.1
Net Profit	7.2	36.6

Revenue

Revenue increased by €56.4 million, or 41.4%, to €192.8 million for the three months ended March 31, 2021, compared to €136.4 million for the three months ended March 31, 2020.

Biopharmaceutical and Diagnostic Solutions. Revenue generated by the Biopharmaceutical and Diagnostic Solutions segment increased by €40.2 million, or 33.4%, to €160.6 million for the three months ended March 31, 2021, from €120.4 million in the three months ended March 31, 2020.

Revenue growth for this segment was due to: (i) the increase in sales volumes of our premium priced “high-value” solutions, which grew by €14.7 million, or 48.8%, to €44.9 million for the three months ended March 31, 2021, from €30.2 million for the three months ended March 31, 2020, reflecting our continuing efforts to strategically shift towards a product mix that includes a higher proportion of “high-value” solutions, such as EZ-Fill® products and “high-value” syringes; and (ii) a general increase in demand for our other containment and delivery solutions, which caused sales to increase by €25.5 million, or 28.2%, to €115.6 million for the three months ended March 31, 2021, from €90.2 million in the three months ended March 31, 2020. COVID-19 contributed to higher demand for our products, causing a revenue increase which more than offset the decrease in, or slower growth in, sales of products, services and solutions destined to businesses that were closed or less active as a result of COVID-19 business disruptions.

Engineering. Revenue generated by the Engineering segment increased by €16.2 million, or 101.1%, to €32.3 million for the three months ended March 31, 2021, from €16.0 million for the three months ended March 31, 2020.

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Revenue increase in this segment was amplified by the effects of COVID-19, which caused an increase in sales of visual inspection systems and glass forming lines. The increase was also due to higher sales of assembly and packaging machines.

Revenue Breakdown by Region.

Our ongoing geographic expansion resulted in an increase in sales in all markets where we operate and in particular in a €23.2 million, or 75.2%, increase in North America and a €5.2 million, or 47.9%, increase in APAC, which are our fastest growing markets, and a €26.7 million, or 29.5%, and €1.3 million, or 30.4%, increase in Europe and the South American region, respectively.

Cost of Sales

Cost of sales includes mainly raw materials and components, other variable costs, direct and indirect labor, depreciation of property, plant and equipment, utilities and manufacturing overhead.

Cost of sales increased by €30.5 million, or 31.5%, to €127.4 million for the three months ended March 31, 2021, compared to €96.9 million for three months ended March 31, 2020. Our overall cost of sales increased less than proportionally compared to our revenues, mainly as a consequence of our continuing efforts to increase efficiency in our production processes. The increase in cost of sales resulted from a general increase in cost of materials and components and direct and indirect personnel costs mainly due to the significant growth of our sales volumes. Cost of sales were also negatively impacted by a €4.0 million provision for a specific risk related to a potential customer claim relating to defective syringes.

Gross Profit

Gross profit increased by €25.9 million, or 65.6%, to €65.4 million for the three months ended March 31, 2021, compared to €39.5 million for the three months ended March 31, 2020. This increase was mainly driven by our Biopharmaceutical and Diagnostic Solutions segment for which gross profit increased significantly due to our continuing efforts to shift towards a product mix that includes a higher proportion of “high-value” solutions and to increase efficiency by better leveraging our installed capacity and fixed expenses. The increase in the Engineering segment gross profit was mainly driven by a substantial growth in sales of vision inspection and glass converting machinery and the adoption of integrated project management systems in our plants which created synergies through the pooling and more efficient utilization of resources across such entities. Gross profit improved also as a result of our greater focus on aftersales activities, which have higher gross profit margins compared to the sale of machinery.

Other Operating Income

Other operating income, which includes all revenue from customers not derived from the sale of our products, services and solutions such as revenue from feasibility studies, design, development and industrialization of new products, increased by €3.0 million to €3.2 million for the three months ended March 31, 2021, compared to €0.2 million for the three months ended March 31, 2020. Other operating income represents a minor part of our income and its amount varies yearly depending of the specific business agreements in place. The increase during the three months ended March 31, 2021 mainly accounts for fees collected from customers in connection with purchase orders or cancellation fees related to COVID-19, customers’ contribution for pre-feasibility studies and other grants.

Selling and Marketing Expenses

Selling and marketing expenses decreased by €0.4 million, or 5.8%, to €5.9 million for the three months ended March 31, 2021, compared to €6.2 million for the three months ended March 31, 2020. This decrease, which was due to a reduction in travel, fair and exhibition expenses as a consequence of the COVID-19 pandemic, was partially offset by the increase in personnel expenses due to new hires.

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Research and Development Expenses

Research and development expenses increased by €1.9 million, or 47.4%, to €5.8 million for the three months ended March 31, 2021, compared to €3.9 million for the three months ended March 31, 2020, mainly in connection with our investments to structure our drug delivery systems department and setting up our new research and development lab in Boston.

General and Administrative Expenses

General and administrative expenses were substantially unchanged at €14.0 million for the three months ended March 31, 2021, compared to €14.2 million in the three months ended March 31, 2020. The reduction in personnel expenses (€1.4 million) due to a non-recurring accrual reversal related to cash settled awards under a now terminated stock option plan and the lower travel and business costs (reduced by €0.4 million) were offset by the non-recurring consultancy costs relating to our IPO process (€1.5 million).

Operating Profit

As a result of the foregoing, operating profit increased by €27.6 million, or 179.1%, to €42.9 million for the three months ended March 31, 2021, compared to €15.4 million for the three months ended March 31, 2020.

Net Finance Expenses

Finance expenses, net of finance income, decreased by €3.3 million (or 73.0%) to €1.2 million for the three months ended March 31, 2021, from €4.6 million for the three months ended March 31, 2020. Finance expense include bank interest on the Group's financial debt (recalculated using the amortized cost method) and interest on leases, recognized in accordance with *IFRS 16—Leases*.

Profit Before Tax

Profit before taxes increased by €30.9 million, or 285.5%, to €41.7 million for the three months ended March 31, 2021, compared to €10.8 million for the three months ended March 31, 2020.

Income Taxes

Income taxes increased by €1.6 million, or 43.8%, to €5.1 million for the three months ended March 31, 2021, compared to €3.6 million for the three months ended March 31, 2020. Average tax rate decreased by 20.7%, from 33.05% to 12.33% in the first quarter of 2021. In March 2021, the group reached an agreement with the Italian Tax Authority regarding the applicability of the so called "Patent box regime", resulting in a retroactive €5.5 million tax saving for the financial years 2016-2020. The normalized effective tax rate without this one-off item is 25.5%.

	<u>March 31, 2020</u>	<u>March 31, 2021</u>
	<u>(amounts in € millions)</u>	
Income Tax Expenses reported in the statement of profit or loss	3.6	5.1

Net Profit

Net profit increased by €29.3 million, or 404.8%, to €36.6 million for the three months ended March 31, 2021, compared to €7.2 million for the three months ended March 31, 2020.

Year ended December 31, 2019 versus year ended December 31, 2020

The following table sets forth our results of operations for the years ended December 31, 2019 and 2020.

	December 31, 2019	December 31, 2020
	(amounts in € millions)	
Revenue	536.5	662.0
Costs of sales	398.5	467.9
Gross Profit	138.0	194.2
Other operating Income	8.7	5.2
Selling and Marketing Expenses	26.1	20.0
Research and Development Expenses	7.8	17.4
General and Administrative Expenses	50.6	58.9
Operating Profit	62.2	103.1
Finance Income	8.0	14.9
Finance Expense	15.3	21.8
Share of Profit of an Associate	(0.2)	0.1
Profit Before Tax	54.7	96.3
Income Taxes	16.0	17.7
Net Profit	38.7	78.6

Revenue

Revenue increased by €125.5 million, or 23.4%, to €662.0 million for the year ended December 31, 2020, compared to €536.5 million for the year ended December 31, 2019.

Biopharmaceutical and Diagnostic Solutions. Revenue generated by the Biopharmaceutical and Diagnostic Solutions segment increased by €109.9 million, or 24.1%, to €564.9 million for the year ended December 31, 2020 from €455.0 million in the year ended December 31, 2019.

Revenue growth for this segment was due: (i) to the increase in sales volumes of our premium priced “high-value” solutions, which revenue grew by €55.6 million, or 61.3%, to €146.3 million for the year ended December 31, 2020, from €90.7 million for the year ended December 31, 2019, reflecting our continuing efforts to strategically shift towards a product mix that includes a higher proportion of “high-value” solutions, such as EZ-Fill® products and “high-value” syringes; and (ii) to a general increase in demand for our other containment and delivery solutions, which caused sales to increase by €54.3 million, or 14.9%, to €418.6 million for the year ended December 31, 2020, from €364.3 million in the year ended December 31, 2019. COVID-19 contributed to a higher demand for our products, causing a revenue increase which more than offset any decrease in sales of our products to businesses impacted by COVID-19 such as anesthetic, diagnostic, plastic and minor surgeries related businesses.

Engineering. Revenue generated by the Engineering segment, increased by €15.6 million, or 19.1%, to €97.1 million for the year ended December 31, 2020 from €81.5 million for the year ended December 31, 2019. Growth in this segment was driven by higher sales of visual inspection systems, which are utilized widely by companies supplying products and services to address the COVID-19 pandemic. This growth offset the lower increase in sales of assembly equipment and slight decrease in sales of glass forming machines resulting from the inability to travel and logistical difficulties with deliveries and in situ installation due to COVID-19.

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Revenue Breakdown by Region. Our revenue grew by €42.5 million, or 32.1%, in North America (which accounted for approximately 27.0% of our total revenue for the year ended December 31, 2020), by €11.6 million, or 20.9%, in the APAC region (which accounted for approximately 10.0% of our total revenue for the year ended December 31, 2020), and by €75.3 million, or 23.3%, in Europe (which accounted for approximately 60.0% of our total revenue for the year ended December 31, 2020) while it decreased slightly by €3.9 million, or 15.2%, in South America (which accounted for approximately 3.0% of our total revenue for the year ended December 31, 2020).

Revenue increase in the North America and the APAC regions resulted from our recent international expansion efforts. Since the beginning of 2020, we sought to strengthen our position in the United States by establishing leadership positions dedicated to that region within our organization. In addition, we recorded an increase in orders of “high-value” solutions in the United States by certain key customers, which also contributed to the increase in revenue in that region.

Cost of Sales

Cost of sales increased by €69.4 million, or 17.4%, to €467.9 million for the year ended December 31, 2020 compared to €398.5 million for the year ended December 31, 2019, mainly due to the cost of materials, components and labor expenses related to the production and distribution of goods and services. Cost of sales increased less than proportionally compared to our revenue, mainly due to our ongoing efforts to maximize efficiency through automation initiatives and reduction of scraps and returns from customers. COVID-19 caused a slight increase in our costs of sales due to the extra bonuses that we paid to our employees to reward work and attendance in the year ended December 31, 2020 and the new hires we made to address the increasing demand for our products and services and to ensure business continuity during the pandemic.

Gross Profit

Gross profit increased by €56.2 million, or 40.7%, to €194.2 million for the year ended December 31, 2020 compared to €138.0 million for the year ended December 31, 2019. This increase was mainly driven by the Biopharmaceutical and Diagnostic Solutions segment for which gross profit increased significantly due to the increasing proportion of “high-value” solutions sold, the increase in demand for our products and services during the pandemic and a less than proportional increase of our costs.

The increase in the Engineering segment gross profit was mainly driven by the adoption of shared management systems in our subsidiaries which created synergies through the pooling and more efficient utilization of resources across such entities.

Moreover, in 2020 we fully leveraged the capabilities integration among entities acquired in 2016 and newly established plant in Brazil.

Other Operating Income

Other operating income, which includes all revenue from customers not derived from the sale of our products, services and solutions such as revenue from feasibility studies, design, development and industrialization of new products, decreased by €3.5 million, or 40.2%, to €5.2 million for the fiscal year ended December 31, 2020 compared to €8.7 million for the year ended December 31, 2019. Other operating income represents a minor part of our income and its amount varies yearly depending of the specific business agreements in place.

Selling and Marketing Expenses

Selling and marketing expenses decreased by €6.1 million, or 23.3%, to €20.0 million for the year ended December 31, 2020 compared to €26.1 million for the year ended December 31, 2019. These expenses are mainly related to personnel expenses for our sales organization. They also include depreciation and provisions for bad and doubtful debts of €1.1 million for the year ended December 31, 2020 (€3.9 million for the year ended December 31, 2019).

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The decrease in selling and marketing expenses was mainly due to the reduction in bad debt provision and travel expenses and cancellation of trade fairs as a consequence of the COVID-19 pandemic, and to the decrease in marketing activities and business consultancies.

Research and Development Expenses

Research and development expenses increased by €9.6 million, or 122.2%, to €17.4 million for the year ended December 31, 2020, compared to €7.8 million for the year ended December 31, 2019. Such expenses include costs for research and development activities to support the innovation of our product range and components and include amortization of capitalized development costs.

The increase in research and development expenses reflects our strategy to focus on innovation and an increasingly higher mix of premium products and was primarily due to the development of proprietary products and our investments in connection with the continued development of “high-value” drug delivery systems, as well as other “high-value” products, engineering solutions and further investments in our analytical services.

General and Administrative Expenses

General and administrative expenses increased by €8.3 million, or 16.4%, to €58.9 million for the year ended December 31, 2020, compared to €50.6 million in the year ended December 31, 2019. These expenses mainly comprise personnel expenses for management of the company as well as depreciation and amortization of €5.4 million (compared to €6.1 million in 2019), of which amortization of fair value adjustments from purchase price allocations amounted to €1.0 million (as in 2019).

A material part of the increase (€2.8 million) was related to non-recurring litigation costs arising from a lawsuit brought by Clere BSD GmbH (plaintiff) against Balda AG (defendant), one of the Group’s subsidiaries, in connection with the payment of certain transfer fees for the acquisition of a patent by the defendant, where Clere was awarded €2.8 million. The litigation ended in 2020. The increase is also due to the business growth and the increase in personnel expenses for long-term incentive and cash settled awards.

Operating Profit

As a result of the foregoing, operating profit increased by €40.9 million, or 65.7%, to €103.1 million for the year ended December 31, 2020, compared to €62.2 million for the year ended December 31, 2019.

Net Finance Expenses

Finance expenses, net of finance income, decreased by €0.3 million (or 4.4%) to €6.9 million for the year ended December 31, 2020, from €7.2 million for the year ended December 31, 2019. Finance expense include bank interest on the Group’s financial debt (recalculated using the amortized cost method) and interest on leases, recognized in accordance with *IFRS 16—Leases*.

In 2020, COVID-19 caused fluctuations in the exchange rate of the main currencies we are exposed to (in particular the Mexican pesos) affecting our finance income and expenses.

Profit Before Tax

Profit before taxes increased by €41.6 million, or 76.1%, to €96.3 million for the year ended December 31, 2020, compared to €54.7 million for the year ended December 31, 2019.

Income Taxes

Income taxes increased by €1.6 million, or 10.5%, to €17.7 million for the year ended December 31, 2020, compared to €16.0 million for the year ended December 31, 2019.

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Income taxes

As a global organization, we and our subsidiaries file income tax returns in Italy, the U.S. federal jurisdiction and various state and other foreign jurisdictions. Deferred taxes are calculated based on the global allocation criteria, taking into account the cumulative amount of all the temporary differences, based on the average expected rates in force when these temporary differences reverse.

Deferred tax assets are recorded if there is reasonable certainty that the temporary differences will reverse in future years against assessable income not lower than the differences that will be reversed.

	<u>December 31, 2019</u>	<u>December 31, 2020</u>
	(amounts in € millions)	
Current Income Tax		
Current Taxes	20.5	29.5
Deferred Taxes		
Deferred Taxes	(4.5)	(11.8)
Income Tax Expenses reported in the statement of profit or loss	16.0	17.7

Current Taxes

Current taxes increased by €9.0 million, or 43.9%, to €29.5 million for the year ended December 31, 2020, compared to €20.5 million for the year ended December 31, 2019. This increase, due to higher pre-tax profits, was mitigated by the application of the hyper-depreciation (*iper ammortamento*) provided by the 2017 Italian Budget Law on certain machinery and by a change in the tax regime applicable to our Chinese business (to which a tax rate of 15% instead of 25% is now applicable).

Deferred Taxes

In 2020, we recorded a deferred taxes benefit of €11.8 million, compared to €4.5 million in 2019, mainly in connection with a step-up in the tax value of certain assets.

Income Tax Expenses reported in the statement of profit or loss

In 2020, we recorded income tax expenses reported in the statement of profit or loss of €17.7 million, compared to €16.0 in 2019.

Net Profit

Net profit increased by €39.9 million, or 103.1%, to €78.6 million for the year ended December 31, 2020, compared to €38.7 million for the year ended December 31, 2019.

Liquidity and Capital Resources

Since our inception, we have financed our operations mainly through cash generated by our operating activities and debt financing. Our primary requirements for liquidity and capital are to finance capital expenditures, working capital (which is the difference of current assets and current liabilities—net of current financial assets, current financial liabilities, cash and cash equivalents), and general corporate purposes.

Our primary sources of liquidity are our cash and cash equivalents and medium and long-term loans from a number of financial institutions, as described below. For the three months ended March 31, 2020 and 2021, we had cash and cash equivalents of €52.3 million and €80.2 million and other current financial assets of

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€40.6 million and €41.5 million, respectively, while as of December 31, 2020, we had cash and cash equivalents of €115.6 million (compared to €85.4 million in 2019) and other current financial assets of €41.5 million (compared to €41.3 million in 2019). Our cash and cash equivalents primarily consist of cash at bank and highly liquid investments, such as short-term deposits, which are unrestricted from withdrawal or use, or which have original maturities of three months or less when purchased. We believe that our total available liquidity (defined as cash and cash equivalents plus undrawn committed credit lines and marketable securities), in addition to funds that will be generated from operating activities, will enable us to satisfy the requirements of our investing activities and working capital needs for the next 12 months and ensure an appropriate level of operating and strategic flexibility.

Our total current liabilities were €308.0 million as of March 31, 2021 (compared to €316.2 million and €262.9 million as of December 31, 2020 and 2019, respectively), which primarily includes €87.4 million trade payables, €80.0 million financial liabilities, €30.8 million tax payables, €5.6 million lease liabilities and €104.3 other liabilities mainly relating to payables to personnel and social security institutions as well as allowance for future expected customer returns.

Financing activities

We manage our working capital to support our business and operations. In terms of financing activities, we have been actively seeking additional financing to improve our liquidity position and we have been able to raise capital through private placements to investors, as well as debt financing.

Pricoa Private Placement. On April 16, 2020 we entered into a note purchase and private shelf agreement with PGIM, Inc. and certain of its affiliates (the “**Note Purchase Agreement**”), pursuant to which, for a period of three years following the date of the agreement (unless earlier terminated) the company may issue, and PGIM, Inc. or certain of its affiliates may purchase, up to US\$69.5 million of our notes. Additionally, on the same date, we issued €50.0 million of our Senior Notes, Series A, due April 16, 2028 to PGIM, Inc. (the “**Notes**”), with an interest rate of 1.4%. Repayment of the Notes is required to be made in two tranches, €25.0 million on April 16, 2027, and the remainder at the expiration of the notes.

Pursuant to the Note Purchase Agreement, Nuova Ompi S.r.l. provided to PGIM, Inc. and its affiliates a subsidiary guarantee, guaranteeing the repayment of the notes.

The Note Purchase Agreement imposes certain covenants on us, including: (i) the notes must always rank at least *pari passu* with all other unsecured and unsubordinated indebtedness of the company and the guarantor; (ii) any covenant included in a different financing agreement which is more favorable to the lenders must apply to the Note Purchase Agreement, as well; (iii) the aggregate EBITDA of the company and the guarantor must always be at least equal to a certain percentage of the EBITDA of our group; (iv) no merger or consolidation for any guarantor unless expressly permitted by the Note Purchase Agreement; (v) no dealings with sanctioned entities; (vi) the ratio of consolidated net debt to consolidated EBITDA not to be greater than 3.50 to 1.00 with an increase of up to 4.0x once; (vii) consolidated net debt to equity not to be greater than 2 to 1; (viii) no liens in excess of a certain amount except for, among others, (a) existing ones, (b) tax liens, (c) liens in the ordinary course of business, (d) judgment liens; (ix) no sale of assets in excess of a certain amount; (x) no subsidiary indebtedness beyond a certain basket; and (xi) no segregation of assets under Italian law.

Additional Medium and Long-Term Loan Facilities. As of March 31, 2021, we had medium and long-term loan facilities totaling €274.8 million in available principal, fully drawn down.

The total outstanding amount includes amounts raised between 2016 and 2019. In 2019, we raised approximately €100 million from four bank loans with an average term of five years, three-year pre-amortization period and €3.6 million due beyond five years. The all-in fixed interest rate, inclusive of hedging and upfront fees, is 1.5%. These loan agreements impose certain covenants on us, including: (i) not to exceed certain

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consolidated net debt to consolidated EBITDA ratios (not greater than 4.0 to 1.0 in three of the loan agreements and not greater than 3.5 to 1.0, at 4.0x, in the remaining fourth one); (ii) to maintain a consolidated net debt to equity ratio equal to or lower than 2 to 1 and at least amounting to €200 million; (iii) not to sell assets having a value, or to grant liens or loans to third parties, exceeding certain amounts; (iv) to ensure that the loans always rank at least *pari passu* with other debt of the company; (v) not to segregate assets (as defined under Italian law); and (vi) not to distribute dividends or reserves nor to carry out extraordinary transactions resulting in the breach of financial covenants.

In 2017 and 2018 we raised approximately €158 million from five loans with an average term of 4.4 years. These loans include covenants consistent with those described for the 2019 loans. The all-in fixed interest rate, inclusive of hedging and upfront fees, is 1.1%. The outstanding principal of the five loans as at March 31, 2021 is €87.3 due within five years.

The remaining €175 million was underwritten between 2016 and early 2017 mainly in connection with our strategic acquisitions. The outstanding principal amount as of March 31, 2021 was €84.7 million, due within five years. In 2019 the financial covenants included in these agreements were renegotiated to align them with those described above for the 2019 loans. Applicable interest rates are in the range of 0.70% to 1.35%.

Short-Term Loan Facilities. As of March 31, 2021, we had short-term facilities totaling €62.9 million in available principal, of which we had drawn down €4.6 million.

Capital Expenditures

Our capital expenditures consist of property, plant and equipment and intangible assets. During the three months ended March 31, 2021, our total capital expenditures were €19.1 million, which included (i) €14.2 million relating to our capacity expansion (including €6.0 million in new production lines for EZ-Fill® syringes in Piombino Dese, and the remainder in new production lines for bulk products in Mexico and Piombino Dese, new machinery for high precision plastic injection molding and assembly for container in vitro diagnostic solution required to face the increasing COVID-19 demand), (ii) €2.3 million for maintenance, increasing quality and improving our IT systems, (iii) €1.4 million to improve efficiency of our production processes, (iv) €0.8 million to improve safety our plants and production sites, and (v) €0.4 million for research and development, including laboratory equipment, molds and other related equipment.

During the fiscal year ended December 31, 2020, capital expenditures for growth and capacity expansion were €69.7 million, which included (i) €38.6 million relating to our new industrial property complex in Piombino Dese (Italy), (ii) €18.5 million for new production lines for non EZ-Fill® products in Piombino Dese, Mexico and Slovakia facilities (of which €11.6 million to face the increasing COVID-19 related demand), and (iii) €9.2 million in facilities and machinery for high precision plastic injection molding and assembly for container in vitro diagnostic solution. Of the €38.6 million invested in our new plant in Piombino Dese, €15.1 million were spent to complete the construction of the plant and €23.5 million invested in machinery for the production of EZ-Fill® syringes (of which €9.1 million to face the increasing COVID-19 related demand).

Capital expenditures for maintenance, increasing quality and improving our IT systems amounted to €10.8 million, while for research and development, including laboratory equipment, molds and other related equipment, amounted to €8.4 million. We intend to devote the same portion of capital expenditures to growth and capacity expansion in future years.

Finally, we invested €3.8 million to improve efficiency of our production processes and €3.0 million to improve safety our plants and production sites.

We expect that the net proceeds from the offering and our cash and cash equivalents, in addition to funds that will be generated from operating activities, will enable us to satisfy the requirements of our investing

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activities and working capital needs and ensure an appropriate level of operating and strategic flexibility. In particular, we plan to use part of the proceeds to further enlarge our manufacturing facilities in Piombino Dese (Italy), establish new greenfield plants for EZ-Fill® products, with strong focus on biologics and vaccines, in Indiana, (U.S.) and Zhangjiagang (China) (focusing also on engineering), and pursue strategic acquisitions to broaden our offering, our technical know-how and our international footprint. However, as our business needs continue to evolve, our intended use of proceeds may vary accordingly.

Cash Flow

The following table presents the summary consolidated cash flow information for the periods presented.

	Three months ended March 31 2020	Three months ended March 31 2021	Year ended December 31, 2019	Year ended December 31, 2020
	(amounts in € millions)			
Cash flows from / (used in) operating activities	(9.3)	5.9	42.6	155.7
Cash flows from / (used in) investing activities	(24.7)	(22.4)	(74.3)	(96.1)
Cash flows from / (used in) financing activities	3.0	(19.8)	42.2	(26.5)
Net change in cash and cash equivalents	(31.0)	(36.4)	10.4	33.1

Cash generated from operating activities

Net cash generated from operating activities was €5.9 million for the three months ended March 31, 2021 (compared to €9.3 million cash used in operating activities in the three months ended March 31, 2020) and €155.7 million for the year ended December 31, 2020 (compared to €42.6 million for the year ended December 31, 2019). This improvement was mainly driven by EBITDA generation of €157.2 million and a reduction in our net working capital. In 2020, our working capital decreased by €33.2 million to €100.7 million (15.2% of revenue) from €133.9 million (24.9% of revenue) in 2019. In 2020, despite of the revenue increase, account receivables remained stable at € 128.0 million, as a result of a significant reduction in past due receivables, while account payable, grew by 24.9% in line with the revenue increase. Our inventories net of advances from customers decreased from 21.8% of revenue in 2019 to 18,9% of revenue in 2020.

Cash used in investing activities

Net cash used in investing activities was €22.4 million for the three months ended March 31, 2021 (compared to €24.7 million for the three months ended March 31, 2020) and €96.1 million for the year ended December 31, 2020 (compared to €74.3 million cash used in investing activities for the year ended December 31, 2019), consisting mainly of the purchase of property and equipment to increase our production capacity. In particular, more than 70% of our capital expenditures were made in order to increase capacity for EZ-Fill vials and syringes, acquire new machinery (including bulk lines for vials) and in connection with the construction of our new plant in Piombino Dese. We also invested in R&D and strengthening the security of our IT systems.

Cash used in financing activities

Net cash used in financing activities was €19.8 for the three month ended March 31, 2021 (compared to €3.0 generated from financing activities for the three month ended March 31, 2020) and €26.5 million for the year ended December 31, 2020 (compared to €42.2 million generated from financing activities for the year ended December 31, 2019). As of March 31, 2021, €4.1 million related to new borrowings and €11.4 million to loan repayment. Dividends distributed amounted to €11.2 million while payment of the principal portion of lease liabilities was €1.6 million.

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Net change in cash and cash equivalents

The net change in cash and cash equivalents was €36.4 for the three month ended March 31, 2021 (compared to €30.1 for the three month ended March 31, 2020) and €33.1 million for the year ended December 31, 2020, compared to €10.4 million for the year ended December 31, 2019.

Off balance sheet arrangements

Off-balance sheet arrangements may be summarized as follows:

	December 31, 2019	December 31, 2020
	(in € millions)	
Guarantees	74.9	86.6
—of which secured	4.7	4.7

As of December 31, 2020, we issued guarantees to third parties for €86.6 million in the ordinary course of business. Such amount includes advance payment and performance bonds as well as suretyships and letters of comfort to financial institutions on outstanding short-term facilities in favor of foreign subsidiaries; some of which include floating charges for €4.7 million.

Contractual Obligations and Commitments

The following table summarizes payments due under our contractual obligations and commitments at December 31, 2020:

	Due within one year	Due between one and three years	Due between four and five years	Due beyond five years	Total
	(in € million)				
Borrowings(1)	61.9	131.5	84.8	8.0	286.2
Notes	(0.1)	(0.1)	(0.1)	49.9	49.6
Lease liabilities(2)	5.4	8.5	5.1	6.6	25.6
Other liabilities(3)	52.6	1.7	—	0.1	54.4
Employee Benefits	—	21.3	8.4	—	29.7
Total liabilities	119.8	162.9	98.2	64.6	445.5

- (1) Represents the cash flow for loan repayment obligations, including amortized cost effect and bank overdrafts for Euro 0.6 million, relating to bank loans. The loans include provisions which may accelerate the reimbursement plan of the obligations, such as in case of breach of covenants, change of control or cross default.
- (2) Represents the discounted cash flow for lease obligations relating mainly to manufacturing facilities, plant and machinery and IT infrastructure, vehicles and other tangible assets.
- (3) Represents other liabilities reflected on our balance sheet and, in particular, payables to personnel and social security institutions as well as allowance for future expected customer returns and put option liabilities.

Recently Adopted Accounting Pronouncements

A description of recently issued accounting pronouncements that may potentially impact our financial position, result of operations or cash flows is disclosed in Note 3 to our audited consolidated financial statements included elsewhere in this prospectus.

Quantitative and Qualitative Disclosures about Market Risk

The Group is exposed to the following financial risks connected with its operations:

- financial market risk, mainly relating to foreign currency exchange rates and to interest rates;

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- liquidity risk, with particular reference to the availability of funds and access to the credit market, should the Group require it, and to financial instruments in general;
- credit risk, arising both from its normal commercial relations with customers, and its financing activities.

These risks could significantly affect our financial position, results of operations and cash flows, and for this reason we identify and monitor them, in order to detect potential negative effects in advance and take the necessary action to mitigate them, primarily through our operating and financing activities and if required, through the use of derivative financial instruments.

The following section provides qualitative and quantitative disclosures regarding the effect that these risks may have upon us. The quantitative data reported in the following section does not have any predictive value.

Financial market risks

Due to the nature of our business, we are exposed to a variety of market risks, including foreign currency exchange rate risk and, to a lesser extent, interest rate risk.

Our exposure to foreign currency exchange rate risk arises from our global footprint (both in terms of productions and commercialization), as in some cases we sell our products in the currencies of the destination markets, which may differ from the currency of the countries the Group operates in.

Our exposure to interest rate risk arises from the need to fund certain activities and the possibility to deploy surplus funds. Changes in market interest rates may have the effect of either increasing or decreasing our net profit/(loss), thereby indirectly affecting the costs and returns of financing and investing transactions.

These risks could significantly affect our performance, and are therefore identified and monitored. We have in place various risk management policies, which primarily relate to foreign exchange, interest rate and liquidity risks.

In particular, to manage foreign exchange rate risk, we have adopted a hedging policy. Hedging activities are mainly executed at the corporate level, based on the information provided by the reporting system and utilizing instruments and policies conforming to IFRS. Hedging is undertaken to ensure protection in case an entity has transactions in currencies other than the one in which it primarily does business, also taking account of budgeted future revenues and costs. Despite hedging operations, sudden movements in exchange rates or erroneous estimates may result in a negative impact, although limited, on our results.

Information on foreign currency exchange rate risk

We are exposed to risk resulting from fluctuations in foreign currency exchange rates, which can affect our earnings and equity. In particular:

- where a Group company incurs costs in a currency different from that of its revenues, any change in foreign currency exchange rates can affect the operating results of that company.
- The main foreign currency to which we are exposed is the U.S. Dollar for sales in the United States and other markets where the U.S. Dollar is the reference currency, against Euro, Mexican Pesos and Renminbi. Other significant exposures included the exchange rate between the Euro and the following currencies: Renminbi, Japanese Yen, Danish Krone, British Pound and Swiss Franc. Only U.S. Dollar exposure, taken individually, exceeded 10% of the Group's total foreign currency exchange rate exposure for commercial activity in 2020. It is our policy to use derivative financial instruments (primarily forward currency contracts, currency swaps, currency options and collar options) to hedge against exposures.

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- Several subsidiaries are located in countries that are outside the Eurozone, in particular the United States, China, Japan, Mexico, Denmark, Brazil and Switzerland. As our reporting currency is the Euro, the income statements of those companies are translated into Euros using the average exchange rate for the period and, even if revenues and margins are unchanged in local currency, changes in exchange rates can impact the amount of revenues, costs and profit as restated in Euros. Similarly, intercompany financing may lead to foreign exchange rate impact due to different functional currencies.
- The assets and liabilities of consolidated companies that report in a currency other than the Euro may vary from period to period as a result of changes in exchange rates. The effects of these changes are recognized directly in equity as a component of other comprehensive income/(loss) under gains/(losses) from currency translation differences.

We monitor our main exposures with regard to translation exchange risk, whereby fluctuations in the exchange rates of a number of currencies against the consolidation currency may impact the consolidated financial statement values, although there was no specific hedging in this respect at December 31, 2019.

Exchange differences arising from the settlement of monetary items are recognized in the consolidated income statement within the net financial income/(expenses) line item.

The impact of foreign currency exchange rate differences recorded within financial income/(expenses) for the year ended December 31, 2020, except for those arising from financial instruments measured at fair value, amounted to net losses of €0.4 million (compared to €0.6 million in 2019).

There have been no substantial changes in 2020 in the nature or structure of exposure to foreign currency exchange rate risk or in the Group's hedging policies.

We actively hedge against economic-transactional risk; more specifically, forward and swap contracts, plain vanilla and collar options are used to manage the exposures. Such instruments are not currently designated as cash flow hedges and contracts are entered for a period consistent with the underlying transactions, generally ranging from three to twelve months.

The following is a list of contracts as of December 31, 2020:

(€ millions)		0 to 6 months	6 to 9 months	9 to 12 months	Total	Carrying amount	Line item in the statement of financial position
Notional amount	Forward			19.554	19.55	(12)	current financial liabilities
<i>Average forward rate (EUR/DKK)</i>				7.447	—		
Notional amount	Forward			6.246	6.25	19	other current financial assets
<i>Average forward rate (EUR/USD)</i>				1.230	—		
Notional amount	Forward			1.203	1.20	(3)	current financial liabilities
<i>Average forward rate (EUR/CHF)</i>				1.082	—		
Notional amount	Forward			1.008	1.01	(0)	current financial liabilities
<i>Average forward rate (EUR/JPY)</i>				126.55	—		
Total					28.01	4	

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The following is a list of contracts as of December 31, 2019:

(€ millions)		0 to 6 months	6 to 9 months	9 to 12 months	Total	Carrying amount	Line item in the statement of financial position
Notional amount	Forward	2.67	7.121	11.465	21.25	308	other current financial assets
Average forward rate (EUR/USD)		1.119	1.125	1.131			
Notional amount	Option	3.561	3.561	3.561	10.68	109	other current financial assets
Average forward rate (EUR/USD)		1.16	1.17	1.16			
Notional amount	Forward			11.912	11.91	(6)	current financial liabilities
Average forward rate (EUR/DKK)				7.460			
Notional amount	Forward			1.198	1.198	(4)	current financial liabilities
Average forward rate (EUR/CHF)				1.085			
Notional amount	Forward			1.046	1.046	5	other current financial assets
Average forward rate (EUR/JPY)				121.62			
Notional amount	Forward	189			189	0	other current financial assets
Average forward rate (EUR/CNY)		7.901					
Total					46.28	41	

Information on interest rate risk

This risk stems from variable rate loans, for which sudden or significant interest rate fluctuations may have a negative impact on economic results. The monitoring of this risk is carried out at the corporate level and utilizes similar structures as those employed for the management of currency risks. We have hedges in place against interest rate risk, covering nearly all the loans contracted. Due to these operations, we have established a substantially fixed rate at improved conditions compared to the previous loans.

Our most significant floating rate financial assets at December 31, 2020 are cash and cash equivalents and certain financial current investments.

The financial liabilities composition and the impact of the hedging instrument on the statement of financial position as at December 31, 2020 and December 31, 2019 are as follows:

As of December 31, 2020

(€ millions)	Interest Rate Swap	Fixed Interest	Floating Interest	Amortized Cost Effect	Total	Mark to Market IRS Derivatives
Bank loans	229.8	12.8	44.4	(0.7)	286.3	(4.4)
Bank overdrafts			0.5	—	0.5	
Financial payables for share acquisition			7.9	—	7.9	
Financial liabilities with related parties	—	1.0	—	—	1.0	
Notes	—	50.0	—	(0.4)	49.6	
Total	229.8	63.8	52.8	(1.1)	345.3	(4.4)
Percentage on Total	67%	18%	15%			

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As of December 31, 2019

(€ millions)	Interest Rate Swap	Fixed Interest	Floating Interest	Amortized Cost Effect	Total	Mark to Market IRS Derivatives
Bank loans	270.7	13.1	63.7	(1.1)	346.4	(3.7)
Bank overdrafts			2.1	—	2.1	
Financial payables for share acquisition			6.7	—	6.7	
Financial liabilities with related parties	—	1.0	—	—	1.0	
Total	270.7	14.1	72.5	(1.1)	356.2	(3.7)
<i>Percentage on Total</i>	<i>76%</i>	<i>4%</i>	<i>20%</i>			

The risk arising from the net investment in foreign subsidiaries is monitored; no active hedging is currently being performed. With regard to commodity risk, we enter into fixed-price contracts for certain utilities.

Set out below is the impact of hedging on equity in “cash flow hedge reserve”:

	2020 (€ millions)
As at January 1	2.8
Interest Rate Swap	0.7
Tax effect	(0.2)
As at December 31	3.3

The following table presents an analysis of sensitivity to a change in (i) interest rates on the portion of loans and borrowings affected, and (ii) exchange rates for the currencies we are majorly exposed to. With all other variables held constant, our marginality is affected as follows:

As at December 31, 2020

Interest rate sensitivity

Increase/decrease in interest rate		Effect on profit before tax, € thousand	
+20 BP	-20 BP	(21)	11
+50 BP	-50 BP	(111)	26
+100 BP	-100 BP	(406)	53

Exchange rate sensitivity

	Increase/decrease in % points		Effect on EBITDA, € millions	
Euro	1%	-1%	(0.9)	0.9
U.S. dollar	3%	-3%	(2.5)	2.7
	5%	-5%	(4.1)	4.6
Euro	1%	-1%	0.1	(0.1)
Mexican Pesos	3%	-3%	0.4	(0.4)
	5%	-5%	0.6	(0.7)

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As at December 31, 2019

Interest rate sensitivity

Increase/decrease in interest rate		Effect on profit before tax, € thousand	
+20 BP	-20 BP	(19)	19
+50 BP	-50 BP	(195)	46
+100 BP	-100 BP	(588)	93

Exchange rate sensitivity

	Increase/decrease in % points		Effect on EBITDA, € millions	
Euro	1%	-1%	(0.6)	0.6
U.S. dollar	3%	-3%	(1.8)	1.9
	5%	-5%	(2.9)	3.2
Euro	1%	-1%	0.1	(0.1)
Mexican Pesos	3%	-3%	0.4	(0.4)
	5%	-5%	0.7	(0.7)

Liquidity risk

Liquidity risk arises if we are unable to obtain the funds needed to carry out our operations under economic conditions. The main determinant of our liquidity position is the cash generated by or used in operating and investing activities.

From an operating point of view, we manage liquidity risk by monitoring cash flows and keeping an adequate level of funds at our disposal. The main funding operations and investments in cash and marketable securities of the Group are centrally managed or supervised by the treasury department with the aim of ensuring effective and efficient management of our liquidity. We undertake medium and long-term loans to fund medium and long-term operations. We undertake a series of activities centrally supervised with the purpose of optimizing the management of funds and reducing liquidity risk, such as:

- centralizing liquidity management;
- maintaining a conservative level of available liquidity;
- diversifying sources of funding of medium and long-term financing;
- obtaining adequate credit lines;
- monitoring future liquidity requirements on the basis of budget forecast and cash flow planning;
- monitoring covenants on indebtedness.

Intercompany financing is conducted at arm's length terms and normally involves the holding company. These measures currently sufficiently guarantee, under normal conditions and in the absence of extraordinary events, the degree of flexibility required by movements of working capital, investing activities and cash flows in general.

We believe that our total available liquidity (defined as cash and cash equivalents plus undrawn committed credit lines and marketable securities), in addition to funds that will be generated from operating activities, will enable us to satisfy the requirements of our investing activities and working capital needs and ensure an appropriate level of operating and strategic flexibility. We, therefore, believe there is no significant risk of a lack of liquidity.

Credit risk

Credit risk is the risk of economic loss arising from the failure to collect a receivable. Credit risk encompasses the direct risk of default and the risk of a deterioration of the creditworthiness of the counterparty. The maximum credit risk to which we are theoretically exposed is represented by the carrying amounts of the financial assets stated in the consolidated statement of financial position sheet.

Where customers fail to meet payment deadlines, our financial position may deteriorate. Socio-political events (or country risks) and the general economic performance of individual countries or geographical regions may also assume significance in this respect. The credit risk is however mitigated by consolidated commercial relations with well capitalized multinational pharmaceutical and biologics companies and our guidelines created for the selection and evaluation of the client portfolio, which may require, where possible and appropriate, further guarantees from customers. In 2020, our day's sales outstanding decreased by 16.6 to 70.5, compared to 2019.

Trade receivables as of December 31, 2020 amounting to €135.5 million (compared to €135.4 million as of December 31, 2019) are shown net of the allowance for doubtful accounts amounting to €7.7 million (compared to €7.4 million as of December 31, 2019).

Critical Accounting Policies and Significant Judgments and Estimates

The Consolidated Financial Statements are prepared in accordance with IFRS which require Management's use of estimates and assumptions that may affect the carrying amount of assets, liabilities, income and expenses in the financial statements, as well as the disclosures in the notes concerning contingent assets and liabilities at the balance sheet date. Uncertainty about these assumptions and estimates could result in outcome that require material adjustments to the carrying amount of assets or liabilities affected in future periods.

Estimates are based on historical experience and other factors. The resulting accounting estimates could differ from the related actual results. Estimates are periodically reviewed and the effects of each change are reflected in the consolidated statement of profit or loss or in the consolidated statement of comprehensive income in the period in which the change occurs.

Revenue Recognition

We operate in several jurisdictions and assesses whether contracts with customers provide it with the right to consideration for the performance fulfilled based on legal assessment of applicable contracts and other source of enforceable rights and obligations (i.e., local regulations). With regard to revenue from contracts with customers for contract work and contract assets and liabilities, application of the cost-to-cost method requires a prior estimate of the entire lifetime costs of individual projects, updating them at each balance sheet date. This entails assumptions that can be affected by multiple factors, such as the time over which some projects are developed, their high level of technology and innovative content, the possible presence of price variations and revisions, and machinery performance guarantees, including an estimate of contractual risks, where applicable. These facts and circumstances make it difficult to estimate the cost to complete projects and, consequently, to estimate the value of contract work in progress at the balance sheet date. The Group estimates variable considerations to be included in the transaction price for the sale of products with rights of return and volume rebates. The Group forecasts sales returns using the historical return data to project expected return percentages. These percentages are applied to determine the expected value of the variable consideration.

Recoverable amount of goodwill

The impairment test on goodwill is carried out by comparing the carrying amount of cash-generating units and their recoverable amount. The recoverable amount of a cash-generating unit is the higher of fair value, less

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costs to sell, and its value in use. This complex valuation process entails the use of methods such as the discounted cash flow method which uses assumptions to estimate cash flows. The recoverable amount depends significantly on the discount rate used in the discounted cash flow model as well as the expected future cash flows and the growth rate used for the extrapolation.

Development costs

The amortization of development costs requires management to estimate the lifecycle of related products. Any changes in such assumptions would impact the amortization charge recorded and the carrying amount of capitalized development costs. The periodic amortization charge is derived after determining the expected lifecycle of the related product. Increasing an asset's expected lifecycle or its residual value would result in a reduced amortization charge in the consolidated income statement. The useful lives of our development costs are determined by management at the time of capitalization and reviewed annually for appropriateness and recoverability.

Employee benefit liabilities

Employee benefits, especially the provision for employee severance indemnities and other long-term incentives, are calculated using actuarial assumptions; changes in such assumptions could have a material impact on such liabilities.

Leases

We cannot readily determine the interest rate implicit in the lease, therefore, the incremental borrowing rate (IBR) to measure lease liabilities is used. The IBR is the rate of interest that we would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Group 'would have to pay', which requires estimation when no observable rates are available (such as for subsidiaries that do not enter into financing transactions) or when they need to be adjusted to reflect the terms and conditions of the lease (for example, when leases are not in the subsidiary's functional currency). We estimate the IBR using observable inputs (such as market interest rates) when available and are required to make certain entity-specific estimates (such as the subsidiary's stand-alone credit rating). We also determine the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised. The Group applies judgment in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease. That is, we consider all relevant factors that create an economic incentive for us to exercise either the renewal or termination.

Provision for expected credit losses of trade receivables and contract assets

We use a simplified approach in calculating estimated credit losses (ECLs) for trade receivables and contract assets, initially based on the Group's historical observed default rates. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analyzed. The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. Our historical credit loss experience and forecast of economic conditions may also not be representative of the customer's actual default risk in the future.

Income tax expense (current and deferred)

The consolidated Group is subject to various taxes in multiple jurisdictions. The determination of tax liabilities requires the use of assumptions with respect to transactions whose fiscal consequences are not yet

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certain at the end of the reporting period. Calculation of taxes on a global scale requires the use of estimates and assumptions based on the information available at the balance sheet date. The deferred tax asset realization is dependent upon the generation of future taxable income during the periods in which those temporary differences become deductible and the tax loss carry forwards are utilized. Estimating future taxable income requires estimates about matters that are inherently uncertain and requires significant management judgment, and different estimates can have a significant impact on the outcome of the analysis.

BUSINESS

Overview

We are a leading global provider of drug containment, drug delivery and diagnostic solutions to the pharmaceutical, biotechnology and life sciences industries. We deliver an integrated, end-to-end portfolio of products, processes and services that address customer needs across the entire drug life cycle at each of the development, clinical and commercial stages. Our core capabilities in scientific research and development, our commitment to technical innovation and our engineering excellence are central to our ability to offer value added solutions to our clients.

We have secured a leadership position within the drug development and delivery value chain through our investment in research and development and the expansion of our global footprint and capabilities. Over our 70-year history, we have earned a leading reputation for high quality and reliability that has enabled us to become a partner of choice for more than 700 companies globally, including 41 of the top 50 pharmaceutical companies (which comprise all of the top 15), and eight of the top ten in-vitro diagnostic companies, as measured by 2020 revenue, according to data collected by Global Data. We also serve 15 of the top 20 biotechnology companies by market capitalization in the NASDAQ Biotechnology Index and over 100 biotechnology customers in total.

Our priority is to provide flexible solutions that preserve the integrity of pharmaceutical products and enable our customers to deliver safe and effective treatments to patients while reducing time to market, total cost of ownership (i.e., logistics, drug product waste, storage and personnel costs) and supply chain risk. We achieve this by developing our products in close collaboration with our customers, leveraging our scientific research capabilities, technical expertise and engineering and manufacturing excellence to meet their quality requirements.

Our solutions are highly integrated with the development, production and commercialization processes of our customers. In addition to manufacturing drug containment and delivery solutions, we provide a full set of services across all stages of drug development, from pre-clinical to clinical and commercialization. We also engineer machinery and equipment for the production of drug containment and delivery systems that can be integrated into both our customers' and our own manufacturing processes. Our involvement at each stage of a drug's life cycle, together with the breadth of our offering, enables us to serve as a one-stop-shop for our customers, which we believe represents a significant competitive advantage. The chart below illustrates our presence across the pharmaceutical value chain.



We operate across the healthcare industry and serve some of its fastest growing segments, including biologics, biosimilars, vaccines and molecular diagnostics. As a result of how closely integrated we are in the drug production and delivery supply chain, we are well-positioned to benefit from secular trends within our target industries, such as increases in demand resulting from pharmaceutical innovation, acceleration and expansion of vaccination programs, growth of biologics/biosimilars, self-administration of medicines, aging demographics and increasing quality standards and regulation.

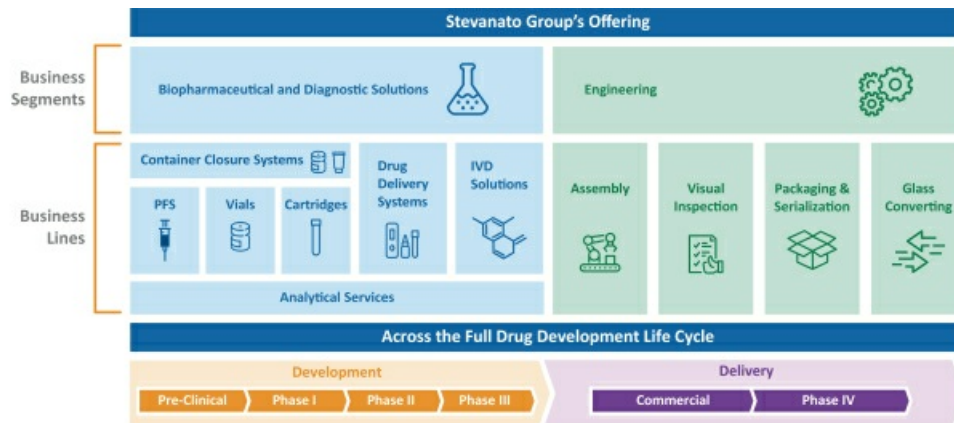
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We estimate that our total addressable market, based on our current offering, exceeds \$11 billion, in terms of revenue generated by all market participants in 2020, and consists of biopharmaceutical injectables and in-vitro diagnostic products. Within each of these markets, we operate in some of the fastest growing segments, including pre-fillable syringes, drug delivery systems, molecular diagnostics and assembly equipment. We believe there are opportunities to further expand our addressable markets, including by targeting (i) complementary containment solutions, (ii) additional delivery systems, (iii) complementary engineering solutions, and (iv) aftersales support and services.

We operate our business in two segments:

- Biopharmaceutical and Diagnostic Solutions, which includes all the products, processes and services developed and provided for the containment and delivery of pharmaceutical and biotechnology drugs and reagents, as well as the production of diagnostic consumables; and
- Engineering, which includes all of the equipment and technologies developed and provided to support the end-to-end pharmaceutical, biotechnology and diagnostic manufacturing processes (assembly, visual inspection, packaging and serialization and glass converting).

In 2020, we generated approximately 85% of total sales from our Biopharmaceutical and Diagnostic Solutions segment and approximately 15% from our Engineering segment. The figure below provides a breakdown of our segments, as well as the business lines included within each segment.



We refer to premium products in the Biopharmaceutical and Diagnostic Solutions segment as our “high-value” solutions. “High-value” solutions are wholly owned, internally developed products, processes and services for which we hold intellectual property rights or have strong proprietary know-how, and that are characterized by particular complexity and high performance. Our “high-value” solutions deliver significant benefits to customers in terms of time-to-market and reduced total cost of ownership. Among our key “high-value” solutions is our EZ-Fill® line of ready-to-fill injectable products, which can be customized to clients’ needs. For additional information on EZ-Fill® see “Business—Business Segments—Biopharmaceutical and Diagnostic Solutions—Container Closure Systems (CCS).”

We have nine production plants for manufacturing and assembling pharmaceutical and healthcare products across Europe (Italy, Germany and Slovakia) and the rest of the world (Brazil, China, Mexico and the United

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States), five plants for the production of machinery and equipment (Italy and Denmark), two sites for analytical services (Italy and the United States) and two commercial offices (Japan and the United States). Our manufacturing facilities in Mexico (serving the U.S. market), China and Brazil are greenfield operations established by us. Our manufacturing facilities in Slovakia, Denmark, Germany and the United States were acquired in strategic transactions over the past 15 years. Our global footprint, together with our proprietary, highly standardized manufacturing systems and processes, allow us to provide quality consistent products and services to our customers in more than 70 countries.



Since the outbreak of COVID-19, we have increased production capacity to support our customers' efforts to provide a rapid response to COVID-19. In this context we have been providing: (i) glass vials and syringes to approximately 90% of the currently marketed vaccine programs, according to our estimates based on public information (WHO, EMA, FDA); (ii) diagnostic solutions for the detection and diagnosis of COVID-19; (iii) glass forming lines, which are being installed worldwide, to facilitate the distribution of glass bulks and sterile vials and syringes; and (iv) visual inspection systems. COVID-19 has generated increased demand for our products and services, further enabling us to accelerate our growth strategy.

History

In 1949, Giovanni Stevanato founded Soffieria Stella, a specialty glass manufacturer, in Venice. Soffieria Stella, the precursor to Stevanato Group, operated until 1959, when Stevanato Group was established in Piombino Dese (Padua). Over the last 70 years, we have evolved from an Italian glassware manufacturer to a leading global provider of integrated solutions for the healthcare industry. Our growth has been driven by the internal development of new containment and delivery solutions as well as strategic acquisitions, enabling us to broaden our offering, our technical know-how and our international footprint.

We began our international expansion in 2005, with the acquisition of Medical Glass, a Slovakia based primary packaging manufacturing company. Subsequently, in 2007 and 2013, we acquired an Italian company, Optrel, and a Danish company, Innoscan. Both specialize in the production of inspection machines. These acquisitions marked our entry into the technology and equipment manufacturing business. In 2016, we pursued further expansion of our offering through the acquisition of: (i) Balda, a company specialized in developing and manufacturing plastic diagnostic consumables, drug delivery systems and medical components; (ii) SVM, a company specialized in the production of high-technology machines and systems for assembly, packaging and serialization of pharmaceutical products; and (iii) Medirio, a start-up developing patents and other intellectual property for the wearable injectors business.

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We currently market our products, processes and services under the following brands: (i) SG Ompi, for primary containment solutions; (ii) SG Spami, for glass converting solutions; (iii) SG Lab, for analytical services; (iv) SG Balda, for diagnostic and drug delivery solutions; (v) SG Optrel and SG Innoscan, for visual inspection solutions; and (vi) SG SVM, for assembly, packaging and serialization. In the coming years, we plan to consolidate our offering under a single “SG” brand.

In parallel with our acquisition strategy, we regularly review our operations in the context of our organic growth plan. As a result of these ongoing assessments, we have expanded our offering through new departments, new laboratories, new offices and new plants. In 2019, we opened a new building in Piombino Dese (Italy) to increase our syringes production capacity and since 2008, we have opened three greenfield sites in (i) Monterrey, Mexico in 2008; (ii) Zhangjiagang, China in 2012; and (iii) Sete Lagoas, Brazil in 2017.

Our Industry and Growing End Market

We are a key partner to leading companies in the pharmaceutical, biotechnology and life sciences industries, serving as one of the preeminent providers of drug containment, drug delivery and diagnostic solutions to these end markets.

We estimate that our total addressable market, based on our current portfolio of products and services comprising container closure systems, drug delivery systems, IVD solutions, and engineering, exceeds \$11 billion in terms of 2020 revenue.

Container closure systems and drug delivery systems represent mission-critical components of the pharmaceutical and biotechnology value chain for injectable drugs, which are produced for the treatment of a wide range of diseases from diabetes to cancer and other chronic conditions. Due to our competitive standing, we believe that we are well positioned to capitalize on several major demographic and technological trends generating growth in the global healthcare markets, including:

- an aging population globally;
- increasing incidence of chronic diseases (e.g. diabetes);
- continued innovation in biologic based therapies which are administered by injection;
- expanded access to advanced healthcare in developing countries;
- broader demand for vaccine programs;
- increasing propensity of biotechnology companies to outsource non-core competencies; and
- growth in self-injection systems where the primary container (i.e., glass containers) is integrated into the delivery device.

We categorize our addressable market by direct markets and end markets. Our direct markets comprise various products and product categories in which we directly participate, such as container closure systems. Our end markets include the broader sectors from which we see demand for our products and services, such as vaccines and biologics.

Direct Markets

Business Segment	Biopharmaceutical and Diagnostic Solutions 			Engineering 
Direct Market	Container Closure Systems	Drug Delivery Systems	In-Vitro Diagnostic Solutions	Engineering
Market Size (\$Bn)	2.8	1.3	6.2	0.9
Market Growth '20 – '24 CAGR	6-7%	5-7%	5-6%	4-5%

We serve the following direct markets:

Container Closure Systems (“CCS”)

The CCS market includes the markets for pre-fillable syringes (“PFS”), vials, cartridges and ampoules. Based on data collected by IQVIA, we estimate the total addressable market of CCS solutions to be approximately \$2.8 billion as of 2020, expected to grow at a Compounded Annual Growth Rate (“CAGR”) of approximately 6% to 7% through 2024. Growth in the CCS market is driven by the increasing number of new drug launches by biotechnology innovators and international vaccine programs, both of which are expected to generate continued demand for pre-fillable syringes and cartridges. Customers in this market increasingly seek out “ready-to-use” products which include pre-sterilized offerings and ready-to-use packaging (PFS, vials, ampoules and cartridges) that provide higher flexibility, lower total cost of ownership and reduced time to market. In addition to these underlying drivers, the impact of COVID-19 and international vaccination programs are expected to produce further volume growth in pre-fillable syringes and vials. We have significant exposure to the highest-growth segments of the CCS market, with pre-fillable syringe and vial sub-segments estimated to grow at a CAGR of 8% to 9% and 7% to 8%, respectively.

Drug Delivery Systems (“DDS”)

Our addressable market in DDS, including both Contract Manufacturing Organizations and Contract Development and Manufacturing Organizations, consists of pen-injectors, dry powder inhalers, auto injectors, and non-insulin wearable devices. Based on data collected by IQVIA and Roots Analysis, we estimate the total addressable market for DDS, including proprietary and contract development manufacturing services, to be approximately \$1.3 billion as of 2020, expected to grow at a CAGR of approximately 5% to 7% through 2024. Growth in the DDS market is also driven by increased demand for pen-injectors and dry powder inhalers for large, established drug classes such as insulin, as well as generics and biosimilars. The increasing prevalence of diabetes and asthma, as well as expanded access to treatments for these conditions support continued growth in these markets.

In-Vitro Diagnostic (“IVD”) Solutions



The IVD solutions market consists of diagnostic devices and consumables for point-of-lab and point-of-care use. Based on data collected by Alira Health, we estimate the total addressable market for IVD solutions to be approximately \$6.2 billion as of 2020, expected to grow at a CAGR of approximately 5% to 6% through 2024. Our IVD solutions are mainly utilized in molecular diagnostics, immunoassays and clinical chemistry development and manufacturing. Molecular diagnostics growth is primarily driven by technology advancements, with increasing need for sensitivity and specificity in testing. Immunoassay growth is driven by increasing impact of infectious disease and oncology testing. Finally, clinical chemistry consists of testing conducted by established large market participants. Both growing and established companies increasingly utilize cost-efficient manufacturing partners with expertise in design and manufacturing. We increasingly target the market for molecular diagnostics within IVD solutions, which we estimate to be growing faster than the broader market for IVD solutions at a CAGR of approximately 9% to 11% through 2024, based on Alira Health Analysis.

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Pharmaceutical & IVD Engineering

Our pharmaceutical and IVD engineering addressable market consists of assembly, visual inspection, packaging and serialization and glass converting machines. According to Alira Health and Markets and Markets Research Pvt Ltd. analysis, the total addressable market of pharmaceutical and IVD engineering was approximately \$0.9 billion as of 2020, expected to grow at a CAGR of approximately 4% to 5% through 2024. This market requires critical engineering know-how developed over numerous years as well as regulatory approvals to market machinery. We expect increased regulatory scrutiny, trends toward more complex manufacturing systems, and the increase in digitalization and automation of manufacturing to continue driving growth in this segment. The market is expected to experience continued growth as the industry shifts towards enhanced service offerings and aftersales support. Consequently, aftersales services, including spare parts provisioning, machinery upgrades, periodic maintenance and warranty extensions, represent a critical portion of our growth derived from this segment. Within the pharmaceutical and IVD engineering market, we are increasingly targeting the market for assembly equipment, which we estimate to be growing at a CAGR of approximately 5% to 6% through 2024, based on Alira Health analysis.

Key End Markets

Market Segment	Biopharmaceutical Injectables 						In-Vitro Diagnostics 	
Key End Market	Biologics						Molecular Diagnostics	Other Diagnostics
	Cell & Gene Therapy	Biosimilars	Antibody & Protein-Based Therapies	Vaccines	Generics	Insulin		
Market Growth '20 – '24 CAGR	30%+	10%+	~6%	~11%	~2%	~2%	~10%	~6%
	~7%							

The key end markets that we serve include biopharmaceutical injectables, which represent the majority of our business, as well as the rapidly growing in-vitro diagnostic sector.

Biopharmaceutical Injectables

The biopharmaceutical injectables end market comprises multiple distinct injectable drug categories such as biologics, vaccines, generics and insulin. According to data collected by IQVIA, the market for biopharmaceutical injectables is expected to grow at a CAGR of approximately 5% to 7% through 2024, outpacing growth in topical and oral routes of administration.

We increasingly serve some of the fastest growing segments within biopharmaceutical injectables, such as:

- **Biologics:** a segment which, based on data collected by IQVIA, is expected to grow at a CAGR of approximately 7% and includes (i) antibodies and protein based therapies, the largest sub-segment of biologics, which is expected to grow at a CAGR of approximately 6% through 2024, based on data collected by IQVIA, driven by continued innovation, multiple product launches in niche and specialty markets and high unmet need; (ii) biosimilars, a smaller sub-segment which, based on IQVIA and Grand View Research data, is expected to grow at a CAGR of more than 10% through 2024; and (iii) cell and gene therapies, one of the fastest growing end markets in the pharmaceutical and biotechnology sectors, which is expected to grow at a CAGR of more than 30% through 2024, according to data collected by IQVIA, driven by continued innovation and funding; and
- **Vaccines:** the global response to the COVID-19 pandemic has rapidly produced an international effort and broader focus around epidemic preparedness that is expected to drive growth in the vaccine injectables market. According to IQVIA, the injectable vaccines market is estimated to grow at a CAGR of approximately 11% through 2024.

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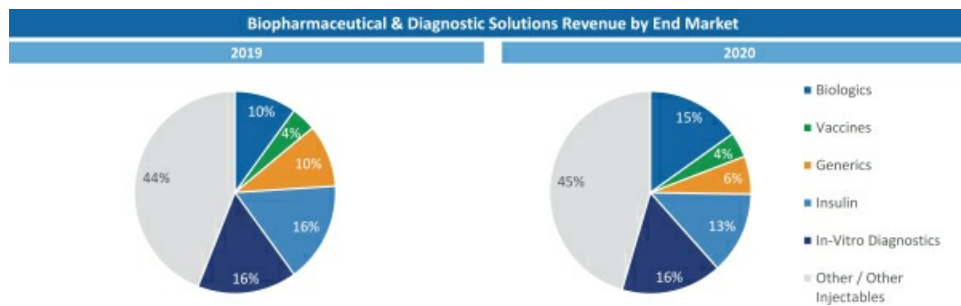
We also serve more mature and established markets such as:

- Generics: which according to data collected by IQVIA, is expected to grow at a CAGR of approximately 2%;
- Insulin: where we continue to observe steady growth in insulin injectables, driven by rising incidence and prevalence of diabetes. Diabetes prevalence is expected to grow at a rate exceeding global population growth, driven by aging demographics and economies shifting from low-to-middle income status. According to IQVIA, the market for insulin based treatments is estimated to grow at a CAGR of approximately 2% through 2024; and
- Other / Other Injectables: includes other injectable such as heparin and water for injection, as well as inhalation devices.

In-Vitro Diagnostic

In-vitro diagnostic is an important and growing end-market where we participate with a focus on molecular diagnostics, point-of-care diagnostics and, increasingly, infectious diseases and oncology. With an increasing number of diseases to which molecular diagnostic technology and rapid advances in genomics can be applied, the molecular diagnostics end market is expected to continue to experience high growth. Additionally, the impact of COVID-19 has highlighted the growing importance of advanced diagnostics capabilities, contributing to further growth in this market.

Based on Alira Health and Evaluate MedTech market data, within the in-vitro diagnostic end market is expected to grow at a CAGR of approximately 5% to 7% through 2024, molecular diagnostics showing a higher growth rate of approximately 10%.



Our Competitive Strengths

We have secured a leadership position as a critical solutions provider in the drug development and delivery value chain. Our integrated offering and track record of operational excellence has made us a partner of choice to the pharmaceutical, biotechnology and life sciences industries. We benefit from several competitive advantages that we believe will allow us to continue to deliver for customers and remain at the forefront of the markets in which we operate. The following are our key competitive strengths:

Leading global provider of mission-critical containment, delivery and diagnostic solutions for the pharmaceutical, biotechnology and life sciences industries

We are a recognized leader in providing mission-critical containment, delivery and diagnostic solutions to the pharmaceutical, biotechnology and life sciences industries. We operate on a global scale, offering our

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products, processes and services in more than 70 countries. We serve a large and diversified customer base, including many of the world's largest pharmaceutical, biotechnology and diagnostics companies, contract manufacturers and producers of glass packaging. Our customer base comprises more than 700 companies globally, including 41 of the top 50 pharmaceutical companies (which comprise all of the top 15), and eight of the top ten in-vitro diagnostic companies, as measured by 2020 revenue according to data collected by Global Data. We also serve 15 of the top 20 biotechnology companies by market capitalization in the NASDAQ Biotechnology Index and over 100 biotechnology customers in total.

As a partner of choice to the pharmaceutical and biotechnology industries, our solutions have been widely adopted, giving us a leading position in several high growth segments of the pharmaceutical and biotechnology injectables market, including in biologics, biosimilars and vaccines. Within each of these markets, we operate in some of the fastest growing segments, where, based on available market data, we believe we are a global top three player by revenues, including number two in pre-fillable syringes, number one in pre-sterilized EZ-Fill® vials and number one in pen cartridges.

Integrated end-to-end platform spans the drug lifecycle, from design and development through commercialization

We offer solutions to our clients at each stage of the drug development process, from research and development, through clinical trials and commercialization. Our fully integrated, end-to-end value proposition allows us to reduce lead time, total cost of ownership (i.e., logistics, drug product waste, storage and personnel costs) and supply chain risk for our customers, while improving the reliability and safety of drug products.

The breadth of our integrated capabilities differentiates us from our competitors as we believe we are the only player in the industry to be active in both the drug containment, delivery and diagnostic solutions, as well as the engineering segments. The extensive scope of solutions that we offer makes us an attractive partner to both small, emerging businesses, which may look to outsource a portion of their manufacturing process, as well as to mature, commercial stage drug development organizations, that require complex engineering solutions that can be integrated into their own production processes. By partnering with customers in the early development phase, we are in a prime position to play a key role as they add products to their pipelines and seek more advanced technical solutions. Our ability to seamlessly integrate our drug containment and delivery solutions with our engineering capabilities allows us to deliver significant value to our customers over time.

A common operating model in all our manufacturing facilities to uphold one consistent quality standard worldwide

Our manufacturing approach is based on the relentless pursuit of maximum efficiency and highest quality. Our manufacturing methods and processes are standardized as we utilize the same technology and adopt a common quality control approach across all of our production facilities. This allows us to provide consistent products, processes and services, both in terms of quality and time to market, to all of our customers from each of our manufacturing locations worldwide. It also gives us the flexibility, where needed, to distribute and balance production across our facilities (provided the facilities are validated by our customers), reducing waste and maximizing our efficiency as a group. Many of our customers access our products and services through a number of our facilities globally.

As a result of our commitment to manufacturing excellence and the breadth of our footprint, our customers view us as a functional extension of their operations. We are subject to rigorous audits by certification bodies and our customers, who perform more than 100 audits a year (other than 2020 which was affected by COVID-19 restrictions) on our manufacturing facilities. Further, given our reputation for reliability and our ability to establish new manufacturing facilities with the same standards as our existing ones anywhere in the world, our customers often coordinate with us to support their geographic expansion strategy by building out greenfield manufacturing facilities. This, in turn, provides us access to customers and allows us to further secure our long-term relationships with them.

Highly collaborative approach resulting in deeper strategic partnerships with clients and leading to high customer retention

We approach every customer relationship with the goal of partnering and adding value over a long time horizon, leveraging our technical expertise and our ability to collect analytical data to fully understand our customers' objectives, needs and limitations. Drug containment and delivery solutions in particular are often borne out of years of collective effort with customers to develop the optimal manner of containing and delivering a drug product to patients. The customized solutions we provide vary depending on the characteristics and chemical composition of the pharmaceutical products, logistical needs (for example, ease of transport and shelf-life), patient community to which the drug product is primarily addressed (including, potentially, its geographic location) and specific regulatory requirements. The containment and delivery solutions that we provide are an integral part of the drug product itself and are included as part of the regulatory filings required to approve drug product marketing and commercialization. Providing high-quality products with specificity, sensitivity and consistency, coupled with extensive product validation data are fundamental drivers of customer loyalty. The quality and dependability of our drug containment and delivery solutions are critical to obtaining commercialization and marketing approval from regulatory agencies. As a result, it is often the case that drug product containment and delivery arrangements cannot be changed without amending the regulatory filing with the relevant agency. High switching costs and significant time delays are meaningful deterrents to a change in suppliers, which reinforces customer loyalty and strengthens customer retention. Over the past 10 years we have recorded a customer retention rate of approximately 97%.

Extensive scientific and engineering capabilities enable continuous innovation of proprietary products and processes

During our 70 year history, we have differentiated Stevanato Group by making significant ongoing investments in research and development to build our scientific, technical and engineering capabilities. We believe that customers rely on us because of our technical expertise, as well as our ability to design the best possible processes to meet their needs and the specifications required to effectively contain and deliver their drugs. As the needs of our clients evolve, we drive innovation within our proprietary products and processes to develop specialized or customized solutions. As a result of our investments in internal engineering capabilities, we own the most critical processes behind the products we manufacture and are able to respond faster to customer needs for new or customized products. Our engineering capabilities also allow us to scale up our production rapidly, where required, thereby reducing lead time for commercialization of drugs. Our research and development team comprises more than 100 highly skilled and specialized employees operating in our Italian (Piombino Dese and Milan), German (Bad Oeynhausen) and U.S. (Boston) facilities. We have an active pipeline of more than 50 ongoing R&D projects across all of our business segments. Our targeted investment in innovative products and technologies allows us to capture incremental pipeline opportunities and drive attractive growth, while delivering on our firm-wide commitment to provide the highest quality to customers.

Experienced board and executive leadership team with proven track record of excellence

We are led by an experienced and highly-motivated board of directors and executive leadership team with a proven track record of operational excellence. Our leadership team has consistently achieved results by responding to market developments and by capitalizing on opportunities for organic and inorganic growth. While our founding family continues to support our success and future growth as they have done since inception, we have, over the last several years, added to our board and executive team a number of professionals with decades of experience in the drug containment, delivery and diagnostics industries from all over the world. We believe that this has contributed greatly to our strategy building and execution capabilities by allowing us to gain a broader and more nuanced understanding of the market in which we operate, strengthening our ability to anticipate market trends and stay ahead of our competitors. Our strong corporate culture allows us to continuously expand these perspectives by adding diverse talent with deep knowledge and broad experience to our team.

Our Growth Strategy

We believe that the breadth and quality of our products and services offering, our technical understanding of the drug-material interface, our innovative engineering and manufacturing excellence position us well to serve our global pharmaceutical, biotechnology and life sciences customers. We focus on our customer needs and the market trends described in the “*Our Industry and Growing End Market*” section and tailor our growth strategy to such needs and trends.

Our growth strategy currently focuses on the following areas:

Expand our global market position in primary containment systems

We are determined to pursue attractive, organic growth trends in our core primary container business by investing in additional capacity to meet the growing demands of the expanding pharmaceutical, biotechnology and vaccine markets and continue to transition our customers to “high-value” solutions. We rely on a unique set of proprietary manufacturing processes to drive product innovations in our primary container business that benefit our customers. For example, EZ-Fill® containers enable our customers to reduce time to market, lower their overall cost of ownership and reduce supply chain risk. By expanding our development capabilities and manufacturing capacity in North America, Europe and Asia to better serve our customers in our key end markets and support “high-value” solutions growth, we believe we will be able to continue developing our offering, particularly in biologics, to generate above-market growth and capture market share across our business segments. Our planned expansion also offers our customer base faster response time and supply chain redundancy, reducing risk for just in time manufacturing.

Leverage leadership in primary containment to build market position in drug delivery systems

We see a significant opportunity in the fast-paced evolution of drug delivery systems, especially in connection with biologic based therapies administered by injection. We believe that we can leverage this favorable trend in the drug delivery systems market by investing in further strengthening the integration of our drug containment and delivery capabilities in an effort to have the most compelling value proposition for our customers. In particular, we believe that by increasing the integration of our offering we can attract business from emerging biotechnology customers who have an increasing inclination to outsource the non-core phases of their development and manufacturing processes. We intend to strengthen our design and development capabilities to secure “high-value” contract development and manufacturing programs for drug delivery devices, also leveraging our positive track-record in the space and our ability to develop proprietary systems.

Accelerate market penetration in life sciences systems

Through focused marketing and business development activities, we intend to accelerate our market penetration in high-value, fast-growing life sciences segments, such as molecular and point-of-care diagnostics. With the increasing tendency of life sciences customers to outsource innovative design, development and assembly of specialized in-vitro diagnostic solutions, we believe that we can leverage our integrated capabilities and our ongoing efforts in design and development of such solutions to secure “high-value” projects from inception, therefore entering the market at an even earlier stage and capitalizing on new opportunities.

Increase our investments in research & development to address unmet market needs

Through continued investment in our R&D programs, we see opportunities to drive revenue and margin growth through processes that improve the quality and sustainability of our existing products. These investments are targeted at maintaining the stability, potency and purity of our customers’ products prior to administration. New therapies for diabetes, cancer and auto-immune diseases are based on large, complex molecules that are extremely sensitive to their storage environment. In many cases, our customers’ finished product formulations

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are viscous and require drug delivery devices for administration to patients. Our products, such as EZ Fill®, reduce our customers drug containment risks, such as the ones mentioned above. We also see growing interest within our customer base in systems that detect tamper evidence, anti-counterfeiting, inventory track and trace capability, and in the case of devices, smart systems that allow patient data capture.

Easy-to-use, accurate, reliable self-injection systems for complex pharmaceutical and biotechnology products represent a particularly attractive market opportunity. We have built a portfolio of devices for this market that can be used off the shelf or customized to the specific needs of the customer.

We also see a growing market need for innovative containment and delivery systems for advanced cell and gene therapies. Effective solutions for these products will require innovative materials and coatings, system design and stability and compatibility testing, all of which are areas of strength for our development teams.

Build on our expertise in manufacturing, assembly and inspection systems for primary containers and complex, multi-component systems

Our market leading expertise in the design and manufacturing of glass converting systems for drug containment offers the opportunity to grow in complex, multi-component systems. Working closely with our customers, we can offer custom designed systems complete with vision inspection technology to assure the highest quality products. The enhanced scalability and flexibility of our assembly and packaging solutions are well suited to match emerging biotechnology customers' requirements such as smaller production batches with higher variability in dosage formats. We see future opportunities to apply these solutions to manufacturing multi-component devices for in vitro diagnostics, including point-of-care and self-injection devices for pharmaceutical and biotechnology customers.

Leverage our scientific and engineering capabilities across the drug development timeline

We have created an integrated, end-to-end, flexible portfolio of products, processes and services in order to collaborate closely with our customers from the preclinical phase through Phase III testing, regulatory filing and eventual commercialization. We believe that our ability to assist from the early stages of preclinical development is important in pursuing new customers because entering a new relationship at any later stage of the drug development cycle would require significant additional expenditure.

Such close collaboration presents us with an opportunity to leverage our scientific and engineering capabilities to strengthen and expand our business relationships. By assisting customers through their production processes, we gain the visibility and knowledge that, combined with our skills and capabilities, allow us to anticipate their emerging needs and intercept new demands. We address these needs by continuing to expand our product offering and making new solutions available. Through close collaboration with our customers, we gain invaluable insight into system requirements and industry trends and challenges, which we re-deploy for our future development projects, or to secure new business. For instance, we intend to pursue new opportunities driven by the trend of biotechnology companies toward outsourcing non-core activities of their business.

Leverage our global geographical presence as a platform to increase our penetration in the North American and Asia Pacific regions

The North American and APAC regions represent significant growth opportunities for our company. Both markets have well established research and manufacturing capabilities for biologic therapies covering both innovator and biosimilar products. We have a small but rapidly growing position in both regions, where we believe we can accelerate our recent growth by further expanding our manufacturing footprint. By providing locally sourced products, we can deliver supply chain security, just in time delivery, and reliable sourcing in terms of surge capacity to both existing and new customers. For example, our new plant in Indiana (U.S.) will represent a strategic location for us in proximity to key emerging biopharma players, enabling us to access an

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attractive biotech and vaccine market. We believe that we are well-positioned to expand our footprint and market share in the North American and Asia Pacific regions. In an effort to grant access to treatments and vaccines to a higher portion of their population and, therefore, improve their quality of life, APAC countries are showing a consistently growing demand for biologics and cell and gene therapy solutions, as well as strong inclination towards investment in biosimilars. We believe that our global footprint will allow us to take advantage of these favorable growth trends. We intend to further invest in the North American and APAC regions to increase our market penetration in these region across the business segments in which we operate. Likewise, our new plant in Zhangjiagang (China) will grant us access to a growing vaccine market. Our efforts and intention to commit to the North American region have also been displayed by our appointment of a senior manager responsible for overseeing and implementing our commercial penetration strategy in this key geographical area.

Selectively pursue acquisitions and technology partnerships to augment and expand our product and service portfolio

We have a proven track record of successfully identifying, completing and integrating newly acquired complementary businesses and technologies. Our extensive knowledge of the competitive landscape and deep understanding of the evolving needs of our customers and end markets enable us to identify actionable opportunities to expand our portfolio. We employ a disciplined process to evaluate the strategic fit and financial prospects of acquisitions using a well-established set of criteria.

Business Segments

Our business operations are organized into two reporting segments: (i) Biopharmaceutical and Diagnostic Solutions, which includes all the products and services developed and provided for containment and delivery of pharmaceutical and biotechnology drugs and reagents, as well as the production of diagnostic consumables, and (ii) Engineering, which includes all the equipment and technologies developed and provided to support the end-to-end pharmaceutical, biotechnology and life sciences manufacturing processes (visual inspection, assembly, packaging and serialization and glass converting). In 2020, we generated approximately 85% of total sales from our Biopharmaceutical and Diagnostic Solutions segment and approximately 15% from our Engineering segment.

Biopharmaceutical and Diagnostic Solutions

Through our Biopharmaceutical and Diagnostic Solutions segment, we offer a wide range of development and manufacturing solutions to our pharmaceutical, biotechnology and life sciences customers. This segment comprises container closure systems (CCS), in-vitro diagnostic (IVD) solutions and drug delivery systems (DDS). We also provide analytical services and regulatory support exclusively to our customers, as ancillary services to the supply of containment solutions.

The Biopharmaceutical and Diagnostics Solutions segment includes our “high-value” solutions. These solutions are wholly owned, internally developed products, processes and services for which we hold intellectual property rights and have proprietary know-how and are characterized by particular complexity and high performance. Our “high-value” solutions represent a cross-section of our portfolio, including drug containment solutions such as NEXA[®], LDP, ALBA[®] and a significant proportion of our EZ-Fill[®] line, as well as other drug delivery devices, molecular diagnostic solutions and analytical services.

Due to the technical complexity of our “high-value” solutions, and the significant value these generate for our customers, we enjoy premium pricing on these products, services and processes. Over time we have expanded our offering of “high-value” solutions, enabling us to drive significant growth from this category. Over the last five years of sales our “high-value” solutions have more than doubled to 23.3% of our total revenue as at March 31, 2021.

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By developing “high-value” solutions using our proprietary intellectual property, we are able to create exclusive products, processes and services that can be used across different clients. For example, our “high-value” drug containment solutions, such as ALBA® and NEXA®, are particularly well-suited to address the needs of customers in the biologics end market, as they:

- reduce drug product waste in the pharmaceutical process by increasing the mechanical resistance of the containers;
- maintain the integrity of drugs through reduced presence of extractables, leachables and visible /sub-visible particles in the containers;
- minimize the interaction between the container and the drug; and
- optimize the administration of biologics to patients, particularly with systems for the administration of viscous biologics products.

The strong relationships we have developed with our customers and our ability to work alongside them across each stage of the drug development process, from pre-clinical to clinical stage and commercialization, allow us to understand their specific needs at an early stage of the drug development and production process and provide appropriate solutions for such needs. Our strong relationships, our ability to provide a full set of solutions across the drug development process, and our expertise in developing and assembling machinery and equipment for the production of drug containment and delivery systems make us a partner of choice for our customers.

Container Closure Systems (CCS)

CCS are mission-critical components in the production of pharmaceutical and biotechnology products. Our container closure systems are complex and rely on multiple sophisticated industrial processes to form, treat, inspect and package these products. We believe that the breadth and variety of our CCS offering represents one of our key competitive advantages. Our portfolio of CCS products includes:

- Pre-fillable Syringes (PFS): a wide range of sterile ready-to-fill (EZ-Fill®) syringes, available in a range of sizes from 0.5 ml to 5 ml with staked needle, Luer cone or Luer lock adapter. We also offer bulk syringes, which are available with or without staked needle;
- Cartridges: a diversified offering of cartridges with bypass and multi-bypass systems suitable for both liquid and powder formulations, for the pharmaceutical, biotechnology and dental sectors. Cartridges are offered both in ready-to-fill (EZ-Fill®) and bulk options;
- Vials: a broad range of vials, differentiated by size and capacity as well as ready-to-fill (EZ-Fill®) and bulk options. Our vials can be fully tailored to meet the different needs of pharmaceutical and biotechnology customers, including special formats such as micro-vials; and
- Ampoules: a wide spectrum of ampoules and bulks.



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Our CCS portfolio comprises several innovation-driven “high-value” solutions. Our most innovative CCS solutions, some of which include integrated safety systems, are:

- **EZ-Fill®**: EZ-Fill® solutions are ready-to-fill products that are provided to our customers after having already been washed, depyrogenated and sterilized in-house. We believe our EZ-Fill® solution positions us ahead of many of our direct competitors, as it allows us to provide maximum value to our pharmaceutical and biotechnology customers by: (i) reducing their capital investments in washing and sterilization equipment; (ii) being flexible and processable across different containers (i.e., syringes, vials, cartridges) on the same filling line; (iii) guaranteeing no glass-to-glass contact between different containers, (iv) delivering fewer breakages in the filling process of our pharmaceutical and biotechnology customers; and (v) being completely compatible with existing filling lines, in order to minimize disruption for customers. As the developers of EZ-Fill® systems, which we first started producing in 2007, we believe that our manufacturing technologies are the industry standard for ready-to-fill vials and cartridges, with more than 250 fill & finish lines installed using EZ-fil® packaging technology over the last 12 years;
- **Alba®**: an innovative CCS solution for pre-fillable syringes, cartridges and vials targeting protein-based drugs (biologics) and enabling a drastic reduction of silicon oil particle leaks and delamination issues, which we launched in 2019; and
- **Nexa®**: an innovative CCS solution for pre-fillable syringes, cartridges and vials providing high mechanical resistance and a superior cosmetic quality.

In-Vitro Diagnostics (IVD) solutions

Within the life sciences industry, we specialize in the development and manufacturing of customized diagnostic laboratory consumables (Point-of-Lab), as well as diagnostic consumables for use outside of laboratories (Point-of-Care) and IVD systems. These products are used in laboratories, hospitals, primary care facilities and in-home care settings on a worldwide scale.

The life sciences sector is complex as it requires constant cooperation with each customer for the development of the specific products they need. Whereas in the production of CCS we independently develop the shape and size of each container in accordance with customers’ instructions, the production of IVD solutions requires development of specific molds based on each customer’s requirements and specifications, which are then used for stamping of the final product. The development of these molds is a lengthy process that requires close cooperation with the customer and results in the customer retaining ownership of the mold(s). We intend to develop this business into an integrated platform covering all parts of the process, from product development to delivery of the final product, packaged and sterilized as needed.



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Drug Delivery Systems (DDS)

Our DDS offering includes the following four product categories:

- (i) **Pen Injectors:** easy-to-use, safe devices containing a cartridge inside, which are mainly used for diabetes insulin treatments and which utilize a proprietary solution (Alina®) which we produce on the basis of an exclusive license from Haselmeier which we obtained in 2019;
- (ii) **Dry Powder Inhalers (DPI):** breath-coordinated powder inhalers (mono or multidose), mainly used for asthma or other chronic obstructive pulmonary disease, which utilize a proprietary solution (ICOcaph) which we produce on the basis of an exclusive license from Iconovo;
- (iii) **Auto-injectors:** high-end easy-to-use devices (automatic injectors containing either cartridges or PFS) enabling biologics or emergency drug injection (Maverick™); and
- (iv) **Wearable Injectors:** wearable devices enabling on-body drug delivery through self-injection, for example for slow release injectable drugs. We own a proprietary solution (EZ-be Pod®) targeting high-end treatments such as pain management and oncology.

We also provide contract development and manufacturing services for customer-owned drug delivery devices, including design, manufacturing, industrialization, component manufacturing and high-precision injector molding and assembly.



Analytical Services and Regulatory Support

We have two analytical testing facilities in Piombino Dese, Italy and Boston, Massachusetts focused on investigating the physical and chemical properties of primary packaging materials and components. By studying the interaction between container closure systems and drug products we provide valuable data to customers toward the definition of the optimal drug containment or delivery solution. This allows us to engage with our clients earlier in the development phase of their drugs and position ourselves well to become a supplier for their containment solution and potentially their drug delivery systems and related process equipment.

The containment and delivery solution that we provide is an integral part of the drug product itself and it is included as part of the regulatory filings required before commercialization. We also assist our customers in this phase of their drug product development by providing the support required to obtain the relevant regulatory authorizations.

Our key analytical services, supported by our regulatory know-how, include:

- **Chemical Analysis:** chemical characterization of the container to detect and address the risk of chemical interaction with drugs. We can also assist in detecting and quantifying extractables and leachables;

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- Surface Characterization: characterization of the physical and chemical properties of the containers' surface to evaluate the performance and the reaction with the drug product;
- Container Performance and Interaction: diverse range of investigative fields from material to chemical, physical and mechanical;
- Drug Delivery System Testing: tests to ensure device compatibility, functionality and ease of use; and
- Tailored Services: customized testing based on the specific need of each client.



Science-driven Approach to Ensure Container Closure System and Device Reliability and Compatibility

Engineering

Our engineering segment produces machinery for both in-house use and sale to customers. In our Piombino Dese (Italy), Bologna (Italy), Brabrand (Denmark) and Silkeborg (Denmark) plants, we produce equipment and machinery for all phases of the glass production process, as well as for the assembly of plastic products. We drive continuous technological advancements so that our equipment can consistently meet our client's exact specification requirements. Our engineering services span all phases of the machinery production process from development and design, including the development of software and artificial intelligence models, to construction, assembly and testing. With approximately 60 specialists and technicians located worldwide, we provide after sales support to our customers with interactive tools and technical expertise, to ensure performance of their production sites.

Our engineering products include:

- Assembly Equipment: we produce modular assembly equipment for flexible and scalable solutions. Our assembly equipment is highly automated and includes extensive in-line controls around product safety and functionality. Our platforms are available for prototyping, small batches and high volume production for pen injectors, auto-injectors, wearable injectors and inhalers;
- Visual Inspection Equipment: we provide inspection solutions for ampoules, vials, cartridges, syringes or bottles, filled with clear or opaque liquids, emulsions, viscous gels, lyophilized products and other difficult-to-inspect solutions. Our diversified portfolio of products, which includes manual, semi-automatic and automatic equipment, also featuring artificial intelligence, allows us to deliver flexible inspection solutions at any stage of the product life-cycle, from lab development to high volume production;
- Secondary Packaging and Serialization Equipment: our portfolio includes a broad range of modular solutions which can be configured and customized, in a compact footprint, for cartoning, labelling, case packing and palletizing, thereby ensuring traceability through serialization. We provide secondary packaging lines that adapt to both small batches and high production volumes for multiple different product formats, including glass primary containers and drug delivery devices. We focus on robotics, quick format change and gentle handling to ensure production reliability and efficiency; and

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- *Glass Converting Equipment*: we produce fully automated, high-speed, precision glass forming lines which provide accurate processing of ampoules, vials, cartridges and syringes. To cover all steps of production, we also manufacture glass tube loaders, after forming lines and annealing ovens.

We also provide professional project management services, supporting our customers in designing their plant layout for the production of bulk and ready-to-use pharmaceutical and biotechnology primary packaging. As a result of the experience gained designing our greenfield plants in Italy, China, Mexico and Brazil, our offering includes support and consultancy around: (i) plant design, (forming lines, clean room areas and laboratory layout); (ii) plant construction (production flow, piping and instrumentation diagrams); and (iii) plant engineering (preliminary plant studies).

Engineering



Assembly

Visual Inspection

Packaging & Serialization

Glass Converting

Customers

We serve a large and diversified customer base of more than 700 companies worldwide, including many of the world's largest pharmaceutical and biotechnology companies, life sciences companies, drug product and fill and finish contract manufacturers.

Our customer base includes 41 of the top 50 pharmaceutical companies (comprising all of the top 15) and eight of the top ten in-vitro diagnostic companies, as measured by 2020 revenue, according to data collected by Global Data. We also serve 15 of the top 20 biotechnology companies by market capitalization in the NASDAQ Biotechnology Index and over 100 biotechnology customers in total.

Drug containment and delivery solutions are an essential element in our customers' manufacturing processes but generally represent a small fraction of the total cost of producing drugs. We therefore believe our customers choose our products, processes and services based on quality, reliability, innovation, speed to market and consistency rather than on costs.

We seek to maintain high levels of engagement with our customer base in order to deepen our relationships over time. Our deep, tenured relationships with our customers are supported by multi-year contracts which often contain cost pass-through provisions and have resulted in large recurring revenue streams. We engage with our customers through a variety of touchpoints, including direct visits, third-party and proprietary educational events, webinars, digital and social media communication channels designed to gauge consumer satisfaction with our products, technologies and services.

Our ten largest customers accounted for 40.6% of our consolidated revenue in 2020, and no single customer accounted for more than 10.0% of our sales.

Customer Categories

We believe that quality, breadth of services and innovation are the main factors enabling us to deliver significant value to our customers making us a partner of choice for them. Our main customer categories include:

Pharmaceutical and Biotechnology Companies

Our pharmaceutical and biotechnology customers include large, international companies, as well as smaller regionally focused companies and manufacturers. We provide a diverse range of products, processes and services to these customers, both within our Biopharmaceutical and Diagnostic Solutions segment and our Engineering segment. Over time, we have invested in developing innovative products, services and solutions to serve pharmaceutical and biotechnology customers, which has enabled us to form long lasting relationships underpinned by the reliability and quality of our offering, processes and services. The validation process for suppliers of pharmaceutical and biotechnology solutions, both with regard to drug containment and delivery systems and engineering, requires rigorous evaluation of multiple quality and compliance criteria and can sometimes last several years. For this reason, we believe that we are well-positioned to enjoy durable long-lasting relationships with our customers, as we are deeply embedded in their production processes.

Life Sciences Companies

Our main life sciences customers are in-vitro diagnostic companies. We provide life sciences companies with contract development and manufacturing services for the plastic consumables used in their diagnostic tests and containment solutions for their reagents as well as machinery for the production, assembly and visual inspection of such products.

Drug Product / Fill & Finish Contract Manufacturers

We provide our solutions to drug product / fill & finish contract manufacturers. We provide these customers with glass and plastic containers as well as engineering solutions for the assembly, visual inspection, secondary packaging and serialization of their products.

Customer Service

We have a customer service team that works in parallel with the sales, supply chain, operations, technical and quality teams at our plants to collect feedback at every stage of our production process. We coordinate our customer service function centrally from our headquarters in Italy to ensure that our global team of customer service professionals applies consistent processes and procedures to guarantee quality and service levels.

Customer Contractual Arrangements

We have different contractual arrangements for different business segments. In our Biopharmaceutical and Diagnostic Solutions segment, our relationships with our customers are governed typically by master supply agreements the terms of which apply to each purchase order or product schedule through which customers place their request for the supply of our products. These are normally multi-year contracts which often contain cost pass-through provisions and have resulted in large recurring revenue streams. We negotiate different master supply agreements with each customer and, although similar, there are no standardized terms across agreements.

Sales in our Engineering segment relate to individual machinery and contracts and are therefore negotiated on an ad hoc basis. Pursuant to these equipment sale agreements, the intellectual property rights developed during the production of the relevant equipment and services remain our exclusive property save for cases of co-development with our customers.

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Backlog

As of March 31, 2021, our total backlog was €665.1 million compared to €606.7 million as of December 31, 2020 and €303.8 million as of December 31, 2019. This increase in backlog was mainly due to a general increase in demand for our products as a result of the COVID-19 pandemic and the improvements to our manufacturing processes, which by reducing the time to market of our customers' products, have given us a competitive advantage. Another contributing factor for the increase in our backlog has been an increase in lead time for the supply of critical components like our products in the market.

In our Biopharmaceutical and Diagnostic Solution segment we generally operate under long-term supply and/or framework agreements. Our backlog represents, as of a point in time, estimated future revenues from work not yet completed under specific purchase orders.

In our Engineering segment we generally have one-off agreements and our backlog represents, as of a point in time, estimated future revenues from work not yet completed under those agreements.

To the extent projects are delayed, the timing of our revenue could be affected. If a customer cancels an order, we may be reimbursed for the costs and often for the missing profit we have incurred. For orders that are placed inside a contractual firm period, we generally have a contractual right to payment in the event of cancellation. Fluctuations in our reported backlog levels also result from the timing and order pattern of our customers who often seek to manage their level of inventory on hand. Because of customer ordering patterns, our backlog reported for certain periods may fluctuate and may not be indicative of future results.

Competition

We compete across a broad spectrum of products, processes and services for integrated containment and delivery solutions as well as engineering solutions. The breadth of our integrated capabilities differentiates us from our competitors as we believe we are the only player to be active in both the drug containment and delivery systems and engineering segments. We maintain constructive relationships with our competitors and in some cases we acquire production inputs for our primary packaging from them. Similarly, we sell our equipment and machinery and license certain intellectual property rights to competitors for use in their production processes.

Given the breadth of our offering, we have different competitors for different products, and in particular we consider the main competitors in each segment to be:

- Container Closure Systems: Schott Pharmaceutical Systems, Becton Dickinson and Gerresheimer AG;
- Drug Delivery Systems: SHL, Ypsomed Selfcare Solutions, West Pharma and Becton Dickinson;
- Contract Development and Manufacturing: Gerresheimer AG, Jabil Packaging Solutions, Flex, Phillips Medisize and West Pharma; and
- Engineering: Syntegon, Korber, ATS and Groninger.

Marketing

We market and sell our products both directly and, to a lesser extent, through a limited number of third-party partners globally.

Our salesforce is organized both vertically, by geography (Americas, EMEA and APAC) and key accounts, and horizontally, by business activity (technical pre-sales, product managers, aftersales and business development). Our sales team, of approximately 140 employees, works closely together in each area and region to ensure a coordinated approach.

We typically establish and maintain long-standing, direct relationships with all our customers and our salesforce proactively engages with our current and prospective customers to continuously share information and

evaluate their needs, so that we may tailor our solutions in real time. Additionally, we host a series of events such as our Innovation Day and Pharmapack Symposium to provide a forum for collaboration and exchange of ideas with our customers. We work with and learn from our customers, and we develop products around their needs and to address their demands.

Manufacturing, Facilities and Supply Chain Overview

Our Approach to Manufacturing

Our manufacturing approach is based on the relentless pursuit of maximum efficiency and highest quality. We implement top of the line hardware and software solutions to deliver consistent quality standards, in an attempt to minimize human impact in the production chain. Our manufacturing methods and processes, which are standardized in all of our production facilities, allow us to provide consistent products, processes and services, both in terms of quality and time to market, worldwide. Our pro-active, forensic approach to manufacturing together with our careful oversight allow us to mitigate the risk of quality issues to customers, thereby reducing additional costs for them and us. At all stages of our manufacturing process we strive to preserve the integrity of medicines and protect the safety of patients.

Our ultimate goal is to achieve “zero quality issues” by delivering products and services that never fall short of client specifications, and by operating a quality control system capable of preventing a sub-standard product from ever being delivered to our customers.

RAFT (Right At First Time) execution, respect for deadlines and flawless processes enable us to achieve very high customer satisfaction, while fostering loyalty and enhancing our reputation. Moreover, the combination of our scientific skills and engineering capabilities, which makes us a unique player in the market, enables us to minimize waste and maximizing efficiency.

Digitalization along the manufacturing chain paves the way to make processes faster and more efficient and reduce defective products. Continuing technological innovation allows us to improve process robustness and increase output. By integrating different production steps like injection molding and assembly, we have successfully eliminated intermediate stocks, thereby realizing significant cost savings.

Our glass manufacturing process consists of four main steps:

- (i) ***Forming***: the glass tubes are cut into sections to form the primary packaging. Each glass tube is diverted into forming machines and shaped through a system of flames, blown air and toolings to create the primary packaging;
- (ii) ***Treatment***: to ensure the solidity of the freshly formed glass products, they undergo a heat treatment and are cooled in a controlled way inside a tunnel furnace known as an annealing Lehr. Various treatments to achieve surface protection, water-repulsion or enhanced anti-friction are available to increase the products’ resistance;
- (iii) ***Inspection***: each item is checked using various inspection techniques depending on the customer and the product. Quality controls during the production process are strict and range from visual inspection, measurement systems and other laboratory tests. Such strict quality controls are required for us to meet our customers’ requirements in terms of dimensional precision, mechanical resistance, functional features, visual aspect (cosmetic defects below specification thresholds) and chemical stability. Our inspection techniques include visual, mechanical, video and light beam technology; and
- (iv) ***Packaging***: as they leave the production line, the products enter into a clean room (ISO 8 environment) and are packaged. The products are then automatically placed on pallets and labelled to ensure traceability. Our advanced traceability systems allow us to identify defective products and recall them should that become necessary.

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The EZ-Fill® process for syringes, vials and cartridges includes barrel washing with “water for injection” (for cartridges and syringes there are also inner body siliconization and closure assembly, while only for syringes needle assembly and needle siliconization with silicone oil), packaging into tub, nest or tray (tray only for vials) and final sterilization. The packaging is performed through a phase of automatic nesting, tub insertion and Steribag sealing, performed in an ISO 5 environment (alternatively, for vials, trays could also be used). The in-process and quality controls for batch release are performed through specific control plans.

Our plastic manufacturing process consists of five main steps:

- (i) Injection Molding: this is one of the core competencies of SG Balda and thus of our production in Germany and the U.S. At this phase, we set up the relevant mold, prepare the injection molding machine and dry and/or condition the plastic granulate, before proceeding with the production of the relevant plastic parts on the basis of pre-defined production specifications. The entire range of different plastic products is processed on the basis of validated processes. Molds allow the production of up to 128 parts in a single cycle, which can last between 4 and 30 seconds;
- (ii) Assembly: injection molded components can be assembled among themselves or with rubber, glass, metal or electronic components. Assembly processes could be carried out manually, but are almost entirely automatized;
- (iii) In-line Inspection: based on a risk analysis, all process steps in the value chain are validated and appropriate quality control measures are established before production starts in the industrialization phase. In the case of fully automated assembly or packaging, these test steps are integrated into the automation process. Here, optical, tactile and electrical tests are carried out;
- (iv) Quality control: this is an essential part of the production process. We carry out inspections in the form of in-process controls and/or after completion controls. Different procedures such as mechanical tests (forces, torques), dimensional tests (dimensions), optical tests, etc., are carried out to ensure that only products that meet the required specifications are delivered; and
- (v) Packaging: the final process step is the packaging of the product into primary, secondary or tertiary packaging. Foils, blisters or printed cardboard are used for this purpose. Instruction manuals in different languages are enclosed.

Our engineering manufacturing process consists of nine main steps:

- (i) Development: at this phase, intended product use is defined by the subject-matter expert, product risks are assessed through a failure mode and effect analysis (FMEA) and documented in accordance with relevant function specifications;
- (ii) Design: design of the equipment based on the FMEA is reported in a specific format, including a traceability matrix that ties back to the user requirements specifications;
- (iii) Production Base: prepare necessary documentation and release specific bill of materials;
- (iv) Assembly: relevant equipment is then assembled, the relevant software installed and all connections are checked and tested based on ad hoc checklists;
- (v) Running-in: the equipment is completed and test plans are prepared;
- (vi) Factory Acceptance Test: systematic verification with predefined test based on FMEA risk assessment for the specific design. Testing covers all relevant customer requirements;
- (vii) Commissioning: the equipment is transported to customer’s facility and installed based on pre-agreed requirements and specifications set out in ad hoc checklists;
- (viii) Site Acceptance Test: systematic on-site verification according to pre-defined protocol and reporting to customer; and
- (ix) Closing: project evaluation and monitoring to ensure continuous improvements.

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Facilities Overview

Below is a full list of our production facilities divided by business segment.

<i>Biopharmaceutical and Diagnostic Solutions</i>	
Location	Product(s)
Piombino Dese, Italy	Primary Packaging (Vials, Cartridges, EZ-Fill®)
Latina, Italy	Primary Packaging (Cartridges)
Bratislava, Slovakia	Primary Packaging (Vials, Ampoules)
Monterrey, Mexico	Primary Packaging (Vials, Cartridges, Ampoules)
Zhangjiagang, China	Primary Packaging (Vials, Cartridges)
Sete Lagoas, Brazil	Primary Packaging (Vials, Cartridges, Ampoules)
Bad Oeynhausen, Germany	Medical Devices and components for Biopharma and Diagnostics
Ontario, California, U.S.	Medical Devices and components for Biopharma and Diagnostics
Oceanside, California, U.S.	Components for medical devices, aviation and consumer applications

<i>Engineering</i>	
Location	Product(s)
Piombino Dese and Bologna, Italy	<ul style="list-style-type: none">• Glass Converting equipment and lines• Assembly and Packaging equipment and lines• Visual Inspection Equipment
Aarhus, Denmark	<ul style="list-style-type: none">• Visual Inspection Equipment
Silkeborg, Denmark	<ul style="list-style-type: none">• Assembly equipment and lines• Packaging equipment and lines

New Indiana and China facilities

We plan to use part of the proceeds of the offering to establish new greenfield plants for EZ-Fill® products, with strong focus on biologics and vaccines, in Indiana (U.S.) and Zhangjiagang (China) (focusing also on engineering). We are considering the construction of a plant in the State of Indiana involving a capital investment of up to \$145.0 million for a manufacturing facility of up to 370,000 square-foot and the creation of more than 230 new full-time positions. As part of the potential expansion of Stevanato Group in Indiana, the Indiana Economic Development Corporation offered the Company up to \$2.9 million in conditional tax credits and up to \$500,000 in conditional training grants based on the Company's job creation plans. These tax credits are performance-based, meaning the company is eligible to claim incentives once Hoosiers are hired and trained. The City of Fishers, where we are considering basing the plant, will consider additional incentives of up to \$1.2 million.

Supply Chain

We maintain positive relationships with suppliers across our business. The types of consumables we require differ by product as follows:

- ***Primary Packaging:*** our primary packaging production requires the supply of adequate glass tubes, as well as plastic and rubber components. We currently have access to adequate supplies of glass tubes to meet our production needs through agreements with four suppliers: Schott, NEG, Nipro and Corning. Schott and NEG accounted for a significant percentage of our glass tube supply in 2020. With both Schott and NEG we have in place supply and purchase agreements requiring minimum purchase quantities covenants on Stevanato Group. Under the Schott purchase and supply agreement we must notify Schott in October every year of the desired quantity to be purchased the following year. If the required quantity exceeds the minimum quantity imposed on Stevanato under the agreement, Schott approval is required. We also have access to adequate supply of plastic and rubber components.
- ***Plastic Consumables and Parts:*** we currently have access to adequate supplies of plastic to meet our production needs. In Germany, most of plastic agreements are driven by the final customers, while in the United States we have a reliable supplier list, and we procure material on a single order approach. Our plastic consumables and parts business also requires the supply of molds for the production of the relevant plastic parts.
- ***Equipment:*** for our engineering business we need supply of machinery components which we assemble to produce our different engineering products. We meet our production needs with an enlarged supplier base, that allows us to have multiple sources and minimize risks.

For some of the materials we use in our production cycles, including glass tubes and DuPont synthetic fiber Tyve®[®], we have a limited number of (or a single-source) suppliers worldwide, and selecting new suppliers would be a lengthy and time consuming process. Despite significant supply chain pressure during 2020 due to COVID-19 related bottlenecks; we were able to avoid any major supply disruptions by expanding the number of suppliers we typically work with.

Quality control

Providing high-quality products with specificity, sensitivity and consistency, coupled with extensive product validation data are fundamental drivers of customer loyalty. Customers in our target markets are particularly sensitive to products failing to meet specifications shown on data sheets. Our success depends on our customers' confidence in our ability to provide reliable, consistently high-quality products, which includes our ability to provide validated data to support our customers' use of our products. In this respect, we believe that our ability to provide consistent quality standards in each of our production facilities, due to our standardized production processes, allow us to win our customers' trust and reliance.

Biopharmaceutical and Diagnostic Solutions

All of our facilities use efficient quality control and quality assurance procedures comparable to those used in the pharmaceutical and biotechnology industries at each stage of the manufacturing process. We are certified according to applicable ISO standards. We are subject to rigorous audits by certification bodies and our customers, who perform more than 100 audits a year (other than 2020 which was affected by COVID-19 restrictions) on our manufacturing facilities. Our control procedures in our glass manufacturing facilities focus on physical and chemical characteristics, dimensional aspects and product appearance and are carried out on each of: (i) the glass tubes and raw materials; (ii) the various process phases of production; and (iii) the finished products. Along the production line and before packaging each product undergoes an automatic inspection for cosmetic defects. Defective pieces are discarded. Inspection is carried out with highly sophisticated electronic devices using specific defect detection algorithms. At the end of the production line, products are checked using statistical control procedures to test their quality for specific cosmetic, chemical, physical and dimensional parameters. Each of our

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plastic manufacturing facilities also follows similar quality control procedures, albeit specific to plastic production. The control procedures include dimensional and functional tests, focused on the mechanic and cosmetic features of the products. In particular, checks are carried out on each of: (i) the raw materials; (ii) dyestuff, additives and components; (iii) the various process phases; (iv) semi-finished products; and (v) finished products.

Engineering

Our quality control systems and related activities are designed to ensure that our manufacturing processes, as well as those of our pharmaceutical customers and the contract manufacturing companies we rely on comply with Good Automated Manufacturing Practice (GAMP) standards based on the GAMP guidelines issued by the International Society for Pharmaceutical Engineering (ISPE). Each individual piece of machinery / equipment is developed and manufactured as a project, and ad hoc project management tools are utilized to manage every stage and minimize risk.

Our quality activities follow a Stage Gate Model which includes the following ten stages: (i) *quotation*: based on customer's needs (URS—user requirements specifications); (ii) *start-up*: intended product use is defined by the subject-matter expert (SME), product risks are assessed through a failure mode and effect analysis (FMEA) and documented in accordance with relevant function specifications; (iii) *design*: design of the equipment based on the FMEA is reported in a specific format, including a traceability matrix that ties back to the user requirements specifications; (iv) *production base*: prepare necessary documentation and release specific bill of materials, whose accuracy is assessed based on ad hoc checklists; (v) *assembly*: all components are sourced from approved suppliers and subsequently checked ahead of distribution to the assembly line. The relevant equipment is then assembled, the relevant software installed and all connections are checked and tested based on ad hoc checklists; (vi) *running-in*: the equipment is completed and test plans are prepared; (vii) *FAT*: systematic verification with predefined test based on FMEA risk assessment for the specific design. Testing covers all relevant customer's requirements; (viii) *commissioning*: the equipment is transported to customer's facility and installed based on pre-agreed requirements and specifications set out in ad hoc checklists; (ix) *SAT*: systematic on-site verification according to pre-defined protocol and reporting to customer; and (x) *closing*: project evaluation and monitoring to ensure continuing improvements.

Logistics

Our products are delivered to our customers using various third-party freight, haulage transportation and warehousing providers. Each manufacturing facility has its own logistics team that is responsible for managing product storage and delivery accounts.

Shareholder Agreement with SVM Holding ApS

In 2016 we purchased, through our wholly owned subsidiary Stevanato Group International a.s., 65% of the issued share capital of SVM Automatik A/S. In connection with the transaction, Stevanato Group International a.s. and the seller, SVM Holding ApS, entered into a shareholders agreement to govern the co-operation between them in the period of joint ownership of the company. The board of the company is comprised of five members, three of which are appointed by Stevanato Group. Material decisions require the favorable vote of at least one of the directors appointed by the minority shareholder. Pursuant to the shareholders agreement, Stevanato Group International a.s. has a call option and SVM Holding ApS has a put option on the remaining 35% of the issued share capital of SVM Automatik A/S, respectively.

Intellectual Property and Information Technology

Intellectual Property

Our products, both in the Biopharmaceutical and Diagnostic Solutions and in the Engineering segments, are highly sophisticated and based on the development of specific know-how, processes and procedures. We actively

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protect our intellectual property rights and know-how through patents, trademarks and trade secrets. The technology behind our core products and processes is protected by 48 patent families, the most important ones being those devoted to the protection of the EZ-fill® solutions, the pre-sterilized drug containment solutions for aseptic manufacturing.

Our most distinctive brands are also protected via registered trademarks, the most important being: (i) SG-toothed wheel logo, (ii) EZ-fill®, (iii) ALBA® (relating to advanced drug containment solutions for optimized drug-containment interaction), (iv) EZ-be Pod® (relating to wearable injectors), (v) Alina® (relating to pen injector devices), and (vi) NEXA® (relating to superior drug containment solutions for mechanical resistance and cosmetic quality).

Information Technology

We have implemented, and maintain, various IT policies to protect the Group's information and IT infrastructure. In 2017, we began our digital transformation to facilitate the Group's growth in a globally competitive market. Our goal is to further improve, expand, and develop our digital ecosystem through 2021 and 2022. To date, we have:

- migrated all users to the cloud-based Microsoft Office 365, which includes advanced threat protection and data loss prevention functionalities;
- begun integrating all Group's business divisions into the cloud-based enterprise resource planning system, with the aim of completing such integration by the first quarter of 2022; and
- launched a "data factory" data intelligence solution based on Microsoft Synapse technology, providing business intelligence data.

Through 2021 and 2022, we intend to implement:

- a secure digital work platform;
- a fully integrated enterprise resource planning system for the whole Group;
- cloud-based IT infrastructure through Microsoft Azure and Amazon Web Services; and
- cutting edge digital and intelligence solutions.

Our IT infrastructure is hosted by Telecom Italia in a data center in Padua and is backed-up in Bologna. The Padua and Bologna data centers are connected to Amazon Web Services and Microsoft Azure cloud networks, based in Frankfurt and Dublin respectively. Our Group companies are connected to the data centers through multiprotocol label switching networks.

We have also implemented a cybersecurity improvement program to strengthen our existing IT security, foster greater cyber resilience of our IT systems, and improve our business continuity and disaster recovery procedures. As part of our cybersecurity improvement program, we have:

- begun the process of documenting in writing our IT security processes and procedures;
- implemented Palo Alto Networks' Prima Cloud security platform to secure our cloud environments; and
- reviewed our procedures in relation to quality and compliance requirements.

We will continue to further strengthen our cybersecurity program in 2022. We are not aware of any material cybersecurity incident over the past years, nonetheless we are also evaluating cybersecurity insurance options. For a description of the cybersecurity risks we may be facing see "*Risk Factors – Risks Relating to our Business and Industry – Cyber security risks and the failure to maintain the confidentiality, integrity and availability of*

our computer hardware, software and internet applications and related tools and functions, could result in damage to our reputation, data integrity and/or subject us to costs, fines or lawsuits under data privacy or other laws or contractual requirements.”

Research and Development

Research and development investment is a fundamental component of our growth and continued success. Our research and development team comprises more than 100 highly skilled and specialized employees operating in Italy, Germany and the United States of America.

The goal of our research and development effort is twofold: (i) to facilitate the transition from hospital to home care; and (ii) enabling biologics to reach the patient safely by meeting the most critical quality and performance requirements.

We pursue these goals by investing in both the Biopharmaceutical and Diagnostic Solutions segment (with the exception of in-vitro diagnostic products in relation to which we do not conduct research) and the Engineering segment. In 2020, for instance, we invested €17.4 million in research and development, a portion of which toward setting up a new laboratory in Boston, MA.

Our Biopharmaceutical and Diagnostic Solutions research mainly focuses on DDS patient-centricity, sustainability and digitalization and improvement of CCS production processes and coating systems. In this segment we conduct our development activities both autonomously and, to the extent our customers require specialized or customized products, in close cooperation with them. We are most frequently asked to produce specialized or customized products by our pharmaceutical and biotechnology clients (in both glass and plastic).

In particular, in the area of containment solutions, the development of new products will be targeted at maintaining the stability, potency and purity of our customers' products prior to administration. New therapies for diabetes, cancer treatment and auto immune diseases are based on large, complex bio molecules that are extremely sensitive to their storage environment. In the area of drug delivery systems, we will be targeting the development of easy-to-use, accurate, reliable self-injection systems for complex pharmaceutical and biotechnology products. We have developed a portfolio of devices for this market that can be used off-the-shelf or customized to the specific needs of the customer.

We will continue developing new drug delivery systems based on three pillars: patient centricity, sustainability and digitalization, core capabilities to meet our customer's need for connected health devices. We apply a rigorous “stage&gate” development process, which de-risks our development projects and reduces total development costs. Development timelines for new drug delivery devices typically fall into the range of four to five years to reach the start of initial production. We cooperate with third parties on joint development projects. Pursuant to the relevant joint development agreements with these third parties, we either own, or are entitled to co-ownership of or license rights to, the intellectual property rights developed in connection with these programs.

Our main focus in Engineering is on maximizing our machine performance while reducing total cost of ownership. Further, we are broadening our portfolio of products, processes and services with the aim of creating a stable platform able to minimize planned and avoid unplanned downtime, and developing and integrating artificial intelligence into our machinery.

In certain research areas, including chemical-physical and morphological characterization of glass surfaces and interactions with drugs, we cooperate with Universities such as Ca' Foscari University (Venice, Italy), Federico II University (Naples, Italy), the National University of Ireland Mynooth (Ireland) and the University of Trento (Italy). Pursuant to the relevant cooperation agreements with these Universities, we either own, or are entitled to co-ownership of, the intellectual property rights developed in connection with these programs.

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Employees

As of March 31, 2021, we employed 4,344 employees, mostly within our production sites. The following table provides a breakdown of employees across the various main departments.

Department	Total Headcount as of March 31, 2021
Direct Labor	2,751
Industrial / Manufacturing Overhead	1,041
G&A—Corporate Functions	162
Sales & Marketing	141
Research & Development	109
G&A—Accounting Finance Control	74
Human Resources	63
CEO Office	3

Our success largely depends on the skills and experience of our management, including our Executive Chairman, Chief Executive Officer and our senior leadership.

Our excellence in manufacturing processes derives in part from our employees mastering specific techniques and know-how. Certain roles, such as engineers, designers, quality controllers, can also require lengthy training due to the highly technical and diversified nature of the processes used in our production.

A substantial majority of our employees are covered by collective bargaining or similar agreements, which require periodic renegotiation. We believe we have strong relationships with our employees. We have not experienced any material work stoppages or strikes at any of our manufacturing facilities in recent years. We take a constructive approach to relationships with trade unions and works councils.

Insurance

We maintain product liability, property and other insurance coverage to the extent we believe necessary to operate our business. We believe that our liability insurance is sufficient to meet our needs in light of expected possible future litigation and claims. We monitor regularly our risk profile and adjust coverage accordingly.

Legal Proceedings

We are involved, from time to time, in various litigation and administrative and other legal proceedings, including potential regulatory actions, incidental or related to our business, including commercial contract and tortious liability claims, among others (collectively, “**Legal Proceedings**”). While we cannot predict any final outcomes relating thereto, management believes that the outcome of current Legal Proceedings will not have a material effect upon our business, financial condition, results of operations, cash flows, as well as the trading price of our securities.

However, management’s assessment of our Legal Proceedings is ongoing, and could change in light of the discovery of additional facts with respect to Legal Proceedings pending against us, not presently known to us, or determinations by judges, arbitrators, juries or other finders of fact or deciders of law which are not in accord with management’s evaluation of the probable liability or outcome of such Legal Proceedings. From time to time, we are in discussions with regulators, including discussions initiated by us, about actual or potential violations of law in order to remediate or mitigate associated legal or compliance risks. As the outcomes of such proceedings are unpredictable, the results of any such proceedings may materially affect our reputation, our business, financial condition, results of operations, cash flows or the trading price of our securities.

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Under Italian Law, directors and officers (in their capacity as employers) have a duty of care towards their employees and are therefore responsible for their health and safety. Breaches of this duty of care can result from any non-compliance or accident occurred within the facility, regardless of an actual act or omission of such directors, as they are strictly liable in light of their role (*posizione di garanzia*). Some of our directors are currently subject to criminal proceedings in connection with their roles as employers, either for the Stevanato Group or for one of its subsidiaries, and in particular:

- Sergio Stevanato is currently a defendant in two criminal proceedings: (i) before the Court of Padua (Italy) in respect of harm suffered by a former employee of Ompi S.r.l., one of our subsidiaries, allegedly as a result of being exposed to asbestos present in our facilities in the 1970s. The proceedings started in October 2018 and relate to facts that allegedly occurred between 1967 and 1987, when Mr. Stevanato was an officer of Ompi S.r.l. between 1973 and 1979. The employee contracted pleural mesothelioma, allegedly as a result of his exposure to asbestos, which was present in the panels used to protect employees from heat (use of asbestos was not prohibited at the time). The employee died in 2020, and the charges against Mr. Stevanato are expected to change to manslaughter; and (ii) before the Court of Latina (Italy) in respect of an injury suffered by another employee of Ompi S.r.l. to his finger in 2014. The proceedings started in 2014 and are still in first degree court. If no final decision is rendered before the end of 2021, the proceedings will become time barred and charges will be dismissed. Similarly, if a decision is rendered by the end of 2021 and appealed, it is likely that the proceedings will become time barred before a final decision is rendered by reason of Italian criminal procedure rules.
- Franco Stevanato is currently a defendant in a criminal proceedings before the court of Padua (Italy) in respect of harm suffered by an employee of Nuova Ompi S.r.l., one of our subsidiaries, as a result of a collision between forklifts, as a result of which an employee suffered a leg fracture. The proceedings started in May 2019 and relate to facts allegedly occurred when Mr. Stevanato was the Responsible for Health and Safety matters of Nuova Ompi S.r.l. Mr. Stevanato was found guilty in a summary judgment, which he appealed. Full trial has started and the next hearing is scheduled for January 2022.
- Fabiano Nicoletti is currently a defendant in a criminal proceedings before the court of Padua (Italy) in respect of harm suffered by an employee of Nuova Ompi S.r.l. The employee held on to a production machine, on which a piece of broken glass had been left, to break an accidental fall. The proceedings started in spring 2018 and are currently pending, next hearing is scheduled for September 2021.

Regulations

The following paragraphs provide a brief description of the primary Italian, European and international laws and regulations that govern our activities. References and discussions to laws, regulations, directives and treaties and other regulatory acts are entirely qualified by the full texts of laws, regulations, directives and treaties, other administrative and regulatory acts themselves.

Health and safety

At all of our locations, we are subject to national laws, regulations and practices concerning employee health and safety. While each site is responsible for monitoring compliance with local regulations, we have a health and safety network that operates across all of our manufacturing facilities in order to share and promote best practices. Each of our manufacturing facilities is regularly audited and any corrective action required to maintain our global standards is implemented. To date, we have not been subject to any significant fines, penalties or other liabilities under laws and regulations relating to employee health and safety. However, there can be no assurance that we will not be subject to fines, penalties or other liabilities in the future or that changes in such laws and regulations, or interpretations thereof, will not have an adverse impact on our operations.

Product safety regulation

The use, manufacture and importing of chemicals is highly regulated in the European Union. On June 1, 2007, Regulation 1907/2006 concerning registration, evaluation, authorization and restriction of chemicals

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("REACH") entered into force. Our products and the raw materials we use in our production processes are subject to various regulations related to product and chemical safety, including the REACH regulation in the European Economic Area. REACH requires that certain substances imported or manufactured within the European Economic Area be registered with the European Chemicals Agency and evaluated for safety. The registration process requires producers to generate and submit data on the environmental and health impacts of substances and, in some cases, obtain authorization for their use within the European Union. Among other things, REACH can result in the imposition of use or marketing restrictions, and may require the phase-out or substitution of certain more dangerous chemicals with suitable alternatives. The European Union is continually adopting additional requirements related to product or substance safety. Although REACH compliance is primarily the responsibility of our suppliers or the producers of chemical raw materials, we are also affected by REACH as a "downstream" user of REACH-regulated substances. It is possible that the registration process or use restrictions imposed by REACH could increase our costs, affect our raw material supplies or require us to substitute certain materials with alternatives. We utilize a database system that allows us to track and monitor our suppliers and the REACH-compliance status of raw materials used at each of our facilities. We biannually review official databases to ensure that our suppliers have made the required registrations and are in material compliance with REACH, and check that they have efforts underway to prepare for and comply with any additional requirements or upcoming deadlines. We believe that we have the capability to adjust our products and supplies as needed in accordance with any future requirements of REACH.

Environmental

Our operations are subject to a number of European, national and local environmental laws and regulations relating to the protection of the environment and natural resources. These include laws and regulations relating, *inter alia*, to air and noise emissions and the impact made on air quality through gas and particle emissions, and recycling and packaging waste reduction and prevention. Compliance with these laws and regulations is monitored by local and national authorities and competent agencies and non-compliance with these laws can result in administrative orders, substantial fines and criminal penalties, temporary or permanent plant closures and criminal convictions. Our current and past operations, including our historical waste disposal sites, could also expose us to liability to third parties for property damage, personal injury and clean-up obligations. We believe that our manufacturing facilities currently comply, in all material respects, with the applicable material environmental regulations at each of our locations, and as of the date hereof, we are not aware of any environmental issues requiring investigation or remediation on our behalf. However, there can be no assurance that changes in such laws and regulations, or interpretations thereof, will not require us to incur significant costs, which could have an adverse impact on our operations.

MANAGEMENT**Directors and Executive Officers**

The following table sets forth information regarding the directors and executive officers of the Company.

Directors and Executive Officers	Age	Position/Title
Sergio Stevanato	78	Director—Emeritus Chairman
Franco Stevanato	47	Director—Executive Chairman
Marco Stevanato	48	Director—Vice-Chairman
Fabiano Nicoletti	77	Director
Alvise Spinazzi	48	Director
Fabrizio Bonanni	74	Director
Fabio Buttignon	61	Director
Madhavan Balachandran	70	Director
Donald Eugene Morel Jr.	63	Director
William Federici	61	Director
Paola Vezzano	53	Director
Franco Moro	58	Director, Chief Executive Officer and Chief Operating Officer
Marco Dal Lago	49	Chief Financial Officer
Mauro Stocchi	55	Chief Business Officer
Paolo Patri	51	Chief Technology Officer

We intend to require all directors be subject to annual re-election.

Sergio Stevanato. Son of Giovanni Stevanato, founder of the Stevanato Group, Sergio Stevanato has been actively involved in the family business since high-school. He graduated in law from the University of Ferrara in 1969, to then take the leadership of the company. He has spent his whole career in the family business of which he is currently the Emeritus Chairman. In 2007 he was awarded by the President of the Italian Republic the honorary recognition of Knight of Labor (*Cavaliere del Lavoro*) for his achievements as an entrepreneur.

Franco Stevanato. Son of Sergio Stevanato, Franco Stevanato graduated in Political Science from the University of Trieste in 1998 and attended an Advanced Management Program at the Kellogg School of Management in 2015. During his university years, he gained professional experience in the sales department of Saint Gobain in France. Upon completing his studies, he joined the family business, initially taking up a role in sales. Over the years, he has been the key figure and driving force behind the internationalization of the Company and its continuing development from product diversification – via strategic acquisitions and in house innovations – to enhanced managerial processes and structural improvements. He also contributed to improving the Stevanato Group’s corporate governance by building an effective infrastructure to support decision making and promoting a skills-based board that benefits from specialist expertise and meaningful perspective. He has been CEO of the Group from 2010 to 2020. From 2021, he is the Executive Chairman of the Board.

Marco Stevanato. Son of Sergio Stevanato, Marco Stevanato graduated in Business Administration from the University of Trieste in 1998. After graduation, he gained experience in Germany, Belgium and the United States in the Finance & Controlling department of a German multinational company to then join the family business in 1999. In 2006 he was appointed Vice President of the Stevanato Group and has led the internationalization projects and development of the plants in Monterrey (Mexico), Zhangjiagang (China) and Sete Lagoas (Brazil). He also serves as Chief Executive Officer of SFEM ITALIA S.r.l., the Family Office that manages the investments of the Stevanato family, not related to the industrial group.

Fabiano Nicoletti. Born in Venice in 1943, Fabiano Nicoletti graduated in Solid State Physics from the University of Padua in 1972. He gained more than forty years of experience at *Stazione Sperimentale del Vetro*

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(the Italian State Glass Research Institute) in Venice. For a long time, he collaborated in several international committees and working groups and he was one of the founders (and President) of the European Society of Glass Science and Technology (ESG) of which he is Honorary President, the President of USTV (*Union Scientifique et Technologique du Verre*), as well as the President of the ICG (International Commission on Glass). Both in 1983 and 1993, he was awarded by the President of the Italian Republic the honorary recognitions of “*Cavaliere Ordine al Merito della Repubblica*” and of “*Ufficiale Ordine al Merito della Repubblica*”, respectively. He has been a member of the board of directors of Stevanato Group since 2003.

Alvise Spinazzi. Graduated in Law from the University of Padua in 1997, he obtained an LL.M. in International Business and Trade Law from Fordham University School of Law in New York. He qualified as a lawyer in New York in 2000 and in Italy in 2001. Before founding with other partners the law firm *SAT Studio Legale* in Padua in 2007, he practiced in the New York office of the international law firm Simpson Thacher & Bartlett and in the Milan office of Italian law firm Chiomenti. He has been a member of the board of directors of Stevanato Group since 2011.

Fabrizio Bonanni. Holding a doctorate in chemistry, summa cum laude, mention of honor, from the University of Florence, Italy, Mr. Bonanni carried out postdoctoral work in physiological chemistry at the Massachusetts Institute of Technology. He is an alumnus of the Institute for International Management, Northwestern University, J.L. Kellogg Graduate School of Management and of the Executive Program in Manufacturing, Harvard University, Graduate School of Business Administration. He spent 25 years at Baxter International in Italy, Belgium and the U.S. reaching the positions of corporate vice president Quality System and CVP Regulatory and Clinical Affairs. From 1999 to 2013, he served in senior executive roles at Amgen, including senior vice president, Quality and Compliance and corporate compliance officer, senior vice president, Manufacturing and executive vice president, Operations. Currently, he is a member of the board of INCOG BioPharma Services, a director of UCLA's Technology Development Corporation and serves on the Advisory Board of InCube Labs of San Jose, California. His past board memberships include XBiotech, where he chaired the Audit Committee, Menarini Biotech, and Theranos, where he chaired the Compliance and Quality Committee. He has been a member of the board of directors of Stevanato Group since 2013.

Fabio Buttignon. Graduated in Economics and Business Administration from the University Ca' Foscari of Venice in 1983. He carried out research activities in Finance and Strategy at the University of California, Los Angeles. He was research fellow, assistant professor and associate professor of Business Administration at the University Ca' Foscari of Venice. Mr. Buttignon is currently full professor of Corporate Finance at the University of Padua, Department of Economics and Management. Qualified as *Dottore Commercialista* and *Revisore dei Conti* (CPA and Statutory Auditor), he is founder and managing partner of Buttignon Zotti Milan & Co., a financial advisory boutique specialized in corporate finance and accounting services. He has been a member of the board of directors of Stevanato Group since 2014.

Madhavan Balachandran. Holding a Master of Science degree in Chemical Engineering from The State University of New York at Buffalo and an MBA from East Carolina University, Mr. Balachandran is Chief Operating Officer of Nutcracker Therapeutics, a developer of mRNA therapeutics, a position he has held since September 2020. He previously served as Chief Executive Officer of ADRx, Inc., a pre-clinical stage biotechnology company, since August 2019. Prior to that, he was Executive Vice President, Operations of Amgen Inc. from August 2012 until July 2016 and retired as an Executive Vice President in January 2017, having served in various management positions since joining the company in 1997. Prior to his tenure at Amgen, Mr. Balachandran held leadership positions at Copley Pharmaceuticals, now a part of Teva Pharmaceuticals Industries Ltd. and Burroughs Wellcome Company, a predecessor before mergers of GlaxoSmithKline plc. He currently serves as a director in Catalent Inc. and uniQure NV. He has been a member of the board of directors of Stevanato Group since 2018.

Donald Eugene Morel Jr. Holding BS degree in Metallurgical Engineering from Lafayette, an MS in Materials Science and a Ph.D. in Materials Science and Veterinary Medicine from Cornell University, Dr. Morel

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also completed the Executive Program at Darden School of Business—University of Virginia. After gaining experience in a broad range of space related research programs focused on advanced satellite systems, Mr. Morel joined West Pharmaceutical Services, Inc., where he served as Chairman from April 2003 and Chief Executive Officer from April 2002 until his retirement in June of 2015. Dr. Morel has authored or co-authored over thirty scientific publications and was elected a fellow of the American Institute for Medical & Biologic Engineering. He currently serves as a member of the board of directors in Catalent Inc. and Integra Life Sciences Holdings. He has been a member of the board of directors of Stevanato Group since 2018.

William Federici. Holding a BA in Economics from Rutgers University, Livingston College and an MBA in Professional Accounting from Rutgers University, he is a member of the American Institute of Certified Public Accountants. Mr. Federici has been a member of the board of directors of Zynerba Pharmaceuticals, Inc., a Specialty Pharmaceutical, U.S. public company, where he has served as Audit Committee Board Chair since 2015. Mr. Federici joined West Pharmaceutical Services, Inc., a NYSE traded U.S. public company, in 2003 as Chief Financial Officer after more than 20 years' experience in public accounting primarily serving the Pharmaceutical Industry. He retired from West Pharmaceutical Services, Inc. in 2018. He has been appointed as member of the board of directors of Stevanato Group in May 2021.

Paola Vezzaro. Graduated, *summa cum laude*, in Business Administration from the University Commerciale “Luigi Bocconi” in Milan in 1993 and, subsequently, graduated in Political Science and Sociology from the University of Milan. She also obtained a Master in Human Resources from Cattolica University in Milan. Mrs. Vezzaro has an extensive experience in the HR fields, having served as HR director in many primary companies. She joined Engie in 2011, where she has held several HR high-profile international positions. Since July 2019, she has been serving as Chief Human Resources and Health & Safety Officer North, South and Eastern Europe for Engie. She has been appointed as member of the board of directors of Stevanato Group in May 2021.

Franco Moro. Graduated in Chemical Engineering from the University of Padua in 1987, he obtained an MBA from SDA Bocconi in Milan. Mr. Moro has gained significant experience managing global manufacturing companies for over 30 years. He has worked as plant director of FIS—*Fabbrica Italiana Sintetici* and then of Cambrex Profarmaco Milano, before taking over as Chief Executive Officer of FIS—*Fabbrica Italiana Sintetici* from 2010 to 2018. Mr. Moro joined Stevanato Group in 2019 and after serving as Chief Operating Officer for 2 years, was appointed as Chief Executive Officer in February 2021. He has been appointed as member of the board of directors of Stevanato Group since February 2021.

Marco Dal Lago. Graduated from Ca' Foscari University of Venice in 1997 with a degree in Business Administration. Mr. Dal Lago joined Stevanato Group in January 2020, after about 25 years of experience in the fields of controlling, finance, administration, compliance and risk management, working in multinational industrial companies and coordinating multi-year planning and mergers & acquisitions processes. Mr. Dal Lago is currently Chief Financial Officer at Stevanato Group, with responsibility for the organization, supervision and guarantee of Group administration, finance and controlling activities.

Mauro Stocchi. Graduated from Ca' Foscari University of Venice in 1991 and holds a Masters of Business Administration from SDA Bocconi in Milan. Mr. Stocchi commenced his career in De Longhi S.p.A. followed by a 10-year period within the Siemens Group. He joined Stevanato Group in 2004 and in 2008, Mr. Stocchi was appointed CFO of the Group while retaining responsibility over business development activities. From 2010, he covered the position of Corporate General Manager with direct responsibility for all corporate functions. He also served as General Manager of the Pharmaceutical System Division and is currently Chief Business Officer of the Group with responsibilities of strategic business development, sales, product management, marketing and communication and drug delivery systems business.

Paolo Patri. Graduated from the University of Milan in 1995 with a degree in Chemistry. Mr. Patri has over 20 years of experience in the pharmaceutical industry, both in production and in the development of pharmaceuticals and biotech, gaining a significant track record of achieving global regulatory approvals for both

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large, small molecules and combination medicinal product through standard and accelerated programs. Mr. Patri held various positions at different international organizations, including Cambrex Profarmaco, Janseen-Cilag a Johnson & Johnson company, Chiesi Farmaceutici and Dompé Farmaceutici. In Chiesi Farmaceutici he held from 2008 to 2017 the role of Global Head of CMC (Chemistry, Manufacturing and Controls). In Dompé Farmaceutici, he held the role of Chief Manufacturing Officer. Mr. Patri joined Stevanato Group in October 2018 and has since assumed the role of Chief Technology Officer, overseeing the management of the research and development department, as well as investments, projects and other activities supporting the Group vision.

Corporate Governance Practice and Foreign Private Issuer Status

As a “foreign private issuer,” as defined by the SEC, we will be permitted to follow home country corporate governance practices instead of certain corporate governance practices required by NYSE applicable to U.S. domestic issuers.

If we cease to be a “foreign private issuer” under the NYSE rules and the Exchange Act, as applicable, we will take all action necessary to comply with applicable NYSE corporate governance rules.

Because we are a foreign private issuer, our directors and senior management are not subject to short-swing profit and insider trading reporting obligations under Section 16 of the Exchange Act. They will, however, be subject to the obligations to report changes in share ownership under Section 13 of the Exchange Act and related SEC rules.

The provisions of the Italian Civil Code regulating companies that are listed on a regulated market (*società che fanno ricorso al mercato di capitale di rischio*) apply to the Company. As described in more detail below, these rules differ in a number of ways from those applicable to U.S. domestic companies under NYSE listing standards, as set forth in the NYSE Listed Company Manual.

Board of Directors

The Italian Civil Code provides for three alternative corporate governance systems: (i) the traditional model (comprising a board of directors and a board of statutory auditors), (ii) the two-tier board system (comprising a management board and a supervisory board) or (iii) the one-tier board system (comprising a board of directors and an audit committee).

In May 2021, we adopted the one-tier corporate governance system, which provides for a Board of Directors and an Audit Committee. The board of directors is appointed by the Shareholders’ Meeting and the Audit Committee is, in turn, appointed by the board of directors from among its members (as appointed by the Shareholders’ Meeting).

The board of directors is generally responsible for managing the affairs of the company. The Board may therefore undertake all transactions considered necessary, useful or appropriate in achieving the company’s corporate purpose except only for such actions as are reserved to the ordinary or extraordinary shareholders’ meeting by applicable law or the articles of association.

Within the limits prescribed by Italian Law, the Board may delegate its general powers to an executive committee and/or managing director to handle the day-to-day management consistent with the guidelines set by the board of directors. The Chairman of the board of directors, any deputy chairman as well as any managing director are authorized to represent and bind the company in their capacity as legal representatives. The board of directors and any managing director may also delegate the power to carry out certain acts within the scope of their respective authority.

Our board of directors consists of 12 directors (including the members of the Audit Committee).

Foreign Private Issuer Status

As a foreign private issuer whose shares will be listed on the NYSE, we will have the option to follow certain Italian corporate governance practices rather than those of NYSE, except to the extent that such laws would be contrary to U.S. securities laws and provided that we disclose the practices we are not following and describe the home country practices we are following. We intend to rely on this “foreign private issuer exemption” with respect to the following NYSE Corporate Governance Standards:

- Section 303A of the NYSE Listed Company Manual, which requires that a majority of the board be independent (although all of the members of the audit committee must be independent under the Exchange Act);
- Section 303A.05 of the NYSE Listed Company Manual, which requires boards to have a compensation committee consisting entirely of independent directors; and
- Section 303A.03 of the NYSE Listed Company Manual, which requires an issuer to have regularly scheduled meetings at which only independent directors attend

Except as stated above, we intend to comply with the rules generally applicable to U.S. domestic companies listed on NYSE. We may in the future decide to use other foreign private issuer exemptions with respect to some or all of the other NYSE listing requirements. Following our home country governance practices, as opposed to the requirements that would otherwise apply to a company listed on NYSE, may provide less protection than is accorded to investors under NYSE listing requirements applicable to domestic issuers. For more information, see *“Risk Factors—Risks Relating to our Initial Public Offering and Ownership of our Shares—As we are a “foreign private issuer” and intend to follow certain home country corporate governance practices, our shareholders may not have the same protections afforded to shareholders of companies that are subject to all NYSE corporate governance requirements.”*

Committees of the Board of Directors

On May 28, 2021, we established an Audit Committee while on June 16, 2021, we established a Compensation Committee, a Nomination and Corporate Governance Committee, a ESG Committee and a Business and Strategy Committee. Each of these committees are governed by a charter that is consistent with applicable Italian Law and SEC and NYSE corporate governance rules, and which is available on the Investors section of our website at <https://www.stevanogroup.com/en/>. The information contained on, or that can be accessed through, our website does not form part of this prospectus.

Audit Committee

Our Audit Committee consists, of William Federici, Fabio Buttignon and Fabrizio Bonanni. Mr. Federici serves as the chairman of the Audit Committee. Our board determined that all members of our Audit Committee meet the requirements for financial literacy under the applicable rules and regulations of the SEC and the NYSE corporate governance rules. Our board determined that Mr. Buttignon is an audit committee financial expert as defined by the SEC rules and has the requisite financial experience as defined by the NYSE corporate governance rules. Further, Mr. Buttignon is a certified accountant and, in such capacity, is enrolled with the Italian Registry of Statutory Auditors.

Our board determined that each member of our Audit Committee is “independent” as such term is defined under Italian Law, it being understood that a director cannot qualify as independent (and, therefore, cannot be an audit committee member) if any of the following applies: (i) being interdict, incapacitated, bankrupt, or convicted of an offence that implies the interdiction, even temporary, from public offices, or the inability to exercise managerial offices; (ii) being the spouse, relatives and relatives-in-law within the fourth degree of directors of the company, the directors themselves, the spouse, relatives and relatives-in-law within the fourth degree of directors of the companies controlled by the concerned company, of the companies that control it and of those subject to

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common control; and (iii) being linked to the company or to the companies controlled by it or to the companies that control it or to those subject to common control by an employment relationship or by an ongoing relationship of consultancy or paid work, or by other relationships of a financial nature that compromise their independence.

Our Audit Committee is compliant with applicable rules and regulations of the SEC and NYSE corporate governance rules as well as Italian Law requirements with respect to its composition, expertise requisites and functioning.

The Audit Committee is responsible for, among other things, assisting the board in the oversight of:

- the accounting and financial reporting practices of the Company as well as the integrity of the financial statements;
- the adequacy of the Company's organizational structure, internal control system, and administrative and accounting systems;
- the Company's risk assessment and risk management processes to ensure such processes are effective;
- supervise compliance with legal and regulatory requirements including as required by the rules and regulations of the SEC, by preparing the report of the Audit Committee to be included in the Company's annual proxy statement;
- the independence and qualifications of the Company's registered public accounting firm.

The Audit Committee meets regularly and in a manner that the Audit Committee may deem fit and, at least once every ninety calendar days. Periodically, the Audit Committee also meets with our independent auditor and members of our management.

Compensation Committee

Although not required under Italian law, on June 16, 2021, we established a compensation committee. This committee consists of Madhavan Balachandran (as chairman), Donald Eugene Morel Jr. and Paola Vezzano.

The Compensation Committee is responsible for, among other things:

- analyzing, discussing and making recommendations to the board of directors on remuneration policies for directors and senior management and review their appropriateness;
- within the terms of the agreed policy and in consultation with the board chairman determining the total individual remuneration package of each executive director;
- assessing, reviewing and recommending for approval by the board, the CEO's annual remuneration package and performance objectives based on the evaluation of the CEO's performance;
- reviewing and approving any significant changes to the overall compensation program and incentive plans.

Pursuant to Italian Law, the shareholders' meeting determines the base compensation of the members of the board of directors. After consultation with the Audit Committee, the board of directors may determine the compensation of executive officers, including the CEO. If the articles of association so provide, the shareholders' meeting may determine an aggregate amount for the remuneration of all directors, including executive officers.

Nomination and Corporate Governance Committee

Although not required under Italian law, on June 16, 2021, we established a nomination and corporate governance committee. This committee consists of Franco Stevanato (as chairman), Madhavan Balachandran, Donald Eugene Morel Jr. and Fabrizio Bonanni.

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The Nomination and Corporate Governance Committee is responsible for, among other things:

- reviewing the structure, size and composition (including the skills, knowledge, experience and diversity) of the board of directors;
- identifying and appointing independent board of directors candidates to fill independent Board vacancies as and when these arise;
- keeping under review the leadership needs of the organization, both executive and non-executive, with a view to ensuring the continuing ability of the organization to compete effectively in the marketplace;
- constantly reviewing corporate governance rules and practices and ensuring that corporate governance codes that apply to the Company are observed;
- formulating succession plans.

If, during the term of their office, one or more directors resign, the other directors must replace them by a resolution approved by the Audit Committee, provided that the majority of the board still comprises directors appointed by the company's shareholders. The coopted directors remain in office until the next shareholders' meeting. If at any time more than half of the members of the board of directors appointed by the shareholders' meeting resign, the remaining members of the board of directors (or the audit committee if all the members of the board of directors have resigned or ceased to be directors) must promptly call an ordinary shareholders' meeting to appoint the new directors and until such time as the new directors are appointed, the resigning directors remain in office.

Business & Strategy Committee

On June 16, 2021, we established a Business and Strategy Committee. This committee consists of Donald Eugene Morel Jr. (as chairman), Sergio Stevanato, Franco Stevanato, Marco Stevanato, Madhavan Balachandran, Fabrizio Bonanni, Franco Moro and William Federici.

The Business and Strategy Committee is responsible for, among other things:

- periodically reviewing and making recommendations on medium and long-term strategies and strategic plans to be pursued;
- reviewing the annual business plan, budget and capital structure of the Group before onward submission to the Board for approval;
- meeting with management periodically to monitor the Company's progress against its strategic goals and to discuss, review and recommend to the Board any such matters or issues which relate to the strategic planning of the Group;
- ensuring the board of directors is regularly appraised of the Company's progress with respect to implementation of any approved strategy.

ESG Committee

On June 16, 2021, we established a ESG Committee. Our ESG Committee consists of Fabiano Nicoletti (as chairman), Paola Vezzaro and William Federici.

The ESG Committee is responsible for, among other things:

- assisting the Company in setting ESG strategies, including by reviewing, challenging and overseeing the content of and approach to strategy concerning ESG matters;
- supervising compliance of ESG disclosure and ensuring a sustainability strategy is considered by the Board as part of the overall business strategy of the Group;

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- bringing to the attention of the board of directors emerging ESG matters and reviewing, challenging and approving annual sustainability KPIs and related targets in line with the agreed sustainability strategy;
- putting systems in place to monitor ESG Matters and reviewing compliance with material regulation and legislation on ESG/sustainability issues, and any public ESG/sustainability-related commitments voluntarily subscribed to by the Group.

Code of Ethics

Our Code of Business Conduct and Ethics, which will become effective upon completion of this offering, is a code of ethics within the meaning of Item 406(b) of Regulation S-K of the Exchange Act and covers a broad range of matters including the handling of conflicts of interest, compliance issues and other corporate policies such as equal opportunity and non-discrimination standards.

Duties of Directors and Conflict of Interests

Under Italian law, the primary duty of directors is to carry out all activities as are necessary for the achievement of the corporate purpose in accordance with applicable law and the articles of association.

In particular, directors have a general duty to act with care, without self-interest and on a well-informed basis.

The applicable standard of conduct is determined, on a case-by-case basis, taking into account the characteristics of the corporation, the specific tasks and responsibilities conferred to the single directors, and the personal skills of the latter.

In addition, directors have numerous specific duties and obligations, such as, inter alia:—keeping the corporation’s books, records and other databases (including the shareholders’ register) in such a manner that the corporation’s rights and obligations may be ascertained from the interested parties at all times;—preparing the corporation’s annual accounts according with the applicable accounting principles and filing them with the Companies’ Register on time;—registering the corporation with the Companies’ Register and keeping the registered information up to date;—convening annually or when necessary or required by the shareholders the general meetings of the corporation; and—monitoring the own funds and financial position of the corporation and initiate the actions or procedures contemplated by the law in case of (i) losses entailing the reduction of the own funds of the corporation below the threshold of two thirds of the share capital or (ii) income, asset or financial unbalances having certain characteristics

The board of directors may delegate certain powers to one or more managing directors (*amministratori delegati*), determine the nature and scope of the powers delegated to each director and revoke such delegation at any time. The managing directors must report to the board of directors and the audit committee at least every 180 days on the company’s business and the main transactions carried out by the company or by its subsidiaries.

Directors having any interest in a proposed transaction must disclose such interest to the board of directors and to the audit committee, even if such interest is not (or is deemed not to be) in conflict with the interest of the company in the same transaction. The interested director is not required to abstain from voting on the resolution approving the transaction, but the resolution must state explicitly the reasons for, and the benefit to the company of, the approved transaction. In the event that these provisions are not complied with, or that the transaction would not have been approved but for the vote of the interested director, the resolution may be challenged by a director or by the audit committee if the approved transaction is (or is likely to be) prejudicial to the company. If the director carrying an interest in the transaction is the CEO and the transaction falls within his/her competence, he/she will in any case have to abstain from carrying out the transaction on behalf of the Company and will defer authority to the board of directors.

Terms of Directors and Officers

The board of directors is elected by the ordinary shareholders' meeting of the Company, for the period established at the time of election but in any event for no more than three fiscal years. A director may be reappointed for successive terms.

The board of directors—may also appoint one or more general managers (*direttori generali*), who must report directly to the board of directors and confer powers for single acts or categories of acts to employees of the company or third-party representatives.

Under Italian law and pursuant to our articles of association, directors may be removed from office at any time by the shareholders' meeting. A director that is removed without cause may have a claim for damages against the Company. Directors may resign at any time by written notice to the board of directors and to the chairman of the audit committee. The board of directors, subject to the approval of the audit committee, must appoint substitute directors to fill vacancies arising from removals or resignations to serve until the next ordinary shareholders' meeting.

If at any time more than half of the members of the board of directors appointed by the shareholders' meeting of the Company resign, the remaining members of the board of directors (or the audit committee if all the members of the board of directors have resigned or ceased to be directors) must promptly call an ordinary shareholders' meeting to appoint the new directors and until such time as the new directors are appointed, the resigning directors remain in office.

Key management and Board Member Compensation

The aggregate compensation for members of our board of directors (including pension expense and long-term benefits) was €2,178,000 for the year ended December 31, 2020.

The aggregate compensation for members of our key management personnel (excluding Chairman and Chief Executive Officer) was €3,206,000 for the year ended December 31, 2020. The compensation for each of our key management personnel consists of the following elements: base salary, bonus based on revenue and KPI-based bonus, employment-related taxes and share-based payments.

Stock Grant Plan

On March 4, 2021, we approved by means of resolution of the ordinary shareholders' meeting, a restricted stock grant plan (the **Stock Grant Plan**) with a duration of six years, running from January 1, 2021 until December 31, 2026, which is governed by its own regulation (the **Regulation**). The total amount of shares available for granting under the Stock Grant Plan will constitute 0.5% of the issued share capital as of January 1, 2021.

The Stock Grant Plan provides for (i) the right of the beneficiaries to be granted a certain number of shares of the Company, free of any charges; and (ii) the right of the beneficiaries to be granted a further number of shares of the Company, in the event that certain over-performances with respect to the Company financial targets have been met.

Both the shares granted as described sub (i) above and those granted as described sub (ii) above, are subject to the lock-up period and the call option right of the Company, described below.

Eligibility, Awards, and Administration

Those eligible to participate in the Stock Grant Plan are (i) any employees of either the Company, or any of its subsidiaries, and/or (ii) any self-employed individuals who work for either the Company, or any of its subsidiaries, who have been identified from time to time by the board of directors of the Company as holding a strategic role in either the company, or any of its subsidiaries.

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The granting of the shares to the beneficiaries is subject to each of them meeting, by the date of the offer of shares, the following requirements:

- (a) being in a permanent employment relationship with, or being in a self-employment relationship in favor of the Company, or any of its subsidiaries; and
- (b) the non-commencement of the notice period due to resignation, dismissal for just cause or termination of the self-employment relationship.

Our board of directors is entrusted with managing the Stock Grant Plan. In particular, in compliance with the Regulation, our board of directors has the power, *inter alia*, to identify the beneficiaries of the Stock Grant Plan among those employees or self-employed individuals who have taken on a strategic role within the Company's group, and to determine the number of shares to be granted to the beneficiaries.

Vesting and Holding

The Stock Grant Plan provides for three two-year vesting periods: one from January 1, 2021 to December 31, 2022, one from January 1, 2023 to December 31, 2024, and one from January 1, 2025 to December 31, 2026. At the beginning of each of the vesting periods, the Company will grant, free of any charges, to the beneficiaries (except for the tax charges financed by the Company), a certain amount of its shares, which shall be indicated in the relevant grant letters addressed to the beneficiaries.

Lock-up Period

The Stock Grant Plan provides for three one-year lock-up periods, starting at the end of each of the three respective vesting periods.

Until the expiry of the relevant lock-up periods, the beneficiaries, or any of their heirs in case of the beneficiaries' death, may not transfer the shares they have been granted in the prior vesting period to individuals and/or entities other than the Company. Furthermore, until the end of each lock-up period, each beneficiary must keep the shares free from any options or pre-emption rights or any other restriction or limitation, contractual or otherwise, except for those restrictions or limitations arising from the Company's articles of association and/or the Stock Grant Plan.

Call Option

Pursuant to the Regulation, each of the beneficiaries enters into a separate call option agreement with the Company, by means of which each of them undertakes, irrevocably, to sell to the Company, all or part of the shares they have been granted, in the event that the Company decides to exercise its call option right.

The Company is entitled to exercise its call option right subject to the occurrence of at least one of the following events:

- (a) following the date on which the beneficiary has been granted the shares and within the relevant vesting period, (i) either the beneficiary's permanent employment relationship with, or the self-employment relationship in favor of, the Company or any of its subsidiaries has ceased because of death, resignation or dismissal for just cause or for any other justified reason, or (ii) the notice period for resignation, dismissal for just cause or justified reason or termination of the self-employment relationship is expiring—unless a new employment relationship of any kind or renewal of the previous one with the Company or any of its subsidiaries is envisaged;
- (b) at the end of the relevant biennial vesting period, the Company has not reached, in whole or in part, either the cumulative revenues targets and/or the cumulative EBITDA targets, the evaluation of which shall be carried out on the basis of the data emerging from the consolidated financial statements for the relevant two years ending on December 31 of each year of duration of the Stock Grant Plan.

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With respect to the events *sub* (a) above, the Company shall be entitled to exercise its call option right on all the shares with which the concerned beneficiary has been granted; while, with respect to the events *sub* (b), the Company shall be entitled to exercise its call option right on a percentage of the shares with which the concerned beneficiary has been granted, which depends on the extent to which the cumulative financial turnover has departed from the Company's financial targets.

Claw-back

Within two years from the end of the lock-up period, the Company shall be entitled to request from the beneficiaries the restitution, in whole or in part, of either the granted shares and/or the further amount of granted shares, in the event that the degree of achievement of the targets set forth in the business plan of the Company related to a vesting period, has been calculated on the basis of data that subsequently turned out to be erroneous and the differences between this data used and the adjusted data are such as to have caused the non-exercise of the call option right by the company. In the event that the shares have already been sold by the beneficiaries to third-parties, the Company will have the right to request the restitution of the sale value of the shares to such beneficiaries.

Certain Transactions

Our board of directors and/or our shareholders' meeting, should it be required or appropriate in connection with extraordinary transactions, events or special circumstances concerning the Company, or any of its subsidiaries, has the right to revoke the Stock Grant Plan or suspend its execution by means of a thirty-day prior written notice to be sent to the Stock Grant Plan's beneficiaries.

In case of revocation or suspension of the Stock Grant Plan, the Company shall grant each of the beneficiaries with a different kind of incentive, unless, after the conclusion of the concerned extraordinary transaction, event or special circumstance, our board of directors and/or our shareholders' meeting will issue a new incentive plan in the event of revocation of the Stock Grant Plan, or the reactivation of the latter in the event of its suspension, in both cases in such a way as to ensure that the granted incentives shall be substantially equivalent to those that would have been due to each beneficiary pursuant to the Stock Grant Plan.

PRINCIPAL AND SELLING SHAREHOLDER

Except as specifically noted, the following table sets forth information with respect to the beneficial ownership of our ordinary shares as of (i) prior to the completion of this offering and (ii) as adjusted to reflect the sale of our Shares in this offering for:

- our directors and executive officers individually and as a group;
- each person, or group of affiliated persons, known to us to own beneficially more than 5% of our total ordinary shares; and
- the Selling Shareholder.

The calculations in the table below are based on 100,010,000 ordinary shares on a non-converted basis outstanding as of the date of this prospectus (including 11,321,790 treasury shares), and ordinary shares outstanding immediately after the completion of this offering (including treasury shares), assuming the underwriters do not exercise their over-allotment option.

The percentage of shares beneficially owned before the offering is computed on the basis of 100,010,000 of our ordinary shares as of . The percentage of shares beneficially owned after the offering is based on the number of our ordinary shares to be outstanding after this offering, including the of our ordinary shares that the Selling Shareholder is selling in this offering, and assumes no exercise of the option to purchase additional Shares from us or the Selling Shareholder. Shares that a person has the right to acquire within 60 days of are deemed outstanding for purposes of computing the percentage ownership of the person holding such rights, but are not deemed outstanding for purposes of computing the percentage ownership of any other person, except with respect to the percentage ownership of all executive officers and board members as a group. Unless otherwise indicated below, the address for each beneficial owner listed is Via Molinella, no. 17, Padua, Piombino Dese, Italy.

	Ordinary Shares Beneficially Owned Prior to This Offering		Ordinary Shares Being Sold in This Offering		Ordinary Shares Beneficially Owned After This Offering			
	Number	%	Number	%	Excluding Exercise of Option to Purchase Additional Ordinary Shares		Including Exercise of Option to Purchase Additional Ordinary Shares	
					Number	%	Number	%
Directors and Executive Officers:								
Sergio Stevanato	—	—	—	—	—	—	—	—
Franco Stevanato	—	—	—	—	—	—	—	—
Marco Stevanato	—	—	—	—	—	—	—	—
Fabiano Nicoletti	—	—	—	—	—	—	—	—
Alvise Spinazzi	—	—	—	—	—	—	—	—
Fabrizio Bonanni	53,830	*	—	—	53,830	0.0	53,830	*
Fabio Buttignon	—	—	—	—	—	—	—	—
Madhavan Balachandran	21,330	*	—	—	21,330	0.0	21,330	*
Donald Jr Eugene Morel	9,570	*	—	—	9,570	0.0	9,570	*
William Federici	5,740	*	—	—	5,740	0.0	5,740	*
Paola Vezzano	—	—	—	—	—	—	—	—
Franco Moro	30,000	*	—	—	30,000	*	30,000	*
Marco Dal Lago	22,500	*	—	—	22,500	*	22,500	*
Mauro Stocchi	215,000	*	—	—	215,000	*	215,000	*
Paolo Patri	22,500	*	—	—	22,500	*	22,500	*
All Directors and Executive Officers as a Group (15 persons)	380,470	*	—	—	380,470	*	30,470	*
5% or Greater Shareholders:								
Stevanato Holding S.r.l. ⁽¹⁾	88,290,000	88.28%						

* Less than 1% of our total ordinary shares on an as-converted basis outstanding as of the date of this prospectus.

- (1) Mr. Bonanni holds 3,830 ordinary shares directly and 50,000 through a fiduciary company, Hera Societa' Fiduciaria e di Revisione S.p.A.
- (2) Shares held through Hera Societa' Fiduciaria e di Revisione S.p.A.
- (3) Upon completion of the offering these ordinary shares will be converted into class A multiple voting shares. Sergio Stevanato currently holds a voting interest of approximately 68% in Stevanato Holding, while Franco Stevanato and Marco Stevanato hold a voting interest of approximately 16% each in Stevanato Holding. Notwithstanding this, under Stevanato Holding's articles of association, (i) the sale of the Stevanato Group shares held by Stevanato Holding or of any rights attaching to them, as well as the creation of encumbrances on such shares or on the rights attaching to them, and (ii) any transaction concerning Stevanato Group as a result of which Stevanato Holding would cease to hold the majority of the voting rights in the ordinary shareholders' meeting of Stevanato Group, require the unanimous vote of the board of directors of Stevanato Holding, which is composed of Sergio Stevanato, Franco Stevanato and Marco Stevanato. According to the current articles of association of Stevanato Holding, all decisions concerning the exercise of the voting rights of the Stevanato Group shares held by Stevanato Holding (other than in the cases set forth in point (ii) above) require approval by a majority of the board of directors of Stevanato Holding, including always the favorable vote of Sergio Stevanato. Accordingly, none of Sergio Stevanato, Franco Stevanato and Marco Stevanato may be deemed to individually control, or to hold the beneficial ownership of, Stevanato Holding and, indirectly, the Stevanato Group shareholding held by Stevanato Holding. Stevanato Holding's address is via N. Tommaseo, no. 69/D, Padua, Italy.

HISTORY OF SECURITIES ISSUANCES

As of the date of this prospectus, our authorized share capital is €20,002,000.00 divided into 100,010,000 ordinary shares without par value. Over the past three years, our share capital has remained unchanged, while the number of shares has changed on March 4, 2021 from 20,002 to 100,010,000.

CERTAIN RELATIONSHIPS AND RELATED PARTY TRANSACTIONS

In connection with this offering, our Board will adopt a written statement of policy for the evaluation of and the approval, disapproval and monitoring of transactions involving us and “related persons.” For the purposes of the policy, “related persons” will include our executive officers, directors, director nominees, and shareholders owning five percent or more of our outstanding common shares, and each of their respective immediate family members.

The policy will cover any transaction, arrangement or relationship, or any series of similar transactions, arrangements or relationships, in which we were or are to be a participant, the amount involved exceeds \$ _____ and a related person had or will have a direct or indirect material interest.

Pursuant to this policy, our management will present to our Audit Committee each proposed related person transaction, including all relevant facts and circumstances relating thereto. Our Audit Committee will then:

- review the relevant facts and circumstances of each related person transaction, including the financial terms of such transaction, the benefits to us, the availability of other sources for comparable products or services, if the transaction is on terms no less favorable to us than those that could be obtained in arm’s-length dealings with an unrelated third party or employees generally and the extent of the related person’s interest in the transaction; and
- take into account the impact on the independence of any independent director and the actual or apparent conflicts of interest.

All related person transactions may only be consummated if our Audit Committee has approved or ratified such transaction in accordance with the guidelines set forth in the policy. Certain types of transactions have been pre-approved by our Audit Committee under the policy. These pre-approved transactions include:

- the purchase of our products and resolution of warranty claims relating to our products on an arm’s-length basis in the ordinary course of business on terms and conditions generally available to other similarly situated customers;
- transactions where the rates or charges involved in the transactions are determined by competitive bids;
- transactions in the ordinary course of business where the interest of the related person arises solely from the ownership of a class of equity securities in our Company where all holders of such class of equity securities will receive the same benefit on a pro rata basis;
- certain employment and compensation arrangements; and
- transactions in the ordinary course of business where the related person’s interest arises only from: (i) his or her position as a director of another entity that is party to the transaction; (ii) an equity interest of less than 10% in another entity that is party to the transaction; or (iii) a limited partnership interest of less than 10%, subject to certain limitations.

No director may participate in the approval of a related person transaction for which he or she, or his or her immediate family members, is a related person. In the event that an insufficient number of members of the Audit Committee are disinterested with regard to a specific transaction to achieve a quorum, such transaction will be considered by the members of the Board that are disinterested with regard to such transaction.

Within this section, we have calculated the U.S. dollar amounts using the historical exchange rate as of the date of each transaction. Other than compensation arrangements described in “Management” elsewhere in this prospectus, since January 1, 2018, we have engaged in the following material transactions with our executive officers, directors or holders of more than 5% of our share capital, including their affiliates, which we refer to as our related parties. Stevanato Holding S.r.l. is currently our largest shareholder. Stevanato Holding S.r.l. is also

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expected to be the Selling Shareholder participating in this offering. Following this offering, assuming no exercise of the underwriters' option to purchase additional shares from Stevanato Holding S.r.l., Stevanato Holding S.r.l. will own 88,290,000.00 of our ordinary shares, which will represent approximately 88,281% of our ordinary shares outstanding immediately after this offering. For more information, see "Principal and Selling Shareholder."

Loan in Connection with Stock Option Plan

On December 16, 2017 the Company disbursed a loan of €1,069,042.13 to Mr. Fabrizio Bonanni to facilitate the acquisition of shares under the then existing stock option plan that have been terminated on March 4, 2021. Mr. Fabrizio Bonanni is a member of the board of Stevanato Group. Such loan has been fully reimbursed and terminated on March 10, 2021.

Loan in Connection with Stock Option Plan

On December 16, 2017 the Company disbursed a loan of €2,239,013.35 to Mr. Mauro Stocchi to facilitate the acquisition of shares under the existing stock option plan. Mr. Mauro Stocchi is Chief Business Officer of Stevanato Group. Such loan have been fully reimbursed and terminated on June 14, 2021 concurrently with the termination of the existing stock option plan.

Sale of Residential Flat in Mexico

On August 19, 2019, Mr. Marco Stevanato purchased a residential flat located in Punto Central (Mexico) from Ompi N.A. for an aggregate amount of €411,978.50. Mr. Marco Stevanato is a beneficial owner of Ompi N.A.

Payment of Service Fees and Rentals

During the years ended December 31, 2018, 2019, and 2020, Ompi of Japan disbursed €313,014.10, €499,136.15, and €349,690.67, respectively, to Winckler & Co., Ltd. in connection with the rental of offices and warehouses and the supply of corporate services. Winckler & Co., Ltd. holds a 49% stake in Ompi of Japan. Although all lease agreements are in force through 2021, the parties to them have been negotiating the insertion of potential fee adjustments in said lease agreements.

Payment of Consultancy Fees

We have an ongoing professional relationship with Studio Legale SAT, pursuant to which Studio Legale SAT provides legal services to the Company from time to time. In connection with these services, we paid €243,414.88, €294,137.18, and €535,902.44, during the years ended December 31, 2018, 2019 and 2020 respectively, to Studio Legale SAT. Mr. Alvisè Spinazzi, member of the board of Stevanato Group, is a Partner of Studio Legale SAT.

Payment of Consultancy Fees

On June 7, 2017, we entered into a consulting agreement with MJB Consultants LLC, pursuant to which we agreed to pay MJB Consultants LLC a fee for consulting and legal services provided to us and our subsidiaries. Pursuant to this agreement, we paid €158,902.42, €149,833.27, and €142,412.77, respectively, for the years ended December 31, 2018, 2019 and 2020. Mr. Madhavan Balachandran, member of the board of Stevanato Group, is the beneficial owner of MJB Consultants LLC.

Payment of Consultancy Fees

We have a consulting relationship with Progenitor Capital Partners LLC, pursuant to which we pay Progenitor Capital Partners LLC a fee for consulting and legal services provided to us and our subsidiaries. Pursuant to this relationship, we paid €173,716.81, €89,130.78, and €84,215.60 respectively, for the years ended

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December 31, 2018, 2019 and 2020. Mr. Don Morel, member of the board of Stevanato Group, is a beneficial owner of Progenitor Capital Partners LLC.

Industrial Rent

In the years 2018, 2019, and 2020, SVM Automatik (a subsidiary of Stevanato Group) disbursed €383,875.38, €390,876.36, and €399,330.37 respectively, to E & FKH Ejendomme ApS in connection with the rental of the plant where SVM Automatik operates. The beneficial owners of E & FKH Ejendomme ApS are family members of the minority shareholders of SVM Automatik, the company from which in 2016 we acquired our stake in SVM Automatik.

Container Closure Systems Revenues

In the years 2018, 2019 and 2020, the Group sold Container Closure Systems to SwissFillon AG, a Swiss filling company start-up, for a total amount of €143,325.00, €167,620.79, and €790,409.69 respectively. Stevanato Group S.p.A. holds a 27% stake in SwissFillon AG.

Payments in connection with Rent

For each of 2019 and 2020, the Company recognized costs for €19,000 to SFEM Italia S.r.l. in connection with certain rental installments. SFEM Italia S.r.l. is controlled by Sergio Stevanato, Franco Stevanato and Marco Stevanato, each members of the Stevanato family.

Donations to Stevanato Foundation

In the years 2018, 2019 and 2020, we made aggregate donations to the Stevanato Foundation of €110,000.00, €130,000.00 and €155,000.00, respectively. The Stevanato Foundation is a charitable organization entirely owned by the Stevanato Family. The Stevanato Foundation exclusively pursues aims of social solidarity, philanthropy and charity, operating in the fields of social and socio-medical assistance, education and training, as well as cultural and educational activities and scientific research. A key function of the Stevanato Foundation is operating in support of the health, education, and maintenance of children and young people who are in strenuous conditions due to health, financial or other reasons.

Share-based Awards to Directors and Executive Management

We have granted share-based awards to certain of our directors and executive management. For more information regarding the warrants granted to our executive management and directors see the section herein entitled “*Management—Stock Grant Plan.*”

Indemnification Agreements

On or before the time of effectiveness of this registration statement, an indemnification agreement with our directors and executive officers will be entered into. The indemnification agreement requires us to indemnify our directors and executive officers to the fullest extent permitted by law, save for a limited number of instances, including when (i) officers and directors’ acts or omissions constituted willful misconduct or gross negligence, (ii) officers and directors did not act in good faith, for a purpose which they reasonably believed to be in, or not opposed to, the best interests of the Company and (iii) officers and directors are held liable towards the Company.

Insofar as indemnification of liabilities arising under the Securities Act may be permitted to executive officers and board members or persons controlling us pursuant to the foregoing provisions, we have been informed that, in the opinion of the SEC, such indemnification is against public policy as expressed in the Securities Act and is therefore unenforceable.

DESCRIPTION OF SHARE CAPITAL

The following is a summary of certain information concerning the Shares and certain provisions of our articles of association that will be effective upon completion of the offering and of Italian law insofar as they relate to our ordinary shares. It may not contain all of the information that may be relevant to an investor in deciding whether to invest in the Shares. This summary is qualified in its entirety by reference to our articles of association and applicable Italian law. Prospective investors are urged to read the complete form of our articles of association which have been filed with the SEC as an exhibit to our registration statement of which this prospectus is a part.

We are a joint stock company (*società per azioni*) incorporated in the Republic of Italy and our corporate affairs are governed by our articles of association, certain provisions of the Italian Civil Code, which we refer to as the Civil Code below, and the laws of the Republic of Italy.

As of the date of this prospectus, our authorized share capital is Euro _____ divided into no. _____ (_____) shares without par value, broken down as follows: (a) no. _____ (_____) are ordinary shares (the “**Ordinary Shares**”); and (b) no. _____ (_____) are special shares of category “A” (the “**A Shares**” and, together with the Ordinary Shares, the “**Shares**”). All of our issued and outstanding Shares are fully paid. Immediately upon the completion of this offering, there will be _____ Shares outstanding, assuming the underwriters do not exercise the over-allotment option.

Our Articles of Association

The following are summaries of material provisions of our articles of association, insofar as they relate to the material terms of our Shares.

Objects of Our Company.

Our corporate purpose consists of:

- i. the holding and management of shareholdings and interests of any kind, both directly and indirectly, in other companies and entities, including consortia, whether governed by Italian or foreign law, whatever their purpose and object; in particular, the Company holds and manages shareholdings in companies operating in the sectors of design, production and marketing of containers, packaging systems, drug delivery systems, automatic assembly systems and other goods and services mainly (but not exclusively) for the pharmaceutical industry and other related or similar sectors;
- ii. the provision of administrative, financial, commercial and managerial services for the management and the strategic, technical and/or financial coordination of the companies and entities in which the Company holds shareholdings and interests (or otherwise provided in the interest of such companies), including, but not limited to: coordination of operational strategies, investment programs and development plans; coordination of financial policies and centralized treasury operations and the granting of loans; promotional and research activities; the use of technological assets, the name and intellectual property rights; the administration and management of personnel, both for operational and disciplinary purposes;
- iii. the research, creation, holding and licensing, registration, deposit, management, purchase, and transfer of any type of right relating to intellectual property rights in general, patents for industrial invention and for ornamental or utility model, trademarks and know-how;
- iv. the creation, development, registration, acquisition, management, licensing, and sale of intellectual property rights, patents, trademarks, designs, and know-how;

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- v. the sale, purchase, possession and enjoyment of securities and other financial instruments, rights *in rem* and/or options on the same, whether issued and/or traded in Italy or abroad; and
- vi. the purchase, construction, sale, exchange and management on one's own account of civil industrial, rustic and urban real estate assets.

The activities referred to in points (i) and (ii) above shall not be carried out *vis-à-vis* the public. In particular, all activities concerning trusts, collection of savings, exercise of credit, placement on the market of financial instruments are excluded, together with all other activities Italian law reserves for specific entities.

Applicable provisions

Upon listing of the Ordinary Shares on the NYSE, the Company will be subject to the provisions of the Italian Civil Code applicable to companies that are listed on a regulated market (*società che fanno ricorso al mercato del capitale di rischio*).

Form, Transfer of Shares and Voting Rights.

The share capital of the Company is equal to Euro () and is divided into no. () shares, broken down as follows: (a) no. () Ordinary Shares; and (b) no. () A Shares. Only the Ordinary Shares will be traded.

The share capital can also be increased by means of contributions in kind (including receivables) and by issuing different classes of shares, in compliance with the applicable provisions of law and of the articles of association.

The extraordinary shareholders' meeting may grant the board of directors, pursuant to article 2443 of the Italian Civil Code, the power to increase the Company's share capital, on one or more occasions, up to a certain amount and for a maximum period of five years from the date of the relevant resolution, as well as the power to issue convertible bonds, up to a certain amount and for a maximum period of five years from the date of the relevant resolution.

The shareholders' pre-emption right on the newly issued Ordinary Shares may be excluded, pursuant to article 2441, paragraph 4, second sentence, of the Italian Civil Code, within the limit of 10 percent of the pre-existing share capital, provided that the issue price is equal to the market value of the Ordinary Shares and this is confirmed by a specific report by a statutory auditing firm or auditor.

The Company may also issue bonds and equity, as well as non-interest-bearing financial instruments, convertible or non-convertible into shares, warrants and other financial instruments in compliance with the applicable provisions of law and of the articles of association. The shares are not issued in form of share certificates, pursuant to article 2346, paragraph 1 of the Italian Civil Code, and are not subject to the dematerialization regime (*regime di dematerializzazione*) pursuant to article 83-bis et seq. of the Italian Financial Act (*Testo Unico della Finanza*). The exercise of shareholders' rights is subject to the provisions of article 2355, paragraph 1, of the Italian Civil Code, unless otherwise provided in the articles of association.

The Company keeps the shareholders' register (*libro soci*), in paper form or electronically, in accordance with the provisions of article 2215bis of the Italian Civil Code and with the laws and regulations in force (the "**Shareholders' Register**").

The Ordinary Shares shall be transferred on the basis of the documentation or of the IT techniques customarily used by NYSE operators, in accordance with the U.S. laws and regulations and with the NYSE listing rules.

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The board of directors shall be entitled to establish and maintain, by appointing a third-party company authorized to provide “transfer agency” services in relation to financial instruments traded on the NYSE and supervised by the competent U.S. Authorities (the “**Transfer Agent & Registrar**”), a paper and/or electronic register, in compliance with U.S. regulations (the “**US Register**”), in which the parties that hold direct ownership of Ordinary Shares and the related share transfers are recorded, with a subsequent corresponding entry in the Shareholders’ Register (the “**Registered Shareholders**”). As long as the U.S. Register is established, as a result of the trading of Ordinary Shares on the NYSE and only with respect to such shares, the registration of transfers in the U.S. Register constitutes a prerequisite for the regularity and validity of the subsequent corresponding entries in the Shareholders’ Register, without prejudice to the legal nature and relevance of the latter pursuant to Italian law.

The board of directors is entitled to establish procedures, by appointing a third-party providers or otherwise, for the identification of the persons who - as a consequence of the registration in the U.S. Register pursuant to applicable regulations of a single depository entity of the Ordinary Shares (the “**Holder of Record**”), as designated by the company responsible for the centralized management - hold indirect ownership of the Ordinary Shares (the “**Beneficial Owners**”) and are therefore entitled to indirectly exercise the corporate rights pertaining to them.

Only with respect to the Ordinary Shares:

- i. all persons registered as legal owners of the Ordinary Shares in both the U.S. Register and the Shareholders’ Register, are entitled on their own right, by virtue of such registration, to exercise all corporate rights in the manner provided for by applicable law and the articles of association;
- ii. all Beneficial Owners may exercise all corporate rights, including attendance and voting at shareholders’ meetings, (a) collectively, through the Holder of Record recorded in both the U.S. Register and the Shareholders’ Register or a person specifically appointed by such Holder of Record, or (b) individually, either through the Holder of Record or a person specifically appointed by such Holder of Record, or on its own subject to appropriate authorization and/or delegation by the Holder of Record, in compliance with all applicable statutory and regulatory provisions.

It is understood that the exercise of corporate rights by the Beneficial Owners, in the name of the Holder of Record, both collectively and individually, does not entail any obligation to update the U.S. Register and the Shareholders’ Register.

Ordinary Shares are registered, indivisible, freely transferable and give their holders equal rights. In particular, each Ordinary Share grants the right to one vote at the ordinary and extraordinary shareholders’ meetings of the Company and the other administrative rights pertaining to shareholders pursuant to the law and the articles of association.

The A Shares have the same characteristics and grant the shareholders the same rights as the Ordinary Shares, except that:

- i. each A Share entitles the holder to three votes pursuant to article 2351, paragraph 4, of the Italian Civil Code at the Company’s ordinary and extraordinary shareholders’ meetings;
- ii. the A Shares are automatically converted (without the need for a resolution by the special meeting of the shareholders holding A Shares or by the shareholders’ meeting) into Ordinary Shares, at a ratio of one Ordinary Share for each A Share, in the event of transfer to parties other than Mr. Sergio Stevanato and his heirs (collectively, the “**Stevanato Family**”), or other than companies or other entities controlled, including jointly, directly or indirectly, by one or more members of the Stevanato Family, or by trusts (or, alternatively, by the relevant trustees) set up by members of the Stevanato Family, provided that the relevant beneficiaries are (or may be) one or more members of the Stevanato Family; where “control” means the situation provided for in article 2359, paragraphs 1 and 2, of the Italian Civil Code;

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- iii. the A Shares are convertible into Ordinary Shares, at a ratio of one Ordinary Share for each A Share, in whole or in part and even in several tranches, at the simple request of each holder, to be submitted by means of a communication sent by registered letter, e-mail or any other means capable of providing proof of receipt to the chairman of the board of directors of the Company, with a copy to the chairman of the management control committee.

Under no circumstances may Ordinary Shares be converted into A Shares.

The Company may issue A Shares only in the event of: (a) capital increase by means of new cash contributions without exclusion or limitation of pre-emption rights; (b) capital increases without new contributions pursuant to article 2442 of the Italian Civil Code; and (c) mergers or spin-offs, in any event in combination with Ordinary Shares.

In the event of a share capital increase without exclusion of pre-emptive rights to be carried out through the issue of Ordinary Shares only, the right to subscribe to the newly issued Ordinary Shares shall be granted pro-rata to all shareholders in proportion to the number of shares (whether Ordinary Shares or A Shares) held by each of them at the time of execution of the share capital increase.

In the event of a share capital increase by way of issuance of Ordinary Shares and A Shares: (a) the percentage of newly issued Ordinary Shares and A Shares shall reflect the same proportion between Ordinary Shares and A Shares as that current at the date of the relevant resolution; and (b) the newly issued Ordinary Shares and A Shares shall be offered for subscription to the individual shareholders pro-rata to the number of Ordinary Shares and A Shares held by each of them at the time of execution of the capital increase, it being understood that if any A Shares remain unsubscribed by holders of A Shares at the end of the subscription period, pursuant to article 2441, paragraph 2, of the Italian Civil Code, such A Shares may be subscribed as Ordinary Shares by parties other than the holders of A Shares.

In the event the Company takes part in a merger or demerger transaction, the holders of A Shares will be entitled to receive, in exchange for or in addition to the A Shares held by them, shares having the same characteristics as the A Shares, so far as legally permitted, unless otherwise resolved by a special meeting of the shareholders holding the A Shares.

Dividends

Payment of any annual dividends by the Company may be made out of its distributable profits and reserves for each relevant year by resolution of the shareholders' meeting.

The payment of annual dividends is proposed by the board of directors and is subject to the approval by the shareholders at the annual general meeting. Before dividends are paid out, an amount equal to five percent of net distributable profits shall be allocated to the Company's legal reserve until such reserve is equal to at least one fifth of the nominal value of the Company's issued share capital.

If the Company's own funds are reduced to an amount lower than the Company's share capital as a result of losses, dividends may not be paid until the share capital is reconstituted or reduced by the same amount as the existing own funds. If the conditions provided for by article 2433-bis of the Italian Civil Code are met, the board of directors may authorize, during the course of the financial year, the distribution of interim dividends, subject to certain limitations. The payment of dividends or interim dividends and other distributions to the shareholders shall be made within the terms and in the manner determined by the shareholders' meeting or the board of directors that took the relevant resolution.

The board of directors shall determine the relevant date for identifying the Beneficial Owners entitled to receive payment of dividends, other distributions or assignments of rights to the shares held by the Holder of Record. Such date may be set at the same time as, before, or after, the date on which the dividend payment, distribution or assignment is resolved by the ordinary shareholders' meeting or the board of directors.

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Shareholders' Meetings

Shareholders are entitled to attend and vote at shareholders' meetings, provided that they are registered on the U.S. Register and the Shareholders' Register as of the end (on New York's time zone) of the 25th business day prior to each shareholders' meeting or, in case such day is not a trading day, on the preceding day (the "**Record Date**"). Shareholders remain entitled to intervene and vote at the shareholders' meetings even if they have transferred their shares after the Record Date. Moreover, the shareholders who are registered as such on the U.S. Register and the Shareholders' Register after the Record Date but before the general meeting's date are deemed not to have attended or voted in favor of the resolutions passed by such meetings for the purposes of challenging the resolutions or exercising the right of withdrawal pursuant to articles 2377 and 2437 of the Italian Civil Code, respectively. It is understood that the Beneficial Owners who have obtained registration in both the US Register and the Shareholders' Register between the Record Date and the date of the Shareholders' Meeting, will be able to challenge the resolutions and exercise the right to withdraw pursuant to articles 2377 and 2437 of the Italian Civil Code, only by proving that they were Beneficial Owners of the shares at the time of the adoption of the relevant resolutions and did not vote in favor of such resolutions.

The shareholders' meeting is convened by the board of directors, and may be held in a place other than the registered office, in Italy, in other countries of the European Union, in the United Kingdom or in the United States of America.

The board of directors shall call the shareholders' meeting without delay when it is requested to do so by a number of shareholders representing at least five per cent of the share capital of the Company pursuant to article 2367 of the Italian Civil Code.

Unless otherwise provided for by the board of directors in the notice of call, the shareholders' meeting, whether ordinary or extraordinary, shall be held on first call and, if necessary, on second call, as well as on subsequent calls.

Ordinary and extraordinary shareholders' meetings must be convened by means of a notice to be published, in the manner specified below, at least 40 days prior to the date of the meeting, if the meeting is convened to elect the members of the board of directors (the "**Notice of Call**").

The Notice of Call shall be published:

- i. in English and Italian, on the Company's website;
- ii. in Italian language, in the daily newspaper "Il Sole 24 Ore" or, in case of discontinuation of the publication or objective impediment, first in the daily newspaper "Corriere della Sera", or, failing that, in the Official Journal of the Italian Republic;
- iii. in English, in the daily newspaper "Wall Street Journal" or, in the event of cessation of publication or objective impediment, in the daily newspaper

The Notice of Call shall contain:

- i. the venue of the meeting;
- ii. the date and time of the meeting's convocation;
- iii. the agenda;
- iv. any other information required by the applicable law;
- v. evidence of the publication on the Company's website of the documentation required by the applicable laws and regulations;
- vi. the address of the Company's website; and
- vii. the indication of the Record Date for the meeting.

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The shareholders' meeting is chaired by the Chairman of the board of directors or, in case of absence or impediment, in order, by a vice-chairman, by a managing director, if appointed, or, in case of absence or impediment of the latter, by another person appointed by the shareholders' meeting by majority vote of those present.

The chairman of the shareholders' meeting is assisted by a secretary, who may or may not be a shareholder, appointed by the shareholders' meeting itself upon proposal of the chairman with the majority vote of those present. In extraordinary shareholders' meetings and, in any case, when the chairman deems it appropriate, the secretary may be a notary.

The chairman of the shareholders' meeting ascertains the identity and the right to intervene of those attending the meeting, verifies that the shareholders' meeting has been duly constituted, regulates its proceedings, establishes the voting procedures in accordance with applicable law and ascertains the results of voting.

Minutes of the shareholders' meeting must be drawn up in accordance with applicable law, signed by the chairman of the meeting and by the secretary or notary, and subsequently copied in the book of the meetings and resolutions of the shareholders' meeting.

Ordinary Shareholders' Meeting

The ordinary shareholders' meeting may resolve upon all matters reserved to it by applicable law and by the articles of association.

The ordinary shareholders' meeting is validly constituted and approves resolutions in first, second and any subsequent calls or, if so established in the Notice of Call, in a single call, with the quorums required by applicable law. For the purpose of calculating the applicable quorums, the number of votes pertaining to the shares and not the number of shares is taken into account.

In first call, the ordinary shareholders' meeting is duly held with the presence of shareholders representing the majority of the overall votes relating to the shares issued by the Company, and approves resolutions with the absolute majority (*maggioranza assoluta*) of the overall votes relating to the shares held by the shareholders attending the meeting.

In second call, in subsequent calls or in a single call, the ordinary shareholders' meeting is duly held regardless of the number of votes represented by the shareholders attending the meeting, and approves resolutions with the absolute majority (*maggioranza assoluta*) of the overall votes relating to the shares held by the shareholders attending the meeting.

The following table summarizes the quorums required to (a) have the ordinary shareholders' meeting validly held and (b) resolve upon the concerned matter.

	Ordinary shareholders' meeting	
	Quorum necessary to validly hold the meeting	Quorum to approve resolutions
First call	50%+1 of the overall votes relating to the shares issued by the Company	50%+1 of the overall votes relating to the shares held by the shareholders who attend the meeting
Second call	N/A	50%+1 of the overall votes relating to the shares held by the shareholders who attend the meeting
Subsequent calls	N/A	50%+1 of the overall votes relating to the shares held by the shareholders who attend the meeting
Single call	N/A	50%+1 of the overall votes relating to the shares held by the shareholders who attend the meeting

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Extraordinary Shareholders' Meeting

The extraordinary shareholders' meeting shall resolve upon amendments to the articles of association, the appointment, replacement and powers of the liquidators and other matters reserved to it by applicable law.

The extraordinary shareholders' meeting is validly constituted and approve resolutions in first, second and any subsequent calls or, if so established in the Notice of Call, in a single call, with the quorums required by applicable law. For the purpose of calculating the quorums, the number of votes pertaining to the shares and not the number of shares is taken into account.

By virtue of the above, in first call, the extraordinary shareholders' meeting is duly held with the presence of shareholders representing the majority of the overall votes relating to the shares issued by the Company, and approve resolutions with the favorable vote of at least two thirds of the overall votes relating to the shares held by the shareholders attending the meeting.

In second call, the extraordinary shareholders' meeting is duly held with the presence of shareholders representing more than one third of the overall number of votes relating to the shares issued by the Company and approve resolutions upon with the favorable vote of at least two thirds of the overall votes relating to the shares held by the shareholders attending the meeting.

In subsequent calls, the extraordinary shareholders' meeting is duly held with the presence of shareholders representing more than one fifth of the overall number of votes relating to the shares issued by the Company and approve resolutions with the favorable vote of at least two thirds of the overall votes relating to the shares held by the shareholders attending the meeting.

In a single call, the extraordinary shareholders' meeting is duly held with the presence of shareholders representing one fifth of the overall number of votes relating to the shares issued by the Company and approve resolutions with the favorable vote of at least two thirds of the overall votes relating to the shares held by the shareholders attending the meeting.

The following table summarizes the majorities (*quorum*) required to (a) validly hold the ordinary shareholders' meeting and (b) approve resolutions.

Extraordinary shareholders' meeting		
	Quorum necessary to validly hold the meeting	Quorum to approve resolutions
First call	50%+1 of the overall votes relating to the shares issued by the Company	Two thirds of the overall votes relating to the shares held by the shareholders who attend the meeting
Second call	More than one third of the overall votes relating to the shares issued by the Company	Two thirds of the overall votes relating to the shares held by the shareholders who attend the meeting
Subsequent calls	One fifth of the overall votes relating to the shares issued by the Company	Two thirds of the overall votes relating to the shares held by the shareholders who attend the meeting
Single call	One fifth of the overall votes relating to the shares issued by the Company	Two thirds of the overall votes relating to the shares held by the shareholders who attend the meeting

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Right to Withdraw

Shareholders may exercise the right to withdraw from the Company in accordance with applicable law, with respect to all or part of their shareholding. Rights to withdraw are available to the shareholders who did not vote on or voted against resolutions relating to: (a) the extension of the term of the Company; or (b) the introduction or removal of limitations on share transfers.

For the purposes of the valid exercise of the right of withdrawal, the Beneficial Owners who exercise the right of withdrawal directly or through the Holder of Record, must prove that they were Beneficial Owners at the time of the adoption of the resolution from which the right of withdrawal arises and did not vote in favor of the such resolution.

The liquidation value of the shares is determined by reference to the arithmetic average of the closing prices during the six months preceding the publication of the Notice of Call for the meeting whose resolutions entitle the shareholders to withdraw.

Any agreement aimed at prohibiting or limiting the exercise of the right of withdrawal in the above cases would be null and void.

Corporate Governance of the Company

Pursuant to article 2409-*sexiesdecies* et seq. of the Italian Civil Code, the Company has adopted, a one-tier system of corporate governance (*sistema monistico*) according to which the management of the Company is carried out by the board of directors under the supervision of the management control committee (*comitato per il controllo sulla gestione*) set up within the board of directors.

Board of Directors

The board of directors shall be comprised of a number of members between a minimum of nine and a maximum of 15 members who shall remain in office for a term of no more than three financial years and may be re-elected for further terms. The office of the directors shall terminate on the date of the shareholders' meeting convened to approve the financial statements for the third full financial year from their appointment (or such earlier date as may be determined by the shareholders). In addition, applicable law or the articles of association provide further causes of termination of a director's appointment.

The directors must meet the eligibility and integrity requirements set out in article 2382 of the Italian Civil Code and have the professional qualifications required to perform their duties.

One third of the members of the board of directors, rounded up in case of fractional number, must meet the independence requirements set out in article 2399 of the Italian Civil Code.

The board of directors shall be entrusted with all powers for the ordinary and extraordinary management of the Company, with the authority to carry out all the acts deemed appropriate to achieve the corporate purpose, with the sole exception of those reserved for the shareholders' meeting by law or the articles of association.

The board of directors is also responsible, pursuant to articles 2365, paragraph 2, and 2446, paragraph 3, of the Italian Civil Code, without prejudice to the concurrent competence of the extraordinary shareholders' meeting, for resolutions concerning: (a) the merger and demerger of the Company in the cases provided for by articles 2505 and 2505-*bis* of the Italian Civil Code; (b) the transfer of the registered office within the Italian territory; (c) the establishment or closure of secondary offices; (d) the indication of the directors who have authority to represent the Company; (e) the reduction of the share capital in the event of withdrawal of a shareholder; (f) the reduction of the share capital following losses resulting in the Company's own funds to be lower than two thirds of the share capital; and (g) the amendment of the articles of association necessary to reflect the enactment of laws or regulatory provisions or the conversion of the Company's shares.

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The board of directors shall elect a chairman from among its members, unless the shareholders' meeting has already appointed one, and may also appoint one or more deputy chairmen.

The board of directors may also assign the office of "Honorary Chairman" to a person of recognized standing who has contributed to the growth and development of the Company. The office of Honorary Chairman may be granted to individuals who are not members of the board of directors, has an indefinite duration and can be revoked only for just cause. If he/she is not also a director, the Honorary Chairman may attend the meetings of the board of directors and the shareholders' meeting only to express non-binding opinions on the issues to be resolved upon and may represent the Company only on the basis of special powers of attorney. The board of directors determines the remuneration, any other emolument and/or reimbursement of expenses due to the Honorary Chairman.

The board of directors may delegate part of its powers to an executive committee made up of some of its members or to one or more directors, determining their powers in compliance with the limitations set forth by applicable law. To this end, the provisions of article 2381, paragraphs 3, 4 and 5, of the Italian Civil Code shall apply.

The board of directors and, if appointed, the executive committee and the managing directors, within the limits of their powers, may appoint, among the Company's employees, general managers or proxies, as well as, also among third parties, *ad negotia* or special proxies, determining their powers in compliance with the limitations set forth by applicable law.

The board of directors shall be convened, even outside the registered office, in Italy or abroad, every time the chairman deems it appropriate, or when it is requested by a managing director (if appointed) or by at least one third of its members. The meetings of the board of directors may also be held by audio or videoconference.

Even in the absence of a formal convocation, the board of directors shall be deemed to be duly held if all the directors in office are present.

In order for the resolutions of the board of directors to be valid, the presence of the majority of the directors in office and the favorable vote of the absolute majority of the directors attending are required.

Minutes of the meetings of the board of directors must be drawn up in accordance with applicable law, signed by the chairman of the meeting and by the secretary or notary, and must be copied in the book of meetings and resolutions of the board of directors.

With regard to resolutions concerning transactions in which one or more directors have an interest on their own behalf or on behalf of third parties, article 2391 of the Italian Civil Code shall apply.

Management Control Committee

The management control committee shall be made up of three members, appointed by the board of directors, and its members shall remain in office for three financial years and may be re-elected. The management control committee shall elect a chairman from among its members.

The members of the management control committee shall meet the independence requirements set forth in article 2399 of the Italian Civil Code, and the additional independence requirements set forth in the relevant Italian and foreign laws and regulations applicable to the Company. Any member of the management control committee that is granted powers or holds particular offices for, or performs, even *de facto*, roles relating to, the management of the Company or of companies controlling it or controlled by it, shall thereupon automatically cease to be a member of the management control committee.

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At least one member of the management control committee must be chosen among those enrolled in the Italian register of legal auditors, and shall possess the financial expertise required by the Italian and foreign laws and regulations applicable to the Company.

In case of death, resignation, revocation or disqualification of any members of the management control committee, or in case of loss by any members of the management control committee of the relevant independence and professional requirements, the board of directors shall promptly replace him or her by selecting new members among the other directors who meet such requirements .

The management control committee shall be entrusted with: (a) supervising the ongoing viability of the organizational structure of the Company, of the internal control system and of the administrative and accounting system, as well as its suitability to properly represent the management facts; and (b) carrying out such further duties as entrusted to it by the board of directors, with particular regard to liaising with the firm appointed for the legal auditing of the accounts.

The management control committee shall also perform the duties pertaining to the audit committee pursuant to the provisions of U.S. laws and regulations applicable to the Company. The management control committee shall be convened at least every 90 days.

A meeting of the management control committee is duly held with the presence of the majority of its members and resolves by absolute majority of those present at the meeting. Any member who intends to disagree with the adoption of a resolution has the right to have the reasons for his disagreement recorded in the minutes.

The minutes of the meetings of the management control committee must be drawn up and signed by those present, and must be copied in the meeting book of the management control committee.

Election, Removal and Remuneration of Directors.

The board of directors is elected by the ordinary shareholders' meeting according to a slate voting system. Directors remain in office for the period established by the shareholders meetings at the time of election, which cannot exceed three financial years, and may be re-elected.

According to the procedure provided for by the articles of association, the right to submit a slate for the election of the members of the board of directors is reserved to shareholders who hold, individually or jointly with other submitting shareholders, shares representing at least five per cent of the overall voting rights pertaining to the shares issued by the Company, it being understood that each shareholder, or group acting in concert, may submit only one slate. The ownership of the number of Shares necessary for the presentation of the slate is determined based on the records of the Shareholders' Register and the U.S. Register on the date on which the slates are deposited at the registered office, and according to the Record Date.

The slates shall (i) be deposited at the Company's registered office, pursuant to the Notice of Call, at least three days prior to the Record Date, and must be published in the form and within the time limits set out in the applicable legal and regulatory provisions; and (ii) indicate a number of proposed directors between nine and 15, who shall meet the eligibility and integrity requirements provided by applicable law and the articles of association. Each slate must also indicate the candidate directors meeting the independence requirements set out in article 2399 of the Italian Civil Code (at least one third of the candidates), the candidate directors meeting the experience and independence requirements required by our articles of association (at least three candidates) and the candidate directors meeting the additional professional requirements required by the articles of association. Each proposed director shall only stand for election in one slate.

Each slate shall include: (a) the résumés of each of the proposed directors; (b) the statements by means of which each proposed director accepts his/her candidacy and states that he/she possesses the relevant eligibility, integrity, independence, expertise and professional requirements; and (c) the identity of the shareholders or of the Beneficial Ownership who have submitted the lists and of the percentage of voting rights attaching to the shares held by them.

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Each shareholder can only vote for one slate of proposed directors, and such vote refers to the whole slate and, therefore, all the candidates indicated therein, without the possibility of variations, additions or exclusions.

The number of members of the board of directors shall be the same as the number of candidates indicated in the list that obtained the highest number of votes. The proposed directors indicated in the slate that obtained the highest number of votes shall be elected to the board of directors. If more than one slate has obtained the same number of votes, a second ballot shall be held during the same shareholders' meeting; only the slate obtaining the same number of votes shall take part in this second ballot.

In the event that, at the end of the voting, it is ascertained that one or more of the elected directors do not meet the relevant eligibility and integrity requirements, such candidates shall be excluded and, where necessary to ensure the correct composition of the board of directors, replaced in accordance with the following provisions.

In the event that, at the end of the voting, no directors are elected who meet the relevant independence, professional and expertise requirements, a number of candidate starting from the bottom of the slate must be excluded as is necessary to vacate the number of seats that are reserved to candidates who meet such requirements, to be appointed in accordance with the following provisions.

In the event that (a) no slate are submitted by the shareholders, (b) only one slate is submitted and this slate does not obtain the required majority of votes, (c) the number of elected directors is lower than nine, (d) only a number of directors, not the whole board, are to be appointed, or (e) it is not otherwise possible for any reason to appoint the board of directors following the above described procedure, the directors shall be appointed by the shareholders' meeting without applying the slate voting mechanism, without prejudice to the obligation to ensure the correct composition of the board of directors and of the management control committee as required by law and the articles of association.

In the event that one or more directors cease to hold office during their term of office, the board of directors shall replace them with directors who meet the eligibility and integrity requirements and, where necessary to ensure the regular composition of the board of directors and of the management control committee, the independence, professional and expertise requirements provided by applicable law and the articles of association. To this end, the provisions of article 2386, paragraphs 1, 2 and 3, of the Italian Civil Code shall apply, without prejudice to the provisions of article 2409-*octiesdecies*, paragraph 4, of the Italian Civil Code and the provisions of the articles of association concerning the replacement of members of the management control committee.

If, following a director's loss of the independence requirements and/or the independence and professional requirements set out in the articles of association, the board of directors and/or the management control committee are no longer compliant with the articles of association's provisions, the director who no longer meets the aforementioned requirements must cease to be a director and be replaced.

The shareholders' meeting establishes the compensation of the directors for their office as members of the board of directors, at the time of their appointment. The directors shall also be entitled to reimbursement of expenses incurred in the performance of their duties.

The shareholders' meeting may also determine an aggregate amount for the compensation of all directors, including those holding specific functions, to be allocated by the board of directors.

The board of directors may provide for additional compensation for the directors entrusted with specific functions, which may consist of a fixed part and a variable part, correlated to the achievement of certain objectives, or consist of the right to subscribe for Ordinary Shares or other financial instruments of the Company at a predetermined price.

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Furthermore, the shareholders' meeting shall establish the fixed compensation of the chairman and the members of the control management committee for their entire term of office, at the time of their appointment. If the shareholders' meeting does not do so, the compensation of the chairman and the members of the control management committee shall be established by the board of directors.

Liquidation.

The Company shall be wound up in the cases provided for by the Italian law.

In any case of winding-up of the Company, the extraordinary shareholders' meeting shall determine the manner of liquidation and appoint one or more liquidators, determining their powers and remuneration, pursuant to article 2487 of the Italian Civil Code.

Shareholders agreements.

The shareholders' agreements must be communicated to the Company and declared before each shareholders' meeting. In case of failure to comply with these requirements, the voting rights attaching to the relevant Shares cannot be exercised and any resolutions approved due to the favorable vote of such Shares can be voided.

Material Differences in Italian law and our Articles of Association and Delaware Law

The provisions of the Italian Civil Code applicable to companies that are listed on a regulated market (*società che fanno ricorso al mercato del capitale di rischio*) differ from laws applicable to U.S. corporations and their shareholders. Set forth below is a summary of certain differences between the provisions of the Italian Civil Code applicable to companies that are listed on a regulated market (*società che fanno ricorso al mercato del capitale di rischio*) and the General Corporation Law of the State of Delaware relating to shareholders' rights and protections. This summary is not intended to be a complete discussion of the respective rights and it is qualified in its entirety by reference to the laws of the Republic of Italy and of the State of Delaware.

Items

Number of Directors

Republic of Italy

Under Italian law, the board of directors is appointed by the ordinary shareholders' meeting of the corporation, for the period established at the time of appointment, which cannot exceed three financial years.

The number of directors is determined by the articles of association or, if only a minimum and a maximum number of directors is provided, by the shareholders' meeting.

For corporations adopting the one-tier board system, the board of directors appoints among its members the audit committee which is composed of at least 3 directors.

The board of directors appoints the chairman among its members, if not appointed by the shareholders' meeting.

A director may be reappointed for successive terms.

State of Delaware

Under Delaware law, a corporation must have at least one director and the number of directors shall be fixed by or in the manner provided in the By-Laws unless the certificate of incorporation fixes the number of directors, in which case a change in the number shall be made only by amendment of the certificate of incorporation.

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<u>Items</u>	<u>Republic of Italy</u>	<u>State of Delaware</u>
Removal of Directors	<p>Under Italian law, directors may be removed from office at any time by the shareholders' meeting. A director that is removed without cause may have a claim for damages against the corporation.</p> <p>Directors may resign at any time by written notice to the board of directors and to the chairman of the audit committee.</p>	<p>Under Delaware law, any director or the entire board of directors may be removed, with or without cause, by the holders of a majority of the shares entitled to vote at an election of directors, except (i) unless the certificate of incorporation provides otherwise, in the case of a corporation whose board of directors is classified, shareholders may effect such removal only for cause, or (ii) in the case of a corporation having cumulative voting, if less than the entire board of directors is to be removed, no director may be removed without cause if the votes cast against his removal would be sufficient to elect him if then cumulatively voted at an election of the entire board of directors, or, if there are classes of directors, at an election of the class of directors of which he/she is a part.</p>
Vacancies on the Board of Directors	<p>Under Italian law, vacancies arising from resignation, removal, death, or loss of the required legal capabilities or independence requirements of directors shall be filled by a resolution of the board of directors, with the approval of the audit committee. The newly appointed directors shall serve until the next ordinary shareholders' meeting, by which they may be confirmed or substituted. In case of resignation, removal, death, or loss of the required legal capabilities or of the independence requirements of/by more than half of the directors originally appointed by the shareholders' meeting, the remaining directors must call an ordinary shareholders' meeting promptly to appoint as many directors as necessary to fill the vacancies and until such vacancies are so filled the resigning directors, if any, remain temporarily in office ("<i>in prorogatio</i>").</p>	<p>Under Delaware law, vacancies and newly created directorships may be filled by a majority of the directors then in office (even though less than a quorum) or by a sole remaining director unless (i) otherwise provided in the certificate of incorporation or By-laws of the corporation or (ii) the certificate of incorporation directs that a particular class of stock is to elect such director, in which case a majority of the other directors elected by such class, or a sole remaining director elected by such class, will fill such vacancy.</p>
Annual General Meeting	<p>Under Italian law, shareholders' meetings can be either ordinary or extraordinary.</p> <p>The ordinary shareholders' meeting of corporations adopting the one-tier board system, <i>inter alia</i>,</p>	<p>Under Delaware law, the annual meeting of stockholders shall be held at such place, on such date and at such time as may be designated from time to time by the board of directors or as provided in</p>

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<u>Items</u>	<u>Republic of Italy</u>	<u>State of Delaware</u>
	<ul style="list-style-type: none">• approves the corporation's financial statements;• appoints and removes the directors;• appoints external auditors;• determines the basic compensation of directors and of external auditors;• resolves on the initiation of a liability action against the company's directors• resolves on the authorizations, if any, required by the articles of association for carrying out certain transactions. <p>Ordinary shareholders' meeting must be convened at least once a year within the term established by the articles of association and in any case not later than 120 days after the end of the financial year.</p> <p>Such term may be extended to up to 180 days after the end of the financial year, if the corporation is bound by law to draw up consolidated financial statements or if particular circumstances concerning its structure or its purposes so require.</p>	the certificate of incorporation or by the By-Laws.
Special Meeting	Under Italian law the special shareholders' meeting (also referred to as "extraordinary meeting"), inter alia, (i) resolves on amendments to the articles of association; (ii) appoints, replaces and sets forth the powers of liquidators; and (iii) resolves on any other matter assigned to it by law.	Under Delaware law, special meetings of the stockholders may be called by the board of directors or by such person or persons as may be authorized by the certificate of incorporation or by the By-Laws.
Location of the General Meeting	Shareholders' meetings may be held in the municipality where the corporation has its registered office or in the locations determined by the board of directors in compliance with the provisions of the articles of association. If so permitted by the articles of association shareholders' meeting may be also held via teleconference.	Shareholder meetings may be held within or outside the State of Delaware and may be held virtually if so permitted in accordance with the certificate of incorporation or the By-Laws.
Action by Written Consent	Actions required under Italian law to be taken by a meeting of shareholders may not be taken by the shareholders without a meeting.	Any action required to be taken by a meeting of shareholders may be taken without a meeting if a consent for such action is in writing and is signed by shareholders having not less than the minimum number of votes that would be necessary to authorize or take such action at a meeting at which all shares entitled to vote thereon were present and voted.

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<u>Items</u>	<u>Republic of Italy</u>	<u>State of Delaware</u>
Notice of General Meeting	<p>Under Italian law, a shareholders' meeting is convened by the board of directors by means of a written notice containing the date, time and place of the meeting and a list of the items on the agenda.</p> <p>The notice must be published in the Official Gazette of the Italian Republic or in at least one daily newspaper indicated in the articles of incorporation at least 15 days before the date set for the meeting. The articles of association may also provide for additional requirements, such as the publication of the notice on the website of the corporation.</p> <p>Unless otherwise provided by the articles of association, the notice of a shareholders' meeting may specify two or more meeting dates for an ordinary or extraordinary shareholders' meeting.</p>	<p>Under Delaware law, unless otherwise provided in the certificate of incorporation or By-Laws, written notice of any meeting of the stockholders must be given to each stockholder entitled to vote at the meeting not less than 10 and no more than 60 days before the date of the meeting and shall specify the place, date, hour, and purpose or purposes of the meeting.</p>
Quorum	<p>Unless otherwise provided for by the articles of association, ordinary shareholders' meetings are validly held, in a single call, irrespective of the percentage of the voting share capital present at the meeting and resolutions are validly passed with the majority (<i>i.e.</i>, 50%+1) of the voting share capital present at the meeting.</p> <p>The Company's articles of association may provide that ordinary shareholders' meetings are held in multiple calls. In such case, unless higher majorities are provided for by the articles of association with regard to certain resolutions, (i) on first call, ordinary shareholders' meetings are validly held if the majority of the voting share capital is present at the meeting and resolutions are validly passed with the majority (<i>i.e.</i>, 50%+1) of the voting share capital present at the meeting, and (ii) on second call, and in any subsequent calls, are validly held irrespective of the percentage of the voting share capital present at the meeting and resolutions are validly passed with the majority (<i>i.e.</i>, 50%+1) of the voting share capital present at the meeting.</p>	<p>The certificate of incorporation or By-Laws may specify the number of shares, the holders of which shall be present or represented by proxy at any meeting in order to constitute a quorum, but in no event shall a quorum consist of less than one third of the shares entitled to vote at the meeting. In the absence of such specification in the certificate of incorporation or By-Laws, a majority of the shares entitled to vote, present in person or represented by proxy, shall constitute a quorum at a meeting of stockholders.</p>

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<u>Items</u>	<u>Republic of Italy</u>	<u>State of Delaware</u>
	<p>Unless otherwise provided by the company's articles of association, extraordinary shareholders' meetings are validly held, in a single call, if shareholders representing at least one fifth of the voting share capital is present at the meeting and resolutions are validly passed with the favorable vote of at least two thirds of the voting share capital present at the meeting.</p> <p>The articles of association may provide that extraordinary shareholders' meetings are held in multiple calls. In such case, unless higher majorities are provided by the articles of association, (i) on first call, extraordinary shareholders' meetings are validly held if the majority (<i>i.e.</i>, 50%+1) of the voting share capital is present at the meeting and resolutions are validly passed with the favorable vote of at least two thirds of the voting share capital present at the meeting; (ii) on second call, extraordinary shareholders' meetings are validly held if more than one third of the voting share capital is present at the meeting and resolutions are validly passed with the favorable vote of at least two thirds of the voting share capital present at the meeting, (iii) in subsequent calls, extraordinary shareholders' meetings are validly held if shareholders representing at least one fifth of the voting share capital is present at the meeting and resolutions are validly passed with the favorable vote of at least two thirds of the voting share capital present at the meeting.</p>	
Proxy	<p>A shareholder may designate another person to attend, speak and vote at the shareholders' meetings of the corporation on such shareholder's behalf by way of a written proxy. By means of each proxy, a shareholder may confer to the relevant attorneys the power to attend, speak and vote to a single shareholders' meeting. The proxy must include the names of the attorneys and of the substitutes, if any. A shareholder may not appoint as proxy-</p>	<p>Under Delaware law, at any meeting of stockholders, a stockholder may designate another person to act for such stockholder by proxy, but no such proxy shall be voted or acted upon after three years from its date, unless the proxy provides for a longer period. A director of a Delaware corporation may not issue a proxy representing the director's voting rights as a director.</p>

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<u>Items</u>	<u>Republic of Italy</u>	<u>State of Delaware</u>
	<p>holder directors or employees of the corporation or of companies controlled by the latter.</p> <p>A single proxy-holder may not hold power of attorney for a maximum number of shareholders comprised between 20 and 200, depending on the amount of the company's corporate capital.</p> <p>A director may not issue a proxy to confer to another person his/her voting rights as a director.</p>	
Preemptive Rights	<p>Pursuant to Italian law, shareholders are entitled to subscribe for newly issued shares in proportion to their respective shareholdings.</p> <p>Subject to certain conditions, such pre-emptive rights may be waived or limited by the articles of associations (up to 10 percent of the existing corporate capital) or by a resolution of the extraordinary shareholders' meeting.</p> <p>In such event, the proposal concerning the issuance of new shares must be justified by the board of directors and the relevant subscription price must be determined based on the value of the consolidated net worth of the corporation. External auditors of the corporation must issue an opinion on the fairness of the newly issued shares' subscription price.</p> <p>Pre-emptive rights may also be limited with respect to newly issued shares when these are offered for subscription by employees of the corporation or its subsidiaries or parent companies.</p>	<p>Under Delaware law, shareholders have no preemptive rights to subscribe to additional issues of stock or to any security convertible into such stock unless, and except to the extent that, such rights are expressly provided for in the certificate of incorporation.</p>
Authority to allot	<p>The extraordinary shareholders' meeting may increase the share capital and issue new shares (i) to be subscribed by the current shareholders or third parties for a consideration or (ii) by allotting the newly issued shares to the current shareholders for no consideration, provided, in such latter case, that there are sufficient available reserves to cover such newly issued shares, the share capital is covered by the existing own funds of the corporation.</p>	<p>Under Delaware law, if the corporation's charter or certificate of incorporation so provides, the board of directors has the power to authorize the issuance of stock. It may authorize capital stock to be issued for consideration consisting of cash, any tangible or intangible property or any benefit to the corporation or any combination thereof. It may determine the amount of such consideration by approving a formula. In the absence of actual fraud in the transaction, the</p>

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<u>Items</u>	<u>Republic of Italy</u>	<u>State of Delaware</u>
	<p>The extraordinary shareholders' meeting may delegate the power to increase the share capital of the corporation and/or issue new shares to the board of directors up to a specified amount and for a maximum period of 5 years since the date of such delegation.</p> <p>In case new shares are issued for cash consideration, the relevant resolution may be executed upon subscription of the new shares and payment of at least 25 per cent of their nominal value and the entire share premium by the subscribers.</p>	<p>judgment of the directors as to the value of such consideration is conclusive.</p>
Liability of Directors and Officers	<p>Directors of the corporation may be held liable towards the corporation, the creditors of the corporation or single shareholders or creditors for any damage caused to them in consequence of a breach of the directors' general or specific duties and obligations.</p> <p>Any provision, whether contained in the corporation's articles of association or any contract or otherwise, that purports to exempt directors in connection with breach of duty in relation to the corporation may not be enforceable.</p> <p>Apart from insolvency or special circumstances, a judicial action for damages may be brought against the directors only by the corporation (upon resolution of an ordinary shareholders' meeting), one or more shareholders owning at least 2.5 per cent of the share capital, or by single shareholders or creditors (only in case of damages directly suffered by the latter), as the case may be.</p> <p>The corporation may waive or settle actual or potential claims against directors, provided that one or more shareholders owning at least 5 per cent of the share capital do not object to the waiver or settlement.</p>	<p>Under Delaware law, a corporation's certificate of incorporation may include a provision eliminating or limiting the personal liability of a director to the corporation and its stockholders for damages arising from a breach of fiduciary duty as a director. However, no provision can limit the liability of a director for:</p> <ul style="list-style-type: none">• any breach of the director's duty of loyalty to the corporation or its stockholders;• acts or omissions not in good faith or that involve intentional misconduct or a knowing violation of law;• intentional or negligent payment of unlawful dividends or stock purchases or redemptions; or• any transaction from which the director derives an improper personal benefit.
Voting Rights	<p>Generally, each shareholder is entitled to one vote for each share held by such shareholder at all shareholders' meetings of the corporation.</p>	<p>Delaware law provides that, unless otherwise provided in the certificate of incorporation, each stockholder is entitled to one vote for each share of capital stock held by such stockholder.</p>

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<u>Items</u>	<u>Republic of Italy</u>	<u>State of Delaware</u>
	<p>The articles of association may provide that certain share classes carry no, limited, contingent or multiple (up to 3 votes per share) voting rights.</p>	
Shareholder Vote on Certain Transactions	<p>Resolutions approving any merger or demerger of the corporation require the approval of the board of directors and the approval of the extraordinary shareholders' meeting of the corporation (please refer to paragraph "Quorum" above for further details).</p> <p>The articles of association may provide for other transactions to be subject to the authorization of the ordinary shareholders' meeting of the corporation. In such event, unless otherwise provided by the articles of association, the relevant transaction must be approved with the favorable vote of the ordinary shareholders' meeting (please refer to paragraph "Quorum" above for further details).</p>	<p>Generally, under Delaware law, unless the certificate of incorporation provides for the vote of a larger portion of the stock, completion of a merger, consolidation, sale, lease or exchange of all or substantially all of a corporation's assets or dissolution requires:</p> <ul style="list-style-type: none">• the approval of the board of directors; and• approval by the vote of the holders of a majority of the outstanding stock or, if the certificate of incorporation provides for more or less than one vote per share, a majority of the votes of the outstanding stock of a corporation entitled to vote on the matter.
Standard of Conduct for Directors	<p>Directors have a general duty to act with care, without self-interest and on a well-informed basis.</p> <p>The applicable standard of conduct is determined, on a case-by-case basis, taking into account the characteristics of the corporation, the specific tasks and responsibilities conferred to the single directors, and the personal skills of the latter.</p> <p>In addition, directors have numerous specific duties and obligations, such as, inter alia:</p> <ul style="list-style-type: none">• keeping the corporation's books, records and other databases (including the shareholders' register) in such a manner that the corporation's rights and obligations may be ascertained from the interested parties at all times;• preparing the corporation's annual financial statements according with the applicable accounting principles and filing them with the Companies' Register on time;	<p>Delaware law does not contain specific provisions setting forth the standard of conduct of a director. The scope of the fiduciary duties of directors is generally determined by the courts of the State of Delaware. In general, directors have a duty to act without self-interest, on a well-informed basis and in a manner they reasonably believe to be in the best interest of the stockholders.</p> <p>Directors of a Delaware corporation owe fiduciary duties of care and loyalty to the corporation and to its shareholders. The duty of care generally requires that a director act in good faith, with the care that an ordinarily prudent person would exercise under similar circumstances. Under this duty, a director must inform himself of all material information reasonably available regarding a significant transaction. The duty of loyalty requires that a director act in a manner he/she reasonably believes to be in the best interests of the corporation. He/she must not use his corporate position for personal gain or advantage. In general, but subject</p>

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Items	Republic of Italy	State of Delaware
	<ul style="list-style-type: none"> • registering the corporation with the Companies' Register and keeping the registered information up to date; • convening annually or when necessary or required by one or more shareholders holding at least 5 per cent of the corporate capital, the ordinary shareholders' meetings; and • monitoring the own funds and financial position of the corporation and initiate the actions or procedures contemplated by the law in case of (i) losses entailing the reduction of the share capital of the corporation below the threshold of two thirds of the share capital or (ii) income, asset or financial unbalances having certain characteristics. 	<p>to certain exceptions, actions of a director are presumed to have been made on an informed basis, in good faith and in the honest belief that the action taken was in the best interests of the corporation. However, this presumption may be rebutted by evidence of a breach of one of the fiduciary duties. Delaware courts have also imposed a heightened standard of conduct upon directors of a Delaware corporation who take any action designed to defeat a threatened change in control of the corporation.</p> <p>In addition, under Delaware law, when the board of directors of a Delaware corporation approves the sale or break-up of a corporation, the board of directors may, in certain circumstances, have a duty to obtain the highest value reasonably available to the shareholders.</p>
<p>Indemnification of Directors and Officers</p>	<p>Corporations may enter into indemnity agreements (<i>patti di manleva</i>) with directors, according to which the latter are kept harmless from the liabilities arising from the acts they carried out during their office.</p> <p>Further, when directors resign from their office, corporations may issue indemnification letters in their favor.</p>	<p>A corporation may indemnify a director or officer of the corporation against expenses (including attorneys' fees), judgments, fines and amounts paid in settlement actually and reasonably incurred in defense of an action, suit or proceeding by reason of such position if (i) such director or officer acted in good faith and in a manner he reasonably believed to be in or not opposed to the best interests of the corporation and (ii) with respect to any criminal action or proceeding, such director or officer had no reasonable cause to believe his conduct was unlawful.</p>
<p>Shareholder Litigation</p>	<p>Under Italian law, liability actions against directors may be brought by the corporation following a resolution of the ordinary shareholders' meeting.</p> <p>The statute of limitation for this action is equal to five years from the termination of the relevant director's appointment.</p> <p>The approval of the liability action by the shareholders' meeting implies the removal from office of the director against whom it</p>	<p>Under Delaware law, a stockholder may initiate a derivative action to enforce a right of a corporation if the corporation fails to enforce the right itself. The complaint must:</p> <ul style="list-style-type: none"> • state that the plaintiff was a stockholder at the time of the transaction of which the plaintiff complains or that the plaintiff's shares thereafter devolved on the plaintiff by operation of law; and

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<u>Items</u>	<u>Republic of Italy</u>	<u>State of Delaware</u>
	<p>is proposed—if the latter is still in office—provided that it is taken with the favorable vote of at least 20 per cent of the share capital.</p> <p>The corporation may waive the exercise of the liability action and may settle, provided that the waiver and the settlement are approved by a resolution of the ordinary shareholders' meeting, and provided that there is no vote against by a minority of shareholders representing at least 5 per cent of the share capital.</p> <p>Liability actions may also be brought by shareholders holding at least 2.5 per cent of the share capital or the lower amount set forth in the corporation's articles of association.</p> <p>The shareholders who have acted may waive or settle the action; any consideration for the waiver or settlement shall inure to the benefit of the corporation.</p>	<ul style="list-style-type: none">• allege with particularity the efforts made by the plaintiff to obtain the action the plaintiff desires from the directors and the reasons for the plaintiff's failure to obtain the action; or• state the reasons for not making the effort. <p>Additionally, the plaintiff must remain a stockholder through the duration of the derivative suit. The action will not be dismissed or compromised without the approval of the Delaware Court of Chancery.</p>
Amendment of the certificate of incorporation	<p>Certificate of incorporation is not a separate document from the articles of association and, as such, is not separately amended.</p>	<p>Under Delaware law, generally a corporation may amend its certificate of incorporation if:</p> <ul style="list-style-type: none">• its board of directors has adopted a resolution setting forth the amendment proposed and declared its advisability; and• the amendment is adopted by the affirmative votes of a majority (or greater percentage as may be specified by the corporation) of the outstanding shares entitled to vote on the amendment and a majority (or greater percentage as may be specified by the corporation) of the outstanding shares of each class or series of stock, if any, entitled to vote on the amendment as a class or series.

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<u>Items</u>	<u>Republic of Italy</u>	<u>State of Delaware</u>
Amendment of By-Laws /Article of Association	<p>Under Italian law, the extraordinary shareholders' meeting must resolve upon any amendments to the corporation's articles of association, which amendments must also be filed with the Companies' Register. The articles of association may provide for the board of directors' power to carry out other amendments to the corporation's articles of association, as to, inter alia, resolutions regarding the setting-up or closure of the corporation's branch office, simplified mergers (e.g., a merger in which the merging corporation owns all or at least 90% of the share capital of the merged corporation), the indication of whom among the directors has the power to represent the corporation.</p> <p>Upon each of the amendments to the corporation's articles of association, the up-to-date version must be filed with the Companies' Register.</p>	<p>Under Delaware law, the stockholders entitled to vote have the power to adopt, amend or repeal By-Laws. A corporation may also confer, in its certificate of incorporation, that power upon the board of directors.</p>
Transactions with Significant Shareholders	<p>Relevant rules are not applicable under Italian law for companies whose shares are not listed on a regulated market in the EU.</p>	<p>Subject to certain exceptions and conditions, a corporation may not enter into a business combination with an interested shareholder for a period of three years from the time the person became an interested shareholder without prior approval from shareholders holding at least 66 2/3% of the corporation's outstanding voting stock which is not owned by such interested shareholder.</p>
Dissenters' Rights of Appraisal	<p>Mergers and demergers' plans to be approved by the board of directors must be based on a fair shares' exchange ratio, to be certified by independent experts, appointed by the court. Such experts must draw up a report on the fairness of the exchange ratio of the shares, stating: a) the method or methods followed in determining the proposed exchange ratio and the values resulting from the application of each such method or methods; b) any valuation difficulties; and c) an opinion on the appropriateness of the methods followed to determine the exchange ratio and the relevant importance attributed to each in determining the value adopted.</p>	<p>Appraisal rights shall be available for the shares of any class or series of stock of a corporation in a merger or consolidation, subject to limited exceptions, such as a merger or consolidation of corporations listed on a national securities exchange in which listed stock is the offered consideration.</p>

SHARES ELIGIBLE FOR FUTURE SALE

Upon completion of this offering, we will have _____ shares outstanding, assuming the underwriters do not exercise their over-allotment option to purchase additional Shares from us. All of the Shares sold in this offering will be freely transferable by persons other than by our “affiliates” without restriction or further registration under the Securities Act. Furthermore, because only a limited number of ordinary shares will be available for sale shortly after this offering due to existing contractual and legal restrictions on resale as described below, there may be sales of substantial amounts of our ordinary shares in the public market after such restrictions lapse. Sales of substantial amounts of our Shares in the public market could adversely affect prevailing market prices of our Shares and our ability to raise equity capital in the future. Prior to this offering, there has been no public market in the United States for our Shares. We intend to apply to list the Shares on the NYSE, but we cannot assure you that a regular trading market will develop in the Shares.

Rule 144

All of our ordinary shares that will be outstanding upon the completion of this offering, other than those Shares sold in this offering, are “restricted securities” as that term is defined in Rule 144 under the Securities Act and may be sold publicly in the United States only if they are subject to an effective registration statement under the Securities Act or pursuant to an exemption from the registration requirement such as those provided by Rule 144 and Rule 701 promulgated under the Securities Act. In general, beginning 90 days after the date of this prospectus, a person (or persons whose shares are aggregated) who at the time of a sale is not, and has not been during the three months preceding the sale, an affiliate of ours and has beneficially owned our restricted securities for at least six months will be entitled to sell the restricted securities without registration under the Securities Act, subject only to the availability of current public information about us, and will be entitled to sell restricted securities beneficially owned for at least one year without restriction. Persons who are our affiliates and have beneficially owned our restricted securities for at least six months may sell a number of restricted securities within any three-month period that does not exceed the greater of the following:

- 1% of the then outstanding ordinary shares of the same class, in the form of Shares or otherwise, which immediately after this offering will equal _____ ordinary shares, assuming the underwriters do not exercise their over-allotment option; or
- the average weekly trading volume of our ordinary shares of the same class during the four calendar weeks preceding the date on which notice of the sale is filed with the SEC on Form 144 with respect to the sale.

provided, in each case, that we are subject to the Exchange Act periodic reporting requirements for at least three-months before the sale. Sales both by our affiliates and by non-affiliates under Rule 144 are also subject to certain requirements relating to manner of sale, notice and the availability of current public information about us.

Rule 701

In general, under Rule 701 of the Securities Act as currently in effect, each of our employees, consultants or advisors who purchases our ordinary shares from us in connection with a compensatory stock plan or other written agreement executed prior to the completion of this offering is eligible to resell those ordinary shares 90 days after the effective date of this offering in reliance on Rule 701, without having to comply with the holding period requirements or other restrictions contained in Rule 144. The SEC has indicated that Rule 701 will apply to typical share options granted by an issuer before it becomes subject to the reporting requirements of the Exchange Act, along with the shares acquired upon exercise of such options, including exercises after the date of this prospectus. Securities issued in reliance on Rule 701 are restricted securities and, subject to the contractual restrictions described below, beginning 90 days after the date of this prospectus, may be sold by persons other than “affiliates,” as defined in Rule 144, subject only to the manner of sale provisions of Rule 144 and by “affiliates” under Rule 144 without compliance with its one-year minimum holding period requirement.

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Lock-up Agreements

We, all of our shareholders as of the date of this registration statement, including the Selling Shareholder, our directors and executive officers have agreed, subject to limited exceptions, not to offer, pledge, sell, contract to sell, sell any option or contract to purchase, purchase any option or contract to sell, grant any option, right or warrant to purchase, lend, or otherwise transfer or dispose of, directly or indirectly, or enter into any swap or other agreement that transfers, in whole or in part, any of the economic consequences of ownership of the (whether any such transaction is to be settled by delivery of Shares or such other securities, in cash or otherwise) for a period of 180 days after the date of this prospectus, subject to limited exceptions, without the prior written consent of the underwriters.

Registration Rights Agreement

Upon completion of this offering, we and certain of our existing shareholders will enter into the Registration Rights Agreement. The Registration Rights Agreement will provide such shareholders certain registration rights relating to our ordinary shares held by them, subject to customary restrictions and exceptions. Registration of such registrable securities would result in registration of Shares under the Securities Act and would result in these Shares becoming freely tradable without restriction under the Securities Act immediately upon the effectiveness of the registration, except for Shares purchased by affiliates.

Regulation S

Regulation S provides generally that sales made in offshore transactions are not subject to the registration or prospectus-delivery requirements of the Securities Act.

INCOME TAX CONSIDERATIONS

The following summary of Italian and U.S. federal income tax considerations of an investment in our ordinary shares is based upon laws and relevant interpretations thereof in effect as of the date of this registration statement, all of which are subject to change. This summary does not deal with all possible tax considerations relating to an investment in our ordinary shares, such as the tax considerations under U.S. state and local tax laws or under the tax laws of jurisdictions other than Italy and the United States.

Italian Taxation

This section describes solely the material Italian tax consequences of acquiring, holding and disposing of the Shares. It does not consider every aspect of Italian taxation that may be relevant to a particular holder of Shares in special circumstances or who is subject to special treatment under applicable law, and it is not intended to be applicable in all respects to all classes of investors.

Shareholders and any potential prospective investors should consult their own tax advisors regarding the Italian tax consequences of acquiring, holding and disposing of Shares in their particular circumstances and should investigate the nature and the origin of the amounts received as distributions in connection with the Shares (dividends or reserves).

Where in this section English terms and expressions are used to refer to Italian concepts, the meaning to be given to these terms and expressions shall be the meaning to be given to the equivalent Italian concepts under Italian tax law. This summary assumes that Shares will be listed on a regulated market as defined under the interpretation of the Italian tax authorities. This summary also assumes that Stevanato is organized, and that the business will be conducted, in the manner outlined in this prospectus. A change to the organizational structure or to the manner in which Stevanato conducts its business may invalidate the contents of this section, which will not be updated to reflect any such change.

This summary is based on the tax laws of the Republic of Italy and published case law / practice (unpublished case law / practice is not included) as it stands at the date of this prospectus. The law upon which this description is based is subject to change, potentially with retroactive effect. Any such change may invalidate the contents of this description, which will not be updated to reflect this change.

Definitions

For purposes of this section of this offering circular, the terms defined have the meaning described below.

References to “**CITA**” are to Presidential Decree No. 917 of December 22, 1986 (the Consolidated Income Tax Act).

References to “**Italian White List**” are to the list of countries and territories allowing a satisfactory exchange of information with Italy (i) currently included in the Italian Ministerial Decree of September 4, 1996, as subsequently amended and supplemented or (ii) once effective in any other decree or regulation that will be issued in the future to provide the list of such countries and territories (and that will replace Ministerial Decree of September 4, 1996), including any country or territory that will be deemed listed therein for the purpose of any interim rule.

References to “**Non-Qualified Shareholdings**” are to shareholdings in companies listed on regulated markets other than Qualified Shareholdings;

References to “**Qualified Shareholdings**” are to shareholdings in companies listed on regulated markets represented by the ownership of shares (other than savings shares), rights or securities through which shares may be acquired which represent overall voting rights exercisable at ordinary shareholders’ meetings of over 2 percent or an interest in the share capital of over 5 percent;

References to “**Transfer of Non-Qualified Shareholdings**” are to transfers of shares (other than savings shares), rights or securities through which shares can be acquired, different from the Transfer of Qualified Shareholdings; and

References to “**Transfer of Qualified Shareholdings**” are to transfers of shares (other than savings shares), rights or securities through which shares can be acquired, which exceed, over a period of twelve months, the threshold for their qualification as Qualified Shareholdings. The 12-month period starts from the date on which the securities and the rights owned represent a percentage of voting rights or interest in the capital exceeding the aforesaid threshold. For rights or securities through which holdings can be acquired, it is considered the percentage of voting rights or interest in the capital potentially attributable to the holdings.

Tax Regime for Dividends

Dividends allocated to the Shares will be subject to the tax treatment ordinarily applicable to dividends paid by joint stock companies resident in Italy for tax purposes.

The following different methods of taxation are provided for the different classes of recipients.

(i) Italian resident individuals

Dividends received by individual shareholders who are resident in Italy for income tax purposes in connection with a Non-Qualified Shareholding, not holding the participation in connection with a business activity, are subject to a final withholding tax (“**WHT**”) at the rate of 26 percent pursuant to the article 27 of Presidential Decree No. 600 of September 29, 1973 (hereinafter “**Decree 600/73**”)—which will be withheld by Stevanato upon payment of the dividend—and do not have to be reported in the shareholders’ annual income tax return.

Dividends paid to individual shareholders who have entrusted the management of their financial assets, including the Shares, to an authorized intermediary and have expressly elected for the discretionary investment portfolio regime (*Regime del Risparmio Gestito*, set forth by article 7 of Legislative Decree No. 461 of November 21, 1997 (“**Decree 461/97**”), as illustrated below) are not subject to WHT, and are included in the computation of the accrued annual increase in value of the managed assets, subject to an ad hoc 26 percent substitute tax withheld by the authorized intermediary pursuant to article 7(4) of Legislative Decree No. 461 of November 21, 1997.

Dividends received by resident individual shareholders, holding the Shares in connection with a business activity, are not subject to WHT, if the individual shareholders declare to the payor before the payment of the dividends that the profits collected are from holdings related to the business activity. Such dividends are partially included in the individual shareholders’ taxable income, subject to personal income tax (“**IRPEF**”) for (i) 58.14 percent of their amount as to dividends paid out of profits realized in the tax years following the one in progress on December 31, 2016, (ii) 49.72 percent of their amount as to dividends paid out of profits realized from the tax year following the one in progress on December 31, 2007 up to the one in progress on December 31, 2016 and (iii) 40 percent of their amounts as to dividends paid out of profits realized in the tax years up to that in progress on December 31, 2007. For these purposes (taxation of the recipient), profits realized in the tax years up to the tax year in progress on December 31, 2007, and then profits realized in the tax years up to the tax year in progress on December 31, 2016 are deemed to be distributed with priority. IRPEF is generally levied at progressive rates ranging from 23 percent to 43 percent, plus local surcharges.

Dividends received by resident individual shareholders not engaged in a business activity, in connection with a Qualified Shareholding not held in the context of the discretionary investment portfolio regime, are subject to the same 26 percent WHT applicable in connection with dividends received on Non-Qualified Shareholding and do not have to be reported in the shareholders’ annual income tax return. However, with

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respect to dividends paid on a Qualified Shareholding out of profits realized in the tax years up to that in progress on December 31, 2017, the previously applicable regime would continue to apply, provided that the distribution of such profits is approved between January 1, 2018 and December 31, 2022. Hence, such dividends would not be subject to any WHT and would be included in the individual shareholder's taxable income according to the rules illustrated above for individual shareholders holding the Shares in connection with a business activity.

(ii) Partnerships (excluding non-commercial partnerships), companies and other commercial entities, which are resident in Italy for tax purposes

Dividends received by partnerships (other than non-commercial partnership) and similar entities as referred to in article 5 of the CITA, as well as to companies or entities as referred to in article 73 (1) sections a) and b) of the CITA, such as joint stock companies, partnerships limited by shares, limited liability companies, public and private entities (other than companies) and trusts whose sole or principal purpose is to carry on a business activity, which are resident in Italy for income tax purposes, are not subject to WHT at source and are included in the recipient's overall taxable income.

In particular, dividends received by:

1. partnerships and similar entities as referred to in article 5 of the TUIR (e.g., *società in nome collettivo* or *società in accomandita semplice*) are partially included in the relevant taxable and then proportionally allocated to the relevant partners on a look-through basis. In particular, such dividends are included for (i) 58.14 percent of their amount as to dividends paid out of profits realized in the tax years following the one in progress on December 31, 2016, (ii) 49.72 percent of their amount as to dividends paid out of profits realized from the tax year following the one in progress on December 31, 2007 up to the one in progress on December 31, 2016, and (iii) 40 percent of their amounts as to dividends paid out of profits realized in the tax years up to that in progress on December 31, 2007. For these purposes (taxation of the recipient), profits realized in the tax years up to the tax year in progress on December 31, 2007, and then profits realized in the tax years up to the tax year in progress on December 31, 2016 are deemed to be distributed with priority;
2. entities subject to IRES as referred to in article 73(1) sections a) and b) of CITA (e.g., commercial and non-commercial entities such as *società per azioni* or *società in accomandita per azioni*), are included in the entities' total taxable income for an amount equal to 5 percent of the received dividend amount and subject to the corporate income tax ("IRES", currently levied at a rate of 24 percent). However, if the recipient is a company applying the international accounting standards (IAS/IFRS), dividends arising from securities accounted for in the financial statements as held for trading purposes only, would be fully included in the recipient's taxable income for IRES purposes.

For some types of businesses and under certain conditions, the dividends received will also be included for 50 percent of their amounts in the taxable income subject to the Regional Tax on Business Activities ("IRAP").

(iii) Italian non-commercial entities

Dividends received by non-commercial entities which are resident in Italy for income tax purposes are not subject to WHT and are included in the recipient's overall taxable income for 50 percent of their amount subject to IRES. However, non-commercial entities should account for a non-distributable reserve equal to IRES that would have been paid had the exempt portion of dividend been subject to tax.

(iv) Exempt and "excluded" entities resident in Italy for tax purposes

Dividends received by Italian residents exempt from IRES are generally subject to WHT at a rate of 26 percent. No Italian tax is levied at source on Italian entities that are excluded from income taxation pursuant to article 74(1) of the CITA.

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(v) Italian pension funds and OICR (other than real estate investment funds or real estate SICAF)

Dividends received by Italian pension funds established pursuant to article 17 of Legislative Decree No. 252 of December 5, 2005 are not subject to WHT and are included in the annual net accrued results of the pension fund, which is subject to a substitute tax of 20 percent. Subject to certain limitations and requirements (including a minimum holding period), dividends received by certain pension funds, not in connection with a Qualified Shareholding, may be exempt from any taxation if the shares meet the requirements set by article 1(88-114) of Law No. 132 of December 11, 2016 (**Italian Budget Law for 2017**).

Dividends received by Italian undertakings for collective investment of saving income (OICR) and Luxembourg based OICR which have already been authorized for sale in Italy, subject to supervision, other than real estate investment funds and by Italian investment companies with variable or fixed capital (SICAV and SICAF), are not subject to WHT. Dividends received by the aforementioned investment funds are not subject to tax at the level of such entities pursuant to article 73(5-quinquies) of the CITA.

They are generally subject to taxation upon the investor at the time of payment or when the units of the aforementioned investment funds are transferred or redeemed.

(vi) Italian real estate investment funds and real estate SICAF

Dividends received by Italian-resident real estate investment funds established pursuant to article 37 of Legislative Decree No. 58 of 1998, and article 14-bis of Law No. 86 of January 25, 1994, and by Italian real estate SICAF are not subject to WHT pursuant to Law Decree No. 351 of September 25, 2001.

In some circumstances, the income realized by an Italian non-institutional real estate investment funds may be attributed to their non-institutional investors (thus being included in their income taxable in Italy) holding an investment of more than 5 percent of the fund assets.

(vii) Non-Italian resident shareholders holding the Shares through a permanent establishment in Italy

No Italian WHT at source is levied on dividends paid to non-resident persons that hold the Shares through a permanent establishment in Italy to which the Shares are effectively connected. Only 5 percent of the dividends are included in the overall income subject to IRES, unless the Shares are booked as shares held for trading by holders applying the international accounting standards (IAS/IFRS). In this case, dividends would be fully included in the recipient's taxable income for IRES purposes.

For some types of businesses and under certain conditions, dividends are also included in the net value of production, which is subject to IRAP.

(viii) Non-Italian resident shareholders not holding the Shares through a permanent establishment in Italy

A WHT at a rate of 26 percent is generally levied on dividends paid to non-resident persons that do not have a permanent establishment in Italy to which the Shares are effectively connected.

Subject to a specific application that must be submitted to the Italian tax authorities under the terms and conditions provided by law non-resident holders are entitled to a tax relief (in the form of a refund), which cannot be greater than 11/26 (eleven twenty-sixths) of the tax levied in Italy, if they can demonstrate that they have paid final tax abroad on the same profits.

As an alternative to the tax relief described above, persons resident in Countries that have a double tax treaty in force with Italy may request that the WHT on dividends be levied at the (reduced) rate provided under the applicable double tax treaty. Under article 10 of the Italy-U.S. double tax treaty (a) treaty entitled U.S.

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resident shareholders can generally benefit from a reduced WHT rate on dividends equal to 15 percent, (b) treaty entitled U.S. resident companies can benefit, under certain conditions, from a reduced WHT rate on dividends equal to 5 percent, and (c) certain qualified U.S. governmental entities are entitled, under certain conditions, to a full exemption from WHT on dividends.

The domestic WHT rate on dividends is 1.2 percent (and not 26 percent) if the recipients and beneficial owners of the dividends are companies or entities that are (a) resident for tax purposes in an EU Member State or in a State that is party to the European Economic Area Agreement (“EEA Member State”) and is included in the Italian White List and (b) subject to corporate income tax in such State. These companies and entities are not entitled to the tax relief described above.

The domestic WHT rate on dividends is 11 percent (and not 26 percent) if the recipients and beneficial owners of the dividends are pension funds that are set up in an EU Member States or an EEA Member State included in the Italian White List. These pension funds are not entitled to the tax relief described above.

Moreover, article 1(631-632) of Law No. 178 of December 30, 2020 (“**2021 Budget Law**”) has introduced favorable tax regime applicable to certain for undertakings for collective investment (“UCIs”) established outside of Italy according to which dividends derived from shareholdings in Italian tax resident companies are not subject to taxation in Italy, if realized by: (i) foreign UCIs compliant with Directive 2009/65/EC (UCITS Directive), or (ii) foreign UCIs (not compliant with Directive 2009/65/EC) established in an EU Member State or EEA Member State allowing for an adequate exchange of information for tax purposes and whose manager is subject to regulatory supervision in the Country where it is established pursuant to Directive 2011/61/EU (AIFM Directive).

Under article 27-bis of Decree 600/73, which implemented in Italy Directive 435/90/EEC of July 23, 1990, then recast in EU Directive 2011/96 of November 30, 2011 (the “**Parent-Subsidiary Directive**”), a company is entitled to a full refund of the WHT levied on the dividends if it (a) has one of the legal forms provided for in the appendix to the Parent-Subsidiary Directive, (b) is resident for tax purposes in an EU Member State without being considered to be resident outside the EU according to a double tax treaty signed with a non-EU country, (b) is subject in the Country of residence to one of the taxes indicated in the appendix to the Parent-Subsidiary Directive with no possibility of benefiting from optional or exemption regimes that have no territorial or time limitations and (d) directly holds Shares that represent an interest in the issued and outstanding capital of Stevanato of no less than 10 percent for an uninterrupted period of at least one year. If these conditions are met, and as an alternative to submitting a refund request after the dividend distribution, the nonresident company may request that no tax be levied at the time the dividends are paid, provided that (x) the 1-year holding period under condition (d) above has already run and (y) the non-resident company promptly submits proper documentation. EU resident companies that are controlled directly or indirectly by persons that are not resident in a EU Member State may request the refund or the direct withholding exemption only if the EU resident companies prove that they do not hold the Shares for the sole or primary purpose of benefiting from the Parent-Subsidiary Directive.

The application of the above-described tax relief, WHT reduction under the double tax treaties or WHT exemption, is subject to conditions required under the applicable laws and/or treaties, which may vary depending on the case, as well as to the fulfillment by the shareholders of certain formalities, such as the timely provision to the withholding tax agent of *affidavits*, self-statements and tax residence certificates. In this respect, shareholders should consult with their own independent tax advisors to determine whether they are eligible for, and how to obtain, such tax relief, WHT reductions or exemption.

Distributions of Certain Capital Reserves

Special rules apply to the distribution of certain capital reserves, including reserves or funds created with share offerings’ premiums, adjusted interest paid by subscribers of shares, capital contributions, capital account payments made by shareholders or tax-exempt monetary revaluation funds. Under certain circumstances, such

distribution may trigger taxable income in the hands of the recipients depending on the existence of current profits or outstanding profit reserves of the distributing company at the time of the distribution, and on the actual nature of the reserves so distributed. The application of such rules may also have an impact on the tax basis of the shares and the characterization of the taxable income received by the recipients as well as the tax regime applicable to it. Non-Italian resident shareholders may be subject to tax in Italy as a result of the distribution of such reserves pursuant to the same tax regime applicable to dividends as described at section “*Tax Regime for Dividends*” above. Prospective investors should consult their advisers in case any distributions of such capital reserves occur.

Tax Regime for Capital Gains Realized Upon Transfer of Shares

(i) Italian resident individuals not carrying out business activities

Capital gains, other than those realized in connection with the carrying out of a business activity, realized by individuals resident in Italy for tax purposes upon transfer for consideration of shares are subject to the same tax regime whether they are realized upon Transfer of Qualified Shareholdings or Transfer of Non-Qualified Shareholdings.

In particular, such capital gains are subject to substitute tax at a rate of 26 percent. The taxpayer may opt for one of the following three regimes:

- a) **Taxation under tax return regime** (“*regime della dichiarazione*”). Under the tax return regime, which is the standard regime for taxation of capital gains realized by Italian resident individuals not carrying out a business activity, a 26 percent substitute tax on capital gains will be chargeable, on a cumulative basis, on all capital gains, net of any relevant incurred capital loss of the same nature. The mentioned substitute tax must be paid within the deadline for the payment of the balance income tax due on the basis of the tax return. Capital losses in excess of capital gains may be carried forward against capital gains of the same nature realized in the following four years, provided that such capital losses are reported in the tax return of the year when they were realized. The tax return method is mandatory in the event that the taxpayer does not choose one of the two alternative regimes mentioned in (b) and (c) below.
- b) **Non-discretionary investment portfolio** (“*risparmio amministrato*”) regime (optional). Pursuant to article 6 of Decree 461/97, Italian resident individuals holding Shares otherwise than in connection with business activity may elect to pay 26 percent substitute tax, separately on capital gains realized on each transfer of the Shares. Such separate taxation of capital gains is allowed provided (i) the Shares being deposited with Italian banks, SIMs or certain authorized financial intermediaries; and (ii) an express election by the relevant shareholder for the *risparmio amministrato* regime being made in writing in due time. Under the *risparmio amministrato* regime, the financial intermediary is responsible for accounting for the due substitute tax in respect of capital gains realized on each transfer of the Shares (as well as in respect of capital gains realized at revocation of its mandate), net of any relevant incurred capital loss of the same nature. Then the intermediary is required to pay the due amount of tax to the Italian tax authorities on behalf of the taxpayer, by deducting a corresponding amount from proceeds to be credited to the shareholder or using funds provided by the shareholder for this purpose. Under the *risparmio amministrato* regime, where a transfer of the Shares results in capital loss, such loss may be deducted from capital gains of the same nature subsequently realized within the same relationship of deposit in the same tax year or in the following tax years up to the fourth. Under the *risparmio amministrato* regime, the shareholder is not required to declare capital gains in its annual tax return.
- c) **Discretionary investment portfolio** (“*risparmio gestito*”) regime (optional). Pursuant to article 7 of Decree 461/97, any capital gains accrued on Shares held otherwise than in connection with business activity by Italian resident individuals who have entrusted the management of their financial assets, including the Shares, to an authorized intermediary and have elected for the *risparmio gestito* regime

will be included in the computation of the annual increase in value of the accrued managed assets result, even if not actually received, at year end, which is subject to a 26 percent substitute tax to be applied on behalf of the taxpayer by the managing authorized intermediary. Under the *risparmio gestito* regime, any depreciation of the managed assets accrued at year end may be carried forward against increase in value of the managed assets accrued in any of the four following tax years. Under the *risparmio gestito* regime, the shareholder is not required to report capital gains realized in its annual tax return.

(ii) Italian resident individuals shareholders holding the Shares in connection with a business activity and partnerships and similar entities (excluding non-commercial partnerships)

Capital gains realized by partnerships and similar entities or Italian residents on the sale or disposal of the Shares held in connection with a business activity, are included in the recipients' overall taxable income for the entire amount in the tax year in which they are realized, subject to income tax at ordinary rates. However, if the conditions indicated in the following paragraph for the partial exemption provided for capital gains realized by Italian resident companies and commercial entities were satisfied, these capital gains would be subject to tax only partially, in an amount equal to 58.14% (49.72% for commercial partnerships) of the capital gains realized. In this event, the relating capital losses would be deductible for a corresponding amount.

(iii) Italian companies and commercial entities

Capital gains realized by Italian resident commercial companies subject to IRES, private and public entities and trusts whose sole or principal purpose is to carry out a business activity, are included in their taxable income and are subject to IRES according to the ordinary rules. If the Shares were held and accounted for as fixed financial assets in the three-year period preceding the disposal, the shareholder may elect to spread any realized gain on a straight line basis across the five-year period commencing in the tax year in which the gain is realized and the following four pursuant to article 86(4) of the CITA.

However, under article 87 of the CITA ("participation exemption" regime), capital gains arising from the disposal of the Shares are tax-exempt for 95 percent of such capital gains, whereas the remaining 5% is included in the shareholders' taxable income and is subject to IRES, if the following conditions are met:

- a) the shareholding must be held, without interruption, from the first day of the twelfth month preceding the month in which the sale occurs (the most recently purchased shares being deemed to have been sold first);
- b) the shareholding must be accounted for in the financial statements of the shareholder as a fixed financial asset in the first year of the holding period. To parties who prepare their financial statements in accordance with IAS/IFRS international accounting standards the shares not accounted as "held for trading" are deemed as fixed financial assets;
- a) residence for tax purposes of the participated entity in a country other than those with a privileged tax regime in accordance with the criteria set out in article 47-bis(1) of the CITA. This requirement must be met at the time when the capital gain is realized, without interruption, since the beginning of the holding of the shares or, if the shares are held since more than five years and the disposal is made in favour of entities not belonging to the sale group of the seller, from at least the beginning of the fifth tax period preceding the one in which the gain is realized.
- b) the participated entity carries out a commercial business activity according to the definition set forth in article 55 of the CITA; however, this requirement is not relevant for shareholdings in companies whose securities are traded on regulated markets (as for the Shares). This requirement must be met at the time when the capital gain is realized, without interruption, from at least the beginning of the third tax period preceding the one in which the gain is realized.

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If the aforementioned requirements are met, the capital losses made on holdings are not deductible from business income.

Capital losses and negative differences between revenue and costs for shares that do not meet the requirements for participation exemption are not relevant up to the non-taxable amount of dividends, or of accounts thereof, received in the thirty six months prior to their transfer. This provision applies with reference to shares acquired during the 36 month period prior to the realization of capital losses or negative differences, provided that the conditions under (c) and (d) above are met; such a provision does not apply to parties who prepare their financial statements in accordance with IAS/IFRS international accounting standards referred to in Regulation (EC) No. 1606/2002 of the European Parliament and Council of July 19, 2002.

Capital losses in excess of Euro 50,000 must be reported to the Italian tax administration in the tax return.

Moreover, the data and the information relating to capital losses in excess of Euro 5,000,000, deriving from the sales of shares accounted for as fixed financial assets, must be included in the recipient's tax return. Such an obligation does not apply to parties who prepare their financial statements in accordance with IAS/IFRS international accounting standards.

Under certain conditions, capital gains on the Shares realized by certain companies and commercial entities are also subject to IRAP, at ordinary rates.

(iv) Non-commercial entities, which are resident in Italy for tax purposes

Capital gains realized on the sale or disposal of the Shares by Italian-resident public or privatenon-commercial entities and trusts are subject to the tax regime described in connection with capital gains realized by Italian resident individual shareholders otherwise than in connection with a business activity.

(v) Italian pension funds and investment funds

Capital gains realized by Italian resident pension funds established pursuant to article 17 of Legislative Decree No. 252 of December 5, 2005 are subject to the same tax regime described under the paragraph relating to the taxation regime of dividends received by such funds, above. Subject to certain limitations and requirements (including a minimum holding period), capital gains realized by certain pension funds, not in connection with a Qualified Shareholding, may be exempt from any taxation if the shares meet the requirements set by article 1 (88-114) of the Italian Budget Law for 2017.

Capital gains realized by Italian resident Investment Funds, SICAVs and SICAFs are subject to the same tax regime described under the paragraph relating to the taxation regime of dividends received by such entities, above.

(vi) Italian real estate investment funds

Capital gains realized by real estate investment funds and real estate SICAFs are subject to the same tax regime described under the paragraph relating to the taxation regime of dividends received by such entities, above.

(vii) Non Italian residents

Capital gains realized by non-Italian resident shareholders without a permanent establishment in Italy, through which the relevant Shares are held, are subject to the following tax regimes:

- a) Transfer of a Non-Qualified Shareholding relating to shares listed on a regulated market, such as the Shares, is not subject to taxation in Italy pursuant to article 23 of the CITA. In such case, in order to

benefit from this exemption, non-Italian resident holders who hold the Shares with an Italian authorized financial intermediary may be required to file a statement evidencing their residence outside of Italy for tax purposes;

- b) Transfer of a Qualified Shareholding is subject to the same taxation regime of capital gains realized by resident individual shareholders not engaged in a business activity. Therefore, capital gains realized are subject to substitute tax at the rate of 26 percent (under one of the regimes described above for “*Italian resident individuals not carrying out business activities*”).

The tax regimes described above will not prevent the application, if more favourable to the taxpayer, of any different provisions of any applicable double taxation treaty with Italy. Most double taxation treaties entered into by Italy provide that capital gains realized on the disposal of shares are subject to tax only in the Country of residence of the seller. In such a case, the capital gains realized by non-resident shareholders on the disposal of the Shares will not be subject to tax in Italy. Under article 13(4) of the Italy-U.S. double tax treaty, capital gains realized by treaty entitled U.S. resident shareholders upon disposal of the Shares would be subject to tax only in the U.S..

Article 1(633) of the 2021 Budget Law has introduced favorable tax regime applicable to certain UCIs established outside of Italy according to which capital gains derived from Qualified Shareholdings in Italian tax resident companies are not subject to taxation in Italy, if realized by: (i) foreign UCIs compliant with Directive 2009/65/EC (UCITS Directive), or (ii) foreign UCIs (not compliant with Directive 2009/65/EC) established in an EU Member State or EEA Member State allowing for an adequate exchange of information for tax purposes and whose manager is subject to regulatory supervision in the Country where it is established pursuant to Directive 2011/61/EU (AIFM Directive).

Capital gains realized by non-resident shareholders holding the shareholding through a permanent establishment in Italy are included in the permanent establishment’s overall taxable income and are subject to tax in accordance with the tax regime indicated for capital gains realized by Italian resident companies or commercial entities, above.

Financial Transaction Tax

Article 1(491-500) of Law No. 228 of December 24, 2012 introduced a financial transaction tax (“**FTT**”) applicable, among others, to the transfers of the ownership of (i) shares issued by Italian joint stock companies (*società per azioni*), (ii) participating financial instruments (as defined under article 2346(6) of the Italian Civil Code) issued by Italian resident corporations and (iii) securities representing equity investments in Italian resident corporations. The residence of the issuer for the purposes of FTT is the place where the issuer has its registered office.

Since the registered office of Stevanato is in Italy, transfers of ownership of the Shares will be subject to FTT.

The FTT is due by the transferee of the relevant financial instruments and is generally levied by any financial intermediary intervening in the transaction and has to be paid on or before the 16th day of the month following the one in which the ownership was transferred.

The FTT rates are equal to 0.10 percent for transfers of shares executed in regulated stock markets or through multilateral trading facilities and 0.20 percent for all other taxable transfers. Based on the specific FTT regulations, on the assumption that the NYSE is considered a regulated stock market for FTT purposes, the transfer of the Shares should be subject to 0.10 percent FTT tax rate.

Shareholders are recommended to consult their independent advisors with respect to the application of FTT.

Stamp Duty

Pursuant to article 13(2bis-2ter) of the Tariff attached to Presidential Decree No. 642 of October 26, 1972, as amended, regulating the Italian stamp duty (*imposta di bollo*), subject to certain conditions, a stamp duty may be due, at the rate of 0.2 percent on the market value of the Shares, in connection with the periodic reporting communications sent by Italian financial intermediaries to their clients with respect to any financial instruments (such as the Shares), if deposited with an Italian financial intermediary or with an Italian permanent establishment of a foreign financial intermediary. The stamp duty cannot exceed Euro 14,000 for taxpayers other than individuals.

The stamp duty applies to any investor who is a client (as defined in the regulations issued by the Bank of Italy on June 20, 2012) of an entity that exercises in any form a banking, financial or insurance activity within the Italian territory.

Tax on the Value of Financial Activities Held Abroad

Italian resident individuals, certain partnerships (*società semplici*) and non-commercial entities holding financial activities abroad shall be generally subject to tax on the value thereof (“Ivafe”).

Ivafe applies at a rate of 0.2 percent on the value of the financial activity and is due in proportion to the percentage of ownership and the holding period. The value of financial activity corresponds to the market value at the end of each calendar year (or at the end of the holding period); if it is not available, the relevant value is the nominal or the redemption value.

A tax credit is generally granted for any net worth tax paid abroad by the Italian resident individual in relation to the same financial activities, in an amount not exceeding the Ivafe due.

Details of the financial activities held abroad have to be inserted in the income tax return to be filed in Italy by the Italian resident individuals.

Tax Monitoring Obligations

Individuals, non-commercial entities and certain partnerships (in particular, *società semplici* or similar partnerships in accordance with article 5 of the TUIR) resident in Italy for tax purposes are required to report in their yearly income tax return, for tax monitoring purposes, the amount of securities and financial instruments (including the Shares) held abroad during a tax year, from which income taxable in Italy may be derived.

In relation to the Shares, such reporting obligation shall not apply if the Shares are not held abroad and, in any case, if the Shares are deposited with an Italian financial intermediary that intervenes in the collection of the relevant income and the intermediary applied the due withholding or substitute tax on any income derived from such Shares.

Inheritance and Gift Tax

Subject to certain exceptions, Italian inheritance and gift tax is generally payable on transfers of assets and rights (including shares) (i) by reason of death or donations by Italian residents, even if the transferred assets are held outside Italy and (ii) by reason of death or donations by non-Italian residents, but limited to transferred assets located in Italy (which are presumed by law to include shares of Italian resident companies).

Subject to certain exceptions, transfers of assets and rights (including the Shares) on death or by gift are generally subject to inheritance and gift tax:

- at a rate of 4 percent in case of transfers made to the spouse or relatives in direct line, on the portion of the global net value of the transferred assets, if any, exceeding, for each beneficiary, Euro 1,000,000;

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- at a rate of 6 percent in case of transfers made to relatives to the fourth degree or relatives-in-law to the third degree (in the case of transfers to brothers or sisters, the 6% rate is applicable only on the portion of the global net value of the transferred assets, if any, exceeding, for each beneficiary, Euro 100,000); and
- at a rate of 8 percent in any other case.

If the beneficiary of any such transfer is an individual with a severe disability pursuant to Law No. 104 of February 5, 1992, inheritance or gift tax is applied only on the value of the asset transferred in excess of Euro 1,500,000 at the rates illustrated above, depending on the relationship existing between the deceased or donor and the beneficiary.

U.S. Federal Income Tax Considerations

The following is a summary of U.S. federal income tax considerations generally applicable to the ownership and disposition of Shares. Unless otherwise noted, this summary addresses only U.S. Holders (as defined below) that acquire our Shares in this offering and hold our Shares as capital assets for U.S. federal income tax purposes. This summary is based on the U.S. Internal Revenue Code of 1986, as amended (the “**Code**”), U.S. Treasury regulations promulgated thereunder (“**Regulations**”), judicial decisions, administrative pronouncements, and other relevant applicable authorities, all as in effect as of the date hereof and all of which are subject to change or differing interpretations (possibly with retroactive effect). This summary does not address all aspects of U.S. federal income taxation that may be relevant to a particular holder in light of that holder’s particular circumstances or that may be relevant to certain types of holders subject to special treatment under U.S. federal income tax law, such as:

- banks and other financial institutions;
- insurance companies;
- pension plans;
- cooperatives;
- regulated investment companies;
- real estate investment trusts;
- broker-dealers;
- traders that elect to use a mark-to-market method of accounting;
- certain former U.S. citizens or long-term residents;
- tax-exempt entities (including private foundations);
- individual retirement accounts or other tax-deferred accounts;
- persons who acquire Shares pursuant to any employee share option or otherwise as compensation;
- persons that will hold Shares as part of a straddle, hedge, conversion, constructive sale or other integrated transaction for U.S. federal income tax purposes;
- persons whose functional currency is not the U.S. dollar;
- persons that actually or constructively own 10% or more of our stock (by vote or value); and
- partnerships or other entities or arrangements subject to tax as partnerships for U.S. federal income tax purposes or persons holding Shares through such entities.

In addition, this summary does not address any U.S. state or local or non-U.S. tax considerations or any U.S. federal estate, gift, or alternative minimum tax considerations, or the Medicare tax on certain net investment income.

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This information set forth below is of a general nature only and is not intended to be tax advice to any prospective investor. Each prospective investor should consult its tax advisors with respect to the U.S. federal, state, local and non-U.S. income and other tax considerations of owning and disposing of Shares in their particular circumstances.

For purposes of this discussion, a “**U.S. Holder**” is a beneficial owner of Shares that is, for U.S. federal income tax purposes:

- an individual who is a citizen or resident of the United States;
- a corporation (or other entity treated as a corporation for U.S. federal income tax purposes) created in, or organized under the law of, the United States or any political subdivision thereof;
- an estate the income of which is includible in gross income for U.S. federal income tax purposes regardless of its source; or
- a trust that is subject to the primary supervision of a court within the United States and the control of one or more United States persons for all substantial decisions or that has otherwise validly elected to be treated as a United States person under the Code.

If a partnership (or other entity or arrangement treated as a partnership for U.S. federal income tax purposes) is a beneficial owner of Shares, the tax treatment of a partner in the partnership will generally depend upon the status of the partner and the activities of the partnership. Partnerships holding Shares and their partners should consult their tax advisors regarding an investment in the Shares.

Distributions

The gross amount of any distributions on the Shares (including any amounts withheld in respect of Italian withholding taxes) will generally be subject to tax as dividends to the extent of our current or accumulated earnings and profits, as determined for U.S. federal income tax purposes, and will be includible in the gross income of U.S. Holders on the day actually or constructively received. Distributions in excess of earnings and profits will be treated as a non-taxable return of capital to the extent of the U.S. Holder’s adjusted tax basis in the Shares and thereafter as capital gain. We do not intend to calculate our earnings and profits for U.S. federal income tax purposes, however. Therefore, U.S. Holders should expect that a distribution will generally be treated as a dividend even if that distribution would otherwise be treated as a non-taxable return of capital or as capital gain under the rules described above. Such dividends will not be eligible for the dividends received deduction generally allowed to U.S. corporations under the Code. The following discussion assumes that any dividends will be paid in euros.

Individuals and other non-corporate U.S. Holders may be eligible for reduced rates of taxation on dividends received from a qualified foreign corporation, provided that certain holding period and other requirements are satisfied. A non-U.S. corporation that is not classified as a passive foreign investment company (“**PFIC**”) with respect to the relevant U.S. Holder for the taxable year in which the dividend is paid or the preceding taxable year is generally treated as a qualified foreign corporation with respect to dividends on shares that are “readily tradable” on an “established securities market” in the United States. We intend to apply to list the Shares on the NYSE, which is an established securities market in the United States. Provided the listing is approved, the Shares are expected to be readily tradable. There can be no assurance, however, that the Shares will be considered readily tradable on an established securities market in the current year or in future years.

Dividends on the Shares will generally be treated as income from sources outside the United States and will generally constitute passive category income for U.S. foreign tax credit purposes. A U.S. Holder may be eligible, subject to a number of complex limitations, to claim a foreign tax credit not in excess of any applicable treaty rate in respect of any foreign withholding taxes imposed on dividends received on the Shares. A U.S. Holder who does not elect to claim a foreign tax credit for foreign taxes withheld may instead claim a deduction, for U.S.

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federal income tax purposes, in respect of such withholding, but only for a year in which such U.S. Holder elects to do so for all creditable foreign income taxes. The rules governing the U.S. foreign tax credit are complex and the application thereof depends in large part on the U.S. Holder's individual facts and circumstances. Accordingly, U.S. Holders should consult their tax advisors regarding the availability of the U.S. foreign tax credit in their particular circumstances.

The gross amount of any dividend paid in Euros, including any amount of taxes withheld on the dividend amount, will be included in the gross income of a U.S. Holder in an amount equal to the U.S. dollar value of the Euros received calculated by reference to the exchange rate in effect on the date the dividend distribution is received, regardless of whether the payment is in fact converted into U.S. dollars. If the Euros are converted into U.S. dollars on the date of receipt, a U.S. Holder should generally not be required to recognize foreign currency gain or loss in respect of the dividend. If the Euros received are not converted into U.S. dollars on the date of receipt, a U.S. Holder will have a basis in the Euros equal to their U.S. dollar value on the date of receipt. Any gain or loss on a subsequent conversion or other disposition of the Euros will be treated as ordinary income or loss, and will generally be income or loss from sources within the United States for foreign tax credit limitation purposes.

Sale or Other Disposition of Shares

A U.S. Holder will generally recognize gain or loss on the sale or other disposition of Shares in an amount equal to the difference between the amount realized on the disposition (or, if the amount realized is denominated in a foreign currency, the U.S. dollar equivalent thereof, generally determined by reference to the spot rate of exchange on the date of disposition) and the holder's adjusted tax basis in such Shares. Any such gain or loss will generally be long-term capital gain or loss if the holder's holding period for the Shares exceeds one year at the time of disposition and will generally be U.S. source gain or loss for U.S. foreign tax credit purposes. Individuals who are U.S. Holders will generally be subject to U.S. federal income tax on long-term capital gains at preferential rates. The deductibility of capital losses is subject to limitations. U.S. Holders should consult their tax advisors regarding the tax consequences if a foreign tax is imposed on a disposition of Shares, including the availability of the foreign tax credit under their particular circumstances.

Passive Foreign Investment Company

A non-U.S. corporation, such as the Company, will be classified as a PFIC for U.S. federal income tax purposes for any taxable year if either (i) 75% or more of its gross income for such year consists of certain types of "passive" income (the "income test") or (ii) 50% or more of the value of its assets (determined on the basis of a quarterly average) during such year is attributable to assets that produce or are held for the production of passive income (the "asset test"). Passive income generally includes dividends, interest, rents, royalties and gains from the disposition of passive assets. Passive assets are those which give rise to passive income, and include assets held for investment, as well as cash, assets readily convertible into cash, and (subject to certain exceptions) working capital. The company's goodwill and other unbooked intangibles are taken into account and may be classified as active or passive depending upon the relative amounts of income generated by the company in each category. We will be treated as owning a proportionate share of the assets and earning a proportionate share of the income of any other corporation in which we own, directly or indirectly, 25% or more (by value) of the stock.

Based on our anticipated market capitalization and the current composition of our income, assets and operations, we believe we were not a PFIC for U.S. federal income tax purposes for our most recent taxable year and do not expect to be a PFIC for the current taxable year or for foreseeable future years. PFIC status is a factual determination, however, and must be made annually after the close of each taxable year. Moreover, the value of our assets for purposes of the PFIC determination will generally be determined by reference to the public price of the Shares, which could fluctuate significantly. Therefore, there can be no assurance that we will not be classified as a PFIC for the current taxable year or for future years.

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If we are a PFIC for any taxable year during which a U.S. Holder holds the Shares, such U.S. Holder will be subject to special tax rules with respect to any “excess distribution” that such U.S. Holder receives and any gain such U.S. Holder realizes from a sale or other disposition (including a pledge) of the Shares, unless such U.S. Holder makes a “mark-to-market” election as discussed below. Distributions received by a U.S. Holder on Shares in a taxable year that exceed 125% of the average annual distributions on the Shares received the three preceding taxable years or such U.S. Holder’s holding period for the Shares, whichever is shorter, will be treated as an excess distribution. Under these special tax rules:

- the excess distribution or gain will be allocated pro-rata over the U.S. Holder’s holding period for the Shares;
- amounts allocated to the current taxable year of the sale or other disposition and to any taxable years in such U.S. Holder’s holding period prior to the first taxable year in which we are classified as a PFIC (a “**pre-PFIC year**”) will be taxable as ordinary income; and
- amounts allocated to each prior taxable year, other than a pre-PFIC, will be subject to tax at the highest tax rate in effect applicable to such U.S. Holder for that year, and such amounts will be increased by an additional tax equal to interest on the resulting tax deemed deferred with respect to such years.

If we are a PFIC for any taxable year during which a U.S. Holder holds the Shares and any of our non-U.S. subsidiaries are also PFICs, such U.S. Holder will be treated as owning a proportionate amount (by value) of the shares of each such non-U.S. subsidiary classified as a PFIC for purposes of the application of these rules.

Certain elections may be available that would result in alternative treatments, such as mark-to-market treatment, of the Shares. Each U.S. Holder should consult its tax adviser as to whether a mark-to-market election is available or advisable with respect to the Shares. As a technical matter, however, a mark-to-market election cannot be made for any lower-tier PFICs that we may own, so a U.S. Holder may continue to be subject to the PFIC rules with respect to such U.S. Holder’s indirect interest in any investments held by us that are treated as an equity interest in a PFIC for U.S. federal income tax purposes. We do not expect to prepare or provide the information that would enable U.S. Holders to make a qualified electing fund (QEF) election. If we are considered a PFIC, a U.S. Holder also will be subject to annual information reporting requirements.

If we are a PFIC for any taxable year that a U.S. Holder holds Shares, we will continue to be treated as a PFIC with respect to such U.S. Holder’s investment unless (i) we cease to be a PFIC and (ii) the U.S. Holder has made a “deemed sale” election under the PFIC rules.

U.S. Holders should consult their tax advisers about the potential application of the PFIC rules to an investment in the Shares.

Foreign Financial Asset Reporting

Certain U.S. Holders are required to report their holdings of certain foreign financial assets, including equity of foreign entities, if the aggregate value of all of these assets exceeds certain threshold amounts. The Shares are expected to constitute foreign financial assets subject to these requirements unless the Shares are held in an account at certain financial institutions. U.S. Holders should consult their tax advisors regarding the application of these reporting requirements, and the significant penalties for non-compliance.

UNDERWRITING

Under the terms and subject to the conditions contained in the underwriting agreement dated the date of this prospectus, we and the Selling Shareholder have agreed to sell to the underwriters named below, for whom Morgan Stanley & Co. LLC, BofA Securities, Inc. and Jefferies LLC are acting as representatives, the following respective numbers of ordinary shares:

<u>Underwriter</u>	<u>Number of ordinary shares</u>
Morgan Stanley & Co. LLC	
BofA Securities, Inc.	
Jefferies LLC	
Citigroup Global Markets Inc.	
KeyBanc Capital Markets Inc.	
UBS Securities LLC	
Wells Fargo Securities, LLC	
William Blair & Company, L.L.C.	
Total	

The underwriters and the representatives are collectively referred to as the “underwriters” and the “representatives,” respectively. The underwriters are offering the ordinary shares subject to their acceptance of the ordinary shares from us and subject to prior sale. The underwriting agreement provides that the obligations of the underwriters to purchase the ordinary shares included in this offering are subject to the approval of certain legal matters by their counsel and to certain other conditions. The underwriters are obligated, severally and not jointly, to purchase all the ordinary shares (other than those covered by the over-allotment option described below) if they purchase any of the ordinary shares.

All sales of ordinary shares in the United States will be made through United States registered broker-dealers. Sales of ordinary shares made outside the United States may be made by affiliates of the underwriters. The address of _____ is _____.

We and the Selling Shareholder have granted to the underwriters an option, exercisable for 30 days from the date of this prospectus, to purchase on a pro rata basis up to _____ additional Shares from us and up to _____ additional Shares from the Selling Shareholders at the initial public offering price less the underwriting discounts and commissions. Any ordinary shares issued or sold under the option will be issued and sold on the same terms and conditions as the other ordinary shares that are the subject of this offering. The option may be exercised only to cover any over-allotments of ordinary shares.

The underwriters propose to offer the ordinary shares initially at the initial public offering price set forth on the cover of this prospectus. Any ordinary shares sold by the underwriters to securities dealers may be sold at a discount from the initial public offering price not to exceed \$ _____ per share of ordinary shares. If all the ordinary shares are not sold at the initial offering price, the underwriters may change the offering price and the other selling terms.

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The following table shows the underwriting discounts and commissions that we and the selling shareholder are to pay to the underwriters in connection with this offering. These amounts are shown assuming both no exercise and full exercise of the underwriters' over-allotment option.

	Paid by us		Paid by the Selling Shareholder	
	No Exercise	Full Exercise	No Exercise	Full Exercise
Per Share	\$	\$	\$	\$
Total	\$	\$	\$	\$

We and the selling shareholder estimate that our respective portions of the total expenses of the offering, exclusive of the underwriting discounts and commissions, will be \$ and \$, respectively.

The underwriters have informed us that they do not intend sales to accounts over which the underwriters have discretionary authority to exceed 5% of the total number of ordinary shares offered by them.

We have agreed that we will not offer, sell, contract to sell, pledge or otherwise dispose of, directly or indirectly, or file with the Securities and Exchange Commission a registration statement under the Securities Act relating to, any ordinary shares or securities convertible into or exchangeable or exercisable for any ordinary shares, or publicly disclose the intention to make any offer, sale, pledge, disposition or filing, without the prior written consent of the representatives for a period of 180 days after the date of this prospectus, except issuances pursuant to employee stock options outstanding on the date hereof.

Each of our directors, executive officers and existing shareholders have agreed that they will not offer, sell, contract to sell, pledge or otherwise dispose of, directly or indirectly, any ordinary shares or securities convertible into or exchangeable or exercisable for any ordinary shares, enter into a transaction that would have the same effect, or establish or increase a put equivalent position or liquidate or decrease a call equivalent position in any ordinary share or securities convertible into or exchangeable or exercisable for any ordinary shares, or enter into any swap, hedge or other arrangement that transfers, in whole or in part, any of the economic consequences of ownership of our ordinary shares or securities convertible into or exchangeable or exercisable for any ordinary shares, whether any of these transactions are to be settled by delivery of our ordinary shares or other securities, in cash or otherwise, or publicly disclose the intention to make any offer, sale, pledge or disposition, to establish, increase, liquidate or decrease any such position, or to enter into any transaction, swap, hedge or other arrangement, without, in each case, the prior written consent of the representatives for a period of 180 days after the date of this prospectus.

The restrictions described in the immediately preceding two paragraphs do not apply to: the sale of Shares to the underwriters in the offering; such Shares acquired in the open market transactions following the offering, provided that no filing under the Exchange Act or the Securities Act or other public announcement is required or made voluntarily during the lock-up period in connection with such transfer of shares; the transfer of Shares or any security convertible into Shares as a bona fide gift (provided that each donee signs and delivers a lock-up agreement substantially in the form of the lock-up agreement between the donor and the underwriters); the distribution of Shares or any security convertible into Shares to limited partners or shareholders of the person adhering to the lock-up (provided that each distributee signs and delivers a lock-up agreement substantially in the form of the lock-up agreement between the distributor and the underwriters); facilitating the establishment of a trading plan pursuant to Rule 10b5-1 under the Exchange Act, provided that no transfers occur under such plan during the lock-up period and no public announcement or filing shall be required or voluntarily made by any person in connection therewith until after the expiration of the lock-up period; the transfer to any trust for the direct or indirect benefit of the person adhering to the lock-up agreement or of the immediate family of such person, provided that the trustee of the trust agrees to be bound in writing by the restrictions set forth in the lock-up agreement between the transferor and the underwriter, and provided further that any such transfer does not involve a disposition for value, or if the relevant person entering into a lock-up agreement with the underwriters is a corporation, to any wholly-owned subsidiary of such corporation or to an affiliate that is wholly-owned by

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the same persons that own such corporation, provided, however, that in any such case, it is a condition to the transfer that the transferee execute an agreement stating that the transferee is receiving and holding such Shares subject to the provisions of the lock-up agreement between the transferor and the underwriters and that there shall be no further transfer of such Shares except in accordance with such agreement (provided such transfer does not on its own require public disclosure or filing under the Exchange Act that is required to be made or made voluntarily, reporting a reduction in beneficial ownership of Shares in connection with such transfer). For the purpose of the lock-up agreements entered into by us, our directors, executive officers and our existing shareholders, “immediate family” means any relationship by blood, marriage or adoption, not more remote than first cousin.

Prior to this offering, there has been no public market in the United States for our ordinary shares. Consequently, the initial public offering price for the ordinary shares will be determined by negotiations among us, the Selling Shareholder and the representatives. Among the factors to be considered in determining the initial public offering price are our results of operations, our current financial condition, our future prospects, our markets, the economic conditions in and future prospects for the industry in which we compete, our management and currently prevailing general conditions in the equity securities markets, including current market valuations of publicly traded companies considered comparable to our company. Neither we nor the underwriters can assure investors that an active trading market will develop for our ordinary shares, or that our ordinary shares will trade in the public market at or above the initial public offering price.

We have applied to have our ordinary shares listed on the NYSE under the symbol “STVN.”

In connection with the offering, the underwriters may engage in stabilizing transactions, over-allotment transactions, syndicate covering transactions and penalty bids in accordance with Regulation M under the Exchange Act.

STABILIZING TRANSACTIONS PERMIT BIDS TO PURCHASE THE UNDERLYING SECURITY SO LONG AS THE STABILIZING BIDS DO NOT EXCEED A SPECIFIED MAXIMUM.

OVER-ALLOTMENT INVOLVES SALES BY THE UNDERWRITERS OF ORDINARY SHARES IN EXCESS OF THE NUMBER OF ORDINARY SHARES THE UNDERWRITERS ARE OBLIGATED TO PURCHASE, WHICH CREATES A SYNDICATE SHORT POSITION. THE SHORT POSITION MAY BE EITHER A COVERED SHORT POSITION OR A NAKED SHORT POSITION. IN A COVERED SHORT POSITION, THE NUMBER OF ORDINARY SHARES OVER-ALLOTTED BY THE UNDERWRITERS IS NOT GREATER THAN THE NUMBER OF ORDINARY SHARES THAT THEY MAY PURCHASE IN THE OVER-ALLOTMENT OPTION. IN A NAKED SHORT POSITION, THE NUMBER OF ORDINARY SHARES INVOLVED IS GREATER THAN THE NUMBER OF ORDINARY SHARES IN THE OVER-ALLOTMENT OPTION. THE UNDERWRITERS MAY CLOSE OUT ANY COVERED SHORT POSITION BY EITHER EXERCISING THEIR OVER-ALLOTMENT OPTION AND/OR PURCHASING ORDINARY SHARES IN THE OPEN MARKET.

SYNDICATE COVERING TRANSACTIONS INVOLVE PURCHASES OF ORDINARY SHARES IN THE OPEN MARKET AFTER THE DISTRIBUTION HAS BEEN COMPLETED IN ORDER TO COVER SYNDICATE SHORT POSITIONS. IN DETERMINING THE SOURCE OF ORDINARY SHARES TO CLOSE OUT THE SHORT POSITION, THE UNDERWRITERS WILL CONSIDER, AMONG OTHER THINGS, THE PRICE OF ORDINARY SHARES AVAILABLE FOR PURCHASE IN THE OPEN MARKET AS COMPARED TO THE PRICE AT WHICH THEY MAY PURCHASE ORDINARY SHARES THROUGH THE OVER-ALLOTMENT OPTION. IF THE UNDERWRITERS SELL MORE ORDINARY SHARES THAN COULD BE COVERED BY THE OVER-ALLOTMENT OPTION, A NAKED SHORT POSITION, THE POSITION CAN ONLY BE CLOSED OUT BY BUYING ORDINARY SHARES IN THE OPEN MARKET. A NAKED SHORT POSITION IS MORE LIKELY TO BE CREATED IF THE UNDERWRITERS ARE CONCERNED THAT THERE COULD BE

DOWNWARD PRESSURE ON THE PRICE OF THE ORDINARY SHARES IN THE OPEN MARKET AFTER PRICING THAT COULD ADVERSELY AFFECT INVESTORS WHO PURCHASE IN THE OFFERING.

PENALTY BIDS PERMIT THE REPRESENTATIVES TO RECLAIM A SELLING CONCESSION FROM A SYNDICATE MEMBER WHEN ORDINARY SHARES ORIGINALLY SOLD BY THE SYNDICATE MEMBER ARE PURCHASED IN A STABILIZING OR SYNDICATE COVERING TRANSACTION TO COVER SYNDICATE SHORT POSITIONS.

These stabilizing transactions, syndicate covering transactions and penalty bids may have the effect of raising or maintaining the market price of ordinary shares or preventing or retarding a decline in the market price of ordinary shares. As a result, the price of ordinary shares may be higher than the price that might otherwise exist in the open market. These transactions may be effected on the or otherwise, and, if commenced, may be discontinued at any time.

A prospectus in electronic format may be made available by e-mail or on the websites or through online services maintained by one or more of the underwriters or their affiliates. In those cases, prospective investors may view offering terms online and may be allowed to place orders online. The underwriters may agree with us to allocate a specific number of ordinary shares for sale to online brokerage account holders. Any such allocation for online distributions will be made by the underwriters on the same basis as other allocations. Other than the prospectus in electronic format, the information on the underwriters' websites and any information contained in any other website maintained by any of the underwriters is not part of this prospectus, has not been approved and/or endorsed by us or the underwriters and should not be relied upon by investors.

Relationships

The underwriters and their respective affiliates are full service financial institutions engaged in various activities, which may include securities trading, commercial and investment banking, financial advisory, investment management, principal investment, hedging, financing and brokerage activities. Certain of the underwriters and their respective affiliates have in the past performed commercial banking, investment banking and advisory services for us from time to time for which they have received customary fees and reimbursement of expenses and may, from time to time, engage in transactions with and perform services for us in the ordinary course of their business for which they may receive customary fees and reimbursement of expenses. In addition, in the ordinary course of their various business activities, the underwriters and their respective affiliates may make or hold a broad array of investments and actively trade debt and equity securities (or related derivative securities) and financial instruments (which may include bank loans and/or credit default swaps) for their own account and for the accounts of their customers and may at any time hold long and short positions in such securities and instruments. Such investments and securities activities may involve securities and/or instruments of ours or our affiliates. The underwriters and their affiliates may also make investment recommendations and/or publish or express independent research views in respect of such securities or financial instruments and may hold, or recommend to clients that they acquire, long and/or short positions in such securities and instruments.

We and the selling shareholder have agreed to indemnify the underwriters against certain liabilities, including liabilities under the Securities Act, or to contribute to payments the underwriters may be required to make because of any of those liabilities.

Notice to Investors

Notice to Prospective Investors in the European Economic Area

In relation to each member state of the European Economic Area (each, a relevant member state), no ordinary shares have been offered or will be offered pursuant to the offering described in this prospectus to the public in that relevant member state prior to the publication of a prospectus in relation to the ordinary shares that

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has been approved by the competent authority in that relevant member state, all in accordance with the Prospectus Regulation, except that offers of ordinary shares may be made to the public in that relevant member state at any time:

- to any legal entity which is a qualified investor as defined under article 2(e) of the Prospectus Regulation;
- to fewer than 150 natural or legal persons (other than qualified investors as defined under article 2(e) of the Prospectus Regulation), subject to obtaining the prior consent of the underwriters for any such offer; or
- in any other circumstances falling within article 1(4) of the Prospectus Regulation,

provided that no such offer of ordinary shares shall require us or any underwriter to publish a prospectus pursuant to article 3 of the Prospectus Regulation or supplement a prospectus pursuant to article 23 of the Prospectus Regulation.

For purposes of this provision, the expression an “offer to the public” in relation to any ordinary shares in any relevant member state means the communication in any form and by any means of sufficient information on the terms of the offer and any ordinary shares to be offered so as to enable an investor to decide to purchase or subscribe for any common shares, and the expression “Prospectus Regulation” means Regulation (EU) 2017/1129.

The sellers of the ordinary shares have not authorized and do not authorize the making of any offer of ordinary shares through any financial intermediary on their behalf, other than offers made by the underwriters with a view to the final placement of the ordinary shares as contemplated in this prospectus. Accordingly, no purchaser of the ordinary shares, other than the underwriters, is authorized to make any further offer of the ordinary shares on behalf of the sellers or the underwriters.

Notice to Prospective Investors in the United Kingdom

No ordinary shares have been offered or will be offered pursuant to the offering described in this prospectus to the public in the United Kingdom prior to the publication of a prospectus in relation to the ordinary shares that either (i) has been approved by the Financial Conduct Authority or (ii) is to be treated as if it had been approved by the Financial Conduct Authority in accordance with the transitional provisions in Regulation 74 of the Prospectus (Amendment etc.) (EU Exit) Regulations 2019, except that offers of ordinary shares may be made to the public in the United Kingdom at any time:

- to any legal entity which is a qualified investor as defined under article 2 of the UK Prospectus Regulation;
- to fewer than 150 natural or legal persons (other than qualified investors as defined under article 2 of the UK Prospectus Regulation), subject to obtaining the prior consent of the underwriters for any such offer; or
- in any other circumstances falling within section 86 of the Financial Services and Markets Act 2000 (as amended, the “**FSMA**”),

provided that no such offer of ordinary shares shall require us or any underwriter to publish a prospectus pursuant to section 85 of the FSMA or supplement a prospectus pursuant to article 23 of the UK Prospectus Regulation.

For purposes of this provision, the expression an “offer to the public” in relation to any ordinary shares in the United Kingdom means the communication in any form and by any means of sufficient information on the terms of the offer and any ordinary shares to be offered so as to enable an investor to decide to purchase or subscribe for any ordinary shares, and the expression “UK Prospectus Regulation” means Regulation (EU) 2017/1129 as it forms part of domestic law by virtue of the European Union (Withdrawal) Act 2018.

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This prospectus is only being distributed to, and is only directed at, persons in the United Kingdom that are qualified investors (as defined in the UK Prospectus Regulation) who (i) are investment professionals falling within article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (as amended, the “**Order**”) or (ii) are high net worth entities or other persons falling within article 49(2)(a) to (d) of the Order or (iii) are persons to whom an invitation or inducement to engage in investment activity (within the meaning of section 21 of the FSMA) in connection with the issue or sale of any ordinary shares may otherwise lawfully be communicated or caused to be communicated (all such persons being referred to as “**relevant persons**”). This prospectus is directed only at relevant persons and must not be acted on or relied on by persons who are not relevant persons. Any investment or investment activity to which this prospectus relates is available only to relevant persons and will be engaged in only with relevant persons. Any person who is not a relevant person should not act or rely on this prospectus or any of its contents.

EXPENSES RELATED TO THIS OFFERING

Set forth below is an itemization of the total expenses, excluding underwriting discounts and commissions, that we expect to incur in connection with this offering. With the exception of the SEC registration fee, the Financial Industry Regulatory Authority, or FINRA, filing fee, and the stock exchange application and listing fee, all amounts are estimates.

SEC Registration Fee	\$
FINRA Fee	
Stock exchange application and listing fee	
Printing and Engraving Expenses	
Legal Fees and Expenses	
Accounting Fees and Expenses	
Miscellaneous	
Total	\$

LEGAL MATTERS

We are being represented by Skadden, Arps, Slate, Meagher & Flom (UK) LLP with respect to certain legal matters as to United States federal securities and New York State law. The underwriters are being represented by Latham & Watkins LLP with respect to certain legal matters as to United States federal securities and New York State law. The validity of the ordinary shares offered in this offering, and certain legal matters as to Italian law, will be passed upon for us by Chiomenti Studio Legale. Certain legal matters as to Italian law will be passed upon for the underwriters by Latham & Watkins LLP. Skadden, Arps, Slate, Meagher & Flom (UK) LLP may rely upon Chiomenti Studio Legale with respect to matters governed by Italian law.

EXPERTS

The consolidated financial statements of Stevanato Group S.p.A. as of December 31, 2020 and 2019, and January 1, 2019, and for each of the two years in the period ended December 31, 2020, appearing in this Prospectus and Registration Statement, have been audited by EY S.p.A., independent registered public accounting firm, as set forth in their report thereon appearing elsewhere herein, and are included in reliance upon such report given on the authority of such firm as experts in accounting and auditing.

SERVICE OF PROCESS AND ENFORCEABILITY OF JUDGMENTS AGAINST FOREIGN PERSONS

We are incorporated and currently existing under the laws of the Republic of Italy. In addition, most of our directors and officers reside outside the United States, and most of the assets of our non-U.S. subsidiaries are located outside the United States. As a result, it may be a long and costly process for investors to effect service of process on us or those non-U.S. resident persons in the United States or to enforce in the United States judgments obtained in United States courts against us or those non-U.S. resident persons based on the civil liability or other provisions of the United States securities laws or other laws. It may be possible for investors to effect service of process within other jurisdictions (including Italy) upon us or those non-U.S. resident persons provided that, for example, The Hague Convention on the Service Abroad of Judicial and Extrajudicial Documents in Civil or Commercial Matters of November 15, 1965 is complied with.

Judgments of U.S. courts may be enforceable in Italy. Final enforceable and conclusive judgments rendered by U.S. courts, even if obtained by default, shall not require retrial on the merits and will be enforceable in the Republic of Italy, provided that pursuant to article 64 of Italian Law No. 218 of May 31, 1995 (*riforma del sistema italiano di diritto internazionale privato*), the following conditions are met:

- the U.S. court which rendered the final judgment had jurisdiction according to Italian law principles of jurisdiction;
- the relevant summons and complaint was appropriately served on the defendants in accordance with U.S. law and during the proceedings the essential rights of the defendants have not been violated;
- the parties to the proceedings appeared before the court in accordance with U.S. law or, in the event of default by the defendants, the U.S. court declared such default in accordance with U.S. law;
- the decision is final pursuant to U.S. law;
- there is no conflicting final judgment previously rendered by an Italian court;
- there is no pending proceedings before an Italian court between the same parties over the same matter which were instituted before the U.S. proceedings;
- the provisions of such judgment would not violate Italian public policy.

In addition, pursuant to article 67 of Italian Law No. 218 of May 31, 1995, if a judgment rendered by a U.S. court is not complied with, its recognition is challenged or its compulsory enforcement is necessary, then a proceeding shall be initiated before the competent Court of Appeal in Italy to that end. The competent Court of Appeal does not consider the merits of the case but exclusively ascertains the fulfillment of all the conditions set out above.

In original actions brought before Italian courts, the enforceability of liabilities or remedies based solely on the U.S. federal securities law is debatable. If an original action is brought before an Italian court, the Italian court may apply not only Italian rules of civil procedure, but also certain substantive provisions of Italian law that are regarded as mandatory and may refuse to apply the U.S. law provisions or grant some of the remedies sought (*e.g.*, punitive damages) if their application violates Italian public policy and/or any mandatory provisions of Italian law.

Italian shareholders should seek advice from their own counsel based on the applicable circumstances.

WHERE YOU CAN FIND ADDITIONAL INFORMATION

We have filed a registration statement, including relevant exhibits, with the SEC on Form F-1 under the Securities Act with respect to the Shares to be sold as contemplated by this prospectus. This prospectus, which constitutes a part of the registration statement on Form F-1, does not contain all of the information contained in the registration statement. You should read our registration statement and the exhibits and schedules thereto for further information with respect to us and our Shares.

Immediately upon the effectiveness of the registration statement on Form F-1 of which this prospectus forms a part, we will become subject to periodic reporting and other informational requirements of the Exchange Act as applicable to foreign private issuers. Accordingly, we will be required to file reports, including annual reports on Form 20-F and other information with the SEC. All information filed with the SEC can be obtained over the internet at the SEC's website at www.sec.gov, or inspected and copied at the public reference facilities maintained by the SEC at 100 F Street, N.E., Washington, D.C. 20549. You can request copies of documents, upon payment of a duplicating fee, by writing to the SEC. You may obtain further information about operation of the SEC's Public Reference Room by calling the SEC at 1-800-SEC-0330.

In addition, following the closing of this offering, we will make the information filed with or furnished to the SEC available free of charge through our website (www.stevanatogroup.com) or by calling us at _____ as soon as reasonably practicable after we electronically file such material with, or furnish it to, the SEC. The information contained on our website is not a part of this prospectus.

As a foreign private issuer, we are exempt under the Exchange Act from, among other things, the rules prescribing the furnishing and content of proxy statements. While we furnish proxy statements to shareholders in accordance with the rules of any stock exchange on which our ordinary shares may be listed in the future, those proxy statements will not conform to Schedule 14A of the proxy rules promulgated under the Exchange Act. Our executive officers, directors and principal shareholders are also exempt from the reporting and short-swing profit recovery provisions contained in Section 16 of the Exchange Act. Although we will not be required under the Exchange Act to file periodic reports and financial statements with the SEC as frequently or as promptly as U.S. companies whose securities are registered under the Exchange Act, we will furnish holders of our Shares with annual reports containing audited financial statements and a report by our independent registered public accounting firm and intend to make available quarterly reports containing selected unaudited financial data for the first three quarters of each fiscal year. The audited financial statements will be prepared in accordance with U.S. GAAP and those reports will include a "Management's discussion and analysis of financial condition and results of operations" section for the relevant periods.

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REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Shareholders and the Board of Directors of
Stevanato Group S.p.A.

Opinion on the Financial Statements

We have audited the accompanying consolidated statements of financial position of Stevanato Group S.p.A. (the Company) as of December 31, 2020 and 2019, and January 1, 2019, the related consolidated income statements, consolidated statements of comprehensive income, changes in equity and cash flows for each of the two years in the period ended December 31, 2020, and the related notes (collectively referred to as the “consolidated financial statements”). In our opinion the consolidated financial statements present fairly, in all material respects, the financial position of the Company at December 31, 2020 and 2019, and January 1, 2019, and the results of its operations and its cash flows for each of the two years in the period ended December 31, 2020, in conformity with International Financial Reporting Standards as issued by the International Accounting Standards Board.

Change in Basis of Accounting

As discussed in Note 2 to the consolidated financial statements, in 2019 the Company changed its basis of accounting from Italian generally accepted accounting principles to International Financial Reporting Standards as issued by the International Accounting Standards Board.

Basis for Opinion

These financial statements are the responsibility of the Company’s management. Our responsibility is to express an opinion on the Company’s financial statements based on our audits. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) (PCAOB) and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. The Company is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. As part of our audits we are required to obtain an understanding of internal control over financial reporting but not for the purpose of expressing an opinion on the effectiveness of the Company’s internal control over financial reporting. Accordingly, we express no such opinion.

Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

/s/ EY S.p.A.

We have served as the Company’s auditor since 2017.

Treviso, Italy
April 27, 2021

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Stevanato Group S.p.A.

Consolidated income statements

for the years ended December 31, 2020 and 2019

	Notes	For the years ended	
		December 31,	
		2020	2019
		(EUR thousand)	
Revenues	6	662,037	536,539
Cost of sales	7	467,861	398,518
Gross profit		194,176	138,021
Other operating income	8	5,230	8,737
Selling and Marketing expenses	9	20,044	26,144
Research and Development expenses	9	17,390	7,826
General and Administrative expenses	9	58,863	50,568
Operating profit		103,109	62,220
Finance income	11	14,926	8,006
Finance expense	12	21,848	15,250
Share of profit of an associate	19	92	(262)
Profit before tax		96,279	54,714
Income taxes	14	17,682	16,007
Net Profit		78,597	38,707
Net Profit attributable to:			
Equity holders of the parent		78,513	39,201
Non-controlling interests	37	84	(494)
		78,597	38,707
Earnings per share			
Basic earnings per common share (in EUR)	15	0.89	0.44
Diluted earnings per common share (in EUR)	15	0.89	0.44

The accompanying notes are an integral part of the Consolidated Financial Statements

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Stevanato Group S.p.A.
Consolidated statements of comprehensive income
for the years ended December 31, 2020 and 2019

	Notes	For the years ended December 31,	
		2020	2019
		(EUR thousand)	
Net Profit		78,597	38,707
Gains/(losses) from remeasurement of employee defined benefit plans	31	(145)	(377)
Gains/(losses) from remeasurement of the agent termination plan	32	(22)	(29)
Tax effect relating to those components of OCI	14	15	86
Other comprehensive income/(loss) that will not be classified subsequently to profit or loss		(152)	(320)
Exchange difference on translation of foreign operations	27	(22,589)	2,535
Changes in the fair value of cash flow hedging instruments	40	(722)	(900)
Tax effect relating to that components of OCI	14	173	216
Other comprehensive income/(loss) that will be classified subsequently to profit or loss		(23,139)	1,851
Total other comprehensive income/(loss), net of tax		(23,291)	1,531
Total Comprehensive Income		55,307	40,238
Attributable to:			
Equity holders of the parent		55,232	40,720
Non-controlling interests		75	(482)
		55,307	40,238

The accompanying notes are an integral part of the Consolidated Financial Statements

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Stevanato Group S.p.A.
Consolidated statements of financial position
at December 31, 2020, 2019 and January 1, 2019

	Notes	At December 31, 2020	At December 31, 2019	At January 1, 2019
(EUR thousand)				
Assets				
Non-current assets				
Goodwill	16	47,243	47,243	47,243
Other intangible assets	17	33,901	34,823	34,510
Right of Use assets	36	25,380	26,339	20,804
Property, plant and equipment	18	313,658	280,587	245,627
Investments in an associate	19	2,009	1,917	2,179
Financial assets—investments FVTPL	20	760	1,978	1,957
Other non current financial assets	21	6,701	6,610	5,979
Deferred tax assets	14	45,552	33,098	28,396
		475,204	432,595	386,694
Current assets				
Inventories	22	139,373	131,882	98,611
Contract assets	23	39,430	32,536	24,420
Trade receivables	23	127,818	128,042	131,223
Other current financial assets	21	41,543	41,306	40,337
Tax receivables	24	25,033	26,356	20,695
Other receivables	25	3,979	4,075	5,080
Cash and cash equivalents	26	115,599	85,386	74,519
		492,775	449,584	394,885
Total assets		967,979	882,179	781,580
Equity and liabilities				
Equity				
Share capital	27	20,002	20,002	20,002
Reserves and Retained Earnings	27	211,979	206,287	170,152
Net profit attributable to equity holders of the parent	27	78,513	39,201	41,409
Equity attributable to equity holders of the parent		310,495	265,489	231,563
Non-controlling interests	37	(355)	(50)	(166)
Total equity		310,140	265,439	231,397
Non-current liabilities				
Non-current financial liabilities	29, 36	294,124	312,139	267,692
Employees Benefits	31	29,725	26,545	24,512
Provisions	32	4,384	3,946	3,060
Deferred tax liabilities	14	11,623	10,429	10,890
Other non-current liabilities	33	1,808	739	125
		341,664	353,798	306,278
Current liabilities				
Current financial liabilities	29, 36	81,234	73,917	57,904
Trade payables	34	118,740	95,051	91,772
Contract Liabilities	35	5,031	5,623	7,851
Advances from customers	35	48,361	41,892	37,901
Tax payables	24	19,126	5,692	13,086
Other liabilities	34	43,683	40,766	35,391
		316,175	262,942	243,905
Total liabilities		657,839	616,739	550,183
Total equity and liabilities		967,979	882,179	781,580

The accompanying notes are an integral part of the Consolidated Financial Statements

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Stevanato Group S.p.A.

Consolidated statements of changes in equity

for the years ended December 31, 2020 and 2019

	Notes	Share capital	Treasury shares	Cash flow hedge reserve	Reserve for actuarial gains / (losses) on employee benefits	Foreign currency translation reserve	Retained earnings and other reserve	Equity attributable to equity holders of the parent	Non-controlling interests	Total equity
(EUR thousand)										
At January 1, 2020		20,002	(26,189)	(2,796)	(523)	(12,331)	287,327	265,490	(50)	265,439
Other comprehensive income	27, 40	—	—	(549)	(152)	(22,580)	—	(23,281)	(9)	(23,290)
Net profit		—	—	—	—	—	78,513	78,513	84	78,597
Total comprehensive income		—	—	(549)	(152)	(22,580)	78,513	55,232	75	55,307
Dividends	28	—	—	—	—	—	(8,900)	(8,900)	—	(8,900)
Acquisition of non-controlling interests	37	—	—	—	—	—	(1,381)	(1,381)	(379)	(1,760)
Other		—	—	—	—	—	54	54	—	54
Total effects		—	—	—	—	—	(10,227)	(10,227)	(379)	(10,606)
At December 31, 2020		20,002	(26,189)	(3,345)	(675)	(34,911)	355,614	310,495	(355)	310,140

	Notes	Share capital	Treasury shares	Cash flow hedge reserve	Reserve for actuarial gains / (losses) on employee benefits	Foreign currency translation reserve	Retained earnings and other reserve	Equity attributable to equity holders of the parent	Non-controlling interests	Total equity
(EUR thousand)										
At January 1, 2019		20,002	(26,189)	(2,112)	(203)	(14,853)	254,919	231,563	(166)	231,397
Other comprehensive income	27, 40	—	—	(684)	(320)	2,523	—	1,519	13	1,531
Net profit		—	—	—	—	—	39,201	39,201	(494)	38,707
Total comprehensive income		—	—	(684)	(320)	2,523	39,201	40,720	(482)	40,238
Dividends	28	—	—	—	—	—	(6,170)	(6,170)	—	(6,170)
Change in the consolidated group	37	—	—	—	—	—	(621)	(621)	597	(24)
Other		—	—	—	—	—	(2)	(2)	—	(2)
Total effects		—	—	—	—	—	(6,793)	(6,793)	597	(6,196)
At December 31, 2019		20,002	(26,189)	(2,796)	(523)	(12,331)	287,327	265,490	(50)	265,439

The accompanying notes are an integral part of the Consolidated Financial Statements

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Stevanato Group S.p.A.

Consolidated statement of cash flows

for the years ended December 31, 2020 and 2019

	Notes	For the years ended December 31,	
		2020	2019
(EUR thousand)			
Cash Flow from Operating activities			
Profit before tax		96,279	54,714
Adjustments:			
Depreciation of property, plant and equipment	10	41,363	35,719
Amortization of intangible assets and Right of Use	10	12,740	10,498
Allowance for doubtful accounts	23	341	3,506
Net finance expense		4,885	4,660
Change in other provisions and in employee benefits		(9,072)	(8,759)
Other non-cash expenses, net		(388)	470
Working capital changes:			
—inventories and contract assets		(15,603)	(42,674)
—trade receivables and other assets		(3,631)	5,867
—trade payables, contract liabilities, advances and other liabilities		52,412	11,835
Interest paid		(5,368)	(4,711)
Interest received		684	635
Income tax paid		(18,986)	(29,188)
Total		155,656	42,572
Cash Flow used in investing activities			
Purchase of property, plant and equipment		(89,565)	(68,092)
Proceeds from sale of property plant and equipment		15	199
Purchase of intangible assets		(6,439)	(5,814)
Investment in financial assets		(100)	(631)
Total		(96,089)	(74,338)
Cash Flow from / (used in) financing activities			
Acquisition of non-controlling interests	37	(539)	—
Dividends paid	28	(8,900)	(6,170)
Payment of principal portion of lease liabilities		(5,906)	(4,741)
Proceed from loans		51,911	102,251
Repayments of loans		(63,083)	(49,170)
Total		(26,517)	42,170
Net change in cash and cash equivalents		33,050	10,404
Net foreign exchange difference		(2,837)	463
Cash and cash equivalents at January 1		85,386	74,519
Cash and cash equivalents at December 31		115,599	85,386

The accompanying notes are an integral part of the Consolidated Financial Statements

Notes to the consolidated financial statements

1. Corporate information

Stevanato Group S.p.A. (herein referred to as the “Company” and together with its subsidiaries the “Group”) is headquartered in Italy and its registered office is located in via Molinella 17, Piombino Dese (Padova, Italy). The Group is active in the design, production and distribution of products and processes to provide integrated solutions for pharma and healthcare, leveraging on constant investment and the acquisition of skills of new technologies that has brought to become a global player in the pharma industry. Principal products are linked to containment solutions, drug delivery systems, medical devices, diagnostic, analytical services, visual inspection machines, assembling and packaging machines, glass forming machines.

The Group has nine production plants for manufacturing and assembly of pharma and healthcare products (in Italy, Germany, Slovakia, United States, Mexico, China), five plants for the production of machinery and equipment (in Italy and Denmark), two sites for analytical services (in Italy and United States) and two commercial offices (in Japan and the United States). The global footprint allows to sell products and provide services in more than 70 countries worldwide.

Stevanato Group S.p.A. is controlled by Stevanato Holding S.r.l. which holds 88.28% of its share capital.

2. Significant accounting policies

2.1 Basis of preparation

The consolidated financial statements comprised the financial statements of the Company and its subsidiaries as at December 31, 2020 and 2019, and January 1, 2019 and for the years ended December 31, 2020 and 2019. The consolidated financial statements were authorized for issuance by resolution of the Board of Directors on April 7, 2021.

The consolidated financial statements of the Group have been prepared in accordance with the *International Financial Reporting Standards* as issued by the *International Accounting Standards Board (IFRS)*. For all periods up to and including the year ended December 31, 2019, the Group prepared its financial statements in accordance with Italian generally accepted accounting principles (“Local GAAP”).

The accounting policies stated below have, unless otherwise stated, been applied consistently over all periods presented in the consolidated financial statements. The Group’s accounting policies have been applied consistently by the Group’s companies. Refer to [Note 2.4](#) for information on how the Group adopted IFRS.

The consolidated financial statements are composed of a consolidated income statement, a consolidated statement of comprehensive income, a consolidated statement of financial position, a consolidated statement of changes in equity, a consolidated statement of cash flows and the accompanying notes (the “Consolidated Financial Statements”).

The Group presents its consolidated statement of profit or loss using the function of expense method reflecting the practice in the industry in which the Group operates. The Group presents current and non-current assets and liabilities as separate classifications in its consolidated statements of financial position. The statement of cash flows has been prepared using the “indirect method” allowed by *IAS 7—Cash Flow statements*. In the consolidated income statement, the Group also presents subtotal for Gross Profit and Operating Profit. Operating Profit distinguishes between the profit before taxes arising from operating items and those arising from financing activities, including also the share of profit of associates. Operating Profit is one of the primary measures used by the Chief Executive Officer, the Group’s “Chief Operating Decision Maker” (“CODM”) as defined in *IFRS 8—Operating Segments* to assess performance.

The consolidated financial statements have been prepared on a historical cost basis, modified as required for the measurement of certain financial instruments at their fair value.

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The consolidated financial statements are presented in Euro, the Group's presentation currency, which is also the functional currency of the Company, and all values are rounded to the nearest thousand, except when otherwise indicated.

The consolidated financial statements are prepared on a going concern basis. Management believes that there are no financial or other indicators presenting material uncertainties that may cast significant doubt upon the Group's ability to meet its obligations in the foreseeable future and in particular in the next 12 months.

2.2 Basis of consolidation

Subsidiaries

Subsidiaries are any entities over which the Group has control. The Group controls an entity when the Group is exposed to, or has the rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Power is generally presumed with an ownership of more than one-half of the voting rights. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the Group controls another entity. The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control.

The Group recognizes any non-controlling interests ("NCI") at fair value or at the non-controlling interest's share of the recognized amounts of the acquiree's identifiable net assets. Net profit or loss and each component of other comprehensive income/ (loss) are attributed to the owners of the parent and to the non-controlling interests. Total comprehensive income/ (loss) of subsidiaries is attributed to owners of the parent and to non-controlling interests even if this results in the non-controlling interests having a deficit balance.

Subsidiaries are fully consolidated from the date on which control is obtained by the Group. If the Group loses control over a subsidiary, it derecognizes the related assets (including goodwill), liabilities, non-controlling interest and other components of equity, while any resultant gain or loss is recognized in profit or loss. Any investment retained is recognized at fair value.

Associates

These are companies in which the Group has a significant influence over their financial and operating policies and which are neither subsidiaries nor joint ventures. The consolidated financial statements show the Group's portion of results of the associated companies, accounted for using the equity method, starting from the date when the significant influence began. Under the equity method, the investments are initially recognized at cost and adjusted thereafter to recognize the Group's share of the profit/ (loss) and other comprehensive income/ (loss) of the investee. The Group's share of the investee's profit/ (loss) is recognized in the consolidated income statement.

Consolidation of foreign companies

All the assets and liabilities of foreign companies that report in a currency other than the Euro and which fall within the scope of consolidation are translated into Euros using the exchange rate at the end of the reporting period (current exchange rate method). Income and costs are translated using average rates for the reporting period. The exchange differences arising on translation for consolidation are recognized in OCI. On disposal of a foreign operation, the component of OCI relating to that particular foreign operation is reclassified to profit or loss.

Transactions eliminated upon consolidation

All transactions and balances between Group companies and all unrealized gains and losses arising on intercompany transactions are eliminated on consolidation.

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Transactions in foreign currency

Transactions in foreign currencies are initially recorded by the Group's entities at their respective functional currency spot rates at the date the transaction first qualifies for recognition. Monetary assets and liabilities in foreign currency are translated using the exchange rate ruling on the reporting date. Exchange differences arising on the extinguishment of monetary items or their translation at different rates to those used for their translation upon initial recognition or in previous financial statements are recorded in the income statement. Exchange differences arising on monetary items that are effectively part of the Group's net investment in foreign operations are classified in net equity until the investment's disposal, at which time such differences are recognized in the income statement as income or expenses.

The principal foreign currency exchange rates used to translate other currencies into Euro were as follows:

<u>COUNTRY</u>	<u>ISO CODE</u>	<u>Average for the year ended December 31, 2020</u>	<u>At December 31, 2020</u>	<u>Average for the year ended December 31, 2019</u>	<u>At December 31, 2019</u>
CHINA	CNY	7.8747	8.0225	7.7355	7.8205
UNITED STATES	USD	1.1422	1.2271	1.1195	1.1234
MEXICO	MXN	24.5194	24.4160	21.5565	21.2202
DENMARK	DKK	7.4542	7.4409	7.4661	7.4715
BRAZIL	BRL	5.8943	6.3735	4.4134	4.5157
SWITZERLAND	CHF	1.0705	1.0802	1.1124	1.0854
JAPAN	JPY	121.8458	126.4900	122.0100	121.9400

2.3 Main accounting policies, estimates and assumptions

Current and non-current

The Group in its consolidated statements of financial position presents assets and liabilities as separate classifications in current and non-current.

An asset is current when it is: (i) expected to be realized or intended to be sold or consumed in the normal operating cycle; (ii) held primarily for the purpose of trading; (iii) expected to be realized within twelve months after the reporting period or (iv) cash or cash equivalent. All other assets are classified as non-current.

A liability is current when it is: (i) expected to be settled in the normal operating cycle, (ii) held primarily for the purpose of trading; (iii) due to be settled within twelve months after the reporting period or (iv) there is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period. The terms of the liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification. The Group classifies all other liabilities as non-current. Deferred tax assets and liabilities are classified as non-current assets and liabilities.

Goodwill

Goodwill is initially measured at cost (being the excess of the aggregate of the consideration transferred and the amount recognized for non-controlling interests and any previous interest held over the net identifiable assets acquired and liabilities assumed in a business combination).

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. For the purpose of impairment testing, that is performed at least annually, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units that are expected to benefit from the combination.

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Impairment test consists in the comparison of the recoverable amount of each CGU, over which goodwill has been allocated for monitoring purposes, with their corresponding carrying amount of net assets including goodwill. The recoverable amount is the higher of an asset's fair value less costs to sell and its value in use. The fair value less costs to sell is the price that would be received from the sale of an asset or group of assets in an orderly transaction between market participants at the measurement date, less costs to sell. These values are determined on the basis of market data (stock market prices or comparison with similar listed companies, with the value attributed to similar assets or companies in recent transactions) or, in the absence of such data, on the basis of discontinued cash flows as determined by a market participant. The value in use is based on discounted future cash flows net of income taxes, calculated as follows:

- future cash flows are estimated based on actual cash flows for the current year, the annual budget for the following year and mid-term projections based on previous years' cash flows, management expectations and plans, and past experience; subsequent years are extrapolated with a perpetuity growth rate;
- the Group discount rate is determined on the basis of market information on the cost of capital and the specific risk of the industry (*Weighted Average Cost of Capital, WACC*).

These procedures are in accordance with *IAS 36—Impairment of assets*, an impairment loss is recognized if the recoverable amount is lower than the carrying amount. An impairment loss recognized for goodwill cannot be reversed in a subsequent period.

Where goodwill has been allocated to a cash-generating unit (CGU) and part of the operation within that unit is disposed of, the goodwill associated with the disposed operation is included in the carrying amount of the operation when determining the gain or loss on disposal. Goodwill disposed in these circumstances is measured based on the relative values of the disposed operation and the portion of the cash-generating unit retained.

Fair Value Measurement

In accordance with *IFRS 13—Fair Value Measurement*, the Group measures financial instruments such as derivatives, and non-financial assets, at fair value at each balance sheet date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place in the principal market or, in the absence of a principal market, in the most advantageous market for the asset or liability.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs. All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1—Quoted (unadjusted) market prices in active markets for identical assets or liabilities;
- Level 2—Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable;
- Level 3—Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

Recognition of revenues

The Group is in the business of production and distribution of products and processes to provide integrated solutions for pharma and healthcare. Revenue from contracts with customers is recognized when control of the

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goods or services are transferred to the customer at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services. The Group has generally concluded that it is the principal in its revenue arrangements because it typically controls the goods or services before transferring them to the customer.

The Group considers whether there are other promises in the contract that are separate performance obligations to which a portion of the transaction price needs to be allocated.

Based on the five-step model introduced in *IFRS 15—Revenue from contracts with customers*, the Company recognizes revenue after the following requirements have been met:

- a) the parties have approved the contract (in writing, orally or in accordance with other common commercial practices) and are committed to fulfilling the respective performance obligations; an agreement between the parties which creates rights and obligations regardless of the form of the agreement has, therefore, been created;
- b) the rights of each of the parties in relation to the services to be transferred can be identified;
- c) the payment terms for the goods or services to be transferred can be identified;
- d) the contract has commercial substance;
- e) it is probable that the Company will receive the consideration to which it is entitled in exchange for the services transferred to the customer. If the consideration referred to in the contract has a variable component, the Company will estimate the amount of the consideration it will be entitled to in exchange for the services transferred to the customer.

Revenues from sale of Biopharmaceutical and Diagnostic Solution segment

Revenue from sale of Biopharmaceutical and Diagnostic Solution segment is mainly recognized at the point in time when control of the asset is transferred to the customer, generally on delivery of the products at the customer's location and generally considering applicable Incoterms.

The normal credit term is 60 to 90 days upon delivery.

The Group enters in certain contracts whereby it provides customer with the right to access certain intellectual properties for a defined short period of time. These contracts do not result in additional performance obligations for the Group and have been assessed to result in revenue to be recognized over the time the customer can benefit from the access to the intellectual property.

In determining the transaction price for the sale of glass and plastic products, both part of the Biopharmaceutical and Diagnostic Solution segment, the Group considers the effects of variable consideration, existence of a significant financing component, noncash consideration, and consideration payable to the customer. If the consideration in a contract includes a variable amount, the Group estimates the amount of consideration to which it will be entitled in exchange for transferring the goods to the customer. The variable consideration is estimated at contract inception and constrained until it is highly probable that a significant revenue reversal in the amount of cumulative revenue recognized will not occur when the associated uncertainty with the variable consideration is subsequently resolved. The Group estimates the impact of potential returns from customers based on the Group's right of return policies and practices along with historical data on returns, in order to determine the amount of variable consideration that can be included in the transaction price and recognized as revenue. A refund liability is recognized for the goods that are expected to be returned. There are no post-delivery obligations other than product warranties, if required by local law; these warranties do not

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represent a separate performance obligation and are accounted for applying *IAS 37—Provisions, Contingent Liabilities and Contingent Assets*. Any advance payments or deposits from customers are not recognized as revenue until the control of the relevant good is transferred to the customer.

Biopharmaceutical and Diagnostic Solution segment also develops, contracts for and sells to customers molds, tools and equipment necessary to produce plastic products. If the tooling is highly customized with no alternative use to the Group, and the Group has an enforceable right to payment for performance completed to date, revenue is recognized over time by measuring progress towards completion using the input method based on costs incurred relative to total estimated costs to completion consistently with transfer of control. Otherwise, revenue for the molds, tools and equipment is recognized at the point in time when the performance obligations are satisfied by transferring of control.

Revenue from sale of Engineering segment

Revenue from sale of Engineering segment is recognized at the point in time or over the time, accordingly to terms and conditions of the customer's contract.

The Group recognizes revenues from customer-specific construction contracts of the engineering system division over the time as the performance does not create an asset with an alternative use and the Group has an enforceable right to payment for performance completed to date. When it is not possible to consider the enforceable right to payment for performance completed to date, revenue is recognized at a point in time.

For revenue recognized over time, revenue is recognized by applying a method of measuring progress toward complete satisfaction of the related performance obligation. When selecting the method for measuring progress, the Group select the method that best depicts the transfer of control of goods or services promised to customers. Engineering revenue is recorded under an input method, which recognizes revenue on the basis of efforts or inputs to the satisfaction of a performance obligation (for example, resources consumed, labor hours expended, costs incurred, time elapsed, or machine hours used) relative to the total expected inputs to the satisfaction of that performance obligation. The input method that we use is based on costs incurred, using the percentage of completion method (or expected cost plus a margin approach). The Group determines the applicable stage of completion based on the portion of contract costs incurred for work performed to date relative to the estimated total contract costs (cost to cost method).

Engineering revenue can be generated from contracts with multiple performance obligations. When a sales agreement involves multiple performance obligations, each obligation is separately identified, and the transaction price is allocated based on the amount of consideration the Group expect to be entitled in exchange for transferring the promised good or service to the customer.

If the stage of completion of a customer-specific contract cannot be estimated reliably, contract revenue is recognized to the extent of contract costs incurred that are likely to be recoverable.

Engineering's revenues also include after-sales services, those mainly consists in the supply of spare parts to customers for machinery and equipment sold, other than maintenance activity on the machines sold. Such revenues is recognized at a point in time.

Contract costs are recognized in profit or loss as incurred unless they create an asset which generates or enhances resources that will be used in satisfying (or in continuing to satisfy) performance obligations in the future. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognized as an expense immediately in the consolidated income statement following requirements on onerous contracts in *IAS 37*.

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Trade receivables

A receivable is the entity's right to consideration that is unconditional. A right to consideration is unconditional if the passage of time is required before payment of that consideration is due.

Contract assets

The entity's right to consideration in exchange for goods or services that the entity has transferred to a customer when that right is conditioned on something other than the passage of time.

Contract liabilities

A contract liability is the entity's obligation to transfer goods or services to a customer for which the entity has received consideration.

Presentation of Contract assets and liabilities

Contract assets and liabilities are determined at the contract level and not at the performance obligation level. As such, an asset or liability for each performance obligation within a contract is not separately recognized, but they are aggregated into a single contract asset or liability. Contract asset or contract liability positions are determined for each contract on a net basis.

Cost of sales

Cost of sales comprises expenses incurred in the manufacturing and distribution of products. The remaining costs principally include depreciation, amortization and transportation costs.

Income (and deferred) taxes

Income taxes include all the taxes calculated on taxable profits of the Group. Income taxes are recorded in the income statement, except to the extent that they relate to a business combination, or items recognized directly in equity or in other comprehensive income.

Current taxes are calculated on the basis of the tax laws enacted or substantially enacted at the reporting date in the countries where the Group operates and generates taxable income. Current tax receivables and payables are measured at the amount expected to be recovered or paid to the tax authorities.

Italian Regional Income Tax ("IRAP") is recognized within income tax expense. IRAP is calculated on a measure of income defined by the Italian Civil Code as the difference between operating revenues and costs, before financial income and expense, and in particular before the cost of fixed-term employees, credit losses and any interest included in lease payments, for the Italian components of the Group only. IRAP is applied on the tax base at 3.9% for the years ended December 31, 2019 and December 31, 2020.

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax liabilities are recognized for all taxable temporary differences, except:

- When the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss;
- In respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in joint arrangements, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

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Deferred tax assets are recognized for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognized to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilized, except:

- When the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.
- In respect of deductible temporary differences associated with investments in subsidiaries, and associates, deferred tax assets are recognized only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available, against which the temporary differences can be utilized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are re-assessed at each reporting date and are recognized to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

In assessing the feasibility of the realization of deferred tax assets, management considers whether it is probable that some portion or all of the deferred tax assets will not be realized. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during the periods in which those temporary differences become deductible and the tax loss carried-forwards are utilized. Estimating future taxable income requires estimates about matters that are inherently uncertain and requires significant management judgment, and different estimates can have a significant impact on the outcome of the analysis.

Changes in the assumptions and estimates related to future taxable income, tax planning strategies and scheduled reversal of deferred tax liabilities could affect the recoverability of the deferred tax assets. If actual results differ from such estimates and assumptions the Group financial position and results of operation may be affected.

Deferred tax relating to items recognized outside profit or loss is recognized outside profit or loss. Deferred tax items are recognized in correlation to the underlying transaction either in OCI or directly in equity. The Group offsets deferred tax assets and deferred tax liabilities if and only if it has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realize the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

Any uncertainty regarding tax treatments is considered in the tax calculation in accordance with the recommendations of *IFRIC 23—Uncertainty over Income Tax Treatments* that requires an entity to consider whether it is probable that a taxation authority will accept an uncertain tax treatment. If the Group concludes that the position is not probable of being accepted, the effect of uncertainty is reflected in the income taxes.

Dividend

The Company recognizes a liability to pay a dividend when the distribution is authorized and the distribution is no longer at the discretion of the Company. As per the corporate laws of Italy, a distribution is authorized when it is approved by the shareholders. A corresponding amount is recognized directly in equity.

Other intangible assets

Intangible assets, other than goodwill, acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is their fair value at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and accumulated impairment losses. Internally generated intangibles, excluding capitalized development costs, are not capitalized and the related expenditure is reflected in profit or loss in the period in which the expenditure is incurred. The useful lives of intangible assets are assessed as either finite or indefinite. Intangible assets with finite lives are amortized over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortization period and method for an intangible asset with a finite useful life are reviewed at the end of each reporting period. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are considered to modify the amortization period or method and are treated as changes in accounting estimates. The amortization expense on intangible assets with finite lives is recognized in the income statement in the expense category that is consistent with the function of the intangible assets.

Developments costs for the production of new products or parts, like requested as *IAS 38—Intangible Assets*, are recognized as assets only if the costs can be reliably determined; the Group has the intention and resources to complete them, the technical feasibility of completing them is such that they will be available for use; its intention to complete and its ability and intention to use or sell the asset; how the asset will generate future economic benefits; the availability of resources to complete the asset and the ability to measure reliably the expenditure during development. Capitalized development costs include only those expenses that can be directly attributed to the development process and are amortized on a systematic basis, starting from the commencement of production and lasting the length of the product or process's estimated life, generally ranging between three and five years. Research costs are expensed as incurred.

Industrial patents and intellectual property rights, and licenses are valued at purchase or production cost and amortized, if they have a finite life, on a straight-line basis over their estimated useful life, generally between three and five years.

Other intangible assets mainly relate to the registration of trademarks and have been recognized in accordance with *IAS 38—Intangible Assets*, where it is probable that the use of the asset will generate future economic benefits for the Group and where the cost of the asset can be measured reliably. Other intangible assets are measured at cost less any impairment losses and amortized on a straight-line basis over their estimated life, which is generally between three and five years.

The amortization period and the amortization method for an intangible asset with a finite useful life are reviewed at least at the end of each reporting period. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are considered to modify the amortization period or method, as appropriate, and are treated as changes in accounting estimates.

An intangible asset is derecognized upon disposal (i.e., at the date the recipient obtains control) or when no future economic benefits are expected from its use or disposal. Any gain or loss arising upon derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of profit or loss.

Property, plant and equipment

Plant and equipment are recorded at purchase or production cost and systematically depreciated over their residual useful lives and accumulated impairment losses, if any. The land pertaining to buildings is not depreciated. Such cost includes the cost of replacing part of the plant and equipment and borrowing costs for long-term construction projects if the recognition criteria are met.

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When significant parts of plant and equipment are required to be replaced at intervals, the Group depreciates them separately based on their specific useful lives. Likewise, when a major inspection is performed, its cost is recognized in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognized in profit or loss as incurred. The present value of the expected cost for the decommissioning of an asset after its use is included in the cost of the respective asset if the recognition criteria for a provision are met. Property, plant and equipment transferred from customers are initially measured at fair value at the date on which control is obtained. Construction in progress is stated at cost, net of accumulated impairment losses, if any.

The useful lives, estimated by the Group for its various categories of property, plant and equipment, are as follows:

	Biopharmaceutical and Diagnostic Solutions	Engineering	Holding
Buildings	18 to 33 years	16 years	33 years
Plant and machinery	6 to 20 years	6 to 10 years	4 years
Industrial and commercial equipment	5 to 8 years	8 years	8 years
Other tangible assets	5 to 8 years	5 to 8 years	5 to 8 years

Land is not depreciated. The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

An item of property, plant and equipment and any significant part initially recognized is derecognized upon disposal (i.e., at the date the recipient obtains control) or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of profit or loss when the asset is derecognized.

Leases

The Group assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

According to *IFRS 16—Leases*, the Group applies a recognition and measurement approach for each lease, except for short-term leases and leases of low-value assets. The Group applies the short-term lease recognition exemption to its short-term leases (i.e., those leases that have a lease term of 12 months) and applies the lease of low-value assets recognition exemption to leases of that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognized as expense on a straight-line basis over the lease term.

The Group recognizes lease liabilities representing obligations to make lease payments and Right of Use assets representing the Right of Use the underlying assets.

The Group recognizes Right of Use assets at the commencement date of the lease and it is measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. Right of Use assets are measured at cost comprising the following: (i) the amount of the initial measurement of lease liability; (ii) any lease payments made at or before the commencement date less any lease incentives received; (iii) any initial direct costs and, if applicable, (iv) restoration costs. Right of Use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

At the commencement date of the lease, the Group recognizes lease liabilities measured at the present value of lease payments to be made over the lease term, of the following: (i) fixed lease payments less any lease incentives receivable, (ii) variable lease payments that are based on an index or a rate and, if applicable, (iii) amounts expected to be payable under residual value guarantees, and (iv) the exercise price of a purchase

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option if the lessee is reasonably certain to exercise that option. Variable lease payments that do not depend on an index or a rate are recognized as expenses in the period in which the event or condition that triggers the payment occurs. Lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be determined, the Group's incremental borrowing rate is used, being the rate that the Group would have to pay to borrow the funds necessary to obtain an asset of similar value in a similar economic environment with similar terms and conditions. Each lease payment is allocated between the principal liability and interest expense. Interest expense is charged to the income statement over the lease period using the effective interest rate method.

Inventories

Inventories of raw materials, semi-finished and finished products are valued at the lower of cost and net realizable value. Inventories are valued at the lower of cost and net realizable value. Costs incurred in bringing each product to its present location and condition are accounted for, as follows:

- Raw materials: purchase cost on weighted average cost
- Finished goods and work in progress: cost of direct materials and labor and a proportion of manufacturing overheads based on the normal operating capacity but excluding borrowing costs.

Allowances for obsolete and slow-moving goods are calculated for materials and finished products, taking into account their future expected use and realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

Financial instruments

A financial instrument is a contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. Current financial assets include trade receivables, derivative financial instruments, other current financial assets and cash and cash equivalents. Investments and other financial assets include investments accounted for using the equity method and non-current financial assets. Financial liabilities include debt and borrowings from banks, trade payables and other financial liabilities, which mainly include derivative financial instruments.

Financial assets

Financial assets are classified on the basis of the impairment model introduced by *IFRS 9—Financial instruments*, at initial recognition, as subsequently measured at amortized cost, fair value through other comprehensive income (OCI), and fair value through profit or loss. The Group initially measures a financial asset at its fair value plus transaction costs, in the case of a financial asset not at fair value through profit or loss. With the exception of trade receivables that do not contain a significant financing component or for which the Group has applied a simplified approach in calculating ECLs (Expected Credit Loss). Therefore, the Group does not track changes in credit risk, but instead recognizes a loss allowance based on lifetime ECLs at each reporting date, based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment. The amount of receivables is reported in the statement of financial position net of the relevant bad debt provisions. The impairment losses reported pursuant to *IFRS 9* (including reversals of impairment losses or impairment gains) are recognized in the consolidated income statement within the line item Selling and Marketing expenses.

Financial assets are derecognized when the rights to receive cash flows from the instrument have expired and the Group has transferred substantially all risks and rewards of ownership.

Financial assets measured at amortized cost

This category includes financial assets that meet the following requirements: (i) the financial asset is held within a business model whose objective is to hold financial assets to collect their contractual cash flows; and

(ii) the contractual terms of the financial asset give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortized cost are subsequently measured using the effective interest (EIR) method and are subject to impairment. Gains and losses are recognized in profit or loss when the asset is derecognized, modified or impaired.

Financial assets at fair value through OCI (debt instruments)

For debt instruments at fair value through OCI, interest income, foreign exchange revaluation and impairment losses or reversals are recognized in the statement of profit or loss and computed in the same manner as for financial assets measured at amortized cost. The remaining fair value changes are recognized in OCI. Upon derecognition, the cumulative fair value change recognized in OCI is recognized in profit or loss.

Financial assets at fair value through consolidated profit or loss (FVTPL)

Financial assets at fair value through profit or loss are carried in the statement of financial position at fair value with net changes in fair value recognized in the statement of profit or loss. This category includes financial assets not classified in any of the previous categories and derivative instruments and equity investments which the Group has not irrevocably elected to classify at fair value through OCI.

Financial liabilities

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate. All financial liabilities are recognized initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs. The Group's financial liabilities include trade and other payables, loans and borrowings including bank overdrafts, and derivative financial instruments.

For purposes of subsequent measurement, financial liabilities are classified in financial liabilities at fair value through profit or loss and financial liabilities at amortized cost (loans and borrowings).

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. The Group has not designated any financial liability as at fair value through profit or loss.

Financial liabilities at amortized cost is the category most relevant to the Group. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortized cost using the EIR method. Gains and losses are recognized in profit or loss when the liabilities are derecognized as well as through the EIR amortization process.

Amortized cost is calculated by considering any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included as interest expense in the statement of profit or loss.

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the statement.

Borrowings are classified among current liabilities, unless the Group has an unconditional right to defer their payment for at least twelve months after the reporting date.

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Derivative financial instruments are accounted for in accordance with *IFRS 9*. At the inception of the contract, derivative instruments are initially recognized at fair value as financial assets at FVTPL when the fair value is positive, or financial liabilities at FVTPL when the fair value is negative.

When a derivative financial instrument is designated as a hedge of the exposure to variability in future cash flows or highly probable forecasted transactions, the effective portion of the gain or loss on the hedging instrument is recognized in OCI in the cash flow hedge reserve, while any ineffective portion is recognized immediately in the statement of profit or loss. The Group uses IRS contract (*Interest Rate Swap*) as hedges of its exposure to financial interest of loans. The cash flow hedge reserve is adjusted to the lower of the cumulative gain or loss on the hedging instrument and the cumulative change in fair value of the hedged item.

The Group uses forward currency and collar contracts as hedges of its exposure to foreign currency risk in forecast transactions and firm commitments, for its exposure to volatility of exchange rates. The ineffective portion is recognized in financial income or expenses.

Impairment of non-financial assets

The Group tests whether there is an indication that an asset may be impaired. If there is evidence of impairment, book value is written down to the related recoverable amount. An asset's recoverable amount is the higher of an asset's or CGU's fair value less costs of disposal and its value in use. If it is not possible to estimate the recoverable amount of an individual asset, the Group assesses whether the cash-generating unit to which it belongs is impaired. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

For assets excluding goodwill, an assessment is made at each reporting date to determine whether there is an indication that previously recognized impairment losses no longer exist or have decreased. If such indication exists, the Group estimates the asset's or CGU's recoverable amount. A previously recognized impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognized.

Cash and cash equivalents

Cash and cash equivalents in the statement of financial position comprise cash on hand and at bank, carried at nominal amount, equal to fair value. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Equity

Retained earnings and other reserves include undistributed earnings of the Group, the accumulated amount of items recognized in other comprehensive income (such as actuarial gains and losses, cash-flow hedge reserves, etc.) and other reserves (translation differences). Dividends are deducted from equity when they are approved by the Shareholders' Meeting.

Non-controlling interests represent the portion of the net assets and net profit of a consolidated entity that is not attributable to the Group, directly or indirectly.

Provisions

Provisions for risks are recognized when (i) the Group has a present obligation, legal or constructive, as a result of a past event; (ii) it is probable that the outflow of resources will be required; (iii) the amount of the obligation can be reliably estimated. Provisions are determined by the Group based on facts and circumstances,

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historical risk data and the information available at the balance sheet date. When the Group expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognized as a separate asset, but only when the reimbursement is virtually certain. Where the effect of the time value of money is material and the date of extinguishing the liability can be reasonably estimated, provisions are stated at the present value of the expected expenditure, using a discount rate that reflects current market assessments of the time value of money and the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognized as an interest expense. Contingencies for which the probability of a liability is remote are disclosed in the notes, but no provision is recognized.

Employee benefits

Employee severance indemnity, mandatory for Italian companies pursuant to Article 2120 of the Italian Civil Code, is deferred compensation and is based on the employees' years of service and the compensation earned by the employee during the service period. Under *IAS 19—Employee Benefits*, the employee severance indemnity as calculated is considered a "Defined benefit plan" and the related liability recognized in the statement of financial position (Employees Benefits) is determined by actuarial calculations.

The remeasurements of actuarial gains and losses are recognized in other components of the Consolidated Statements of Comprehensive income. Service cost of Italian companies that employ less than 50 employees, as well as interest expenses related to the "time value" component of the actuarial calculations (the latter classified as Finance expenses), are recognized in the separate consolidated income statements.

Starting from January 1, 2007, Italian Law gave employees the choice to direct their accruing indemnity either to supplementary pension funds or leave the indemnity as an obligation of the Company. Companies that employ at least 50 employees should transfer the employee severance indemnity to the "Treasury fund" managed by INPS, the Italian Social Security Institute. Consequently, the Group's obligation to INPS and the contributions to supplementary pension funds take the form, under IAS 19, of a "Defined contribution plan".

Net interest is calculated by applying the discount rate to the net defined benefit liability or asset. The Group recognizes the following changes in the net defined benefit obligation under expenses in the consolidated statement of profit or loss:

- the service costs are recognized in the consolidated income statement by function and presented in the relevant line items (Cost of sales, Selling and Marketing expenses, General and Administrative expenses, Research and Development expenses);
- the net interest on the defined benefit liability is recognized in the consolidated income statement as net Financial income/ (expenses), and is determined by multiplying the net liability/ (asset) by the discount rate used to discount obligations taking into account the effect of contributions and benefit payments made during the year;
- the remeasurement components of the net obligations, which comprise actuarial gains and losses and any change in the effect of the asset ceiling are recognized immediately in other comprehensive income/ (loss).

Other long-term employee benefit obligations

The Group also has liabilities for cash-settled awards based on Group's performance indicators that are not expected to be settled wholly within 12 months after the end of the period in which the employees and directors render the related service. These obligations are therefore measured as the present value of expected future payments to be made in respect of services provided by employees and directors up to the end of the reporting period, using the projected unit credit method. Expected future payments are discounted using market yields at the end of the reporting period of high-quality corporate bonds with terms and currencies that match, as closely

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as possible, the estimated future cash outflows. Remeasurements as a result of experience adjustments and changes in actuarial assumptions are recognized in profit or loss.

Trade payables and other payables

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade payables are classified as current liabilities if payment is due within one year or less from the reporting date. If not, they are presented as non-current liabilities. Trade payables are initially recognized at fair value and subsequently measured at amortized cost.

Other current and non-current liabilities

Other current and non-current liabilities include, among the others, liabilities related to put options over non-controlling interests and other liabilities related to financial investments.

When a put option is granted to non-controlling shareholders of a subsidiary, if the option provides for settlement in cash, a liability is recognized for the present value of the exercise price of the option. This liability is classified as non-current financial liabilities or current financial liabilities in the consolidated statement of financial position based on its due date. Subsequent changes in the liability's fair value are recognized through profit or loss.

The Group recognizes liabilities from other taxes and social security and other non-financial liabilities at amount payable on the maturity date. Pre-payments received on orders as well as the liability balance from construction contracts are reported as contract liabilities.

Use of estimates

The Consolidated Financial Statements are prepared in accordance with IFRS which require Management's use of estimates and assumptions that may affect the carrying amount of assets, liabilities, income and expenses in the financial statements, as well as the disclosures in the notes concerning contingent assets and liabilities at the balance sheet date. Uncertainty about these assumptions and estimates could result in outcome that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

Estimates are based on historical experience and other factors. The resulting accounting estimates could differ from the related actual results. Estimates are periodically reviewed and the effects of each change are reflected in the consolidated statement of profit or loss or in the consolidated statement of comprehensive income in the period in which the change occurs.

Revenue Recognition

The Group operates in several jurisdictions and assesses whether contracts with customers provide it with the right to consideration for the performance fulfilled based on legal assessment of applicable contracts and other source of enforceable rights and obligations (i.e., local regulations). As regards revenue from contracts with customers for contract work and contract assets and liabilities, application of the cost-to-cost method requires a prior estimate of the entire lifetime costs of individual projects, updating them at each balance sheet date. This requires assumptions, those can be affected by multiple factors, such as the time over which some projects are developed, their high level of technology and innovative content, the possible presence of price variations and revisions, and machinery performance guarantees, including an estimate of contractual risks, where applicable. These facts and circumstances make it difficult to estimate the projects' costs to complete and, consequently, to estimate the value of contract work in progress at the balance sheet date. The Group estimates variable considerations to be included in the transaction price for the sale of products with rights of return and volume rebates. The Group forecasts sales returns using the historical return data to come up with expected return

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percentages. These percentages are applied to determine the expected value of the variable consideration. The Group also receives amounts from third parties that may or may not be collected in a seller-customer relationship. The Group assesses whether these amounts represent consideration for goods or services that have been or will be provided and accordingly identifies the pattern of recognition of revenue.

Recoverable amount of goodwill

The impairment test on goodwill is carried out by comparing the carrying amount of cash-generating units and their recoverable amount. The recoverable amount of a cash-generating unit is the higher of fair value, less costs to sell, and its value in use. This complex valuation process entails the use of methods such as the discounted cash flow method which uses assumptions to estimate cash flows. The recoverable amount depends significantly on the discount rate used in the discounted cash flow model as well as the expected future cash flows and the growth rate used for the extrapolation. The key assumptions used to determine the recoverable amount for the different cash-generating units, including a sensitivity analysis, are detailed in the [Note 16](#):

Development costs

The amortization of development costs requires management to estimate the lifecycle of the related product. Any changes in such assumptions would impact the amortization charge recorded and the carrying amount of capitalized development costs. The periodic amortization charge is derived after determining the expected lifecycle of the related product. Increasing an asset's expected lifecycle or its residual value would result in a reduced amortization charge in the consolidated income statement. The useful lives of our development costs are determined by management at the time of capitalization and reviewed annually for appropriateness and recoverability;

Employee benefit liabilities

Employee benefit liabilities: employee benefits, especially the provision for employee severance indemnities and other long term incentives, are calculated using actuarial assumptions; changes in such assumptions could have a material impact on such liabilities;

Leases

The Group cannot readily determine the interest rate implicit in the lease, therefore, it uses its incremental borrowing rate (IBR) to measure lease liabilities. The IBR is the rate of interest that the Group would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Group 'would have to pay', which requires estimation when no observable rates are available (such as for subsidiaries that do not enter into financing transactions) or when they need to be adjusted to reflect the terms and conditions of the lease (for example, when leases are not in the subsidiary's functional currency). The Group estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates (such as the subsidiary's stand-alone credit rating). The Group determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised. The Group applies judgment in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise either the renewal or termination;

Provision for expected credit losses of trade receivables and contract assets

The Group uses a simplified approach in calculating ECLs for trade receivables and contract assets, initially based on the Group's historical observed default rates. The Group will adjust the historical credit loss experience

with forward-looking information. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analyzed. The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future.

Income tax expense (current and deferred)

The Group is subject to different tax jurisdictions. The determination of tax liabilities for the Group requires the use of assumptions with respect to transactions whose fiscal consequences are not yet certain at the end of the reporting period. Calculation of taxes on a global scale requires the use of estimates and assumptions based on the information available at the balance sheet date. The deferred tax assets realization is dependent upon the generation of future taxable income during the periods in which those temporary differences become deductible and the tax loss carried forwards are utilized. Estimating future taxable income requires estimates about matters that are inherently uncertain and requires significant management judgment, and different estimates can have a significant impact on the outcome of the analysis.

2.4 First-time adoption of IFRS

For periods up to and including the year ended December 31, 2019, the Group prepared its financial statements in accordance with Italian generally accepted accounting principles ("Local GAAP"). Financial Statements for the year ended December 31, 2020 will be the first the Group prepares in accordance with IFRS and will be included in the Form F-1 of the Company at the time the registration statement becomes effective.

Therefore, current set of financial statements as of and for the year ended December 31, 2019 does not include the 2018 comparatives that are required under IAS 1. In preparing the financial statements, the Group's opening statement of financial position was prepared as at January 1, 2019, the Group's date of transition to IFRS. This note explains the principal adjustments made by the Group in restating its Local GAAP financial statements, including the statement of financial position as at January 1, 2019 and the financial statements as of, and for, the year ended December 31, 2019.

Exemptions applied

IFRS 1 allows first-time adopters certain exemptions from the retrospective application of certain requirements under IFRS. The Group has applied the following exemptions:

- *IFRS 3—Business Combinations* has not been applied to either acquisitions of subsidiaries that are considered businesses under IFRS, or acquisitions of interests in associates and joint ventures that occurred before January 1, 2019. Use of this exemption means that the Local GAAP carrying amounts of assets and liabilities, that are required to be recognized under IFRS, are their deemed cost at the date of the acquisition. After the date of the acquisition, measurement is in accordance with IFRS. Assets and liabilities that do not qualify for recognition under IFRS are excluded from the opening IFRS statement of financial position;
- *IFRS 1* also requires that the Local GAAP carrying amount of goodwill must be used in the opening IFRS statement of financial position (apart from adjustments for goodwill impairment and recognition or derecognition of intangible assets). In accordance with *IFRS 1*, the Group has tested goodwill for impairment at the date of transition to IFRS. There was no impairment recognized on goodwill at January 1, 2019;
- The Group assessed all contracts existing at January 1, 2019 to determine whether a contract contains a lease based upon the conditions in place as at January 1, 2019;

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- Lease liabilities are measured at the present value of the remaining lease payments, discounted using the lessee's incremental borrowing rate at January 1, 2019. Right of Use assets are measured at the amount equal to the lease liabilities, adjusted by the amount of any prepaid or accrued lease payments relating to that lease recognized in the statement of financial position immediately before January 1, 2019. In case of the Group is required to restore a leased assets at the end of the lease period, Right of Use assets are increased for the estimated decommissioning costs and a provision is recognized for the same amount. The lease payments associated with leases for which the lease term ends within 12 months of the date of transition to IFRS and leases for which the underlying asset is of low value have been recognized as an expense on either a straight-line basis over the lease term or another systematic basis;
- The Group has designated investments in equity instruments including unquoted equity instruments as equity instruments at fair value through profit or loss on the basis of the facts and circumstances that exist at January 1, 2019.

Estimates

The estimates at January 1, 2019 and at December 31, 2019 are consistent with those made for the same dates in accordance with Local GAAP (after adjustments to reflect any differences in accounting policies) apart from the following items where application of Local GAAP did not require estimation:

- Pensions and other post-employment benefits
- Cash settled awards
- Investments in equity instruments—unquoted equity shares

The estimates used by the Group to present these amounts in accordance with IFRS reflect conditions at January 1, 2019, the date of transition to IFRS and as at December 31, 2019.

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	Notes	Local GAAP as at January 1, 2019	Reclassification and remeasurements (EUR thousand)	IFRS as at January 1, 2019
Assets				
Non-current assets				
Goodwill		47,243	—	47,243
Other intangible assets	A, B	39,429	(4,919)	34,510
Right of Use assets	C	—	20,804	20,804
Property, plant and equipment	D	248,641	(3,014)	245,627
Investments in an associate		2,179	—	2,179
Financial assets—investments FVTPL	F	908	1,049	1,957
Other non-current financial assets	F	5,970	9	5,979
Deferred tax assets	R	23,908	4,488	28,396
		368,278	18,417	386,695
Current assets				
Inventories	E	81,911	16,700	98,611
Contract assets	E	79,981	(55,561)	24,420
Trade receivables	G	132,117	(894)	131,223
Other current financial assets		40,337	—	40,337
Tax receivables		30,009	(9,314)	20,695
Other receivables		5,719	(639)	5,080
Cash and cash equivalents		74,519	—	74,519
		444,593	(49,708)	394,885
Total assets		812,872	(31,292)	781,580
Equity and liabilities				
Equity				
Share capital		20,002	—	20,002
Reserves and Retained Earnings	H, I, L, M	190,998	(20,846)	170,152
Net profit attributable to equity holders of the parent	H, I	40,835	574	41,409
Equity attributable to equity holders of the parent		251,835	(20,272)	231,563
Non-controlling interests	A, H, I	3,148	(3,314)	(166)
Total equity		254,983	(23,585)	231,397
Non-current liabilities				
Non-current financial liabilities	C, I	245,185	22,507	267,692
Employees Benefits	J, K, L	7,648	16,864	24,512
Provisions	C, M, N	9,402	(6,342)	3,060
Deferred tax liabilities	R	15,169	(4,279)	10,890
Other non-current liabilities		125	—	125
		277,529	28,749	306,278
Current liabilities				
Current financial liabilities	C	56,718	1,186	57,904
Trade payables	E	97,510	(5,738)	91,772
Contract Liabilities	E	—	7,851	7,851
Advances from customers	E	75,815	(37,914)	37,901
Tax payables		21,838	(8,752)	13,086
Other liabilities		28,478	6,913	35,391
		280,359	(36,455)	243,904
Total liabilities		557,889	(7,706)	550,183
Total equity and liabilities		812,872	(31,292)	781,580

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	Notes	Local GAAP for the year ended December 31, 2019	Reclassification and remeasurements (EUR thousand)	IFRS for the year ended December 31, 2019
Revenues	E, P	565,038		536,539
Cost of sales	C, E, P	415,513	(16,995)	398,518
Gross profit		149,525	(11,504)	138,021
Other operating income		540	8,197	8,737
Selling and Marketing expenses	C, G, P	24,841	1,303	26,144
Research and Development expenses	A, C	7,138	688	7,826
General and Administrative expenses	B, C, F, J, K, L, N, O, P	56,339	(5,771)	50,568
Operating profit		61,747	473	62,220
Finance income	C, F	7,966	40	8,006
Finance expense	C, D, I, J, K, L	12,921	2,330	15,250
Share of profit of an associate	Q	375	(113)	262
Profit before tax		56,417	(1,704)	54,714
Income taxes		16,491	(483)	16,007
Net Profit		39,926	(1,221)	38,707
Other comprehensive income				
Results from the remeasurement of employee defined benefit plans	L	—	(377)	(377)
Results from the actuarial valuation funds	M	—	(29)	(29)
Tax effect relating to that components of OCI		—	86	86
Other comprehensive income that will not be classified subsequently to profit or loss		—	(320)	(320)
Currency translation		2,535	—	2,535
Changes in the fair value of cash flow hedging instruments		(900)	—	(900)
Tax effect relating to that components of OCI		216	—	216
Other comprehensive income that will be classified subsequently to profit or loss		1,851	—	1,851
Other comprehensive income attributable to non-controlling interests		13	(0)	13
Other comprehensive income attributable to equity holders of the parent	L, M	1,838	(320)	1,519
Total other comprehensive income, net of tax		1,851	(320)	1,531
Total Comprehensive Income		41,777	(1,541)	40,238
Attributable to:				
Equity holders of the parent		39,435	1,285	40,720
Non-controlling interests		492	(974)	(482)
		39,927	311	40,238

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	Notes	Local GAAP as at December 31, 2019	Reclassification and remeasurements (EUR thousand)	IFRS as at December 31, 2019
Assets				
Non-current assets				
Goodwill	O	41,147	6,096	47,243
Other intangible assets	A, B	40,305	(5,482)	34,823
Right of Use assets	C	—	26,339	26,339
Property, plant and equipment	D, P	286,217	(5,630)	280,587
Investments in an associate	Q	1,804	113	1,917
Financial assets—investments FVTPL	F	908	1,070	1,978
Other non-current financial assets	F	6,590	20	6,610
Deferred tax assets	R	30,746	2,353	33,099
		407,717	24,878	432,595
Current assets				
Inventories	E	109,537	22,345	131,882
Contract assets	E	115,164	(82,628)	32,536
Trade receivables	G	130,296	(2,254)	128,042
Other current financial assets		41,306	—	41,306
Tax receivables		37,725	(11,369)	26,356
Other receivables		4,224	(149)	4,075
Cash and cash equivalents		85,358	28	85,386
		523,610	(74,026)	449,584
Total assets		931,327	(49,148)	882,179
Equity and liabilities				
Equity				
Share capital		20,002	—	20,002
Reserves and Retained Earnings	A, B, G, I, L, M	227,828	(21,541)	206,287
Net income attributable to equity holders of the parent		39,435	(234)	39,201
Equity attributable to equity holders of the parent		287,265	(21,775)	265,490
Non-controlling interests	A, I	2,758	(2,808)	(50)
Total equity		290,023	(24,584)	265,439
Non-current liabilities				
Non-current financial liabilities	C, I	289,334	22,805	312,139
Employees Benefits	J, K, L	8,389	18,156	26,545
Provisions	C, F, M, N	12,534	(8,588)	3,946
Deferred tax liabilities	R	17,428	(6,999)	10,429
Other non-current liabilities		739	—	739
		328,424	25,373	353,797
Current liabilities				
Current financial liabilities	C	70,324	3,593	73,917
Trade payables	E	110,358	(15,307)	95,051
Contract Liabilities	E	—	5,623	5,623
Advances from customers	E	84,248	(42,356)	41,892
Tax payables		16,500	(10,808)	5,692
Other liabilities		31,450	9,316	40,766
		312,880	(49,938)	262,942
Total liabilities		641,304	(24,565)	616,739
Total equity and liabilities		931,327	(49,148)	882,179

Notes to the reconciliation of equity as at January 1, 2019 and December 31, 2019 and total comprehensive income for the year ended December 31, 2019

A Research costs

Under Local GAAP, the Group capitalized the research costs related a project related to a new Drug Delivery System. As such costs do not qualify for recognition as assets under IFRS, such assets are derecognized against retained earnings.

B Start-up costs

Under Local GAAP, the Group capitalized the cost of incorporation of a new subsidiary, depreciated on a straight-line basis over five years. As such costs do not qualify for recognition as assets under IFRS, these assets are derecognized against retained earnings.

C Leases

Under Local GAAP, a lease is classified as a finance lease or an operating lease. Operating lease payments are recognized as an operating expense in the statement of profit or loss on a straight-line basis over the lease term. Under IFRS, a lessee applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets and recognizes lease liabilities to make lease payments and Right of Use assets representing the right to use the underlying assets. At the date of transition to IFRS, the Group applied the transitional provision and measured lease liabilities at the present value of the remaining lease payments, discounted using the lessee's incremental borrowing rate at the date of transition to IFRS. Right of Use assets were measured at the amount equal to the lease liabilities adjusted by the amount of any prepaid or accrued lease payments. When the Group is required to restore a leased assets at the end of the lease period, Right of Use assets are increased for the estimated decommissioning costs and a provision is recognized for the same amount. As a result, at the date of the transition to IFRS, the Group recognized an increase of EUR 18,456 thousand (December 31, 2019: EUR 19,820 thousand) of lease liabilities included under financial liabilities and EUR 18,972 thousand (December 31, 2019: EUR 19,971 thousand) of Right of Use assets.

Under Local GAAP, assets held under finance leases are capitalized and included in property, plant and equipment. Under IFRS, they are presented in Right of Use assets. At the date of transition to IFRS, EUR 1,833 thousand (December 31, 2019: EUR 6,368 thousand) was reclassified from property, plant and equipment to Right of Use assets. Additionally, depreciation increased by EUR 3,938 thousand (EUR 1,189 thousand was included in Cost of sales, EUR 2,462 thousand was included in General and Administrative expenses, EUR 260 thousand was included in Selling and Marketing expenses and EUR 27 thousand was included in Research and Development expenses) and interest expenses increased by EUR 589 thousand for the year ended December 31, 2019.

D Borrowing costs

Under Local GAAP the Group expensed borrowing costs as incurred. At the date of transition, the Group elected to capitalize borrowing costs only in respect of qualifying assets for which the commencement date for capitalization was on or after the date of transition.

E Revenue recognition

Under Local GAAP when the outcome of the contract can be estimated reliably, revenue and costs must be recognized by reference to the stage of completion of the contract activity at the balance sheet date. If Group's obligation to produce a customized product does not meet one of the criteria in *IFRS 15 par. 35* for revenue recognition over time (e.g. the entity's performance does not create an asset with an alternative use, and the entity has an enforceable right to payment for performance completed to date), revenue may be recognized at a

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point in time. As a result, the Group recognized an increase of EUR 16,700 thousand (December 31, 2019: EUR 22,345 thousand) of inventories, a decrease of EUR 55,561 thousand (December 31, 2019: EUR 82,628 thousand) of contract assets and a decrease of EUR 5,747 thousand (December 31, 2019: EUR 15,317 thousand) of trade payables and advances from customers. Additionally, net income for the year ended December 31, 2019 was reduced by EUR 3,023 thousand.

F Financial assets—investment FVTPL

Under Local GAAP, the Group accounted for investments in unquoted equity shares as financial instruments measured at cost. Under IFRS, the Group has designated such investments as an equity instrument as at fair value through profit or loss. At the date of transition to IFRS, the fair value of these assets is EUR 1,940 thousand and their previous Local GAAP carrying amount was EUR 892 thousand. The EUR 22 thousand difference between the instruments' fair value and Local GAAP carrying amount has been recognized through profit or loss for the year ended December 31, 2019.

G Trade and other receivables

The adoption of IFRS has fundamentally changed the Group's accounting for impairment losses for financial assets by replacing incurred loss approach under Local GAAP with a forward-looking expected credit loss (ECL) approach. IFRS requires the Group to recognize an allowance for ECLs for all debt instruments not held at fair value through profit or loss and contract assets. At the date of transition to IFRS, the Group recognized additional impairment on its trade receivables of EUR 894 thousand (December 31, 2019: EUR 2,254 thousand), which resulted in a decrease in retained earnings by the same amount.

H Equity instruments issued by a subsidiary

Under Local GAAP the Group classified the equity instruments issued by a subsidiary to other parties by reference to its legal form. IAS 32 requires the issuer of a financial instrument to classify by reference to its substantive rights rather than its legal form and the key determinant of whether an instrument is a financial liability or an equity instrument of the issuer is whether the terms of instrument give the holder a contractual right to receive cash or other financial assets. At the date of transition to IFRS, the Group reclassified non-controlling interests of EUR 1,348 thousand.

I Put and call option over non-controlling interests

Local GAAP give no guidance as to how to account for call and put options over non-controlling interests in a business combination. Under IFRS a combination of put and call option over non-controlling interests means that the instrument is highly likely to be exercised and it gives rise to a financial liability measured at the present value of redemption amount. If the terms of the transaction do not provide a present ownership interest, the Group will only recognize a financial liability for the non-controlling interest put and not recognize a non-controlling interest. Subsequently the financial liability is measured in accordance with IFRS 9 and the changes are recognized in the income statement.

At the date of transition to IFRS, the Group recognized a financial liability of EUR 5,275 thousand (December 31, 2019: EUR 6,698 thousand), which resulted in a decrease in retained earnings by EUR 3,959 thousand and a decrease of non-controlling interest of EUR 1,314 thousand (December 31, 2019: EUR 2,086 thousand).

J Cash settled awards

Under Local GAAP, the Group recognized only the cost for the cash settled awards on a cash basis. IFRS require these obligations to be measured as the present value of expected future payments to be made in respect

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of services provided by employees and directors up to the end of the reporting period, using the projected unit credit method in accordance to *IAS 19*. At the date of transition to IFRS, the Group recognized an additional liability as Employee Benefits of EUR 17,382 thousand (December 31, 2019: EUR 18,893 thousand). An additional expense of EUR 1,510 thousand has been recognized in profit or loss for the year ended December 31, 2019.

K Long-term Incentive Plan

Under Local GAAP, the Group recognized costs related to the Long-term Incentive Plan in full on an accrual basis. Under IFRS, Long-term Incentive Plan is considered as “Other Long-term employee benefits” and is recognized and measured using the projected unit credit method according to *IAS 19*. At the date of transition to IFRS, the Group remeasured the liability as Employee Benefits with a reduction of EUR 64 thousand (December 31, 2019: EUR 446 thousand). A decrease in expenses of EUR 286 thousand has been recognized in profit or loss for the year ended December 31, 2019.

L Severance Pay

Under Local GAAP the Group has accrued the undiscounted vested obligation for severance pay (TFR) as if all the employees left at the balance sheet date. Under IFRS, defined benefit plan obligations are recognized and measured using the projected unit credit method according to *IAS 19*. At the date of transition to IFRS, the Group remeasured the liability as Employee Benefits with an increase of EUR 393 thousand (December 31, 2019: EUR 699 thousand). A reduction in expenses of EUR 23 thousand has been recognized in profit or loss for the year ended December 31, 2019 (EUR 377 thousand has been recognized as a loss on the 2019 other comprehensive income).

M Agent termination plan and non-competition agreement

Under Local GAAP the Group has accrued the obligation for agent termination plan and non-competition agreements as if all the contracts were terminated at the balance sheet date. Under IFRS, the obligations are recognized and measured according to *IAS 37*. At the date of transition to IFRS, the Group remeasured the provision with a reduction of EUR 74 thousand (December 31, 2019: EUR 45 thousand). An actuarial loss of EUR 29 thousand has been recognized on the 2019 other comprehensive income.

N Dismantling costs

Under Local GAAP a dismantling costs provision has been recorded relating to restore certain leased sites for the effect of the Group’s operations. The provision does not qualify for recognition as a liability according to *IAS 37*, and has been derecognized against retained earnings and, as a result, the restoration costs have been considered in the calculation of Right of Use assets according to *IFRS 16* and the related provision recalculated accordingly. At the date of transition to IFRS, the Group remeasured the provision with a decrease of EUR 155 thousand (December 31, 2019: EUR 211 thousand). A reduction in expenses of EUR 53 thousand has been recognized in profit or loss for the year ended December 31, 2019.

O Amortization of goodwill

Under Local GAAP amortization of the goodwill recognized on the investments accounted for using the equity method was recognized in profit or loss on a straight-line basis over the estimated useful live of goodwill. Under IFRS, after initial recognition, goodwill is measured at cost less any accumulated impairment losses at a level that reflects the way an entity manages its operations. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group’s cash-generating units that are expected to benefit from the combination and annually being tested for impairment. As result amortization of goodwill for the year ended December 31, 2019 was reduced by EUR 6,096 thousand.

P Depreciation

Under Italian law depreciation of the assets can be reduced up to 50% during the first year of utilization. *IAS 16* requires the depreciation of an asset begins when it is available for use, i.e., when it is in the location and condition necessary for it to be capable of operating in the manner intended by management. As result, depreciation for the year ended December 31, 2019 was decreased by EUR 822 thousand.

Q Investments in an associate

Under Local GAAP the goodwill recognized on the acquisition of its interests in the associate was depreciated in profit or loss on a straight-line basis over the estimated useful life of goodwill. Under IFRS, goodwill should be tested for impairment in accordance with *IAS 36*. As result amortization of goodwill for the year ended December 31, 2019 was reduced by EUR 192 thousand.

R Deferred tax

The various transitional adjustments resulted in various temporary differences. According to the accounting policies in [Note 2.3](#), the Group has to recognize the tax effects of such differences. Deferred tax adjustments are recognized in correlation to the underlying transaction either in retained earnings or a separate component of equity.

S Statement of cash flows

Under Local GAAP, a lease is classified as a finance lease or an operating lease. Cash flows arising from operating lease payments are classified as operating activities. Under IFRS, a lessee generally applies a single recognition and measurement approach for all leases and recognizes lease liabilities. Cash flows arising from payments of principal portion of lease liabilities are classified as financing activities. Therefore, cash outflows from operating activities decreased by EUR 4,741 thousand and cash outflows from financing activities increased by the same amount for the year ended December 31, 2019.

3. Changes in accounting policies and disclosures

New accounting standards

The principles and standards utilized in preparing these consolidated financial statements have been consistently applied through all periods presented, with the exception of the new standards and interpretations that are effective for reporting periods beginning on January 1, 2020, described below.

New endorsed standards, amendments and interpretations:

The Group adopted the following amendments and interpretations and effective for annual periods beginning on January 1, 2020 but did not require changes to accounting policies or retrospective adjustments.

- *Amendments to References to the Conceptual Framework in IFRS standards*
- *Amendments to IAS 1 Presentation of Financial Statements and IAS 8 Accounting policies, Changes in accounting estimates and Errors—Definition of Material*
- *Amendments to IFRS 3 Business Combinations—Definition of a Business*
- *Amendments to IFRS 9 Financial Instruments, IAS 39 Financial Instruments: Recognition and Measurement and IFRS 7 Financial Instruments: Disclosures—Interest Rate Benchmark Reform*
- *Amendment to IFRS 16 Leases Covid 19—Related Rent Concessions (issued in May 28, 2020)*

Conceptual Framework for Financial Reporting

The Conceptual Framework is not a standard, and none of the concepts contained therein override the concepts or requirements in any standard. The purpose of the Conceptual Framework is to assist the IASB in developing standards, to help preparers develop consistent accounting policies where there is no applicable standard in place and to assist all parties to understand and interpret the standards. This will affect those entities which developed their accounting policies based on the Conceptual Framework. The revised Conceptual Framework includes some new concepts, updated definitions and recognition criteria for assets and liabilities and clarifies some important concepts. These amendments had no impact on the consolidated financial statements of the Group.

Amendments to IAS 1 and IAS 8 Accounting policies, Changes in accounting estimates and Errors—Definition of Material

The amendments to *IAS 1* and *IAS 8* are intended to clarify the definition of materiality and its application. According to the new standard, “information is material if omitting, misstating or obscuring it could reasonably be expected to influence the decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity”. The amendments clarify that materiality will depend on the nature or magnitude of information, either individually or in combination with other information, in the context of the financial statements. A misstatement of information is material if it could reasonably be expected to influence decisions made by the primary users. These amendments had no impact on the consolidated financial statements of, nor is there expected to be any future impact to the Group.

Amendments to IFRS 3: Definition of a Business

The main changes to *IFRS 3* refer to updating the business definition, an integrated set of activities and assets must include, at a minimum, an input and a substantive process that, together, significantly contribute to the ability to create output. Furthermore, it clarifies that a business can exist without including all of the inputs and processes needed to create outputs. These amendments had no impact on the consolidated financial statements of the Group, but may impact future periods should the Group enter into any business combinations.

Amendments to IFRS 7, IFRS 9 and IAS 39 Interest Rate Benchmark Reform

The amendments to *IFRS 9* and *IAS 39—Financial Instruments: Recognition and Measurement* provide a number of reliefs, which apply to all hedging relationships that are directly affected by interest rate benchmark reform. A hedging relationship is affected if the reform gives rise to uncertainty about the timing and/or amount of benchmark-based cash flows of the hedged item or the hedging instrument. These amendments have no impact on the consolidated financial statements of the Group as it does not have any interest rate hedge relationships impacted by the reform.

Amendments to IFRS 16 Covid-19 Related Rent Concessions

In May 28, 2020, the IASB issued Covid-19-Related Rent Concessions—amendment to *IFRS 16 Leases*. The amendments provide relief to lessees from applying *IFRS 16* guidance on lease modification accounting for rent concessions arising as a direct consequence of the Covid-19 pandemic. As a practical expedient, a lessee may elect not to assess whether a Covid-19 related rent concession from a lessor is a lease modification. A lessee that makes this election accounts for any change in lease payments resulting from the Covid-19 related rent concession the same way it would account for the change under *IFRS 16*, if the change were not a lease modification. These amendments had no impact on the consolidated financial statements of the Group.

New standards, amendments and interpretations not yet effective

Amendments to IAS 1—Classification of Liabilities as Current or Non-current

In January 2020, the IASB issued amendments to paragraphs 69 to 76 of *IAS 1* to specify the requirements for classifying liabilities as current or non-current. The amendments clarify:

- What is meant by a right to defer settlement.
- That a right to defer must exist at the end of the reporting period.
- That classification is unaffected by the likelihood that an entity will exercise its deferral right.
- That only if an embedded derivative in a convertible liability is itself an equity instrument would the terms of a liability not impact its classification.

The amendments are effective for annual reporting periods beginning on or after January 1, 2023 and must be applied retrospectively. The Group is currently assessing the impact the amendments will have on current practice, monitoring the IFRS Interpretations Committee’s discussions, and whether existing loan agreements may require renegotiation.

Amendments to IFRS 3—Reference to the Conceptual Framework

In May 2020, the IASB issued Amendments to *IFRS 3—Business Combinations—Reference to the Conceptual Framework*. The amendments are intended to replace a reference to the Framework for the Preparation and Presentation of Financial Statements, issued in 1989, with a reference to the Conceptual Framework for Financial Reporting issued in March 2018 without significantly changing its requirements. The Board also added an exception to the recognition principle of *IFRS 3* to avoid the issue of potential ‘day 2’ gains or losses arising for liabilities and contingent liabilities that would be within the scope of *IAS 37* or *IFRIC 21—Levies*, if incurred separately. At the same time, the Board decided to clarify existing guidance in *IFRS 3* for contingent assets that would not be affected by replacing the reference to the Framework for the Preparation and Presentation of Financial Statements. The amendments are effective for annual reporting periods beginning on or after January 1, 2022 and apply prospectively.

Amendments to IAS 16—Property, Plant and Equipment: Proceeds before Intended Use

In May 2020, the IASB issued *IAS 16—Property, Plant and Equipment—Proceeds before Intended Use* which prohibits entities deducting from the cost of an item of property, plant and equipment, any proceeds from selling items produced while bringing that asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Instead, an entity recognizes the proceeds from selling such items, and the costs of producing those items, in profit or loss. The amendment is effective for annual reporting periods beginning on or after 1 January 2022 and must be applied retrospectively to items of property, plant and equipment made available for use on or after the beginning of the earliest period presented when the entity first applies the amendment. The amendments are not expected to have a material impact on the Group.

Amendments to IAS 37—Onerous Contracts—Costs of Fulfilling a Contract

In May 2020, the IASB issued amendments to *IAS 37* to specify which costs an entity needs to include when assessing whether a contract is onerous or loss-making. The amendments apply a “directly related cost approach”. The costs that relate directly to a contract to provide goods or services include both incremental costs and an allocation of costs directly related to contract activities. General and Administrative costs do not relate directly to a contract and are excluded unless they are explicitly chargeable to the counterparty under the contract. The amendments are effective for annual reporting periods beginning on or after January 1, 2022. The Group will apply these amendments to contracts for which it has not yet fulfilled all its obligations at the beginning of the annual reporting period in which it first applies the amendments.

Amendments to IAS 8—Accounting Policies, Changes to Accounting Estimates and Errors

On 12 February 2021, the IASB issued amendments to IAS 8 Accounting Policies, Changes to Accounting Estimates and Errors, in which it introduces a new definition of ‘accounting estimates’. The amendments are designed to clarify the distinction between changes in accounting estimates and changes in accounting policies and the correction of errors. The amendments become effective for annual reporting periods beginning on or after 1 January 2023 and apply to changes in accounting policies and changes in accounting estimates that occur on or after the start of that period. The amendments are not expected to have a material impact on the Group.

Amendments to IAS 1—Presentation of Financial Statements

In February 2021, the IASB issued amendments to IAS 1 Presentation of Financial Statements in which it provides guidance and examples to help entities apply materiality judgements to accounting policy disclosures. The IASB also issued amendments to IFRS Practice Statement 2 Making Materiality Judgements (the PS) to support the amendments in IAS 1 by explaining and demonstrating the application of the ‘four-step materiality process’ to accounting policy disclosures. The amendments aim to help entities provide accounting policy disclosures that are more useful by replacing the requirement for entities to disclose their ‘significant’ accounting policies with a requirement to disclose their ‘material’ accounting policies and adding guidance on how entities apply the concept of materiality in making decisions about accounting policy disclosures. The amendments to IAS 1 are applicable for annual periods beginning on or after 1 January 2023. The amendments are not expected to have a material impact on the Group.

4. Scope of consolidation

Stevanato Group S.p.A. is the parent company of the Group and it holds, directly and indirectly, interests in the Group’s main operating companies. The Group’s scope of consolidation at December 31, 2020 and 2019 is as follows:

Subsidiaries and associate

The consolidated financial statement of the Group includes the following list of company directly or indirectly controlled:

Name	Segment	Description	Country of incorporation	Type of control	% equity interest	
					2020	2019
Nuova Ompi S.r.l.	Biopharmaceutical	Production of container closure systems and development of integrated solutions for the pharmaceutical industry	Italy	Direct	100%	100%
Spami S.r.l.	Engineering	Production plant and machinery	Italy	Direct	100%	100%
Stevanato Group International a.s.	Biopharmaceutical	Service/Subholding company	Slovakia	Direct	100%	100%
Medical Glass a.s.	Biopharmaceutical	Production of container closure systems	Slovakia	Indirect	100%	100%
Stevanato Group N.A. S. de RL de CV	Biopharmaceutical	Service company	Mexico	Indirect	100%	100%
Ompi N.A. S. de RL de CV	Biopharmaceutical	Production of container closure systems	Mexico	Direct	30.76%	30.76%
				Indirect	69.24%	69.24%
Ompi of America inc.	Biopharmaceutical	Sale of container closure systems	USA	Indirect	100%	100%

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Name	Segment	Description	Country of incorporation	Type of control	% equity interest	
					2020	2019
Ompi do Brasil Industria e Comercio de Embalagens Farmaceutica Ltda	Biopharmaceutical	Production of container closure systems	Brasil	Direct	79%	71.08%
				Indirect	21%	28.92%
Ompi Pharma.Packing Techn. Co. Ltd	Biopharmaceutical	Production of container closure systems	China	Indirect	100%	100%
Innoscan A/S	Engeneering	Production plant and machinery	Denmark	Indirect	100%	100%
SVM Automatik A/S	Engeneering	Production plant and machinery	Denmark	Indirect	65%*	65%*
Medirio SA	Biopharmaceutical	Research and development	Switzerland	Indirect	100%	72%
Balda Medical GmbH	Biopharmaceutical	Production of in-vitro diagnostic solutions	Germany	Direct	100%	100%
Balda C. Brewer Inc.	Biopharmaceutical	Production of in-vitro diagnostic solutions	USA	Indirect	100%	100%
Balda Precision Inc.	Biopharmaceutical	Production metal components	USA	Indirect	100%	100%
Ompi of Japan Co., Ltd.	Biopharmaceutical	Sale of container closure systems	Japan	Direct	51%	51%
SG Technology Excellence Center Inc.	Biopharmaceutical	Provision of analysis and laboratory testing servi	USA	Direct	0%**	100%

* Not included in minority interests as there is a put and call option for full acquisition (the minority interests would have amounted to 35%).

** Following subsequent evaluations, the business of Technology Center will be carried out by Ompi of America, therefore the newly established company SG Technology Excellence Center Inc. was liquidated on October 16, 2020, after repayment of share capital (USD 100 thousand).

Name	Division	Description	Country of incorporation	Type of control	% equity interest	
					2020	2019
Swissfillon AG	Biopharmaceutical	Sterile filling services company	Switzerland	Associate	26.94%	26.94%

Non-controlling interests

The non-controlling interests as at December 31, 2020 and the net profit attributable to non-controlling interests for the years ended December 31, 2020 relate to Ompi of Japan Co., Ltd. and Medical Glass a.s.. On December 10, 2020 the Group purchased the residual shares of Medirio SA and acquired full control of the company. For further details refer to [Note 37](#).

5. Segment Information

Stevanato Group business operations are organized into two reportable segments, based on their specific products and services:

- Biopharmaceutical and Diagnostic Solutions, which includes containment solutions, drug delivery systems, medical devices and diagnostic & analytical services;
- Engineering, which covers visual inspection, assembly packaging and glass forming machines.

In 2020, Stevanato Group generated approximately 85% of total sales from the Biopharmaceutical and Diagnostic Solutions segment (85% in 2019), and approximately 15% from the Engineering segment (15% in 2019).

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Biopharmaceutical and Diagnostic Solutions Segment deals mainly with the design and production of glass containers and packaging solutions, based on sophisticated technical and industrial processes, which involve the use of heavy equipment. The production of Container Closure Systems (CCS) accounts for more than 50% of total sales and represents the Group core business. Glass manufacturing process is particularly complex as it is based on multiple sophisticated industrial processes, to form, treat, inspect and package drug containment and delivery products. The critical phases of Stevanato Group business model are managed internally while only the production of glass tubes (which serve as the starting point of the internal production process) and the sterilization process for the final products are outsourced to a trusted network of third parties' suppliers. Container Closure Systems includes ampoules, vials, ready-to-fill containers, cartridges and pre-fillable syringes.

Within the same segment there is also the production of In-Vitro Diagnostic (IVD) Solutions and Drug Delivery Systems (DDS). This sector is particularly complex as it requires constant cooperation with each customer for the development of the specific products they need. The production of plastic products requires development of specific molds based on each customer's requirements and specifications, which molds are then used for stamping of the final product. The product portfolio is highly diversified and includes different products for pharmaceutical, medical and diagnostic industries.

Additionally, the Group has recently entered the drug delivery system business offering pen injectors, dry powder inhalers, auto-injectors and wearable injectors.

Stevanato Group provides also analytical services and regulatory support exclusively to its customers, as ancillary services to the supply of CCS. Stevanato Group analytical testing facilities in Piombino Dese, Italy, focus on investigating physic-chemical properties of primary packaging materials and components and studying the interactions between container closure system and drugs. The Analytical Services provided include chemical analysis, surface characterization, container performance and interaction, testing on drug delivery systems and customized testing based on the specific need of each client.

Engineering Segment deals with the design, development and production of equipment and machinery for both in-house use and sale to customers (which include some of Stevanato Group competitors). Stevanato Group is driving continuous technological advancements so that its equipment can consistently meet the client's stringent specification requirements. The Group assembles equipment and machinery and develops the software necessary for its functioning beyond working closely with the customers to install the machinery and equipment in their production sites, ensuring they are correctly calibrated and properly functioning. Engineering products include glass converting machinery, visual inspection machinery, assembly platforms, secondary packaging machinery. The after-sales services, mainly consists in the provision of spare parts for our machinery and equipment other than maintenance activity on the machines sold.

The Group also provides professional project management services, supporting its customers in designing their plant layout for the production of bulk and ready-to-use pharmaceutical primary packaging.

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The criteria applied to identify the operating segments are consistent with the information reviewed by the Chief Executive Officer (the Group's "Chief Operating Decision Maker") in making decisions regarding the allocation of resources and to assess performance.

As at and for the year ended December 31, 2020					
	Biopharmaceutical and Diagnostic Solutions	Engineering	Total segments	Adjustments, eliminations and unallocated items	Consolidated
	(EUR thousand)				
External Customers	564,931	97,106	662,037	—	662,037
Inter-Segment	1,096	56,327	57,423	(57,423)	—
Total Revenues	566,027	153,433	719,460	(57,423)	662,037
Cost of Sales	398,411	121,332	519,743	(51,882)	467,861
Gross Profit	167,616	32,101	199,717	(5,541)	194,176
Other operating income	5,193	31	5,224	7	5,230
Selling and Marketing expenses	9,762	2,842	12,605	7,439	20,044
Research and Development expenses	12,080	3,056	15,136	2,254	17,390
General and Administrative expenses	48,324	9,641	57,965	899	58,863
Operating Profit	102,643	16,593	119,236	(16,127)	103,109
Total assets	776,832	188,751	965,583	2,396	967,979
Total liabilities	330,624	109,325	439,949	217,890	657,839

As at and for the year ended December 31, 2019					
	Biopharmaceutical and Diagnostic Solutions	Engineering	Total segments	Adjustments, eliminations and unallocated items	Consolidated
	(EUR thousand)				
External Customers	455,041	81,499	536,539	—	536,539
Inter-Segment	881	45,625	46,506	(46,506)	—
Total Revenues	455,922	127,122	583,044	(46,505)	536,539
Cost of Sales	333,539	104,291	437,829	(39,311)	398,518
Gross Profit	122,383	22,832	145,215	(7,194)	138,021
Other operating income	8,737	—	8,737	—	8,737
Selling and Marketing expenses	13,776	3,113	16,888	9,255	26,144
Research and Development expenses	5,442	1,549	6,991	836	7,826
General and Administrative expenses	43,167	8,157	51,324	(757)	50,568
Operating Profit	68,735	10,013	78,748	(16,529)	62,220
Total assets	668,076	160,689	828,765	53,413	882,179
Total liabilities	294,717	105,112	399,829	216,911	616,739

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Inter-segment revenues and costs are eliminated upon consolidation and reflected in the “adjustments, elimination and unallocated items” column. The most relevant adjustment in revenues relates to the sales of the Engineering’s equipment to the Biopharmaceutical and Diagnostic Solutions.

The Biopharmaceutical and Diagnostic Solutions segment has only one external customer with more than 10% of group’s revenue as of December 31, 2019 (EUR 54.2 million). As of December 31, 2020, no external customer exceeds 10% of group’s revenue.

Revenues increase by 24.1% (EUR 110.1 million) in Biopharmaceutical and Diagnostic Solutions segment is mainly driven by the growth in high-value solution. Gross profit of this segment increases from 26.8% in 2019 to 29.6% in 2020 due to the favourable mix of products sold, unit sales price increase for high-value solution and production efficiencies.

With reference to Engineering segment, the EUR 26.3 million increase in revenues (+20.7%) is mainly due to the growth in visual inspection machinery sales. The greater integration and the synergies within the companies of the Engineering segment led to a gross profit increase from 18.0% in 2019 to 20.9% in 2020.

6. Revenues from contract with customers

Disaggregated revenue information

The table below shows the disaggregation of the Group’s revenue from contracts with external customers:

	For the year ended December 31, 2020		
	Biopharmaceutical and Diagnostic Solutions	Engineering	Total
	(EUR thousand)		
Type of goods or service			
Revenues from high-value solutions	146,332	—	146,332
Revenues from other containment and delivery solutions	418,599	—	418,599
Revenues from engineering	—	97,106	97,106
Total revenue from contracts with customers	564,931	97,106	662,037
Geographical markets			
EM EA	338,564	59,574	398,139
APAC	54,433	12,702	67,135
North America	151,418	23,501	174,920
South America	20,516	1,328	21,843
Total revenue from contracts with customers	564,931	97,106	662,037
Timing of revenue recognition			
Goods and services transferred at a point in time	553,789	38,417	592,207
Goods and services transferred over time	11,142	58,689	69,830
Total revenue from contracts with customers	564,931	97,106	662,037

	For the year ended December 31, 2019		
	Biopharmaceutical and Diagnostic Solutions	Engineering	Total
	(EUR thousand)		
Type of goods or service			
Revenues from high-value solutions	90,700	—	90,700
Revenues from other containment and delivery solutions	364,341	—	364,341
Revenues from engineering	—	81,499	81,499
Total revenue from contracts with customers	455,041	81,499	536,539
Geographical markets			
EM EA	270,338	52,486	322,824
APAC	41,129	14,393	55,522
North America	119,054	13,381	132,435
South America	24,519	1,239	25,757
Total revenue from contracts with customers	455,040	81,499	536,539
Timing of revenue recognition			
Goods and services transferred at a point in time	455,041	33,685	488,725
Goods and services transferred over time	—	47,814	47,814
Total revenue from contracts with customers	455,041	81,499	536,539

The Group revenues are divided into two main segments:

- Biopharmaceutical and Diagnostic Solutions: this segment includes all the products and services developed and provided for containment and delivery of pharmaceutical drugs and diagnostic reagents. This segment is further divided into two sub-categories:
 - High-value solutions: wholly owned, internally developed products, processes and services for which the Group hold intellectual property rights or have strong proprietary know-how and are characterized by particular complexity or high performance;
 - Other containment and delivery solutions.
- Engineering: this segment includes all the equipment and technologies developed and provided to support the end-to-end pharmaceutical and diagnostic manufacturing processes.

Consolidated revenues increase by EUR 125.5 million in 2020.

With reference to Biopharmaceutical and Diagnostic Solutions segment, revenues in high-value solution increase from EUR 90,700 thousand in 2019 to EUR 146,332 thousand in 2020 (+61.3% or EUR 55,632 thousand), while revenues in other containment and delivery solution increased from EUR 364,341 thousand in 2019 to EUR 418,599 thousand in 2020 (+14.9 or EUR 54,258 thousand).

Engineering segment revenues increase to EUR 97,106 thousand compared to EUR 81,499 thousand in 2019 (+19.1% or EUR 15,607 thousand).

Revenues showed higher growth in the APAC market (+20.9%), especially for the Biopharmaceutical and Diagnostic Solutions segment. Revenues increase by 32.1% in North America and by 23.3% in Europe, the Group traditional market. Revenues in South America remained essentially flat.

Revenues related to goods and services transferred over time increase by EUR 11,142 thousand in their in-vitro diagnostic business. Revenues recognized over time increase also in the engineering segment by EUR

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10,875 thousand mainly because of the sale orders increase in the second half of 2020 and not yet delivered at the year end.

Contract balances

The following table provides information on contractual asset from contracts with customer:

	At December 31, 2020	At December 31, 2019	At January 1, 2019
		(EUR thousand)	
Trade Receivables	127,818	128,042	131,223
Contract Assets	39,430	32,536	24,420
Contract Liabilities	(5,031)	(5,623)	(7,851)
Advances From Customers	(48,361)	(41,892)	(37,901)
Total	113,856	113,063	109,891

The contract assets mainly relate to the Group's right to consideration for productions from construction contract not yet invoiced as of the balance sheet date. The amount recognized as contract assets are reclassified to trade receivable as soon as the Groups has an unconditional right to consideration.

Revenue recognized in the current reporting period relates to carried-forward contract liabilities amount to EUR 19,765 thousand in 2020 (EUR 17,218 in 2019). As of December 31, 2020, the aggregate amount of the transaction price allocated to the remaining performance obligation is EUR 56,417 thousand (EUR 39,861 thousand in 2019) and the Group will recognise this revenue as projects are completed, which is expected to occur over the next 12–18 months.

7. Cost of sales

Cost of sales are detailed as follows:

	For the years ended December 31,	
	2020	2019
	(EUR thousand)	
Purchases	226,997	175,816
Change in inventories	(1,739)	(6,534)
Direct industrial labour	107,959	102,669
Indirect industrial labour	42,794	33,798
Industrial depreciation	45,296	38,497
Other costs of sales	46,554	54,272
Total Cost of sales	467,861	398,518

Cost of sales as of December 31, 2020 amount to EUR 467,861 thousand (EUR 398,518 thousand in 2019), consisting mainly in the cost of materials, components and labour expense related to the production and distribution of goods and services. Cost of sales also include depreciation and amortization of EUR 45,296 thousand (EUR 38,497 thousand in 2019). Cost of sales increased by 17.4%, less than proportionally to revenues mainly by means of efficiency maximization.

8. Other operating income

Other operating income as of December 31, 2020 amounts to EUR 5,230 thousand (EUR 8,737 thousand in 2019), of which EUR 4,958 thousand are related to feasibility study, design, development and industrialization of new products, contract cancellation fees. As of December 31, 2019 this type of operating income amounted to EUR 8,197 thousand in 2019.

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As of December 31, 2020 other operating income include also EUR 272 thousand related to grants received by Nuova Ompi:

- EUR 244 thousand from the so-called Sustainable Growth Fund promoted by the Ministry for Productive Activities, in relation to an innovative research project for the development of a series of prototype solutions of innovative glass containers (called Alba) for the primary packaging of parental drugs characterized by the presence of an internal coating;
- EUR 28 thousand as tax credit for sanification connected to Covid-19.

As at December 31, 2019 the grants received by Nuova Ompi amounted to EUR 540 thousand are broken down as follows:

- EUR 233 thousand from the so-called Sustainable Growth Fund;
- EUR 307 thousand from “Cassa per i Servizi Energetici e Ambientali” as facilities for energy-intensive businesses.

9. Expenses

Expenses are detailed as follows:

	For the years ended	
	December 31,	
	2020	2019
	(EUR thousand)	
Selling and Marketing expenses	20,044	26,144
Research and Development expenses	17,390	7,826
General and Administrative expenses	58,863	50,568
Total Expenses	96,297	84,538

As at December 31, 2020 Selling and Marketing expenses amount to EUR 20,044 thousand (EUR 26,144 thousand in 2019). These expenses are mainly related to personnel expenses for sales organizations. They include also depreciation for EUR 844 thousand (EUR 702 thousand in 2019) and provision for bad and doubtful debts for EUR 1,084 thousand (EUR 3,859 thousand in 2019) of which EUR 1,079 thousand as expected credit loss and EUR 5 thousand as write off (respectively EUR 3,656 thousand and EUR 203 thousand in 2019).

Selling and Marketing expenses decrease by EUR 6,100 thousand is due to the reduction in travel expenses and cancellation of trade fairs, as a consequence of the Covid-19 pandemic, and to the decrease in marketing activities and business consultancies. 2019 was also affected by una tantum expenses related to the 70th Anniversary from the Group founding, not present in 2020.

Research and Development expenses amounting to EUR 17,390 thousand (EUR 7,826 thousand in 2019) include costs for research and development activities to support the innovation of product range and components and include amortization of capitalized development costs for EUR 2,580 thousand (EUR 930 thousand in 2019).

Research and Development expenses increase by EUR 9,564 thousand is primarily due to the development of proprietary products drug delivery systems, high value products, engineering solutions and analytical services set-up.

General and Administrative expenses amount to EUR 58,863 thousand (EUR 50,568 thousand in 2019) and mainly comprise personnel expenses for administrative functions as well as, depreciation and amortization for EUR 5,383 thousand (EUR 6,088 thousand in 2019), of which amortization of fair value adjustments from purchase price allocations amount to EUR 1,039 thousand (same amount in 2019).

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General and Administrative expenses increase by EUR 8,295 thousand of which EUR 2,821 thousand related tonon-recurring litigation costs arising from a lawsuit raised by Clere BSD GmbH in connection with the acquisition of the operational business of Balda AG and more specifically to certain transfer fees paid by the defendant to a former vendor. The increase is also due to the business growth and the increase in personnel expenses for long term incentive and cash settled awards.

10. Other information by nature

The breakdown of the Selling, Research & Development and Administrative expenses by nature is as follows:

	For the years ended	
	December 31,	
	2020	2019
	(EUR thousand)	
Personnel	43,731	37,187
Other Costs and Incomes	42,676	35,772
Depreciation and Amortization	8,807	7,720
Expected Credit Losses	1,084	3,859
Total Expenses	96,297	84,538

Depreciation and amortization can be broken down as follows:

	For the years ended	
	December 31,	
	2020	2019
	(EUR thousand)	
Cost of sales	45,296	38,497
Selling and Marketing expenses	844	702
Research and Development expenses	2,580	930
General and Administrative expenses	5,383	6,088
Total Depreciation & Amortization	54,103	46,217

For further details on amortization and depreciation, reference should be made to the movements in property, plant and equipment, intangible assets and right of use assets. (Note 17 - 18 - 36).

11. Finance income

Finance income are as follows:

	For the years ended	
	December 31,	
	2020	2019
	(EUR thousand)	
Interest income from banks deposits	352	158
Income from financial discounts	17	398
Interest income on loans to associates	20	17
Other financial income	296	63
Foreign currency exchange rate gains	11,585	4,789
Derivatives write-ups	2,007	1,809
Other fair value adjustments	650	773
Total finance income	14,926	8,006

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12. Finance expense

Finance expense are as follows:

	For the years ended December 31,	
	2020	2019
	(EUR thousand)	
Interest on debts and borrowings	5,333	4,109
Financial discounts and other expenses	37	871
Interest on lease liabilities	624	626
Financial component IAS 19	125	374
Foreign currency exchange losses	12,033	5,334
Derivatives write-downs	2,471	2,513
Other fair value adjustments	1,225	1,423
Total finance expense	21,848	15,250

Finance expense include bank interest on the Group's financial debt (recalculated using the amortized cost method) and interest on leases about the portion of financial expenses payable matured in the reporting period on the liabilities, recognized in accordance with *IFRS 16—Leases*.

Foreign exchange differences are realized, and unrealized gains and losses incurred on transactions in currencies other than the functional currency of the Group; the net foreign currency exchange impact, given by the sum of gains and losses, amounts to EUR (448) thousand as of December 31, 2020 and EUR (545) thousand as of December, 31 2019.

13. Employee benefits expense

Employee benefits expense are detailed as follows:

	For the years ended December 31,	
	2020	2019
	(EUR thousand)	
Included in Cost of sales:		
Wages and salaries	123,773	112,687
Social security costs	22,720	19,815
Pension costs	4,260	3,965
Included in Selling and Marketing expenses:		
Wages and salaries	11,522	11,033
Social security costs	1,278	1,422
Pension costs	363	350
Included in General and Administrative expenses:		
Wages and salaries	17,313	14,907
Social security costs	2,900	2,796
Pension costs	545	374
Cash settled awards	2,394	1,284
Included in Research and Development expenses:		
Wages and salaries	6,327	4,184
Social security costs	857	645
Pension costs	232	194
Total employee benefits expense	194,484	173,654

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For the year ended December 31, 2020 personnel costs amount to EUR 194,484 thousand (EUR 173,654 thousand in 2019) including EUR 2,394 thousand (EUR 1,284 thousand in 2019) related to cash settled awards expenses. In the consolidated statement of profit or loss, cash settled awards expenses are mainly included into the General and Administrative line item.

Personnel costs increase by EUR 20,830 thousand and are mainly included in Cost of Sales as a consequence of the higher production hours in 2020 compared to 2019. Personnel costs increase also in Research and Development due to the significant increase in total number of headcounts. The increase in personnel costs included in General and Administrative expenses is mainly due to new managerial positions and the accrued costs for incentive plans.

The average size of the Group's workforce during the year is as follows:

	For the years ended December 31,	
	2020	2019
Executives	42	37
Managers	113	124
Employees	3,889	3,664
Total Workforce	4,044	3,825

14. Income tax

Income tax expense is as follows:

	For the years ended December 31,	
	2020	2019
	(EUR thousand)	
Current income tax:		
Current Taxes	28,604	18,883
Prior Years Taxes	918	1,620
Deferred tax:		
Deferred Taxes	(11,840)	(4,496)
Income tax expense reported in the statement of profit or loss	17,682	16,007

	For the years ended December 31,	
	2020	2019
	(EUR thousand)	
Deferred tax related to items recognised in OCI during in the year:		
Gains/(losses) from remeasurement of employee of defined benefit plans and actuarial valuation of funds	15	86
Change in the fair value of hedging instruments	173	216
Deferred tax charged to OCI	188	302

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The table below provides a reconciliation between actual income tax expense and the theoretical income tax expense, calculated on the basis of the applicable corporate tax rate in effect in Italy.

	For the years ended December 31,	
	2020	2019
	(EUR thousand)	
Accounting profit before tax	96,279	54,714
Accounting profit before income tax	96,279	54,714
Statutory income tax rate of 27.9%	26,862	15,265
Prior periods tax	187	1,797
Unrecognized DTA on Tax losses	(41)	720
Taxes effect on unremitted earnings	1,248	210
Utilization of tax losses carryforward not recognized on DTA	—	(1,759)
Not deductible expenses	—	535
Step up	(7,926)	—
Change notional rate	361	—
Tax grants/not taxable items	(1,415)	(626)
Different foreign tax rate effect	(1,594)	(135)
At the effective income tax rate of 18.4% (29.3% in 2019)	17,682	16,007
Income tax expense reported in the statement of profit or loss	17,682	16,007

Effective group's tax rate significantly dropped from 2019, mainly due the following three factors:

- Nuova Ompi S.r.l. opted to step up the tax net book value of part of its machinery, by taking advantage from the “August Decree”. The law allows Italian companies to revalue the tax value of the assets, by paying a 3% one off tax on the higher value and deducting future depreciation at a notional tax rate; the tax saving amounts to EUR 7,926 thousand;
- Nuova Ompi S.r.l. in 2020, after concluding a series of investments in machinery, started to fully benefit from the so called “industry 4.0 hyper depreciation”, an Italian tax contribution aimed at supporting companies investing in high technology equipment;
- Ompi of China, in 2020, concluded the procedure to obtain the so called “high tech license”, a Chinese law that allows companies investing in R&D to benefit from a reduced corporate tax rate (15 % instead of the notional 25%).

Unrecognized tax losses as at December 31, 2020 and as at December 31, 2019 amounts to EUR 8,794 thousand and to EUR 10,853 thousand respectively.

The breakdown on the timing of tax losses carryforwards is as follows:

	At December 31,	At December 31,
	2020	2019
	(EUR thousand)	
Timing of unrecognized tax losses carryforward		
2022	15	15
2023	306	305
2024	336	334
2025	304	300
2026	262	303
2027	283	—
Unlimited	7,288	9,596
Total unrecognized tax losses	8,794	10,853

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The analysis of deferred tax assets and deferred tax liabilities as at December 31, 2020 and 2019 is as follows:

	Consolidated statement of financial position		
	At December 31, 2020	At December 31, 2019	At January 1, 2019
	(EUR thousand)		
Other intangibles assets	(3,914)	(3,175)	(2,276)
Tangible assets	10,530	6,795	5,494
Work in progress	(4,581)	(1,689)	(1,726)
Profit in stock	—	692	627
Revaluations of investment properties to fair value	9,104	223	223
Expected credit losses of debt financial assets	1,683	1,446	585
Derivatives	1,056	883	667
Leases	178	103	—
Long term incentives	1,057	525	253
Pension	—	23	94
Cash settled awards	5,120	4,534	4,172
Provisions	5,413	5,207	4,498
Accruals and other provisions	906	1,171	181
Tax losses carry forward	8,636	6,343	4,725
Dividends	(1,200)	(210)	(294)
Other effects	(59)	(201)	283
Deferred tax assets, net	33,929	22,669	17,506
Reflected in the statement of financial position as follows:			
Deferred tax assets	45,552	33,098	28,396
Deferred tax liabilities	(11,623)	(10,429)	(10,890)
Deferred tax assets, net	33,929	22,669	17,506

Deferred taxes are calculated based on the global allocation criteria, taking into account the cumulative amount of all the temporary differences, based on the average expected rates in force when these temporary differences reverse.

Deferred tax assets are recorded if there is the reasonable certainty that the temporary differences will reverse in future years against assessable income not lower than the differences that will be reversed. In assessing the realizability of deferred tax assets, management considers whether it is probable that some portion or all of the deferred tax assets will not be realised. The ultimate realisation of deferred tax assets is dependent upon the generation of future taxable income during the periods in which those temporary differences become deductible and the tax loss carry-forwards are utilised.

The reconciliation of net deferred tax liabilities is as follows:

	2020	2019
	(EUR thousand)	
As of January 1	22,669	17,506
Tax expense during the period recognised in profit or loss	11,840	4,496
Tax income/(expense) during the period recognised in OCI	188	302
Other effect	(768)	365
As at December 31	33,929	22,669

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The other effect movement includes foreign exchange differences and minor reclassifications.

15. Earnings per Share

Basic earnings per share (EPS) is calculated by dividing into the profit attributable to equity holders of the parent by the weighted average number of common shares issued net of the treasury shares held by the Group and the vested awards under the 2012-2021 incentive plan. The Company gives consideration to all potentially dilutive impacts in calculating Diluted Earnings per Share and determined there are no dilution impacts as of December 31, 2020 and 2019, resulting in basic and diluted earnings per share being the same for all periods presented.

The Shareholder's meeting held on March 4, 2021 approved a share split, as explained further in [Note 41](#), following which additional ordinary shares have been issued to existing shareholders for no consideration. Therefore, the number of ordinary shares outstanding increased without an increase in the corresponding balance. The number of ordinary shares outstanding before that event has been adjusted for the proportionate change in the number of ordinary shares outstanding as if the event had occurred at the beginning of the earliest period presented.

The following table reflects the income and share data used in the basic and diluted EPS calculation:

	At December 31, 2020	At December 31, 2019
	(EUR thousand)	
Profit attributable to ordinary equity holders of the parent	78,513	39,201
Weighted average number of ordinary shares for basic EPS	88,290,000	88,290,000
Weighted average number of ordinary shares adjusted for the effect of dilution	88,290,000	88,290,000
	2020	2019
Basics earnings per common share (in EUR)	0.89	0.44
Diluded earnings per common share (in EUR)	0.89	0.44

16. Goodwill

In accordance with *IAS 36—Impairment of assets*, Goodwill is tested for impairment annually, or more frequently if facts or circumstances indicate that the asset may be impaired. Impairment testing is performed by comparing the carrying amount and the recoverable amount of the CGU to which it is allocated. The recoverable amount of the CGU is the higher of its fair value less costs of disposal and its value in use.

Stevanato Group is organized in two main operating segments: Biopharmaceutical and Diagnostic Solutions and Engineering. Each segment comprehends different legal entities:

- the Biopharmaceutical and Diagnostic Solutions segment is focused on the production of container closure systems (syringes, pen and dental cartridges, vials for liquid and lyophilized drugs and ampoules) and the development and contract manufacturing of customer-specific, multi-component plastic products within pharma, diagnostics and medical.
- the Engineering (“Engineering System Division”—ESD) segment is focused on advanced technologies and machinery for the transformation of glass tubing into containers for the pharmaceutical industry, for packaging & assembling of medical devices and for inspection of pharmaceutical products.

For impairment test on goodwill purposes, the Management has identified two different cash-generating units (CGUs) within the Biopharmaceutical and Diagnostic Solutions segment, the Container Closure Systems

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(CCS) and the In-Vitro Diagnostic (IVD) consumables & Drug Delivery Systems (DDS) CGU, while within the ESD segment Stevanato Group's Management has not identified multiple CGUs.

Container closure systems offering includes a comprehensive portfolio of glass containers, pen and dental cartridges, vials for liquid and lyophilized drugs and ampoules. Syringes, cartridges and vials are produced both in bulk and sterilized formats. Furthermore, the Group offers a full range of analytical and testing services focused on investigating the physio-chemical properties of primary packaging materials and studying the interactions between container closure system and drugs. CCS has been considered as a CGU even if glass production plants are located in 5 different countries, because the production planning, marketing and selling is managed at a central level.

In-vitro diagnostic consumables & drug delivery systems offers CDMO and CMO to customer in the pharma, diagnostic and medical markets. The Group's business line provides integrated solutions from early development to launched combination product. It offers a broad range of services, capabilities and technologies that are suited to support the device needs of biopharma companies. In-vitro diagnostic consumables & drug delivery systems has been considered as a CGU even if the group has two plants in two countries in the IVD & DDS, because the production is interchangeable: the Group can undertake the same production processes and plants/organizations cooperate in projects in order to provide the customer the same offering worldwide.

Engineering System Division—ESD offers machinery from the pharma sector including machinery for the transformation of glass tubing into containers, machinery for packaging and assembly of medical devices and machinery for inspection of pharmaceutical products. Engineering has been considered as a CGU because the product lines inside the engineering operations are strongly tied: shared teams work together in Italy and Denmark to produce the same machinery. Glass converting machines adopts packaging and assembly technologies to deliver the finished product. Furthermore, the three different types of machinery that the Group has in its product portfolio can be combined and offered to the customer as one single solution.

For the purpose of impairment testing, goodwill is allocated by CGU (cash generating unit) as follows:

	At December 31, 2020	At December 31, 2019	At January 1, 2019
		(EUR thousand)	
Container Closure Systems	4,976	4,976	4,976
In-vitro Diagnostic Consumables & Drug Delivery Systems	26,828	26,828	26,828
Engineering Systems	15,438	15,438	15,438
Total Goodwill	47,243	47,243	47,243

The objective of the impairment test is to compare the recoverable amount of each CGU with their corresponding carrying amount of net assets including goodwill. The recoverable amount is the higher of an asset's fair value less costs to sell and its value in use. The Group determines the value in use of the CGU to which the goodwill refers, meaning the present value of the future cash flows expected to be derived from continuous use of the assets; any cash flows arising from extraordinary events are therefore ignored.

In particular, value in use is determined by applying the discounted cash flow (DCF) method to forecast cash flows contained in plans prepared assuming realistic scenarios on the information available at the reporting date.

The growth rate in terminal values used for projecting beyond the explicit planning period (2021-2026) is 1% for all the CGUs, deemed representative of a precautionary growth rate in terminal values, given the potential future competition within the sector and the discount factor considered.

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The cash flows and discount rate were determined net of tax. Future cash flows are discounted using the weighted average cost of capital (WACC); this is estimated with a beta factor derived on the basis of a peer group. The discount rate (6.40% for CCS and for IVD & DDS and 6.70% for ESD), used for the CGUs, reflects therefore current market assessments and the time value of money and takes account of the risks specific to the sector.

Recoverable amounts obtained through the value in use were however subject to sensitivity analysis, in order to establish how the value in use may alter based on a change in the profitability parameters utilised in the future cash flows or in the discount rate applied to such cash flows, considering each factor individually. Following these analyses, CGU's present expected cash flows would absorb normal changes in the parameters of the commonly used sensitivity analyses performed.

Finally, has been identified which discount rate and which alteration to the forecast EBITDA at Continuing Value within the impairment test would allow a value in use equal to the carrying amount of the net assets of the respective CGU's. This further sensitivity analysis resulted in the identification of breakeven for the CCS CGU with a WACC of 14.63%, or an average contraction of EBITDA at Continuing Value (everything else equal) of 39.66%. The same indicators for the IVD & DDS CGU were respectively 10.47% for the WACC and 32.90% for EBITDA at CV. With regards to the ESD CGU, these indicators equated to a reduction in the EBITDA at CV of 74.68% and a WACC of 20.40%.

The impairment test for the goodwill did not result in any need for impairment.

17. Intangible assets

Changes in intangible assets for the year ended December 31, 2020 are as follows:

	Development costs	Industrial patents and intellectual property rights	Concessions, licences, trademarks and similar rights	Intangible fixed assets in process and advances	Other intangible assets	Total
(EUR thousand)						
Cost						
At January 1, 2019	4,968	10,588	24,198	10,316	9,538	59,607
Additions	1,458	795	299	3,223	117	5,891
Disposal	(423)	(981)	—	—	—	(1,404)
Reclassifications	7,422	880	466	(9,883)	1,115	—
Exchange differences	81	8	10	(101)	81	79
At December 31, 2019	13,505	11,290	24,973	3,554	10,851	64,174
Additions	1,673	2,145	132	1,912	577	6,439
Reclassifications	1,891	1,646	302	(3,863)	24	—
Exchange differences	44	(222)	(36)	(15)	(501)	(731)
At December 31, 2020	17,113	14,860	25,370	1,588	10,952	69,882
Amortisation						
At January 1, 2019	3,233	7,678	9,143	—	5,044	25,098
Amortisation	1,592	1,419	1,843	—	781	5,635
Disposal	(423)	(981)	—	—	—	(1,404)
Exchange differences	—	7	1	—	13	21
At December 31, 2019	4,401	8,123	10,987	—	5,838	29,350
Amortisation	2,569	1,622	1,837	—	757	6,785
Exchange differences	17	(42)	(6)	—	(122)	(153)
At December 31, 2020	6,987	9,703	12,818	—	6,472	35,982
Net book value						
At December 31, 2020	10,125	5,156	12,552	1,588	4,479	33,901
At December 31, 2019	9,103	3,167	13,986	3,554	5,013	34,823
At January 1, 2019	1,735	2,910	15,055	10,316	4,494	34,510

“Development costs” are referred to costs for the study, design and prototype development for products which have been or are expected to be commercialised. Development expense is recognized in the consolidated income statement as Research and Development expenses.

“Industrial patents and intellectual property rights” increase in EUR 2,145 thousand due to the acquisition of licences for IT Systems and the capitalisation of costs associated with upgrading the ERP software.

“Concessions, licences, trademarks and similar rights” with a total carrying amount of EUR 12,552 thousand (EUR 13,986 thousand in 2019) mainly includes the tradenames related to Balda Group companies.

“Intangible fixed assets in process and advances” refer to ongoing projects which shall conclude in the subsequent years. The account includes development cost concerning the validation of new process and strategic products incurred before industrialization.

No impairment indicators have been identified for other intangible assets and therefore no impairment losses have been accounted for. No changes in the useful life of intangible assets have occurred in all periods presented.

18. Property, plant and equipment

Changes in items of property, plant and equipment in 2020 are as follows:

	Land and buildings	Plant and machinery	Industrial and commercial equipment	Other tangible assets	Assets under construction and advances	Total
	(EUR thousand)					
Cost						
At January 1, 2019	130,386	279,952	28,147	10,175	54,587	503,247
Additions	5,316	41,578	2,688	1,271	18,504	69,358
Disposals	(256)	(3,247)	—	(538)	(20)	(4,062)
Reclassifications	11,655	33,636	2,487	145	(47,922)	—
Exchange differences	771	2,052	182	59	35	3,099
At December 31, 2019	147,872	353,971	33,503	11,112	25,184	571,642
Additions	5,441	24,958	6,539	925	51,265	89,128
Disposals	—	(1,724)	(40)	(36)	(3)	(1,802)
Reclassifications	811	12,266	1,727	43	(14,847)	—
Exchange differences	(5,793)	(13,569)	(540)	(728)	(306)	(20,936)
At December 31, 2020	148,332	375,901	41,190	11,316	61,293	638,033
Depreciation and impairment						
At January 1, 2019	53,836	175,157	21,805	6,821	—	257,620
Depreciation charge for the year	5,192	25,703	3,617	1,207	—	35,719
Disposals	(121)	(3,231)	—	(516)	—	(3,868)
Exchange differences	232	1,249	59	46	—	1,586
At December 31, 2019	59,139	198,878	25,481	7,558	—	291,056
Depreciation charge for the year	5,384	30,121	4,610	1,037	—	41,152
Impairment	210	—	—	—	—	210
Disposals	—	(1,741)	(12)	(38)	—	(1,791)
Exchange differences	(1,170)	(4,454)	(179)	(450)	—	(6,253)
At December 31, 2020	63,564	222,805	29,900	8,106	—	324,375
Net book value						
At December 31, 2020	84,768	153,097	11,290	3,210	61,293	313,658
At December 31, 2019	88,733	155,093	8,022	3,554	25,184	280,587
At January 1, 2019	76,550	104,795	6,342	3,354	54,587	245,627

The Group's property, plant and equipment mainly include:

- “Land and buildings” in the amount of EUR 84,768 thousand as at December 31, 2020 and EUR 88,733 thousand as at December 31, 2019, mainly consisting of industrial properties
- “Plant and machinery” in the amount of EUR 153,097 thousand as at December 31, 2020 and EUR 155,093 thousand as at December 31, 2019 including machine and equipment for producing glass and plastic containers for pharmaceutical use.

The yearly increase in property, plant and equipment amounts to EUR 89,128 thousand, of which 70.8% to support the Group growth strategy.

Increase in “Land and buildings” principally concerns the construction of new industrial facilities mainly in the German and Mexican production plants and the purchase of land near the Headquarter premises in Piombino Dese, Italy. The investment amounting to approximately EUR 2.7 million is related to the construction of a new cleanroom in Germany. With reference to the Mexican plant, the increase amounting to about EUR 1 million is related to the first stage of conversion and expansion of a production facility which resulted also in an impairment of EUR 210 thousand for the dismantled section.

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Increases in “Plant and machinery”, amounting to EUR 24,958 thousand, mainly refer to the purchase of new production equipment necessary to guarantee a high product quality standard and a high production capacity, characteristics necessary to consolidate the company’s position in the biopharmaceutical market. Part of the annual capital expenditure in machinery is also related to the increasing production capacity due to the Covid-19 pandemic.

“Assets under construction”, amounting to EUR 61,293 thousand as at December 31, 2020 and EUR 25,184 thousand as at December 31, 2019, includes investments in machines for syringes, vials and cartridges production which have not yet been completed but are expected to enter into use in the coming year. This category also includes investments for upgrading the so called “ex Superior” production building located in Piombino Dese.

In 2019 this category also included investments for the extension and upgrading of building F, located in Piombino Dese, in order to make it suitable to house new production facilities as well as investments made by Stevanato Group for the construction of a new building to be used for production departments and offices. The production cost of plants included borrowing costs incurred to finance the operation. The capitalized borrowing costs amount to EUR 58 thousand for 2019. The rate used to determine the amount of borrowing costs that can be capitalized is equal to 1.48% for 2019. This rate refers to the average borrowing rate of the parent company which finances the investment.

At the year end, no impairment indicators have been identified and furthermore no need to reassess useful life of property, plants and equipment.

19. Investments in an associate

The Group has a 26.94% interest in Swissfillon AG, located in Switzerland, which is involved in sterile filling services. That company is not listed on any public stock exchange. The Group’s interest in Swissfillon AG is accounted for using the equity method in the consolidated financial statements.

	2020	2019
	(EUR thousand)	
At January 1	1,917	2,179
Proportionate share of net profit for the year	92	(262)
At December 31	<u>2,009</u>	<u>1,917</u>

Summarised financial information relating to Swissfillon AG for the year ended December 31, 2020 and December 31, 2019:

	At December 31, 2020	At December 31, 2019	At January 1, 2019
	(EUR thousand)		
Current assets	3,256	1,682	2,408
Non-current assets	8,462	9,402	8,807
Current liabilities	3,429	1,962	2,317
Non-current liabilities	7,152	8,328	7,175
Equity	<u>1,138</u>	<u>794</u>	<u>1,723</u>
Group’s share in equity – 26.94%	306	214	464
Goodwill	1,729	1,729	1,729
Exchange differences	(26)	(25)	(14)
Group’s carrying amount of the investment	<u>2,009</u>	<u>1,917</u>	<u>2,179</u>

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	For the years ended	
	December 31,	
	2020	2019
	(EUR thousand)	
Revenue from contracts with customers	11,230	5,559
Cost of materials and services	4,016	2,006
Personnel expenses	3,616	2,035
Other operating expenses	2,120	1,487
Depreciation and amortization	946	824
Finance costs	168	168
Profit before tax	364	(961)
Income tax expense	21	10
Net Profit	343	(971)
Group's share of profit for the year	92	(262)

20. Financial assets—investments FVTPL

Financial assets amount to EUR 760 thousand at December 31, 2020 (EUR 1,978 thousand at December 31, 2019), primarily include the investment in Biologix Partners LP, which is measured at fair value through profit or loss and amounts to EUR 74-5 thousand at December 31, 2020 (EUR 1,962 thousand at December 31, 2019). Additional disclosures on fair value measurement has been included on [Note 30](#).

21. Financial assets

The following table details the composition of financial assets:

	At December 31, 2020	At December 31, 2019	At January 1, 2019
	(EUR thousand)		
Receivables from financing activities	5,956.09	5,897	5,377
Other non-current financial assets	745	713	602
Other non-current financial assets	6,701	6,610	5,979
Fair value of derivatives financial instruments	19	422	194
Other securities	41,523	40,884	40,144
Other current financial assets	41,543	41,306	40,337
Financial Assets	48,244	47,917	46,316

Receivables from financing activities assets include financial loan for EUR 1,342 thousand as at December 31, 2020 (EUR 1,336 thousand as at December 31, 2019) granted to the associate Swissfillon AG to fund the development projects and financial loan of EUR 4,614 thousand as at December 31, 2020 (EUR 4,561 thousand as at December 31, 2019) in favour of a restricted number of key managers in connection with a cash settled award.

Other securities include guaranteed investment funds managed by Société Générale SA, which are measured at fair value.

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22. Inventories

Inventories, shown net of an allowance for obsolete and slow-moving goods, can be analysed as follows:

	At December 31, 2020	At December 31, 2019	At January 1, 2019
	(EUR thousand)		
Raw materials	41,889	40,083	36,000
Semifinished products	46,479	45,344	30,804
Finished products	55,394	46,890	39,715
Advances to suppliers	7,920	12,818	4,058
Provision from slow moving and obsolescence	(12,309)	(13,252)	(11,967)
Total inventories	<u>139,373</u>	<u>131,882</u>	<u>98,611</u>

The accrual of the provision for slow moving and obsolete inventories recognized within cost of sales during 2020 and 2019 is EUR 2,109 thousand and EUR 1,416 thousand respectively. Changes in the provision for slow moving and obsolete inventories are as follows:

	2020	2019
	(EUR thousand)	
As at January 1	13,252	11,967
Provision	2,109	1,416
Utilizations and other changes	(3,053)	(131)
As at December 31	<u>12,309</u>	<u>13,252</u>

23. Trade receivables and contract assets

Trade receivables and contract assets are analysed as follows:

	At December 31, 2020	At December 31, 2019	At January 1, 2019
	(EUR thousand)		
Trade receivables	135,514	135,397	135,072
Allowance for expected credit losses	(7,696)	(7,355)	(3,849)
Total trade receivables	<u>127,818</u>	<u>128,042</u>	<u>131,223</u>
<i>Expected credit loss rate</i>	<i>5.7%</i>	<i>5.4%</i>	<i>2.8%</i>

Trade receivables are non-interest bearing and are generally on term of 60 to 90 days. The Group is not exposed to significant concentration of third-party credit risk.

Trade receivables breakdown by geographical area is shown below:

	At December 31, 2020	At December 31, 2019
	(EUR thousand)	
EM EA	67,884	78,874
APAC	15,637	12,204
North America	37,261	28,540
South America	14,732	15,780
Total Trade Receivables	<u>135,514</u>	<u>135,397</u>

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Trade receivables are stated net of an allowance for expected credit losses which has been determined in accordance with IFRS 9 amounting to EUR 7,696 thousand and EUR 7,355 thousand for 2020 and 2019 respectively:

	<u>2020</u>	<u>2019</u>
	(EUR thousand)	
As at January 1	7,355	3,849
Accruals	1,631	3,721
Releases	(552)	(66)
Utilizations	(374)	(231)
Exchange differents	(364)	81
As at December 31	<u>7,696</u>	<u>7,355</u>

Contract assets

Contract assets relate to revenue earned from ongoing customer-specific construction contracts of the Engineering segment and from the in-vitro diagnostic business. As such, the balances of this account vary and depend on the number of ongoing construction contracts at the end of the year. The Group has contract assets of EUR 39,430 thousand as at December 31, 2020 (EUR 32,536 thousand as at December 31, 2019). Contract assets gross amounts to EUR 86,905 thousand (EUR 63,196 thousand as at December 31, 2019), net of invoices issued of EUR 47,476 thousand (EUR 30,660 thousand as at December 31, 2019).

24. Tax receivables and tax payables

The breakdown in the account is as follows:

	<u>At December 31,</u> <u>2020</u>	<u>At December 31,</u> <u>2019</u>	<u>At January 1,</u> <u>2019</u>
	(EUR thousand)		
Tax Receivables	25,033	26,356	20,695
Tax Payables	(19,126)	(5,692)	(13,086)

Tax receivables amount remains basically flat, formed by VAT receivables (EUR 10,845 thousand in 2020, EUR 11,768 thousand in 2019), CIT advance payments (EUR 5,658 thousand in 2020, EUR 6,779 thousand in 2019) credit for tax grants (EUR 4,887 thousand in 2020, EUR 3,281 thousand in 2019), other indirect taxes receivables in Brazil (EUR 3,643 thousand in 2020, EUR 4,528 thousand in 2019).

Tax liabilities increased significantly compared to 2019, mainly due to increased CIT liabilities (EUR 13,019 thousand in 2020 compared to EUR 1,268 thousand in 2019, because of increased taxable profits in 2020 and lower advance taxes paid in 2020), the one-off tax for asset step-up in Nuova Ompi (EUR 954 thousand) and the suspended withholding taxes on salaries due to Covid-19 support in Denmark (EUR 1,630 thousand).

25. Other receivables

Other receivables are disclosed as follows:

	<u>At December 31,</u> <u>2020</u>	<u>At December 31,</u> <u>2019</u>	<u>At January 1,</u> <u>2019</u>
	(EUR thousand)		
Advances to Suppliers	416	309	382
Accrued Income and Prepayments	2,105	2,358	2,709
Other receivables	1,458	1,408	1,989
Total other receivables	<u>3,979</u>	<u>4,075</u>	<u>5,080</u>

26. Cash and cash equivalents

This balance consists of bank current accounts and other cash equivalents.

As at December 31, 2020, the Group has Cash and cash equivalents of EUR 115,599 thousand compared to EUR 85,386 thousand in the previous year; the variation is mainly driven by the profitability of the business as well as improvement in the trade working capital.

27. Equity

The main objective of the Group's capital management is to guarantee maintenance of a solid credit rating and adequate financial ratios with a view to supporting business activity and maximizing value for the shareholders.

Movements in the equity accounts are reported in the Consolidated Statements of Changes in Equity; comments on the main components and their changes are provided below.

Share capital

Prior to the share split disclosed in [Note 15](#) and [Note 41](#), the fully paid up share capital of the Company at December 31, 2020 and at December 31, 2019 was EUR 20,002 thousand, consisting of 20,002 ordinary shares with a nominal value of EUR 1,000. The amounts of ordinary shares disclosed in this note have been retrospectively adjusted to reflect the share split occurred on March 4, 2021, resulting in a total number of ordinary shares outstanding at December 31, 2020 and at December 31, 2019 of 100,010 thousand.

Treasury shares

Prior to the share split disclosed in [Note 15](#) and [Note 41](#), a total of 2,092 of Company's ordinary shares were held in treasury at December 31, 2020 and at December 31, 2019, for a total cost of EUR 26,189 thousand. The amounts of ordinary shares held in treasury disclosed in this note have been retrospectively adjusted to reflect the share split occurred on March 4, 2021, resulting in a total number of ordinary shares held in treasury at December 31, 2020 and at December 31, 2019 of 10,460 thousand.

Cash flow hedge reserve

Cash flow hedge reserve reflects the negative change in fair value of derivatives financial instruments, designated as cash flow hedges to hedge highly probable forecast transactions.

Reserve for actuarial gains/losses on employee benefits

Reserve for actuarial gains/losses on employee benefits includes actuarial gains and losses on the net defined employees benefit liability.

Currency translation reserve

The currency translation reserve includes the cumulative foreign currency translation differences arisen from the translation of financial statements denominated in currencies other than Euro; as at December 31, 2020 it amounts to EUR 34,911 compared to EUR 12,331 thousand as at December 31, 2019. The high increase is mainly due to the depreciation against Euro of the Mexican Peso, the Brazilian Real and the US Dollar occurred in 2020, currencies in which the net assets of some of the companies belonging to the Group are denominated.

Retained earnings and other reserves

Retained earnings and other reserves include:

- a legal reserve of EUR 4,000 thousand as at December 31, 2020 and as at December 31, 2019;

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- other reserves of EUR 36,008 thousand at December 31, 2020 (EUR 38,376 thousand at December 31, 2019);
- retained earnings of the consolidated companies net of the effects of consolidation adjustments of EUR 237,091 thousand (EUR 205,750 as at December 31, 2019).

Net profit attributable to equity holders of the parent

Net Profit attributable to equity holders of the parent amount to EUR 78,513 thousand as at December 31, 2020 (EUR 39,201 thousand as at December 31, 2019).

Non-controlling interests

Non-controlling interests amount to EUR (355) thousand as at December 31, 2020 (EUR (50) thousand as at December 31, 2019). For further detail refer to Note 37.

Capital Management

The Group's objectives when managing capital are to create value for shareholders as a whole, safeguard business continuity and support the sustainable growth of the Group. As a result, the Group endeavors to maintain a satisfactory economic return for its shareholders and guarantee economic access to external sources of funds.

28. Dividends

Following approval of the annual accounts by the shareholders at the Annual General Meeting of the Shareholders in June 11, 2020 a dividend distribution of EUR 0.44 thousand per common share was approved, corresponding to a dividend paid in of EUR 8,900 thousand in 2020. The distribution was made partially from the "other reserve" and from "retained earnings".

With reference to 2019, in June 28, 2019, a dividend distribution of EUR 0.31 thousand per common share was approved, corresponding to a dividend paid in of EUR 6,170 thousand in 2019. The distribution was made from the "other reserve".

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29. Financial liabilities

Total financial liabilities are EUR 375,358 thousand and EUR 386,056 thousand as of December 31, 2020 and as of December 31, 2019 respectively; the balances in financial debt are as follows:

	At December 31, 2020	At December 31, 2019	At January 1, 2019
	(EUR thousand)		
Lease liabilities—Right of Use	5,435	4,881	3,394
Bank overdrafts	581	2,091	4,751
Bank loans	61,905	62,250	45,927
Financial liabilities with related parties	968	1,005	584
Fair value of derivatives	4,417	3,690	3,247
Financial payables for shares acquisition	7,927	—	—
Total current financial liabilities	81,234	73,917	57,904
Lease liabilities—Right of Use	20,186	21,259	17,232
Bank loans	224,365	284,182	245,185
Notes	49,573	—	—
Financial payables for shares acquisition	—	6,698	5,275
Total non-current financial liabilities	294,124	312,139	267,692
Financial liabilities	375,358	386,056	325,596

Other current financial liabilities include the liability of EUR 6,706 thousand (EUR 6,698 thousand in 2019, classified non-current) recognized in relation to the put option granted to non-controlling shareholders of SVM Automatik A/S. According to the share purchase agreement, the put option calculation is based on a multiple of the subsidiary's EBITDA, considered with different scenarios of EBITDA specific targeted values, net of financial liabilities. The fair value of the put option has been measured considering the actual EBITDA arising from the financial statements of the subsidiary for the three years period 2018-2020, assuming the minority shareholders is going to exercise the option from January 1, 2021. Other current financial liabilities include also EUR 1,221 thousand as at December 31, 2020 which refer to the unpaid amount of the purchase of the residual shares of Medirio SA as well as earn out obligations, both due in 2021.

On April 16, 2020 Stevanato Group entered into a note purchase and private shelf agreement with PGIM, Inc. and certain of its affiliates, pursuant to which, for a period of three years following the date of the agreement, Stevanato may issue, and PGIM, Inc. or certain of its affiliates may purchase, up to USD 69,540 thousand of Stevanato notes. Additionally, on the same date, Stevanato Group issued EUR 50,000 thousand of Senior Notes, Series A, due April 16, 2028 to PGIM, Inc. Repayment of the Notes is required to be made in two tranches, EUR 25,000 thousand on April 16, 2027, and the remainder at the expiration of the notes. Pursuant to the agreement, Nuova Ompi s.r.l. provided to PGIM, Inc. and its affiliates a subsidiary guarantee, guaranteeing the repayment of the notes.

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The following table shows maturities and average interest rates for liabilities to banks and other lenders:

As at December 31, 2020

	Currency	Amount	Maturity	Average Interest Rate	Amount in EUR
Bank Loans	EUR	62,169	2021	0.86%	62,169
	EUR	66,251	2022	0.91%	66,251
	EUR	65,467	2023	0.97%	65,467
	EUR	56,156	2024	1.08%	56,156
	EUR	28,843	2025	1.29%	28,843
	EUR	7,488	2026	1.36%	7,488
	EUR	591	2027	0.94%	591
Amortized Cost	EUR	(695)	2021-2027		(695)
Total Bank Loans					286,270
Notes	EUR	25,000	2027	1.40%	25,000
	EUR	25,000	2028	1.40%	25,000
Amortized Cost	EUR	(427)	2021-2028		(427)
Total Notes					49,573
Overdrafts	DKK	4,321	2021	1.25%	581
Total Bank Loans and Overdrafts					336,423

As at December 31, 2019

	Currency	Amount	Maturity	Average Interest Rate	Amount in EUR
Bank Loans	EUR	62,571	2020	0.85%	62,571
	EUR	61,730	2021	0.86%	61,730
	EUR	66,026	2022	0.91%	66,026
	EUR	65,241	2023	0.98%	65,241
	EUR	55,928	2024	1.08%	55,928
	EUR	28,545	2025	1.29%	28,545
	EUR	7,187	2026	1.38%	7,187
	EUR	289	2027	0.94%	289
Amortized Cost	EUR	(1,086)	2020-2027		(1,086)
Total Bank Loans					346,433
Overdrafts	DKK	15,626	2020	1.25%	2,091
Total Bank Loans and Overdrafts					348,524

Financial liabilities are recognized according to the amortized cost method and require compliance with certain financial covenants on the Group consolidated figures, more specifically the following ratios are monitored: Net Financial Debt on EBITDA, Net Financial Debt on Equity, EBITDA on Financial Charges.

As at December 31, 2020 and as at December 31, 2019, all financial covenants are complied with.

Some short-term payables are subject to secured guarantee, please refer to [Note 39](#).

Other current financial assets and other financial liabilities relates to foreign exchange derivatives. The following table sets further the analysis of derivative assets and liabilities at December 31, 2020 and December 31, 2019.

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	At December 31, 2020		At December 31, 2019		At January 1, 2019	
	Carrying amount	Fair value	Carrying amount	Fair value	Carrying amount	Fair value
(EUR thousand)						
Financial assets						
Foreign exchange forward contracts	19	19	422	422	194	194
Financial liabilities						
Foreign exchange forward contracts	16	16	10	10	468	468
Interest Rate Swap in cash flow hedges	4,386	4,386	3,679	3,679	2,779	2,779

Derivatives on currency risk have not been designated as hedging instruments and reflect the change in the fair value of those foreign exchange forward contracts that are not designated in hedge relationships, but are, nevertheless, intended to reduce the level of foreign currency risk for expected sales.

Derivatives designated as hedging instruments reflect the change in fair value of the interest rate swap contract, designated as cash flow hedges to hedge fluctuations in variable interest rate on loans. The amount recorded in the cash flow hedge reserve will be recognized in the consolidated income statement according to the timing of the cash flows of the underlying transaction.

30. Fair Value Measurement

IFRS 13 establishes a hierarchy that categorizes into three levels the inputs to the valuation techniques used to measure fair value by giving the highest priority to quoted prices (unadjusted) in active markets for identical assets and liabilities (level 1 inputs) and the lowest priority to unobservable inputs (level 3 inputs). In some cases, the inputs used to measure the fair value of an asset or a liability might be categorized within different levels of the fair value hierarchy. In those cases, the fair value measurement is categorized in its entirety in the same level of the fair value hierarchy at the lowest level input that is significant to the entire measurement.

Levels used in the hierarchy are as follows:

- Level 1: The fair value of financial instruments traded in active markets (such as publicly traded derivatives, and equity securities) is based on quoted market prices at the end of the reporting period. The quoted market price used for financial assets held by the group is the current bid price. These instruments are included in level 1.
- Level 2: The fair value of financial instruments that are not traded in an active market (for example over-the-counter derivatives) is determined using valuation techniques which maximise the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.
- Level 3: If one or more of the significant inputs is not based on observable market data, the instruments included in level 3. This is the case for unlisted equity securities.

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Assets and liabilities that are measured at fair value on a recurring basis

The following table shows the fair value hierarchy for financial assets and liabilities that are measured at fair value on a recurring basis at December 31, 2020:

	Note	Fair value measurement using			
		Total	Level 1	Level 2	Level 3
(EUR thousand)					
Cash and cash equivalents	26	115,599	115,599	—	—
Equity Investments others	20	760	—	—	760
Derivatives financial assets	21	19	—	19	—
Financial current assets	21	41,523	—	41,523	—
Other non-current financial assets		610	—	610	—
Total assets		158,512	115,599	42,153	760
Put & Call related to financial liabilities	29	6,706	—	—	6,706
Bonds at amortized cost	29	49,573	—	49,573	—
Derivatives financial liabilities	29	4,417	—	4,417	—
Payables for subsidiary acquisition	29	1,221	—	—	1,221
Total Liabilities		61,917	—	53,990	7,927

As at December 31, 2019:

	Note	Fair value measurement using			
		Total	Level 1	Level 2	Level 3
(EUR thousand)					
Cash and cash equivalents	26	85,386	85,386	—	—
Equity Investments others	20	1,962	—	—	1,962
Derivatives financial assets	21	422	—	422	—
Financial current assets	21	40,884	—	40,884	—
Other non-current financial assets		550	—	550	—
Total assets		129,204	85,386	41,856	1,962
Put & Call related to financial liabilities	29	6,698	—	—	6,698
Derivatives financial liabilities	29	3,690	—	3,690	—
Total Liabilities		10,388	—	3,690	6,698

The fair value of current financial assets and other financial liabilities is measured by taking into consideration market parameters at the balance sheet date, using valuation techniques widely accepted in the financial business environment.

The fair value of foreign currency derivatives (forward contracts, currency swaps and options) and interest rate swaps is determined by considering the prevailing foreign currency exchange rate and interest rates, as applicable, at the balance sheet date.

The value of cash and cash equivalents usually approximates fair value due to the short maturity of these instruments, which consist of bank current accounts. The fair value of other financial assets is measured through other unobservable input in accordance with *IFRS 13*, detailed in [Note 20](#).

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The fair value of Liabilities measured at amortized cost include bank loans; in 2020 Stevanato Group has issued the following debt securities:

<u>Purchaser</u>	<u>Date of Sale or Issuance</u>	<u>Number of Securities</u>	<u>Consideration</u>
PGIM, Inc	April 16, 2020	1	EUR 50,000,000

No borrowings of the Group are listed debt. The fair value of Put and Call refers to option for full acquisition of SVM Automatik A/S (the minority interests amount to 35%) and it is measured as described in [Note 29](#), that produces a negative adjustment in profit or loss for EUR 8 thousand as at December 31, 2020 (EUR 1,423 thousand as at December 31, 2019).

There are no transfers between Level 1, Level 2 and Level 3 during 2020 and 2019.

The fair value of the loans accounted for at amortized cost approximates their carrying amounts as of December 31, 2020 and 2019.

31. Employee benefits

Employee benefits are analysed as follows:

	<u>At December 31, 2020</u>	<u>At December 31, 2019</u>	<u>At January 1, 2019</u>
	(EUR thousand)		
Employee Severance Pay	5,791	5,801	5,534
Jubilee benefits	239	220	183
Other Post-employment plans	582	493	353
Long term incentive plan	1,780	1,138	1,060
Cash settled awards	21,333	18,893	17,382
Total employee benefits	29,725	26,545	24,512

Defined benefit obligations—Italian employee severance indemnity (TFR)

Trattamento di fine rapporto or “TFR” relates to the amounts that employees in Italy are entitled to receive when they leave the company and is calculated based on the period of employment and the taxable earnings of each employee. Under certain conditions the entitlement may be partially advanced to an employee during the employee’s working life.

The Italian legislation regarding this scheme was amended by Law 296 of 27 December 2006 and subsequent decrees and regulations issued in the first part of 2007. Under these amendments, companies with at least 50 employees are obliged to transfer the TFR to the “Treasury fund” managed by the Italian state-owned social security body (“INPS”) or to supplementary pension funds. Prior to the amendments, accruing TFR for employees of all Italian companies could be managed by the company itself. Consequently, the Italian companies’ obligation to INPS and the contributions to supplementary pension funds take the form, under IAS 19 revised, of “Defined contribution plans” whereas the amounts recorded in the provision for employee severance pay retain the nature of “Defined benefit plans”. Accordingly, the provision for employee severance indemnity in Italy consists of the residual obligation for TFR until December 31, 2006. This is an unfunded defined benefit plan as the benefits have already been almost entirely earned, with the sole exception of future revaluations. Since 2007 the scheme has been classified as a defined contribution plan, and the Group recognizes the associated cost, being the required contributions to the pension funds, over the period in which the employee renders service.

Jubilee benefits

Jubilee benefits scheme are applicable to companies incorporated in Germany. Upon retirement, employees are eligible to receive a sum payment depending on the number of years of service within the group.

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Other post-employment plans

Other post-employment plan granted by the Group are “Beneficios por Retiro, Prima de Antigüedad y Beneficios por Terminación” for Mexican companies and severance payment provision for Slovak companies.

A major assumption taken into account in the valuation of pension and other post-employment benefit obligations is the discount rate. In accordance with IAS 19 – Employee Benefits, the rates were determined by currency areas and by reference to the return on high-quality private bonds with a maturity equal to the term of the plans or the return on government bonds when the private market has insufficient liquidity. The return on plan assets is determined based on the allocation of the assets and the discount rates used.

Defined benefits obligation

The Group’s liabilities for employee benefits are as follows:

	Trattamento Fine Rapporto	Jubilee Benefits	Beneficio por Retiro / Terminacion	Severance Payment Slovakia	Total
	(EUR thousand)				
At January 1, 2019	5,534	183	332	20	6,069
Interest cost	83	28	32	1	144
Current service cost	395	18	68	4	485
Benefits paid	(532)	(9)	—	(2)	(543)
Actuarial Gains and Losses	321	—	53	2	377
Exchange differences	—	—	(18)	—	(18)
At December 31, 2019	5,801	220	468	26	6,514
Recognized in the consolidated income statement	477	46	101	5	629
Recognized in the other comprehensive income	321	—	53	2	377
Interest cost	43	2	32	1	79
Current service cost	325	26	70	6	428
Benefits paid	(412)	(16)	—	(7)	(434)
Actuarial Gains and Losses	33	7	108	4	152
Exchange differences	—	—	(126)	—	(126)
At December 31, 2020	5,791	239	552	31	6,612
Recognized in the consolidated income statement	368	36	103	7	514
Recognized in the other comprehensive income	33	—	108	4	145

The principal assumptions used for determining the obligations under the plan described are as follows:

As at December 31, 2020

	Severance indemnity			
	Italy	Germany	Mexico	Slovakia
Discount Rate %	0.34%	1.00%	8.25%	4.50%
Future salary increases%	0.50%		4.50%	6.00%
Inflation rate %	0.80%		3.50%	

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As at December 31, 2019

	Severance indemnity			
	Italy	Germany	Mexico	Slovakia
Discount Rate %	0.80%	1.10%	9.00%	4.50%
Future salary increases%	0.50%		4.50%	6.00%
Inflation rate %	1.20%		3.50%	

The discount rates used for the measurement of the pension plan obligation (including Italian TFR obligation) are based on yields of high-quality (AAA rated for Mexico and AA rated for other countries) fixed income securities for which the timing and amounts of payments match the timing and amounts of the projected benefit payments. The main variation is due to Italian TFR, whose average duration is approximately 14.8 years. Retirement or employee leaving rates are developed to reflect actual and projected Group experience and legal requirements for retirement.

A quantitative sensitivity analysis for significant assumptions impacting defined benefits obligation as at December 31, 2020 and December 31, 2019 is reported as follows:

	At December 31,	At December 31,
	2020	2019
	(EUR thousand)	
Turnover rate +1,00%	(57)	(53)
Turnover rate -1,00%	65	60
Inflation rate +0,25%	100	100
Inflation rate -0,25%	(97)	(97)
Annual discount rate +0,25%	(137)	(137)
Annual discount rate -0,25%	143	143

The above sensitivity analysis on TFR is based on reasonable changes in key assumptions occurring at the end of the reporting period, keeping all other assumptions constant.

Such analysis may not be representative of an actual change in the defined benefit obligation as it is unlikely that changes in assumptions would occur in isolation from one another.

Long-term Incentive plan

In order to align the interests of management with those of the Shareholders over the medium/long-term by establishing a strong link between remuneration and performance the CEO approved a medium/long-term plan called the "Long-term Incentive plan" for the 2018-2020 three-year period and involving a select number of Senior Management (Top Management and/or Key People) of the Companies of the Group and based on the meeting of the long-term industrial plan objectives. This Long-term Incentive plan was terminated early in 2020 with the partial payment of the benefits accrued and a new one was launched for the four-year period 2020-2023.

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The Group's liability for the Long-term Incentive plans is as follows:

	2018- 2020	2020- 2023	Total
	(EUR thousand)		
At January 1, 2019	1,060	—	1,060
Interest cost	1	—	1
Current service cost	1,061	—	1,061
Actuarial Gains and Losses *	(985)	—	(985)
At December 31, 2019	1,138	—	1,138
Interest cost	(0)	—	(0)
Current service cost	284	1,780	2,064
Benefits paid	(1,003)	—	(1,003)
Actuarial Gains and Losses *	(419)	—	(419)
At December 31, 2020	0	1,780	1,780

* According to IAS 19, Actuarial Gains and Losses are recognized in profit or loss

The discount rates used for the measurement of the "Long-term Incentive plan" are based on yields of high-quality (AA rated). For these plans, the single weighted average discount rate that reflects the estimated timing and amount of the scheme future benefit payments is equal to -0.27% for 2020 and to -0.11% for 2019 respectively. The main impact considered as actuarial gain and losses relates to the experience adjustment; it has been accounted together with the current service cost by function as part of personnel costs.

Cash settled awards

Cash settled awards are incentive plans aimed at a limited number of executives and key resources of the Group. The 2012-2021 incentive plan and the 2018-2022 incentive plans were approved by the Board of Directors on February, 9 2021 and on September, 12 2018 respectively.

The plans provide for the free assignment to the Group's employees of non-transferable options to subscribe shares at a pre-determined exercise price. The right to the assignment of options, to be exercised only during the exercise period, is acquired during the vesting period only if the turnover targets indicated in the business plan, based on EBITDA (earnings before interest, tax, depreciation and amortization) and net financial position, are achieved.

The following table summarises the components of the cash settled awards obligation expense recognized in the statement of profit or loss and amounts recognized in the statement of financial position:

	2012-2021	2018-2022	Total
	(EUR thousand)		
At January 1, 2019	13,880	3,503	17,383
Interest cost	17	15	32
Current service cost	—	3,510	3,510
Actuarial Gains and Losses*	(441)	(1,591)	(2,032)
At December 31, 2019	13,456	5,437	18,893
Interest cost	(15)	(6)	(21)
Current service cost	—	2,715	2,715
Actuarial Gains and Losses	(103)	(151)	(254)
At December 31, 2020	13,338	7,995	21,333

* According to IAS 19, Actuarial Gains and Losses are recognized in profit or loss

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Cash-settled awards are based on Group's performance indicators, such as a fixed multiple of earnings before interest, tax, depreciation and amortization ('EBITDA') net of the financial position. The cash-settled award 2012-2021 is expected to be settled in the period between January 1, 2022 and July 31, 2022 and the cash-settled award 2018-2022 in the period between January 1, 2023 to July 31, 2023. These obligations are therefore measured as the present value of expected future payments to be made in respect of services provided by some key managers and directors up to the end of the reporting period, using the projected unit credit method. Expected future payments are discounted using market yields at the end of the reporting period of high-quality corporate bonds with terms and currencies that match, as closely as possible, the estimated future cash outflows. Remeasurements as a result of experience adjustments and changes in actuarial assumptions are recognized in profit or loss.

The discount rates used for the measurement of the "Cash settled awards" are based on yields of high-quality (AA rated). For these plans, the single weighted average discount rate that reflects the estimated timing and amount of the scheme future benefit payments is, respectively, equal to -0.27% (-0.11% in 2019) for the award 2012-2021 and -0.18% (0.06% in 2019) for the award 2018-2022. The turnover rate is 3% for both plans.

32. Provisions

The balances as of December 31, 2020 are detailed below:

	Provision for Warranty	Decommissioning	Provision for legal and sundry risks	Provision for agents and directors severance indemnity	Total
	(EUR thousand)				
At January 1, 2020	1,141	548	1,259	998	3,946
Arising during the year	52	23	772	139	985
Utilised	—	—	(46)	—	(46)
Unused amounts reversed	(134)	—	(258)	—	(392)
Exchange rate difference	2	(48)	(63)	—	(109)
At December 31, 2020	1,061	523	1,664	1,136	4,384
Current	—	—	—	—	—
Non-current	1,061	523	1,664	1,136	4,384

	Provision for Warranty	Decommissioning	Provision for legal and sundry risks	Provision for agents and directors severance indemnity	Total
	(EUR thousand)				
At January 1, 2019	794	515	917	834	3,060
Arising during the year	347	23	669	164	1,202
Utilised	—	—	(327)	—	(327)
Unused amounts reversed	—	—	0	—	0
Exchange rate difference	(0)	10	1	—	10
At December 31, 2019	1,141	548	1,259	998	3,946
Current	—	—	—	—	—
Non-current	1,141	548	1,259	998	3,946

The warranty provision represents the best estimate of commitments given by the Group for contractual, legal, or constructive obligations arising from product warranties given for a specified period of time. Such provisions are recognized on shipment of the goods to the customers. The warranty provision is estimated on the basis of the Group's past experience and contractual terms. Related costs are recognized within cost of sales.

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The provision for legal proceeding and sundry risks represents management's best estimate of the expenditures expected to be required to settle on otherwise resolve legal proceeding and disputes.

The yearly increase for EUR 772 thousand is partially related to a potential dispute with a customer and to claim towards personnel.

33. Other non-current liabilities

Other non-current liabilities as of December 31, 2020 and December 31, 2019 amount to EUR 1,808 thousand respectively EUR 739 thousand and are mainly related to holiday pay of Danish companies' employees following the transition to the new Danish Holiday Act started in 2019.

34. Trade payables and other current liabilities

Trade payables and other current liabilities are detailed as follows:

	<u>At December 31,</u> <u>2020</u>	<u>At December 31,</u> <u>2019</u>	<u>At January 1,</u> <u>2019</u>
	(EUR thousand)		
Trade payables	118,740	95,051	91,772
Payables to social security institutions	5,651	5,331	4,372
Payables to personnel	25,868	22,468	22,317
Accrued Income and Prepayments	3,509	2,915	948
Other current liabilities	8,655	10,052	7,755
Total trade payables and other current liabilities	<u>162,423</u>	<u>135,818</u>	<u>127,163</u>

The book value of trade payables is approximately equal to their fair value. Terms and condition of the above financial liabilities:

- Trade payables are non-interest bearing and are normally settled on 60 to 90-day term;
- Other payables are non-interest bearing and have an average term of six months.

Other current liabilities include customer returns that reflect the improved estimate on expected liabilities against future expected returns regarding revenues recognized in the current or in previous years, estimated on the basis of past experience.

35. Contract liabilities and advances from customers

Contract liabilities and advances from customers are as follows:

	<u>At December 31,</u> <u>2020</u>	<u>At December 31,</u> <u>2019</u>	<u>At January 1,</u> <u>2019</u>
	(EUR thousand)		
Contract Liabilities	5,031	5,623	7,851
Advances from customers	48,361	41,892	37,901
Total contract liabilities and advances from customers	<u>53,392</u>	<u>47,515</u>	<u>45,752</u>
Current	53,392	47,515	45,752
Non-current	—	—	—

Contract liabilities relate to revenue earned from ongoing customer-specific construction contracts of the Engineering System Division and of the In-vitro diagnostic business. The Group has contract net liabilities of

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EUR 5,031 thousand and EUR 5,623 thousand as at December 31, 2020 and December 31, 2019 respectively. Contract assets gross amounts to EUR 10,828 thousand (EUR 6,094 thousand in 2019), net of invoices issues of EUR 15,859 thousand (EUR 11,717 thousand in 2019).

Advances from customers relate to sales whose revenues are recognised at point in time.

36. Leases

The Group has lease contracts for various items of plant, machinery, vehicles and other equipment used in its operations. Leases of plant and machinery generally have lease terms between 3 and 15 years, while vehicles and other equipment generally have lease terms between 3 and 5 years. There are several lease contracts that include extension and termination options.

The Group also has certain leases of machinery with lease terms of 12 months or less and leases of office equipment with low value. The Group applies the 'short-term lease' and 'lease of low-value assets' recognition exemptions for these leases.

Movements in the leased Right of Use assets in 2020 are shown below:

	Buildings	Plant and machinery	Industrial equipment	Other tangible assets	Total
	(EUR thousand)				
Cost					
At January 1, 2019	14,811	1,833	—	4,160	20,804
Additions	1,428	5,097	330	3,534	10,389
At December 31, 2019	16,239	6,930	330	7,694	31,193
Additions	2,602	1,760	—	1,347	5,709
Exchange differences	(871)	—	—	(39)	(911)
At December 31, 2020	17,969	8,691	330	9,002	35,992
Depreciation					
At January 1, 2019	—	—	—	—	—
Depreciation charge for the year	2,239	852	65	1,705	4,861
Exchange differences	(5)	0	—	(2)	(6)
At December 31, 2019	2,234	852	65	1,703	4,854
Depreciation charge for the year	2,523	1,515	66	1,852	5,956
Exchange differences	(196)	15	—	(17)	(198)
At December 31, 2020	4,561	2,382	131	3,538	10,612
Net book value					
At December 31, 2020	13,408	6,309	199	5,464	25,380
At December 31, 2019	14,005	6,078	265	5,991	26,339
At January 1, 2019	14,811	1,833	—	4,160	20,804

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Set out below are the carrying amounts of lease liabilities (included under interest-bearing loans and borrowings) and the movements during the period:

	2020	2019
	(EUR thousand)	
At January 1	26,140	20,626
Additions	5,599	9,821
Accretion of interest	624	626
Payments	(5,906)	(4,741)
Exchange difference	(836)	(192)
At December 31	25,621	26,140
Current	5,435	4,881
Non-current	20,186	21,259

The following are the amounts recognized in profit or loss:

	For the years ended December 31,	
	2020	2019
	(EUR thousand)	
Depreciation expense of Right of Use assets	5,956	4,861
Interest expense on lease liabilities	624	626
Expense relating to short-term leases	1,901	481
Expense relating to leases of low-value assets	3,744	3,815
Total amount recognised in profit or loss	12,224	9,783

37. Subsidiaries with material non-controlling interest

The Stevanato Group comprises the following subsidiaries with material non-controlling interest:

Name	Country	At December 31, 2020	At December 31, 2019	At January 1, 2019
Ompi of Japan Co., Ltd.	Japan	49%	49%	49%
M edirio SA	Switzerland	0%	28%	38%
Medical Glass a.s.	Slovakia	0.26%	0.26%	0.26%
SVM Automatik A/S*	Denmark	0%	0%	0%

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	At December 31, 2020	At December 31, 2019	At January 1, 2019
	(EUR thousand)		
Proportion of equity interest held by non-controlling interests:			
Ompi of Japan Co., Ltd.	487	301	142
Medirio SA	—	(700)	(186)
Medical Glass a.s.	(48)	(45)	(39)
SVM Automatik A/S*	—	—	—
	<u>439</u>	<u>(444)</u>	<u>(83)</u>
Profit allocated to material non-controlling interest:			
Ompi of Japan Co., Ltd.	(76)	202	149
Medirio SA	—	295	106
Medical Glass a.s.	(8)	(3)	(6)
SVM Automatik A/S*	—	—	—
	<u>(84)</u>	<u>494</u>	<u>249</u>

* Not included in minority interests as there is a put and call option for full acquisition (the minority interests would have amounted to 35%)

Changes in non-controlling interests are shown in the consolidated statement of changes in equity. During the year 2019, the minority interest in Medirio changed from 38% to 28% with a respective movement in the non-controlling interest equity of EUR 597 thousand. In 2020 the Group acquired the remaining shares of Medirio determining a change in non-controlling interest equity of EUR (379) thousand.

The tables below show the summarized income statement for 2020:

	Ompi of Japan Co., Ltd.	Medical Glass a.s.
	(EUR thousand)	
Net Sales	6,811	36,852
Cost of Sales	5,509	30,039
Gross Profit	<u>1,302</u>	<u>6,813</u>
Other operating income	—	43
Selling and marketing expenses	349	165
Research and development expenses	157	—
General and administrative expenses	517	2,715
Operating profit	<u>278</u>	<u>3,976</u>
Interest income	17	2
Interest expense	74	30
Profit before tax	<u>221</u>	<u>3,948</u>
Income taxes	66	834
Net Profit	<u>155</u>	<u>3,114</u>
Total comprehensive income	<u>155</u>	<u>3,111</u>
Attributable to non-controlling interests	76	8
Dividends paid to non-controlling interests	—	—

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The tables below show the summarized income statement for 2019:

	Ompi of Japan Co., Ltd.	Medirio SA	Medical Glass a.s.
	(EUR thousand)		
Net Sales	2,533	—	32,811
Cost of Sales	2,207	0	27,661
Gross Profit	326	(0)	5,150
Selling and Marketing expenses	451	—	123
Research and Development expenses	156	1,013	—
General and Administrative expenses	437	25	3,350
Operating profit	(718)	(1,038)	1,677
Interest income	161	4	4
Interest expense	31	3	20
Profit before tax	(589)	(1,037)	1,661
Income taxes	(176)	18	387
Net Profit	(413)	(1,055)	1,274
Total comprehensive income	(413)	(1,055)	1,272
Attributable to non-controlling interests	(202)	(295)	3
Dividends paid to non-controlling interests	—	—	—

The tables below show the summarized financial position as at December 31, 2020:

	Ompi of Japan Co., Ltd.	Medirio SA	Medical Glass a.s.
	(EUR thousand)		
Property, plant and equipment and other non-current assets	530	—	12,477
Net working capital	(628)	—	7,101
Total non-current liabilities and provision	—	—	(596)
Net capital employed	(98)	(98)	18,982
Net financial position	(742)	—	2,711
Total equity	(840)	(840)	21,693
Attributable to:			
Equity holders of parent	(428)	—	21,645
Non-controlling interest	(411)	—	56

The tables below show the summarized financial position as at December 31, 2019:

	Ompi of Japan Co., Ltd.	Medirio SA	Medical Glass a.s.
	(EUR thousand)		
Property, plant and equipment and other non-current assets	697	217	11,535
Net working capital	(465)	(367)	5,781
Total non-current liabilities and provision	—	—	(771)
Net capital employed	232	(150)	16,545
Net financial position	(1,258)	1,593	2,029
Total equity	(1,026)	1,443	18,575
Attributable to:			
Equity holders of parent	(523)	1,039	18,534
Non-controlling interest	(503)	404	48

38. Related party disclosures

According to *IAS 24*, the related parties of the Group are entities and individuals capable of exercising control, joint control or significant influence over the Group and its subsidiaries, companies belonging to the Stevanato Group S.p.A. the controlling company Stevanato Holding S.r.l., unconsolidated subsidiaries of the Group and associates. In addition, members of Stevanato Group's Board of Directors and executives with strategic responsibilities and their families are also considered related parties. The Group carries out transactions with related parties on commercial terms that are normal in the respective markets, considering the characteristics of the goods or services involved.

Note 4 provide information about the Group's structure, including details of the subsidiaries and the holding company.

Transaction with related parties refer to:

- revenues for closure containment solution from the associate Swissfillon AG;
- service fees and rentals paid to Winkler & Co Ltd, the company whose owner holds minority interests in the subsidiary Ompi of Japan;
- the purchase of products and rentals paid to Società Agricola Stella S.r.l., controlled by SFEM Italia S.r.l.;
- rentals paid to SFEM Italia S.r.l., controlled by Stevanato family;
- consulting services rented by MJB Consultants LLC, Progenitor Capital Partners LLC and Studio Legale Spinazzi Azzarita Troi, whose beneficial owners are Board members in Stevanato Group;
- industrial rentals paid to E & FKH Ejendomme ApS, whose beneficial owners are family members of the minority shareholders of the subsidiary SVM;
- rentals paid to members of Stevanato family. With reference to 2019, it includes also revenues for the sale of residential flat located in Punto Central (Mexico) from Ompi North America to Marco Stevanato for an aggregate amount of EUR 412 thousand; this transaction generated a gain of EUR 282 thousand as shown in the chart below.
- in 2017 the Company disbursed a loan of EUR 1,069 thousand to Mr. Fabrizio Bonanni to facilitate the acquisition of shares under the cash settled award. Mr. Fabrizio Bonanni is a member of the board of Stevanato Group. Such loan has been fully reimbursed and terminated on March 10, 2021;
- in 2017 the Company disbursed a loan of ERU 2,239 thousand to Mr. Mauro Stocchi to facilitate the acquisition of shares under the cash settled award. Mr. Mauro Stocchi is Chief Business Officer of Stevanato Group.
- donations to the Stevanato Foundation, owned by Stevanato family. The foundation exclusively pursues the aims of social solidarity, philanthropy and charity, operating in the fields of social and socio-medical assistance, education and training as well as cultural and educational activities and scientific research. The Foundation intervenes in support of children and young people in situations of serious difficulty due to their illnesses, the distress of their families or other situations that may affect their health or growth.

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The amounts of transactions with related parties recognized in the consolidated income statement and the related assets and liabilities are as follows:

	As at December 31, 2020	
	Revenues	Costs*
	(EUR thousand)	
Associate companies:		
Swissfillon AG	790	—
Other related parties		
Winckler & Co. Ltd.	—	350
Società Agricola Stella S.r.l.	—	72
SFEM Italia S.r.l.	—	19
M JB Consultants LLC	—	142
Progenitor Capital Partners LLC	—	84
E & FKH Ejendomme ApS	—	399
Piovesan Barbara	—	30
Studio Legale Spinazzi Azzarita Troi	—	536
Fondazione Stevanato	—	155

* Costs include cost of sale, selling, general administrative costs and other expenses net

	Trade	Trade	Other
	receivables	payables	Assets
	(EUR thousand)		
Associate companies:			
Swissfillon AG	88	—	—
Other related parties			
Winckler & Co. Ltd.	—	28	—
Società Agricola Stella S.r.l.	—	25	24
SFEM Italia S.r.l.	—	2	—

Loan from/to related parties

As at December 31, 2020

	Interest	Interest paid	Financial assets
	received		or liabilities
	(EUR thousand)		
Associate companies:	20	—	1,342
Swissfillon AG			
Other related parties			
SE Holdings Co.Ltd.	—	6	(968)
Key management personnel of the Group:			
Directors	53	—	4,614

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As at December 31, 2019

	<u>Revenues</u>	<u>Costs*</u>
	(EUR thousand)	
Associate companies:		
Swissfillon AG	168	—
Other related parties		
Winckler & Co. Ltd.	—	499
Società Agricola Stella S.r.l.	—	83
SFEM Italia S.r.l.	—	19
M JB Consultants LLC	—	150
Progenitor Capital Partners LLC	—	89
E & FKH Ejendomme ApS	—	391
Stevanato M arco	—	(282)
Piovesan Barbara	—	30
Stevanato Sergio	—	98
Studio Legale Spinazzi Azzarita Troi	—	294
Fondazione Stevanato	—	130

* Costs include cost of sale, selling, general administrative costs and other expenses net

	<u>Trade receivables</u>	<u>Trade payables</u>
	(EUR thousand)	
Associate companies:		
Swissfillon AG	9	—
Other related parties		
Winckler & Co. Ltd.	—	29
Società Agricola Stella S.r.l.	—	15
Studio Legale Spinazzi Azzarita Troi	—	25

Loan from/to related parties

As at December 31, 2019

	<u>Interest received</u>	<u>Interest paid</u>	<u>Financial assets or liabilities</u>
	(EUR thousand)		
Associate companies:	17	—	1,336
Swissfillon AG			
Other related parties			
SE Holdings Co.Ltd.	—	5	(1,005)
Key management personnel of the Group:			
Directors	53	—	4,561

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Emoluments to Directors and Key Management

The fees of the Directors of Stevanato Group S.p.A. are as follows:

As at December 31, 2020

	Fixed remuneration		Variable remuneration	Pension expense (1)	Long Term Benefits(2)	Total remuneration
	Annual fee	Fringe benefits				
Total Directors	1,688	28	—	50	412	2,178

(1) Pensions expense related to Trattamento Fine Mandato accrued on the year

(2) Long term benefits related to cash settled awards

As at December 31, 2019

	Fixed remuneration		Variable remuneration	Pension expense(1)	Long Term Benefits(2)	Total remuneration
	Annual fee	Fringe benefits				
Total Directors	1,475	21	—	50	127	1,673

(1) Pensions expense related to Trattamento Fine Mandato accrued on the year

(2) Long term benefits related to cash settled awards

The aggregate compensation for members of the Senior Management Team (excluding the Chairman and the CEO) in 2020 and in 2019 is as follows:

As at December 31, 2020

	Fixed remuneration		Variable remuneration(2)	Pension expense(3)	Long Term Benefits(4)	Total remuneration
	Annual fee	Fringe benefits				
Total Other Key Management	1,150	23	698	81	1,254	3,206

(1) Fringe benefits related to car and insurance benefits

(2) Variable remuneration related to MBO

(3) Pensions expense related to Trattamento Fine Rapporto accrued on the year

(4) Long term benefits related to cash settled awards

As at December 31, 2019

	Fixed remuneration		Variable remuneration(2)	Pension expense(3)	Long Term Benefits(4)	Total remuneration
	Annual fee	Fringe benefits				
Total Other Key Management	1,231	19	305	86	723	2,364

(1) Fringe benefits related to car and insurance benefits

(2) Variable remuneration related to MBO

(3) Pensions expense related to Trattamento Fine Rapporto accrued on the year

(4) Long term benefits related to cash settled awards

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39. Commitments and contingencies

Commitments, guarantees and contingent liabilities can be described as follows:

	At December 31, 2020	At December 31, 2019
	(EUR thousand)	
Guarantees	86,633	74,896
<i>of which secured</i>	4,704	4,684
Total Guarantees	91,337	74,896

As at December 31, 2020 the main commitments and risks assumed by the Stevanato Group are as follows:

- Suretyship issued in favour of Nordea Bank for EUR 17,471 thousand (EUR 17,450 thousand in 2019) on behalf of SVM Automatik A/S;
- Suretyship issued in favour of Nordea Bank for EUR 9,407 thousand (EUR 5,369 thousand in 2019) on behalf of Innoscan A/S;
- Letter of Comfort in favour of Unicredit AG for EUR 15,000 thousand (EUR 13,000 thousand in 2019) on behalf of the company Balda Medical GmbH.

Secured guarantees for EUR 4,704 thousand (EUR 4,684 thousand in 2019) concern the floating charge on the Danish companies against short-term credit lines.

The guarantees provided by credit institutions and insurance companies on behalf of Group companies in favour of third parties amount to EUR 28,710 thousand (EUR 34,045 thousand in 2019) and mainly comprise advance payment and performance bond issued in favour of clients in the Engineering division and of Balda Medical GmbH.

40. Qualitative and quantitative information of financial risks

The Group is exposed to the following financial risks connected with its operations:

- financial market risk, mainly relating to foreign currency exchange rates and to interest rates;
- liquidity risk, with particular reference to the availability of funds and access to the credit market, should the Group require it, and to financial instruments in general;
- credit risk, arising both from its normal commercial relations with customers, and its financing activities.

These risks could significantly affect the Group's financial position, results of operations and cash flows, and for this reason the Group identifies and monitors these risks, in order to detect potential negative effects in advance and take the necessary action to mitigate them, primarily through its operating and financing activities and if required, through the use of derivative financial instruments.

The following section provides qualitative and quantitative disclosures on the effect that these risks may have upon the Group. The quantitative data reported in the following section does not have any predictive value.

Financial market risks

Due to the nature of the Group's business, the Group is exposed to a variety of market risks, including foreign currency exchange rate risk and to a lesser extent, interest rate risk.

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The Group's exposure to foreign currency exchange rate risk arises from our global footprint (both in terms of productions and commercialization), as in some cases we sell our products in the currencies of the destination markets, which may differ from the currency of the countries the Group operates in.

The Group's exposure to interest rate risk arises from the need to fund certain activities and the possibility to deploy surplus funds. Changes in market interest rates may have the effect of either increasing or decreasing the Group's net profit/ (loss), thereby indirectly affecting the costs and returns of financing and investing transactions.

These risks could significantly affect the Group's financial position, results of operations and cash flows, and for this reason they are identified and monitored, in order to detect potential negative effects in advance and take the necessary actions to mitigate them.

The Group has in place various risk management policies, which primarily relate to foreign exchange, interest rate and liquidity risks.

In particular, to manage foreign exchange rate risk, the Group has adopted a hedging policy, approved by the Board of Directors of Stevanato Group S.p.A.. Hedging activities are mainly executed at central level, based on the information provided by the reporting system and utilizing instruments and policies conforming to IFRS. Hedging is undertaken to ensure protection in case an entity has transactions in currencies other than the one in which it primarily does business, taking account also of budgeted future revenues/costs. Despite hedging operations, sudden movements in exchange rates or erroneous estimates may result in a negative impact, although limited, on Group results.

Information on foreign currency exchange rate risk

The Group is exposed to risk resulting from fluctuations in foreign currency exchange rates, which can affect its earnings and equity. In particular:

- Where a Group company incurs costs in a currency different from that of its revenues, any change in foreign currency exchange rates can affect the operating results of that company.
- The main foreign currency to which the Group is exposed is the U.S. Dollar for sales in the United States and other markets where the U.S. Dollar is the reference currency, against Euro, Mexican Pesos and Renminbi. Other significant exposures included the exchange rate between the Euro and the following currencies: Renminbi, Japanese Yen, Danish Krone, British Pound and Swiss Franc. Only U.S. Dollar exposure, taken individually, exceeded 10% of the Group's total foreign currency exchange rate exposure for commercial activity in 2020. It is the Group's policy to use derivative financial instruments (primarily forward currency contracts, currency swaps, currency options and collar options) to hedge against exposures.
- Several subsidiaries are located in countries that are outside the Eurozone, in particular the United States, China, Japan, Mexico, Denmark, Brazil, Switzerland. As the Group's reporting currency is the Euro, the income statements of those companies are translated into Euro using the average exchange rate for the period and, even if revenues and margins are unchanged in local currency, changes in exchange rates can impact the amount of revenues, costs and profit as restated in Euro. Similarly, intercompany financing may lead to foreign exchange rate impact due to different functional currencies.
- The amount of assets and liabilities of consolidated companies that report in a currency other than the Euro may vary from period to period as a result of changes in exchange rates. The effects of these changes are recognized directly in equity as a component of other comprehensive income/ (loss) under gains/(losses) from currency translation differences.

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The Group monitors its main exposures with regard to translation exchange risk, whereby fluctuations in the exchange rates of a number of currencies against the consolidation currency may impact the consolidated financial statement values, although there was no specific hedging in this respect at the reporting date.

Exchange differences arising on the settlement of monetary items are recognized in the consolidated income statement within the net financial income/ (expenses) line item.

The impact of foreign currency exchange rate differences recorded within financial income/(expenses) for the year ended December 31, 2020, except for those arising on financial instruments measured at fair value, amounted to net losses of EUR 448 thousand (EUR 545 thousand in 2019).

There have been no substantial changes in 2020 in the nature or structure of exposure to foreign currency exchange rate risk or in the Group's hedging policies.

The Group actively hedges against economic-transactional risk; more specifically, forward and swap contracts, plain vanilla and collar options are used to manage the exposures. Such instruments are not currently designated as cash flow hedges and contracts are entered for a period consistent with the underlying transactions, generally from three to twelve months.

The Group is holding the following contracts:

As at December 31, 2020

		<u>0 to 6 months</u>	<u>6 to 9 months</u>	<u>9 to 12 months</u>	<u>Total</u> <u>(EUR thousand)</u>	<u>Carrying amount</u>	<u>Line item in the statement of financial position</u>
Notional amount	Forward			19,554	19,554	(12)	current financial liabilities
<i>Average forward rate (EUR/DKK)</i>				7.447	—		
Notional amount	Forward			6,246	6,246	19	other current financial assets
<i>Average forward rate (EUR/USD)</i>				1.230	—		
Notional amount	Forward			1,203	1,203	(3)	current financial liabilities
<i>Average forward rate (EUR/CHF)</i>				1.082	—		
Notional amount	Forward			1,008	1,008	(0)	current financial liabilities
<i>Average forward rate (EUR/JPY)</i>				126.55	—		
Total					<u>28,012</u>	<u>4</u>	

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As at December 31, 2019

		0 to 6 months	6 to 9 months	9 to 12 months	Total (EUR thousand)	Carrying amount	Line item in the statement of financial position
Notional amount	Forward	2,670	7,121	11,465	21,257	308	other current financial assets
Average forward rate (EUR/USD)		1.119	1.125	1.131	—		
Notional amount	Option	3,561	3,561	3,561	10,682	109	other current financial assets
Average forward rate (EUR/USD)		1.16	1.17	1.16	—		
Notional amount	Forward			11,912	11,912	(6)	current financial liabilities
Average forward rate (EUR/DKK)				7.460	—		
Notional amount	Forward			1,198	1,198	(4)	current financial liabilities
Average forward rate (EUR/CHF)				1.085	—		
Notional amount	Forward			1,046	1,046	5	other current financial assets
Average forward rate (EUR/JPY)				121.62	—		
Notional amount	Forward	189			189	0	other current financial assets
Average forward rate (EUR/CNY)		7.901			—		
Total					46,283	412	

Information on interest rate risk

This risk stems from variable rate loans, for which sudden or significant interest rate fluctuations may have a negative impact on economic results. The monitoring of this risk is carried out at corporate level and utilising similar structures as those employed for the management of currency risks. The Group has hedges in place against interest rate risk, covering almost of the loans contracted. Thanks to these operations, the Group has established a substantially fixed rate at improved conditions compared to the previous loans.

The Group's most significant floating rate financial assets at December 31, 2020 are cash and cash equivalents and certain financial current investments.

The financial liabilities composition and the impact of the hedging instrument on the statement of financial position as at December 31, 2020 and December 31, 2019 are as follows:

As at December 31, 2020	IRS	FIX	Floating	Total nominal amount	Effect amortized cost	Total	MtM IRS Derivates	Line item in the statement of financial position
	(EUR thousand)							
Bank loans	229,772	12,838	44,355	286,964	(695)	286,270	(4,402)	Current financial liabilities/ Non-current financial liabilities
Bank overdrafts			581	581		581		Other financial liabilities
Financial payables for share acquisition			7,927	7,927		7,927		Current financial liabilities
Financial liabilities with related parties		968		968		968		Current financial liabilities
Notes		50,000		50,000	(427)	49,573		Non-current financial liabilities
Total	229,772	63,806	52,863	346,441	(1,122)	345,319	(4,402)	
Percentage on Total	67%	18%	15%					

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As at December 31, 2019				Total	Effect	MtM		Line item in the statement of financial position
	IRS	FIX	Floating	nominal amount	amortized cost	Total	IRS Derivates	
(EUR thousand)								
Bank loans	270,707	13,133	63,679	347,519	(1,085)	346,434	(3,679)	Current financial liabilities/ Non-current financial liabilities
Bank overdrafts			2,091	2,091		2,091		Other financial liabilities
Financial payables for share acquisition			6,698	6,698		6,698		Non-current financial liabilities
Financial liabilities with related parties		1,005		1,005		1,005		Current financial liabilities
Total	270,707	14,138	72,468	357,313	(1,085)	356,228	(3,679)	
Percentage on Total	76%	4%	20%					

The risk arising from net investment in foreign subsidiaries is monitored; no active hedging is currently being performed. With regard to commodity risk, the Group enters into fixed-price contracts for certain utilities.

Set out below is the impact of hedging on equity in “cash flow hedge reserve”:

	2020	2019
	(EUR thousand)	
As at 1 January	2,796	2,112
Interest Rate Swap	722	900
Tax effect	(173)	(216)
As at 31 December	3,345	2,796

The following table presents an analysis of sensitivity to a change in (i) interest rates on the portion of loans and borrowings affected, and (ii) exchange rates for the currencies the Group is majorly exposed to. With all other variables held constant, the Group’s marginality is affected as follows:

As at December 31, 2020

Interest rate sensitivity

	Increase/decrease in interest rate		Effect on profit before tax	
	(EUR thousand)			
	+20 BP	-20 BP	(21)	11
	+50 BP	-50 BP	(111)	26
	+100 BP	-100 BP	(406)	53

Exchange rate sensitivity

	Increase/decrease in percentage points		Effect on EBITDA	
	(EUR thousand)			
Euro	1%	-1%	(862)	879
US dollar	3%	-3%	(2,534)	2,691
	5%	-5%	(4,144)	4,580
Euro	1%	-1%	128	(131)
Mexican Pesos	3%	-3%	377	(400)
	5%	-5%	616	(681)

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As at December 31, 2019

Interest rate sensitivity

	Increase/decrease in interest rate		Effect on profit before tax
		(EUR thousand)	
	+20 BP	-20 BP	(19) 19
	+50 BP	-50 BP	(195) 46
	+100 BP	-100 BP	(588) 93

Exchange rate sensitivity

	Increase/decrease in percentage points		Effect on EBITDA
		(EUR thousand)	
Euro	1%	-1%	(605) 617
US dollar	3%	-3%	(1,778) 1,888
	5%	-5%	(2,908) 3,214
Euro	1%	-1%	141 (144)
Mexican Pesos	3%	-3%	414 (440)
	5%	-5%	677 (749)

Liquidity risk

Liquidity risk arises if the Group is unable to obtain the funds needed to carry out its operations under economic conditions. The main determinant of the Group's liquidity position is the cash generated by or used in operating and investing activities.

From an operating point of view, the Group manages liquidity risk by monitoring cash flows and keeping an adequate level of funds at its disposal. The main funding operations and investments in cash and marketable securities of the Group are centrally managed or supervised by the treasury department with the aim of ensuring effective and efficient management of the Group's liquidity. The Group undertakes medium/long term loans to fund medium/long term operations. The Group undertakes a series of activities centrally supervised with the purpose of optimizing the management of funds and reducing liquidity risk, such as:

- centralizing liquidity management
- maintaining a conservative level of available liquidity
- diversifying sources of funding of medium and long term financing
- obtaining adequate credit lines
- monitoring future liquidity requirements on the basis of budget forecast and cash flow planning
- monitoring covenants on indebtedness

Intercompany financing is conducted at arm's length terms and normally involves the holding company. These measures currently sufficiently guarantee, at normal conditions and in the absence of extraordinary events, the degree of flexibility required by movements of working capital, investing activities and cash flows in general.

The Group believes that its total available liquidity (defined as cash and cash equivalents plus undrawn committed credit lines and marketable securities), in addition to funds that will be generated from operating activities, will enable the Group to satisfy the requirements of its investing activities and working capital needs, fulfill its obligations to repay its debt and ensure an appropriate level of operating and strategic flexibility. The Group, therefore, believes there is no significant risk of a lack of liquidity.

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The following table summarizes the due dates of the Group's financial and other liabilities at December 31, 2020 and at December 31, 2019 on the basis of contractual payments which have not been discounted:

As at December 31, 2020

	Due within one year	Due between one and five years	Due beyond five years	Total
	(EUR thousand)			
Bank overdrafts	581	—	—	581
Borrowings from banks (*)	62,169	216,717	8,079	286,965
Notes (*)	—	—	50,000	50,000
Lease liabilities (**)	5,954	14,868	7,706	28,528
Other Financial liabilities	8,896	—	—	8,896
Trade payables	118,740	—	—	118,740
Tax payables	19,126	—	—	19,126
Other liabilities	43,683	1,715	93	45,491
Employee Benefits	—	29,725	—	29,725
Total liabilities	259,149	263,025	65,878	588,052

(*) The corresponding balance reported in the financial statement position is EUR 286,270 thousand and EUR 49,573 thousand respectively at 31 December 2020

(**) The corresponding balance in the financial statement position is EUR 25,621 thousand and refers to adoption of IFRS 16.

As at December 31, 2019

	Due within one year	Due between one and five years	Due beyond five years	Total
	(EUR thousand)			
Bank overdrafts	2,091	—	—	2,091
Borrowings from banks (*)	62,571	248,925	36,022	347,518
Lease liabilities (**)	5,426	14,597	9,526	29,550
Other Financial liabilities	1,005	6,698	—	7,703
Trade payables	95,051	—	—	95,051
Tax payables	5,692	—	—	5,692
Other liabilities	40,766	647	92	41,505
Employee Benefits	—	26,545	—	26,545
Total liabilities	212,602	297,412	45,640	555,655

(*) The corresponding balance reported in the financial statement position is EUR 346,433 thousand and refers to adoption of amortized cost.

(**) The corresponding balance in the financial statement position is EUR 26,140 thousand and refers to adoption of IFRS 16.

Credit risk

Credit risk is the risk of economic loss arising from the failure to collect a receivable. Credit risk encompasses the direct risk of default and the risk of a deterioration of the creditworthiness of the counterparty. The maximum credit risk to which the Group is theoretically exposed is represented by the carrying amounts of the financial assets stated in the consolidated statement of financial position sheet.

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Where customers fail to meet payment deadlines, the Group's financial position may deteriorate. In addition, socio-political events (or country risks) and the general economic performance of individual countries or geographical regions may assume significance also in relation to this aspect. The trade receivable risk is however mitigated by consolidated commercial relations with high-standing pharma multi-nationals and Group guidelines drawn up for the selection and evaluation of the client portfolio, which may require, where possible and appropriate, further guarantees from customers.

Trade receivables as at December 31, 2020 amounting to EUR 135,514 thousand (EUR 135,397 thousand in 2019) are shown net of the allowance for doubtful accounts amounting to EUR 7,696 thousand (EUR 7,355 thousand in 2019).

40. Covid-19 Pandemic

At the beginning of 2020, the World Health Organization declared the existence of an international emergency following the spread of Covid-19 virus. Since the early stages of the spread of the epidemic, Stevanato Group has been strongly committed to safeguarding the health and safety of its employees, ensuring at the same time business continuity in all its premises. The company has implemented strict precautionary measures provided by national and regional regulations on personal and workplace hygiene, as well as on the organization of working life (such as reorganization of shifts) at its plants. It has adopted measures to avoid crowdings, maximizing the use of remote working, allowing access to external personnel only if in compliance with current legislation. Sensitization activities about the importance of prevention, both at work and home, have been made throughout the period, and screening activities among staff have been performed when needed to increase prevention further.

Short-term impacts of Covid-19 on Stevanato Group production and operational capabilities included: (i) labor absenteeism; (ii) disruptions to production lines; (iii) delays in, and increased costs of, logistics; (iv) short-term drop in sales of certain non-Covid-19 related orders which were cancelled and or postponed; and (v) increased labor costs in the form of employee bonuses to recognize and reward general efforts during the pandemic.

Long-term effects of Covid-19 have included the acceleration of the Group business plan and growth strategy due to a general increase in demand for our products, processes and services. A significant part of our production has been devoted to supporting our customers in providing a rapid response to Covid-19 since the inception of the pandemic. The group has been supplying: (i) glass vials and syringes to more than 80% of the treatment and vaccine programs in advanced development phases (Phase I to Phase III) according to our estimates based on public information about treatments and vaccines (WHO, EMA, FDA); (ii) plastic diagnostic consumables for the detection and diagnosis of Covid-19; (iii) glass forming lines, which are being installed worldwide, to facilitate the distribution of glass bulks and sterile vials and syringes; and (iv) visual inspections systems. The governmental measures adopted to contain the outbreak of Covid-19 have also impacted the Group ability to carry out business development activities in the past few months; we believe this may have an impact on our ability to broaden our customer portfolio in the immediate future. Currently, it is not possible to predict with certainty the full scope of the impact of Covid-19 on our business and operations given much rests on future developments of the outbreak.

41. Events after the reporting period

The Group has evaluated subsequent events through April 7, 2021, which is the date the Consolidated Financial Statements were authorized for issuance.

On January 20, 2021 Stevanato Group shareholder's meeting approved the distribution of EUR 11,200 thousand dividends from "other reserves".

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On February 18, 2021, the Board of Directors appointed Mr. Franco Moro as Chief Executive Director while Mr. Franco Stevanato took over as Executive Chairman of the Board of Directors.

On March 4, 2021, the Shareholders' meeting approved the so called "Restricted Stock Grant Plan Stevanato Group S.p.A. 2021-2027" and empowered the Board of Directors to implement the incentive plan, including the identification of beneficiaries from personnel with strategic roles in the group.

With reference to the cash settled award 2012-2021, the Shareholders' meeting approved to purchase from the beneficiaries up to 29 shares at a minimum price of EUR 39.5 thousand and a maximum of EUR 40 thousand and of 875,000 shares at a minimum price of EUR 7.9 and a maximum of EUR 8 per share. This transaction must be carried out after the fulfilment of the capital requirements provided for in Article 2357 of Italian Civil Code and after the split of the parent company's share capital, and in any case no later than December 31, 2021.

With reference to the cash settled award 2018-2022, the Shareholders' meeting acknowledged the resolution of the Board of Directors to revoke the incentive plan in accordance with article 3.5 of the relevant regulation and to allocate 17,500 treasury shares, following the share capital split, to be assigned free of charge to one of the beneficiaries of the plan subject to revocation.

On March 4, 2021, the extraordinary Shareholders' meeting approved:

- the elimination of the indication of the nominal value of the 20,002 outstanding shares,
- the issuance of additional 99,989,998 ordinary shares with no par value to be allocated free of charge to shareholders in proportion to the shares held by each of them, so that the share capital of EUR 20,002,000 is divided into a total of 100,010,000 ordinary shares with no par value, without giving rise to changes in the amount of the share capital.

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Stevanato Group S.p.A.

Interim condensed consolidated income statements

for the three months ended March 31, 2021 and 2020

(Unaudited)

	Notes	For the three months ended	
		March 31,	
		2021	2020
		(EUR thousand)	
Revenues	9	192,849	136,431
Cost of sales	10	127,440	96,927
Gross profit		65,409	39,504
Other operating income	11	3,225	255
Selling and Marketing expenses	12	5,868	6,229
Research and Development expenses	12	5,820	3,948
General and Administrative expenses	12	14,007	14,198
Operating profit		42,939	15,384
Finance income	13	2,005	5,690
Finance expense	14	3,239	10,254
Share of profit of an associate		—	—
Profit before tax		41,705	10,820
Income taxes	15	5,140	3,576
Net Profit		36,565	7,244
Net Profit attributable to:			
Equity holders of the parent		36,551	7,325
Non-controlling interests		14	(82)
		36,565	7,243
Earnings per share			
Basic earnings per common share (in EUR)	16	0.41	0.08
Diluted earnings per common share (in EUR)	16	0.41	0.08

The accompanying notes are an integral part of the Interim Condensed Consolidated Financial Statements

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Stevanato Group S.p.A.

Interim condensed consolidated statements of comprehensive income

for the three months ended March 31, 2021 and 2020

(Unaudited)

	For the three months ended	
	March 31,	
	2021	2020
	(EUR thousand)	
Net Profit	36,565	7,243
Gains/(losses) from remeasurement of employee defined benefit plans	140	361
Gains/(losses) from remeasurement of the agent termination plan	—	—
Tax effect relating to those components of OCI	(34)	(87)
Other comprehensive income that will not be classified subsequently to profit or loss	106	274
Exchange difference on translation of foreign operations	24	2,585
Changes in the fair value of cash flow hedging instruments	469	(17,863)
Tax effect relating to that components of OCI	(113)	182
Other comprehensive income (loss) that will be classified subsequently to profit or loss	2,941	(18,438)
Total other comprehensive income (loss), net of tax	3,048	(18,164)
Total Comprehensive Income (Loss)	39,613	(10,921)
Attributable to:		
Equity holders of the parent	39,588	(10,836)
Non-controlling interests	24	(85)
	39,613	(10,921)

The accompanying notes are an integral part of the Interim Condensed Consolidated Financial Statements

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Stevanato Group S.p.A.

Interim condensed consolidated statements of financial position

as at March 31, 2021 and at December 31, 2020

(Unaudited)

	Notes	At March 31, 2021	At December 31, 2020
(EUR thousand)			
Assets			
Non-current assets			
Goodwill		47,243	47,243
Other intangible assets	17	32,928	33,901
Right of Use assets	19	25,102	25,380
Property, plant and equipment	18	323,174	313,658
Investments in an associate		2,009	2,009
Financial assets—investments FVTPL		810	760
Other non current financial assets	20	5,577	6,701
Deferred tax assets		47,544	45,552
		484,387	475,204
Current assets			
Inventories	21	151,348	139,373
Contract assets	22	40,946	39,430
Trade receivables	22	140,283	127,818
Other current financial assets	20	41,517	41,543
Tax receivables	23	36,419	25,033
Other receivables		4,301	3,979
Cash and cash equivalents		80,186	115,599
		495,000	492,775
Total assets		979,387	967,979
Equity and liabilities			
Equity			
Share capital	24	20,002	20,002
Reserves and Retained Earnings	24	282,514	211,979
Net profit attributable to equity holders of the parent		36,551	78,513
Equity attributable to equity holders of the parent		339,067	310,495
Non-controlling interests		(331)	(355)
Total equity		338,736	310,140
Non-current liabilities			
Non-current financial liabilities	25	282,541	294,124
Employees Benefits	27	26,761	29,725
Provisions	28	8,182	4,384
Deferred tax liabilities		13,326	11,623
Other non-current liabilities	29	1,823	1,808
		332,633	341,664
Current liabilities			
Current financial liabilities	25	85,555	81,234
Trade payables	30	87,388	118,740
Contract Liabilities	31	5,393	5,031
Advances from customers	31	52,383	48,361
Tax payables	23	30,781	19,126
Other liabilities	30	46,518	43,683
		308,018	316,175
Total liabilities		640,651	657,839
Total equity and liabilities		979,387	967,979

The accompanying notes are an integral part of the Interim Condensed Consolidated Financial Statements

Stevanato Group S.p.A.

Interim condensed consolidated statements of changes in equity

for the three months ended March 31, 2021 and 2020

(Unaudited)

	Share capital	Treasury shares	Cash flow hedge reserve	Reserve for actuarial gains / (losses) on employee benefits	Currency translation reserve	Retained earnings and other reserve	Equity attributable to equity holders of the parent	Non-controlling interests	Total equity
(EUR thousand)									
At January 1, 2021	20,002	(26,189)	(3,345)	(675)	(34,911)	355,614	310,495	(355)	310,140
Other comprehensive income	—	—	357	106	2,574	—	3,037	11	3,048
Net profit	—	—	—	—	—	36,551	36,551	14	36,565
Total comprehensive income	—	—	357	106	2,574	36,551	39,588	24	39,613
Dividends	—	—	—	—	—	(11,200)	(11,200)	—	(11,200)
Other	—	(261)	—	—	—	445	184	—	184
Total effects	—	(261)	—	—	—	(10,755)	(11,016)	—	(11,016)
At March 31, 2021	20,002	(26,450)	(2,989)	(569)	(32,336)	381,410	339,067	(331)	338,736

	Share capital	Treasury shares	Cash flow hedge reserve	Reserve for actuarial gains / (losses) on employee benefits	Foreign currency translation reserve	Retained earnings and other reserve	Equity attributable to equity holders of the parent	Non-controlling interests	Total equity
(EUR thousand)									
At January 1, 2020	20,002	(26,189)	(2,796)	(523)	(12,331)	287,327	265,490	(50)	265,439
Other comprehensive income	—	—	(575)	274	(17,860)	—	(18,161)	(3)	(18,164)
Net profit	—	—	—	—	—	7,325	7,325	(82)	7,243
Total comprehensive income	—	—	(575)	274	(17,860)	7,325	(10,836)	(84)	(10,920)
Other	—	—	—	—	—	(156)	(156)	—	(156)
Total effects	—	—	—	—	—	(156)	(156)	—	(156)
At March 31, 2020	20,002	(26,189)	(3,371)	(249)	(30,191)	294,496	254,498	(135)	254,363

The accompanying notes are an integral part of the Interim Condensed Consolidated Financial Statements

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Stevanato Group S.p.A.

Interim condensed consolidated statements of cash flows
for the three months ended March 31, 2021 and 2020
(Unaudited)

	For the three months ended	
	March 31,	
	2021	2020
	(EUR thousand)	
Cash Flow from / (used in) operating activities		
Profit before tax	41,705	10,820
Adjustments:		
Depreciation of property, plant and equipment	9,583	9,613
Amortization of intangible assets and Right of Use	3,366	2,962
Allowance for doubtful accounts	982	569
Net finance expense	1,057	(2,011)
Change in other provisions and in employee benefits	2,907	131
Other non-cash expenses, net	(332)	(474)
Working capital changes:		
—inventories and contract assets	(13,894)	(15,844)
—trade receivables and other assets	(23,867)	(11,456)
—trade payables, contract liabilities, advances and other liabilities	(9,716)	(1,774)
Interest paid	(1,147)	(1,159)
Interest received	162	280
Income tax paid	(4,919)	(944)
Total	5,887	(9,287)
Cash Flow used in investing activities		
Purchase of property, plant and equipment	(21,729)	(24,086)
Purchase of intangible assets	(662)	(570)
Investment in financial assets	(32)	(11)
Total	(22,423)	(24,667)
Cash Flow from / (used in) financing activities		
Acquisition of non-controlling interests	(118)	—
Dividends paid	(11,200)	—
Payment of principal portion of lease liabilities	(1,607)	(1,429)
Proceed from loans	4,053	7,454
Repayments of loans	(11,426)	(9,443)
Other current financial activities	484	6,401
Total	(19,814)	2,983
Net change in cash and cash equivalents	(36,350)	(30,971)
Net foreign exchange difference	937	(2,139)
Cash and cash equivalents at January 1	115,599	85,386
Cash and cash equivalents at March 31	80,186	52,276

The accompanying notes are an integral part of the Interim Condensed Consolidated Financial Statements

Stevanato Group S.p.A.

Notes to the interim condensed consolidated financial statements

1. Corporate information

Stevanato Group S.p.A. (herein referred to as the “Company” and together with its subsidiaries the “Group”) is headquartered in Italy and its registered office is located in via Molinella 17, Piombino Dese (Padova, Italy). The Group is active in the design, production and distribution of products and systems to provide integrated solutions for pharma and healthcare, leveraging on constant investment and the selected acquisition of skills and new technologies that has brought to become a global player in the pharma industry. Principal products are linked to containment solutions, drug delivery systems, medical devices, diagnostic, analytical services, visual inspection machines, assembling and packaging machines, glass forming machines.

The Group has nine production plants for manufacturing and assembly of pharma and healthcare products (in Italy, Germany, Slovakia, United States, Mexico, China), five plants for the production of machinery and equipment (in Italy and Denmark), two sites for analytical services (in Italy and United States) and two commercial offices (in Japan and the United States). The global footprint allows to sell products and provide services in more than 70 countries worldwide.

Stevanato Group S.p.A. is controlled by Stevanato Holding S.r.l. which holds 88.28% of its share capital.

2. Authorization of interim condensed consolidated financial statements and compliance with international financial reporting standards

These Interim Condensed Consolidated Financial Statements of Stevanato Group S.p.A. were authorized for issuance on April 30, 2021 and have been prepared in accordance with *IAS 34—Interim Financial Reporting*. The Interim Condensed Consolidated Financial Statements should be read in conjunction with the Group’s consolidated financial statements at and for the year ended December 31, 2020 (the “Consolidated Financial Statements”), which have been prepared in accordance with *International Financial Reporting Standards (IFRS)* as issued by the International Accounting Standards Board (“IASB”).

3. Basis of preparation for interim condensed consolidated financial statements

The preparation of the Interim Condensed Consolidated Financial Statements requires management to make estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities as well as disclosures of contingent liabilities. If in the future such estimates and assumptions, which are based on management’s best judgment at the date of these Interim Condensed Consolidated Financial Statements, deviate from the actual circumstances, the original estimates and assumptions will be modified as appropriate in the period in which the circumstances change. Reference should be made to the section “Use of estimates” in the Consolidated Financial Statements for a detailed description of the more significant valuation procedures used by the Group.

Moreover, in accordance with *IAS 34*, certain valuation procedures, in particular those of a more complex nature regarding matters such as any impairment of non-current assets, are only carried out in full during the preparation of the annual consolidated financial statements, when all the related information necessary is available, other than in the event that there are indications of impairment, in which case an immediate assessment is required. Similarly, the actuarial valuations that are required for the determination of employee benefit provisions are also usually carried out during the preparation of the annual consolidated financial statements, except in the event of significant market fluctuations or significant plan amendments, curtailments or settlements. *IAS 34* also requires to disclose the nature and amount of items affecting net income that are unusual due to their nature, size or significant.

New endorsed standards, amendments and interpretations:

The following amendments and interpretations were adopted for the first time in 2021 and did not have an impact on the interim condensed consolidated financial statements:

- Amendments to *IFRS 9—Financial Instruments*,
- Amendments to *IAS 39—Financial Instruments: Recognition and Measurement*,
- Amendments to *IFRS 7—Financial Instruments: Disclosures*,
- Amendments to *IFRS 4—Insurance Contracts*
- Amendments to *IFRS 16—Leases—Interest Rate Benchmark Reform—Phase 2* (issued on August 27, 2020, endorsed on January 13, 2021 and effective from periods beginning on January 1, 2021).

New standards, amendments and interpretations not yet effective

Amendments to IAS 1—Classification of Liabilities as Current or Non-current

In January 2020, the IASB issued amendments to paragraphs 69 to 76 of *IAS 1* to specify the requirements for classifying liabilities as current or non-current. The amendments clarify:

- What is meant by a right to defer settlement.
- That a right to defer must exist at the end of the reporting period.
- That classification is unaffected by the likelihood that an entity will exercise its deferral right.
- That only if an embedded derivative in a convertible liability is itself an equity instrument would the terms of a liability not impact its classification.

The amendments are effective for annual reporting periods beginning on or after January 1, 2023 and must be applied retrospectively. The Group is currently assessing the impact the amendments will have on current practice, monitoring the IFRS Interpretations Committee’s discussions, and whether existing loan agreements may require renegotiation.

Amendments to IFRS 3—Reference to the Conceptual Framework

In May 2020, the IASB issued Amendments to *IFRS 3—Business Combinations—Reference to the Conceptual Framework*. The amendments are intended to replace a reference to the Framework for the Preparation and Presentation of Financial Statements, issued in 1989, with a reference to the Conceptual Framework for Financial Reporting issued in March 2018 without significantly changing its requirements. The Board also added an exception to the recognition principle of *IFRS 3* to avoid the issue of potential ‘day 2’ gains or losses arising for liabilities and contingent liabilities that would be within the scope of *IAS 37* or *IFRIC 21—Levies*, if incurred separately. At the same time, the Board decided to clarify existing guidance in *IFRS 3* for contingent assets that would not be affected by replacing the reference to the Framework for the Preparation and Presentation of Financial Statements. The amendments are effective for annual reporting periods beginning on or after January 1, 2022 and apply prospectively. The amendments are not expected to have a material impact on the Group.

Amendments to IAS 16—Property, Plant and Equipment: Proceeds before Intended Use

In May 2020, the IASB issued *IAS 16—Property, Plant and Equipment—Proceeds before Intended Use*, which prohibits entities deducting from the cost of an item of property, plant and equipment, any proceeds from selling items produced while bringing that asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Instead, an entity recognizes the proceeds from selling such items, and the costs of producing those items, in profit or loss. The amendment is effective for annual reporting

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periods beginning on or after 1 January 2022 and must be applied retrospectively to items of property, plant and equipment made available for use on or after the beginning of the earliest period presented when the entity first applies the amendment. The amendments are not expected to have a material impact on the Group.

Amendments to IAS 37—Onerous Contracts—Costs of Fulfilling a Contract

In May 2020, the IASB issued amendments to *IAS 37* to specify which costs an entity needs to include when assessing whether a contract is onerous or loss-making. The amendments apply a “directly related cost approach”. The costs that relate directly to a contract to provide goods or services include both incremental costs and an allocation of costs directly related to contract activities. General and Administrative costs do not relate directly to a contract and are excluded unless they are explicitly chargeable to the counterparty under the contract. The amendments are effective for annual reporting periods beginning on or after January 1, 2022. The Group will apply these amendments to contracts for which it has not yet fulfilled all its obligations at the beginning of the annual reporting period in which it first applies the amendments. The amendments are not expected to have a material impact on the Group.

Amendments to IAS 8—Accounting Policies, Changes to Accounting Estimates and Errors

On 12 February 2021, the IASB issued amendments to IAS 8 Accounting Policies, Changes to Accounting Estimates and Errors, in which it introduces a new definition of ‘accounting estimates’. The amendments are designed to clarify the distinction between changes in accounting estimates and changes in accounting policies and the correction of errors. The amendments become effective for annual reporting periods beginning on or after 1 January 2023 and apply to changes in accounting policies and changes in accounting estimates that occur on or after the start of that period. The amendments are not expected to have a material impact on the Group.

Amendments to IAS 1—Presentation of Financial Statements

In February 2021, the IASB issued amendments to IAS 1 Presentation of Financial Statements in which it provides guidance and examples to help entities apply materiality judgements to accounting policy disclosures. The IASB also issued amendments to IFRS Practice Statement 2 Making Materiality Judgements (the PS) to support the amendments in IAS 1 by explaining and demonstrating the application of the ‘four-step materiality process’ to accounting policy disclosures. The amendments aim to help entities provide accounting policy disclosures that are more useful by replacing the requirement for entities to disclose their ‘significant’ accounting policies with a requirement to disclose their ‘material’ accounting policies and adding guidance on how entities apply the concept of materiality in making decisions about accounting policy disclosures. The amendments to IAS 1 are applicable for annual periods beginning on or after 1 January 2023. The amendments are not expected to have a material impact on the Group.

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4. Scope of consolidation

Stevanato Group S.p.A. is the parent company of the Group and it holds, directly and indirectly, interests in the Group's main operating companies. There are no changes in the scope of consolidation for the periods presented in this Interim Report and the Group's scope of consolidation is as follows:

Subsidiaries and associate

The interim condensed consolidated financial statement of the Group includes the following list of company directly or indirectly controlled:

Name	Segment	Description	Country of incorporation	Type of control	% equity interest	
					2021	2020
Nuova Ompi S.r.l.	Biopharmaceutical	Production of container closure systems and development of integrated solutions for the pharmaceutical industry	Italy	Direct	100%	100%
Spami S.r.l.	Engeneering	Production plant and machinery	Italy	Direct	100%	100%
Stevanato Group International a.s.	Biopharmaceutical	Service/Subholding company	Slovakia	Direct	100%	100%
Medical Glass a.s.	Biopharmaceutical	Production of container closure systems	Slovakia	Indirect	100%	100%
Stevanato Group N.A. S. de RL de CV	Biopharmaceutical	Service company	Mexico	Indirect	100%	100%
Ompi N.A. S. de RL de CV	Biopharmaceutical	Production of container closure systems	Mexico	Dierct Indirect	30.76% 69.24%	30.76% 69.24%
Ompi of America inc.	Biopharmaceutical	Sale of container closure systems	USA	Indirect	100%	100%
Ompi do Brasil Industria e Comercio de Embalagens Farmaceutica Ltda	Biopharmaceutical	Production of container closure systems	Brasil	Dierct Indirect	79% 21%	79% 21%
Ompi Pharma.Packing Techn. Co. Ltd	Biopharmaceutical	Production of container closure systems	China	Indirect	100%	100%
Innoscan A/S	Engeneering	Production plant and machinery	Denmark	Indirect	100%	100%
SVM Automatik A/S	Engeneering	Production plant and machinery	Denmark	Indirect	65%*	65%*
Medirio SA	Biopharmaceutical	Research and development	Switzerland	Indirect	100%	100%
Balda Medical GmbH	Biopharmaceutical	Production of in-vitro diagnostic solutions	Germany	Direct	100%	100%
Balda C. Brewer Inc.	Biopharmaceutical	Production of in-vitro diagnostic solutions	USA	Indirect	100%	100%
Balda Precision Inc.	Biopharmaceutical	Production metal components	USA	Indirect	100%	100%
Ompi of Japan Co., Ltd.	Biopharmaceutical	Sale of container closure systems	Japan	Direct	51%	51%
SG Technology Excellence Center Inc.	Biopharmaceutical	Provision of analysis and laboratory testings	USA	Direct	0%**	100%**

* Not included in minority interests as there is a put and call option for full acquisition (the minority interests would have amounted to 35%).

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** Following subsequent evaluations, the business of Technology Center will be carried out by Ompi of America, therefore the newly established company SG Technology Excellence Center Inc. was liquidated on October 16, 2020, after repayment of share capital (USD 100 thousand).

Name	Division	Description	Country of incorporation	Type of control	% equity interest	
					2021	2020
Swissfillon AG	Biopharmaceutical	Sterile filling services company	Switzerland	Associate	26.94%	26.94%

Non-controlling interests

The non-controlling interests as of March 31, 2021 and the net profit attributable tonon-controlling interests during the three months ended March 31, 2021 relate to Ompi of Japan Co., Ltd. and Medical Glass a.s..

5. Financial Risk Factor

The Group is exposed to the following financial risks connected with its operations:

- financial market risk, mainly relating to foreign currency exchange rates and to interest rates;
- liquidity risk, with particular reference to the availability of funds and access to the credit market, should the Group require it, and to financial instruments in general;
- credit risk, arising both from its normal commercial relations with customers, and its financing activities.

These risks could significantly affect the Group's financial position, results of operations and cash flows, and for this reason the Group identifies and monitors these risks, in order to detect potential negative effects in advance and take the necessary action to mitigate them, primarily through its operating and financing activities and if required, through the use of derivative financial instruments.

The Interim Condensed Consolidated Financial Statements do not include all the information and notes on financial risk management required in the annual consolidated financial statements. For a detailed description of the financial risk factors and financial risk management of the Group, reference should be made to [Note 40](#) of the Consolidated Financial Statements at and for the year ended December 31, 2020.

Although there are no significant negative impacts from the coronavirusCovid-19 ("Covid-19") pandemic on the Group's exposure to financial risks or risk management procedures in the periods presented by the these Interim Condensed Consolidated Financial Statements, management is continuously monitoring the evolution of Covid-19 as information becomes available and the related effects on the financial position and results of operations of the Group.

6. Other Information

The principal foreign currency exchange rates used to translate other currencies into Euro were as follows:

COUNTRY	ISO CODE	Average for three months ended March 31, 2021	At March 31, 2021	Average for three months ended March 31, 2020	At March 31, 2020	At December 31, 2020	At December 31, 2019
CHINA	CNY	7.8080	7.6812	7.6956	7.7784	8.0225	7.8205
UNITED STATES	USD	1.2048	1.1725	1.1027	1.0956	1.2271	1.1234
MEXICO	MXN	24.5272	24.0506	22.0918	26.1772	24.4160	21.2202
DENM ARK	DKK	7.4372	7.4373	7.4715	7.4674	7.4409	7.4715
BRAZIL	BRL	6.5990	6.7409	4.9167	5.7001	6.3735	4.5157
SWITZERLAND	CHF	1.0913	1.1070	1.0668	1.0585	1.0802	1.0854
JAPAN	JPY	127.8057	129.9100	120.1000	118.9000	126.4900	121.9400

7. Seasonality of operations

It should be noted that historically the Group's business operations are not characterised by seasonality.

8. Segment Information

Stevanato Group business operations are organized into two reportable segments, based on their specific products and services:

- Biopharmaceutical and Diagnostic Solutions, which includes containment solutions, drug delivery systems, medical devices and diagnostic & analytical services;
- Engineering, which covers visual inspection, assembly packaging and glass forming machines.

For the three months ended March 31, 2021, Stevanato Group generated approximately 83% of total sales from the Biopharmaceutical and Diagnostic Solutions segment (88% for the three months ended March 31, 2020), and approximately 17% from the Engineering segment (12% for the three months ended March 31, 2020).

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The criteria applied to identify the operating segments are consistent with the information reviewed by the Chief Executive Officer (the Group's "Chief Operating Decision Maker") in making decisions regarding the allocation of resources and to assess performance.

As at and for the three months ended March 31, 2021					
	Biopharmaceutical and Diagnostic Solutions	Engineering	Total segments	Adjustments, eliminations and unallocated items	Consolidated
(EUR thousand)					
External Customers	160,571	32,279	192,849		192,849
Inter-Segment	180	7,746	7,925	(7,925)	—
Total Revenues	160,750	40,024	200,775	(7,925)	192,849
Cost of Sales	103,466	31,272	134,738	(7,298)	127,440
Gross Profit	57,284	8,752	66,037	(627)	65,410
Other operating income	3,225	—	3,225	—	3,225
Selling and Marketing expenses	3,143	821	3,964	1,904	5,868
Research and Development expenses	4,550	1,057	5,608	212	5,820
General and Administrative expenses	12,470	2,483	14,954	(947)	14,007
Operating Profit	40,345	4,391	44,736	(1,797)	42,939
Total assets	784,754	182,868	967,623	11,764	979,387
Total liabilities	313,036	100,223	413,259	227,392	640,651

As at and for the three months ended March 31, 2020					
	Biopharmaceutical and Diagnostic Solutions	Engineering	Total segments	Adjustments, eliminations and unallocated items	Consolidated
(EUR thousand)					
External Customers	120,383	16,048	136,431		136,431
Inter-Segment	195	15,726	15,922	(15,922)	—
Total Revenues	120,579	31,774	152,353	(15,922)	136,431
Cost of Sales	85,141	25,739	110,880	(13,953)	96,927
Gross Profit	35,438	6,035	41,473	(1,969)	39,504
Other operating income	313	—	313	(57)	255
Selling and Marketing expenses	3,542	790	4,332	1,897	6,229
Research and Development expenses	2,189	1,118	3,307	642	3,948
General and Administrative expenses	12,613	1,850	14,463	(265)	14,198
Operating Profit	17,407	2,277	19,685	(4,300)	15,384
Total assets	685,672	153,660	839,332	26,289	865,621
Total liabilities	292,977	81,329	374,306	236,952	611,258

Inter-segment revenues and costs are eliminated upon consolidation and reflected in the "adjustments, elimination and unallocated items" column. The most relevant adjustment in revenues relates to the sales of the Engineering's equipment to the Biopharmaceutical and Diagnostic Solutions.

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Neither the Biopharmaceutical and Diagnostic segment nor the Engineering segment have external customer with more than 10% of group's revenue as of March 31, 2021 and as of March 31, 2020.

Revenues generated by the Biopharmaceutical and Diagnostic Solutions segment increase by EUR 40,171 thousand, or 33.3%, from EUR 120,579 thousand in the three months ended March 31, 2020 to EUR 160,750 thousand for the three months ended March 31, 2021.

Revenues generated by the Engineering segment, revenue increase by EUR 8,250 thousand, or 26.0%, from EUR 31,774 thousand for the three months ended March 31, 2020 to EUR 40,024 thousand for the three months ended March 31, 2021.

9. Revenues from contract with customers

Disaggregated revenue information

The table below shows the disaggregation of the Group's revenue from contracts with external customers:

	For the three months ended March 31, 2021		
	Biopharmaceutical and Diagnostic Solutions	Engineering	Total
	(EUR thousand)		
Type of goods or service			
Revenues from high-value solutions	44,946	—	44,946
Revenues from other containment and delivery solutions	115,630	—	115,630
Revenues from engineering	—	32,273	32,273
Total revenue from contracts with customers	160,577	32,273	192,849
Geographical markets			
EMEA	99,745	17,579	117,324
APAC	12,856	3,248	16,103
North America	42,663	11,357	54,020
South America	5,313	89	5,401
Total revenue from contracts with customers	160,577	32,273	192,849
Timing of revenue recognition			
Goods and services transferred at a point in time	156,599	12,498	169,097
Goods and services transferred over time	3,978	19,774	23,752
Total revenue from contracts with customers	160,577	32,273	192,849

	For the three months ended March 31, 2020		
	Biopharmaceutical and Diagnostic Solutions	Engineering	Total
	(EUR thousand)		
Type of goods or service			
Revenues from high-value solutions	30,214	—	30,214
Revenues from other containment and delivery solutions	90,169	—	90,169
Revenues from engineering	—	16,048	16,048
Total revenue from contracts with customers	120,383	16,048	136,431
Geographical markets			
EMEA	76,626	13,953	90,578
APAC	9,384	1,503	10,887
North America	30,240	585	30,825
South America	4,134	7	4,141
Total revenue from contracts with customers	120,383	16,048	136,431
Timing of revenue recognition			
Goods and services transferred at a point in time	120,383	6,122	126,506
Goods and services transferred over time	—	9,926	9,926
Total revenue from contracts with customers	120,383	16,048	136,431

The Group revenues are divided into two main segments:

- Biopharmaceutical and Diagnostic Solutions: this segment includes all the products and services developed and provided for containment and delivery of pharmaceutical drugs and diagnostic reagents. This segment is further divided into two sub-categories:
 - High-value solutions: wholly owned, internally developed products, processes and services for which the Group hold intellectual property rights or have strong proprietary know-how and are characterized by particular complexity or high performance;
 - Other containment and delivery solutions.
- Engineering: this segment includes all the equipment and technologies developed and provided to support the end-to-end pharmaceutical and diagnostic manufacturing processes.

Consolidated revenues increase by EUR 56,418 thousand, or 41.4%, to EUR 192,849 thousand for the three months ended March 31, 2021, compared to EUR 136,431 thousand for the three months ended March 31, 2020.

With reference to Biopharmaceutical and Diagnostic Solution segment, revenues in high-value solutions increase by EUR 14,732 thousand, or 48.8%, from EUR 30,214 thousand for the three months ended March 31, 2020 to EUR 44,946 thousand for the three months ended March 31, 2021, while revenues in other containment and delivery solution increase by EUR 25,461 thousand, or 28.2%, from EUR 90,169 thousand for the three months ended March 31, 2020 to EUR 115,630 thousand for the three months ended March 31, 2021. Revenues in Biopharmaceutical and Diagnostic Solutions show a significant growth in all the geographic markets: +41.1% in North America, +37.0% in APAC, +30.2% in EMEA and +28.5% in South America.

With reference to Engineering segment, revenues from contracts with external customers increase by EUR 16,225 thousand, or 101.1%, from EUR 16,048 thousand for the three months ended March 31, 2020 to EUR 32,273 thousand for the three months ended March 31, 2021.

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Contract balances

The following table provides information on contractual asset from contracts with customer:

	At March 31, 2021	At December 31, 2020
	(EUR thousand)	
Trade Receivables	140,283	127,818
Contract Assets	40,946	39,430
Contract Liabilities	(5,393)	(5,031)
Advances From Customers	(52,383)	(48,361)
Total	123,453	113,856

The contract assets mainly relate to the Group's right to consideration for productions from construction contract not yet invoiced as of the balance sheet date. The amount recognized as contract assets are reclassified to trade receivable as soon as the Groups has an unconditional right to consideration.

10. Cost of sales

Cost of sales are detailed as follows:

	For the three months ended March 31,	
	2021	2020
	(EUR thousand)	
Purchases	57,019	49,425
Change in inventories	(4,472)	(6,984)
Direct industrial labour	27,989	25,593
Indirect industrial labour	11,735	10,548
Industrial depreciation	10,557	10,554
Other costs of sales	24,612	7,792
Total Cost of sales	127,440	96,927

All Cost of sales items increase in the first quarter of 2021 compared to the same period of the previous year as a result of the significant growth in sale volumes. In particular, the increase in other costs of sales, is mainly due to an additional risk accrual linked to potential customers claim, an increase in subcontracting work aimed to cope the increasing workload with external resources, as a consequence of the growing revenues in Engineering segment, as well as a reduction in industrial capitalized costs for the machinery built within the Group.

Nevertheless, the overall Cost of sales increase less than proportionally to revenues mainly thanks to the efficiency maximization in production processes.

11. Other operating income

Other operating income as of March 31, 2021 amounts to EUR 3,225 thousand (EUR 255 thousand as of March 31, 2020), of which EUR 2,810 thousand are related to feasibility study, design, development and industrialization of new products, contract cancellation fees.

As of March 31, 2021, other operating income include also EUR 415 thousand related to grants received by Ompi Pharma. Packaging Tech. Co. Ltd for machines purchased and qualified with intelligent technic requirement.

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12. Expenses

Expenses are detailed as follows:

	For the three months ended	
	March 31,	
	2021	2020
	(EUR thousand)	
Selling and Marketing expenses	5,868	6,229
Research and Development expenses	5,820	3,948
General and Administrative expenses	14,007	14,198
Total Expenses	<u>25,695</u>	<u>24,375</u>

As of March 31, 2021, Selling and Marketing expenses amount to EUR 5,868 thousand (EUR 6,229 thousand in 2020). These expenses are mainly related to personnel expenses for sales organizations. They include provision for bad and doubtful debts for EUR 1,154 thousand (EUR 1,211 thousand in 2020) and depreciation for EUR 197 thousand (EUR 204 thousand in 2020). The decrease is mainly due to the postponement of all the exhibitions and business events as well as the reduction in business travels as a consequence of the Covid-19 pandemic persistency. This decrease has been partially offset by higher personal costs due to carry over effect and new hiring.

Research and Development expenses amounting to EUR 5,820 thousand (EUR 3,948 thousand in 2020) include costs for research and development activities to support the innovation of product range and components and include amortization of capitalized development costs for EUR 801 thousand (EUR 512 thousand in 2020). The increase is primarily due to the structuring of the Drug Delivery Systems Department and the US technology excellence centre set up.

General and Administrative expenses amount to EUR 14,007 thousand (EUR 14,198 thousand in 2020) and mainly comprise personnel expenses for administrative functions, consultancies, directors compensation, rentals as well as, depreciation and amortization for EUR 1,135 thousand (EUR 1,045 thousand in 2020), of which amortization of fair value adjustments from purchase price allocations amount to EUR 260 thousand (same amount in 2020).

13. Finance income

Finance income are as follows:

	For the three months ended	
	March 31,	
	2021	2020
	(EUR thousand)	
Interest income from banks deposits	143	36
Income from financial discounts	(2)	48
Interest income on loans to associates	—	5
Other financial income	21	193
Foreign currency exchange rate gains	1,871	5,639
Derivatives write-ups	79	—
Other fair value adjustments	(106)	(229)
Total finance income	<u>2,005</u>	<u>5,690</u>

The finance income reduction of EUR 3,685 thousand is mainly driven by foreign currency exchange gains which fluctuated significantly in 2020 following Covid-19 global spread.

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14. Finance expense

Finance expense are as follows:

	For the three months ended March 31,	
	2021	2020
	(EUR thousand)	
Interest on debts and borrowings	1,141	1,163
Financial discounts and other expenses	6	(4)
Interest on lease liabilities	149	159
Financial component IAS 19	(0)	22
Foreign currency exchange losses	954	2,606
Derivatives write-downs	990	6,308
Total finance expense	<u>3,240</u>	<u>10,255</u>

Finance expense include bank interest on the Group's financial debt (recalculated using the amortized cost method) and interest on leases about the portion of financial expenses payable matured in the reporting period on the liabilities, recognized in accordance with *IFRS 16—Leases*.

Foreign exchange differences are realized, and unrealized gains and losses incurred on transactions in currencies other than the functional currency of the Group; the net foreign currency exchange impact, given by the sum of gains and losses, amounts to EUR (917) thousand as of March 31, 2021 and EUR (3,033) thousand as of March, 31 2020.

The exchange rate fluctuations following Covid-19 spread in 2020 affected derivatives evaluation; in particular hedging instruments on Mexican Pesos underwent a significant decrease in fair value.

15. Income tax

Income tax expense amount to EUR 5,140 thousand for the three months ended March 31, 2021, compared to EUR 3,576 thousand for the three months ended March 31, 2020.

Effective tax rate decreased by 20.7%, from 33.05% to 12.33%. In March 2021, the group reached an agreement with Italian Tax Agency regarding the so called "Patent box regime", resulting in a retroactive EUR 5.5 million tax saving for the financial years 2016-2020. The normalized effective tax rate without this one-off item is 25.5%.

Deferred tax assets and liabilities of the individual consolidated companies are offset within the interim consolidated statement of financial position when a legally enforceable right to offset exists.

16. Earnings per Share

Basic earnings per share (EPS) is calculated by dividing into the profit attributable to equity holders of the parent by the weighted average number of common shares issued net of the treasury shares held by the Group and the vested awards under the 2012-2021 incentive plan. The Company gives consideration to all potentially dilutive impacts in calculating Diluted Earnings per Share and determined there are no dilution impacts as of March 31, 2021 and 2020, resulting in basic and diluted earnings per share being the same for all periods presented.

The Shareholder's meeting held on March 4, 2021 approved a share split, as explained also in [Note 24](#), following which additional ordinary shares have been issued to existing shareholders for no consideration. Therefore, the number of ordinary shares outstanding increased without an increase in the corresponding balance. The number of ordinary shares outstanding before that event has been adjusted for the proportionate change in the number of ordinary shares outstanding as if the event had occurred at the beginning of the earliest period presented.

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The following table reflects the income and share data used in the basic and diluted EPS calculation:

	For the three months ended March 31,	
	2021	2020
	(EUR thousand)	
Profit attributable to ordinary equity holders of the parent	36,551	7,325
Weighted average number of ordinary shares for basic EPS	88,315,000	88,290,000
Weighted average number of ordinary shares adjusted for the effect of dilution	88,315,000	88,290,000
	2021	2020
Basics earnings per common share (in EUR)	0.41	0.08
Diluted earnings per common share (in EUR)	0.41	0.08

17. Intangible assets

Changes in intangible assets for the three months ended March 31, 2021 are as follows:

	Total (EUR thousand)
Cost	
At January 1, 2021	69,882
Additions	669
Disposal	(7)
Exchange differences	273
At March 31, 2021	70,817
Amortisation	
At January 1, 2021	35,982
Amortisation	1,519
Exchange differences	388
At March 31, 2021	37,888
Net book value	
At March 31, 2021	32,928
At December 31, 2020	33,901

Additions of EUR 669 thousand for the three months ended March 31, 2021 related to the capitalization of costs associated with the upgrading of the ERP software and software licences for R&D, quality and production departments. No impairment indicators were identified during the three month period ended March 31, 2021.

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18. Property, plant and equipment

Changes in items of property, plant and equipment for the three months ended March 31, 2021 are as follows:

	<u>Total</u> <u>(EUR thousand)</u>
Cost	
At January 1, 2021	638,033
Additions	18,369
Disposals	(382)
Exchange differences	1,823
At March 31, 2021	<u>657,842</u>
Depreciation	
At January 1, 2021	324,375
Depreciation charge for the year	9,582
Disposals	(373)
Exchange differences	1,086
At March 31, 2021	<u>334,669</u>
Net book value	
At March 31, 2021	<u>323,174</u>
At December 31, 2020	<u>313,658</u>

Additions of EUR 18,369 thousand for the three months ended March 31, 2021 are mainly comprised of additions to advances and assets under construction, as well as plant, machinery and equipment, primarily related to building suitable to house new production facilities, purchase of new production equipment (part of the quarterly capital expenditure in machinery is also related to the increasing production capacity due to the Covid-19 pandemic), investments in machines for syringes, vials and cartridges production.

19. Right of Use

The Group has lease contracts for various items of plant, machinery, vehicles and other equipment used in its operations. Leases of plant and machinery generally have lease terms between 3 and 15 years, while vehicles and other equipment generally have lease terms between 3 and 5 years. There are several lease contracts that include extension and termination options.

The Group also has certain leases of machinery with lease terms of 12 months or less and leases of office equipment with low value. The Group applies the 'short-term lease' and 'lease of low-value assets' recognition exemptions for these leases.

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Movements in the leased Right of Use assets in for the first three months of 2021 are shown below:

	Total (EUR thousand)
Cost	
At January 1, 2021	35,992
Additions	855
Exchange differences	528
At March 31, 2021	<u>37,375</u>
Depreciation	
At January 1, 2021	10,612
Depreciation charge for the year	1,537
Exchange differences	124
At March 31, 2021	<u>12,273</u>
Net book value	
At March 31, 2021	<u>25,102</u>
At December 31, 2020	<u>25,380</u>

20. Financial assets

The following table details the composition of financial assets:

	At March 31, 2021	At December 31, 2020
	(EUR thousand)	
Receivables from financing activities	4,828	5,956
Other non-current financial assets	749	745
Other non-current financial assets	<u>5,577</u>	<u>6,701</u>
Fair value of derivatives financial instruments	100	19
Other securities	41,417	41,523
Other current financial assets	<u>41,517</u>	<u>41,543</u>
Financial Assets	<u>47,094</u>	<u>48,244</u>

Receivables from financing activities assets include financial loan for EUR 1,313 thousand as of March 31, 2021 (EUR 1,342 as of December 31, 2020) granted to the associate Swissfillon AG to fund the development projects and financial loan of EUR 3,515 thousand as of March 31, 2021 (EUR 4,614 thousand as of December 31, 2020) in favour of a restricted number of key managers in connection with a cash settled award. The decrease of the financial loan follows the closing of cash settled award for one of the beneficiaries, as reported in [Note 27](#).

Other securities include guaranteed investment funds managed by Société Générale SA, which are measured at fair value.

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21. Inventories

Inventories, shown net of an allowance for obsolete and slow-moving goods, can be analysed as follows:

	At March 31, 2021	At December 31, 2020
	(EUR thousand)	
Raw materials	43,886	41,889
Semifinished products	47,208	46,479
Finished products	62,679	55,394
Advances to suppliers	10,820	7,920
Provision from slow moving and obsolescence	(13,246)	(12,309)
Total inventories	151,348	139,373

The provision for slow moving and obsolete inventories recognized within cost of sales during for the three months ended March 31, 2021 and December 31, 2020 is EUR 13,246 thousand and EUR 12,309 thousand respectively, with an accrual of EUR 1,777 thousand and utilizations for EUR 840 thousand for or the three months ended March 31, 2021.

22. Trade receivables and contract assets

Trade receivables and contract assets are analysed as follows:

	At March 31, 2021	At December 31, 2020
	(EUR thousand)	
Trade receivables	148,962	135,514
Allowance for expected credit losses	(8,678)	(7,696)
Total trade receivables	140,283	127,818
<i>Expected credit loss rate</i>	5.8%	5.7%

Trade receivables are non-interest bearing and are generally on term of 60 to 90 days. The Group is not exposed to significant concentration of third-party credit risk.

Trade receivables are stated net of an allowance for expected credit losses which has been determined in accordance with *IFRS 9* amounting to EUR 8,678 thousand and EUR 7,696 thousand the three months ended March 31, 2021 and December 31, 2020 respectively.

Contract assets

Contract assets relate to revenue earned from ongoing customer-specific construction contracts of the Engineering segment and from the In-vitro diagnostic business. As such, the balances of this account vary and depend on the number of ongoing construction contracts at the end of the period. The Group has contract assets of EUR 40,946 thousand as of March 31, 2021 (EUR 39,430 thousand as of December 31, 2020). Contract assets gross amounts to EUR 103,348 thousand (EUR 86,905 thousand as of December 31, 2020), net of invoices issued of EUR 62,402 thousand (EUR 47,476 thousand as of December 31, 2020).

23. Tax receivables and tax payables

As of March 31, 2021, tax receivables amount to EUR 36,419 thousand (EUR 25,033 thousand as of December 31, 2020) and Tax liabilities amount to EUR 30,781 thousand (EUR 19,126 thousand as of December 31, 2020). Total net balance of tax receivables and payables is almost unchanged, due to some offsets to be considered, mainly related to VAT and corporate income taxes.

24. Equity

The main objective of the Group's capital management is to guarantee maintenance of a solid credit rating and adequate financial ratios with a view to supporting business activity and maximizing value for the shareholders.

Movements in the equity accounts are reported in the Interim Consolidated Statements of Changes in Equity; comments on the main components and their changes are provided below.

Share capital

On March 4, 2021, the extraordinary Shareholders' meeting approved:

- the elimination of the indication of the nominal value of the 20,002 outstanding shares,
- the issuance of additional 99,989,998 ordinary shares with no par value to be allocated free of charge to shareholders in proportion to the shares held by each of them, so that the share capital of EUR 20,002,000 is divided into a total of 100,010,000 ordinary shares with no par value, without giving rise to changes in the amount of the share capital.

Treasury reserve

On March 4, 2021, prior to the approval of the share split disclosed in in this note and following the shareholders' meeting approval, the Company repurchased a total of n. 29 ordinary shares of Stevanato Group S.p.A. from one of beneficiaries of the awards under the 2012-2021 incentive plan for EUR 261 thousand.

Prior to the share split disclosed in this note, a total of 2,092 of Company's ordinary shares were held in treasury at December 31, 2020, for a total cost of EUR 26,189 thousand, and a total of 2,121 of Company's ordinary shares at March 31, 2021, for a total cost of EUR 26,450 thousand. The amounts of ordinary shares held in treasury disclosed in this note have been retrospectively adjusted to reflect the share split occurred later on March 4, 2021, resulting in a total number of ordinary shares held in treasury at March 31, 2021 and at December 31, 2020 of 10,605 thousand of 10,460 thousand respectively.

Currency translation reserve

The currency translation reserve includes the cumulative foreign currency translation differences arisen from the translation of financial statements denominated in currencies other than Euro; as of March 31, 2021 it amounts to EUR 32,336 thousand compared to EUR 34,911 thousand as of December 31, 2020. As of March 31, 2020 it amounted to EUR 30,191 thousand compared to EUR 12,331 thousand as of December 31, 2019. The high increase was mainly due to the depreciation against Euro of the Mexican Peso and the Brazilian Real occurred in the first quarter 2020 after Covid-19 outbreak.

Other Reserves

On January 20, 2021 Stevanato Group shareholder's meeting approved the distribution of EUR 11,200 thousand dividends from "other reserves".

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25. Financial liabilities

Total financial liabilities are EUR 368,096 thousand and EUR 375,358 thousand as of March 31, 2021 and as of December 31, 2020 respectively; the balances in financial debt are as follows:

	At March 31, 2021	At December 31, 2020
	(EUR thousand)	
Lease liabilities—Right of Use	5,578	5,435
Bank overdrafts	4,633	581
Bank loans	61,715	61,905
Financial liabilities with related parties	943	968
Fair value of derivatives	4,876	4,417
Financial payables for shares acquisition	7,810	7,927
Total current financial liabilities	85,555	81,234
Lease liabilities—Right of Use	19,839	20,186
Bank loans	213,114	224,365
Notes	49,588	49,573
Total non-current financial liabilities	282,541	294,124
Financial liabilities	368,096	375,358

Other current financial liabilities include EUR 1,103 thousand as of March 31, 2021 (EUR 1,221 thousand as of December 31, 2020) which refer to the unpaid amount of the purchase of the residual shares of Medirio SA as well as earn out obligations, both due in 2021 and EUR 6,706 thousand (unchanged compared to December 31, 2020) recognized in relation to the put option granted to non-controlling shareholders of SVM Automatik A/S.

Other current financial assets and other financial liabilities relates to foreign exchange derivatives. The following table sets further the analysis of derivative assets and liabilities at March 31, 2021 and December 31, 2020.

	At March 31, 2021		At December 31, 2020	
	Carrying amount	Fair value	Carrying amount	Fair value
	(EUR thousand)			
Financial assets				
Foreign exchange forward contracts	100	100	19	19
Financial liabilities				
Foreign exchange forward contracts	943	943	16	16
Interest Rate Swap in cash flow hedges	3,933	3,933	4,386	4,386

Derivatives on currency risk have not been designated as hedging instruments and reflect the change in the fair value of those foreign exchange forward contracts that are not designated in hedge relationships, but are, nevertheless, intended to reduce the level of foreign currency risk for expected sales.

Derivatives designated as hedging instruments reflect the change in fair value of the interest rate swap contract, designated as cash flow hedges to hedge fluctuations in variable interest rate on loans. The amount recorded in the cash flow hedge reserve will be recognized in the consolidated income statement according to the timing of the cash flows of the underlying transaction.

26. Fair Value Measurement

IFRS 13 establishes a hierarchy that categorizes into three levels the inputs to the valuation techniques used to measure fair value by giving the highest priority to quoted prices (unadjusted) in active markets for identical assets and liabilities (level 1 inputs) and the lowest priority to unobservable inputs (level 3 inputs). In some cases, the inputs used to measure the fair value of an asset or a liability might be categorized within different levels of the fair value hierarchy. In those cases, the fair value measurement is categorized in its entirety in the same level of the fair value hierarchy at the lowest level input that is significant to the entire measurement.

Levels used in the hierarchy are as follows:

- Level 1: The fair value of financial instruments traded in active markets (such as publicly traded derivatives, and equity securities) is based on quoted market prices at the end of the reporting period. The quoted market price used for financial assets held by the group is the current bid price. These instruments are included in level 1.
- Level 2: The fair value of financial instruments that are not traded in an active market (for example over-the-counter derivatives) is determined using valuation techniques which maximise the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.
- Level 3: If one or more of the significant inputs is not based on observable market data, the instruments are included in level 3. This is the case for unlisted equity securities.

Assets and liabilities that are measured at fair value on a recurring basis

The following table shows the fair value hierarchy for financial assets and liabilities that are measured at fair value on a recurring basis at March 31, 2021 and at December 31, 2020:

As at March 31, 2021:

	Fair value measurement using			
	Total	Level 1	Level 2	Level 3
	(EUR thousand)			
Cash and cash equivalents	80,186	80,186	—	—
Equity Investments others	810	—	—	810
Derivatives financial assets	100	—	100	—
Financial current assets	41,417	—	41,417	—
Other non-current financial assets	623	—	623	—
Total assets	123,136	80,186	42,140	810
Put & Call related to financial liabilities	6,706	—	—	6,706
Derivatives financial liabilities	4,876	—	4,876	—
Payables for subsidiary acquisition	1,103	—	—	1,103
Total Liabilities	12,686	—	4,876	7,810

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As at December 31, 2020:

	Fair value measurement using			
	Total	Level 1	Level 2	Level 3
	(EUR thousand)			
Cash and cash equivalents	115,599	115,599	—	—
Equity Investments others	760	—	—	760
Derivatives financial assets	19	—	19	—
Financial current assets	41,523	—	41,523	—
Other non-current financial assets	610	—	610	—
Total assets	158,512	115,599	42,153	760
Put & Call related to financial liabilities	6,706	—	—	6,706
Bonds at amortized cost	49,573	—	49,573	—
Derivatives financial liabilities	4,417	—	4,417	—
Payables for subsidiary acquisition	1,221	—	—	1,221
Total Liabilities	61,917	—	53,990	7,927

The fair value of current financial assets and other financial liabilities is measured by taking into consideration market parameters at the balance sheet date, using valuation techniques widely accepted in the financial business environment.

The fair value of foreign currency derivatives (forward contracts, currency swaps and options) and interest rate swaps is determined by considering the prevailing foreign currency exchange rate and interest rates, as applicable, at the balance sheet date.

The value of cash and cash equivalents usually approximates fair value due to the short maturity of these instruments, which consist of bank current accounts. The fair value of other financial assets is measured through other unobservable input in accordance with *IFRS 13*, detailed in [Note 20](#).

No borrowings of the Group are listed debt. There are no transfers between Level 1, Level 2 and Level 3 during the three months ended March 31, 2021 and the year ended December 31, 2020.

The fair value of the loans accounted for at amortized cost approximates their carrying amounts as of March 31, 2021 and December 31, 2020.

27. Employee benefits

Employee benefits are analysed as follows:

	At March 31, 2021	At December 31, 2020
	(EUR thousand)	
Employee Severance Pay	5,712	5,791
Jubilee benefits	239	239
Other Post-employment plans	608	582
Long term incentive plan	2,277	1,780
Cash settled awards	17,925	21,333
Total employee benefits	26,761	29,725

Long-term Incentive plan

In order to align the interests of management with those of the Shareholders over the medium/long-term by establishing a strong link between remuneration and performance the CEO approved a medium/long-term plan

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called the “Long-term Incentive plan” for the 2020-2023 four-year period and involving a select number of Senior Management (Top Management and/or Key People) of the Companies of the Group and based on the meeting of the long-term industrial plan objectives.

Cash settled awards

Cash settled awards are incentive plans aimed at a limited number of executives and key resources of the Group. The 2012-2021 incentive plan and the 2018-2022 incentive plans were approved by the Board of Directors on February 9, 2012 and on September 12, 2018 respectively.

On March 4, 2021, the Company exercised a call option to buy back n. 29 shares from a beneficiary of the 2012-2021 cash settled award and irrevocably and unconditionally waived its rights to exercise the call option on n.5 shares (number of shares as before the share split). The parties also mutually agreed to close the 2018-2022 cash settled award; the net impact of such transactions led to a reduction in cash settled award liabilities.

28. Provisions

The balances as of March 31, 2021 are detailed below:

	Provision for Warranty	Decommissioning	Provision for legal and sundry risks	Provision for agents and directors severance indemnity	Total
			(EUR thousand)		
At January 1, 2021	1,061	523	1,664	1,136	4,384
Arising during the period	34	6	4,285	13	4,337
Utilised	—	—	(532)	—	(532)
Unused amounts reversed	—	—	(6)	—	(6)
Exchange rate difference	0	25	(26)	—	(2)
At March 31, 2021	1,094	553	5,385	1,149	8,182
Current	—	—	—	—	—
Non-current	1,094	553	5,385	1,149	8,182

The warranty provision represents the best estimate of commitments given by the Group for contractual, legal, or constructive obligations arising from product warranties given for a specified period of time. Such provisions are recognized on shipment of the goods to the customers. The warranty provision is estimated on the basis of the Group’s past experience and contractual terms. Related costs are recognized within cost of sales.

The provision for legal proceeding and sundry risks represents management’s best estimate of the expenditures expected to be required to settle on otherwise resolve legal proceeding and disputes.

The increase in the three months ended March 31, 2021 is mainly due to a potential claim with a customer.

29. Other non-current liabilities

Other non-current liabilities as of March 31, 2021 and December 31, 2020 amount to EUR 1,823 thousand respectively EUR 1,808 thousand and are mainly related to holiday pay of Danish companies’ employees following the transition to the new Danish Holiday Act started in 2019.

30. Trade payables and other current liabilities

Trade payables amount to EUR 87,388 thousand at March 31, 2021 (EUR 118,740 thousand at December 31, 2020) and other current liabilities amount to EUR 46,518 thousand at March 31, 2021 (EUR 43,683 thousand at December 31, 2020), both are entirely due within one year. The carrying amount of trade payables is considered to be equivalent to their fair value.

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31. Contract liabilities and advances from customers

Contract liabilities and advances from customers are as follows:

	At March 31, 2021	At December 31, 2020
	(EUR thousand)	
Contract Liabilities	5,393	5,031
Advances from customers	52,383	48,361
Total contract liabilities and advances from customers	57,776	53,392

Contract liabilities relate to revenue earned from ongoing customer-specific construction contracts of the Engineering System Division and of the In-vitro diagnostic business. The Group has contract net liabilities of EUR 5,393 thousand and EUR 5,031 thousand as of March 31, 2021 and as of December 31, 2020 respectively. Contract assets gross amounts to EUR 11,745 thousand (EUR 10,828 thousand as of December 31, 2020), net of invoices issues of EUR 17,137 thousand (EUR 15,859 thousand as of December 31, 2020).

Advances from customers relate to sales whose revenues are recognised at point in time.

32. Related party disclosures

According to *IAS 24*, the related parties of the Group are entities and individuals capable of exercising control, joint control or significant influence over the Group and its subsidiaries, companies belonging to the Stevanato Group S.p.A. the controlling company Stevanato Holding S.r.l., unconsolidated subsidiaries of the Group and associates. In addition, members of Stevanato Group's Board of Directors and executives with strategic responsibilities and their families are also considered related parties. The Group carries out transactions with related parties on commercial terms that are normal in the respective markets, considering the characteristics of the goods or services involved.

Note 4 provide information about the Group's structure, including details of the subsidiaries and the holding company.

Transaction with related parties refer to:

- revenues for closure containment solution from the associate Swissfillon AG;
- service fees and rentals paid to Winkler & Co Ltd, the company whose owner holds minority interests in the subsidiary Ompi of Japan;
- the purchase of products and rentals paid to Società Agricola Stella S.r.l., controlled by SFEM Italia S.r.l.;
- rentals paid to SFEM Italia S.r.l., controlled by Stevanato family;
- consulting services rented by MJB Consultants LLC, Progenitor Capital Partners LLC and Studio Legale Spinazzi Azzarita Troi, whose beneficial owners are Board members in Stevanato Group;
- industrial rentals paid to E & FKH Ejendomme ApS, whose beneficial owners are family members of the minority shareholders of the subsidiary SVM;
- rentals paid to members of Stevanato family;
- in 2017 the Company disbursed a loan of EUR 1,069 thousand to Mr. Fabrizio Bonanni to facilitate the acquisition of shares under the cash settled award. Mr. Fabrizio Bonanni is a member of the board of Stevanato Group. Such loan has been fully reimbursed and terminated on March 10, 2021;

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- in 2017 the Company disbursed a loan of EUR 2,239 thousand to Mr. Mauro Stocchi to facilitate the acquisition of shares under the cash settled award Mr. Mauro Stocchi is Chief Business Officer of Stevanato Group.
- donations to the Stevanato Foundation, owned by Stevanato family. The foundation exclusively pursues the aims of social solidarity, philanthropy and charity, operating in the fields of social and socio-medical assistance, education and training as well as cultural and educational activities and scientific research. The Foundation intervenes in support of children and young people in situations of serious difficulty due to their illnesses, the distress of their families or other situations that may affect their health or growth.

Transactions with related parties also include compensation to directors and managers with strategic responsibilities.

The amounts of transactions with related parties recognized in the Interim Consolidated Income Statement and the related assets and liabilities are as follows:

	For the three months ended March 31,					
	2021			2020		
	Revenues	Costs*	Net financial expense	Revenues	Costs*	Net financial expense
	(EUR thousand)					
Associate companies:						
Swissfillon AG	—	—	—	23	—	—
Other related parties	—	(703)	(11)	—	1,727	(12)
Total transactions with related parties	—	(703)	(11)	23	1,727	(12)

* Costs include cost of sale, selling, general administrative costs and other expenses net

	As at March 31,				As at December 31,			
	2021				2020			
	Trade receivables	Trade payables	Other assets	Financial assets or liabilities	Trade receivables	Trade payables	Other assets	Financial assets or liabilities
	(EUR thousand)							
Associate companies:								
Swissfillon AG	—	—	—	1,313	88	—	—	1,342
Other related parties	—	158	—	3,975	—	55	24	3,646
Total transactions with related parties	—	158	—	5,288	88	55	24	4,988

As of March 31, 2021 costs for other related parties include the positive effect from the closing of cash settled awards for one of the beneficiaries.

33. Covid-19 Pandemic

At the beginning of 2020, the World Health Organization declared the existence of an international emergency following the spread of Covid-19 virus. Since the early stages of the spread of the epidemic, Stevanato Group has been strongly committed to safeguarding the health and safety of its employees, ensuring at the same time business continuity in all its premises. The company has implemented strict precautionary measures provided by national and regional regulations on personal and workplace hygiene, as well as on the organization of working life (such as reorganization of shifts) at its plants. It has adopted measures to avoid

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crowdings, maximizing the use of remote working, allowing access to external personnel only if in compliance with current legislation. Sensitization activities about the importance of prevention, both at work and home, have been made throughout the period, and screening activities among staff have been performed when needed to increase prevention further.

Short-term impacts of Covid-19 on Stevanato Group production and operational capabilities included: (i) labor absenteeism; (ii) disruptions to production lines; (iii) delays in, and increased costs of, logistics; (iv) short-term drop in sales of certain non- Covid-19 related orders which were cancelled and or postponed; and (v) increased labor costs in the form of employee bonuses to recognize and reward general efforts during the pandemic.

Long-term effects of Covid-19 have included the acceleration of the Group business plan and growth strategy due to a general increase in demand for our products, processes and services. A significant part of our production has been devoted to supporting our customers in providing a rapid response to Covid-19 since the inception of the pandemic. The group has been supplying: (i) glass vials and syringes to producer of vaccines already in commercial phase as well as to more than 80% of the treatment and vaccine programs in advanced development phases (Phase I to Phase III) according to our estimates based on public information about treatments and vaccines (WHO, EMA, FDA); (ii) plastic diagnostic consumables for the detection and diagnosis of Covid-19; (iii) glass forming lines, which are being installed worldwide, to facilitate the distribution of glass bulks and sterile vials and syringes; and (iv) visual inspections systems. The governmental measures adopted to contain the outbreak of Covid-19 have also impacted the Group ability to carry out business development activities in the past few months; we believe this may have an impact on our ability to broaden our customer portfolio in the immediate future. Currently, it is not possible to predict with certainty the full scope of the impact of Covid-19 on our business and operations given much rests on future developments of the outbreak.

34. Events after the reporting period

The Group has evaluated subsequent events through April 30, 2021, which is the date the Interim Condensed Consolidated Financial Statements were authorized for issuance.

On March 4, 2021, the Shareholders' meeting approved the so called "Restricted Stock Grant Plan Stevanato Group S.p.A. 2021-2027" and empowered the Board of Directors to implement the incentive plan, including the identification of beneficiaries from personnel with strategic roles in the Group.

By means of a grant letter delivered to each beneficiary on April 15, 2021, Stevanato Group notified each beneficiary of the number of shares allotted to the beneficiary free of charge in relation to the first vesting period, the restrictions relating to such shares, the criteria for the allotment of the further allotted shares, as well as the main contents of the rules.

The formalities necessary to procure the free transfer of ownership of the assigned shares reported above shall be carried out on May 4, 2021.

In April of 2021, following approvals from its Board of Directors in the meeting held on February 18, 2021, the Company executed relevant agreements to terminate the cash settled awards under the 2012-2021 and 2018-2022 incentive plans.

PART II
INFORMATION NOT REQUIRED IN PROSPECTUS

Item 6. INDEMNIFICATION OF DIRECTORS AND OFFICERS.

Italian law does not limit the extent to which a company may provide for indemnification of officers and directors, except to the extent it is provided indemnification against damages costs, and expenses for which officers and directors are held liable towards the company or, in any case, as a consequence of the wrongful intentional or grossly negligent acts or omissions or such indemnification is held to be contrary to public policy, such as in case of criminal or administrative financial penalties.

Pursuant to the indemnification agreements the form of which is filed as Exhibit to this registration statement, we agree to indemnify our directors and executive officers against certain liabilities and expenses incurred by such persons in connection with claims made by reason of their being such a director or officer.

In particular, in case officers and directors are made, or threatened to be made, a party to an action or proceeding other than by or in the right of the Company, whether civil or criminal, our company provides for indemnification of officers and directors for damages, costs, amounts paid in settlement and reasonable expenses incurred in their capacities as such only if they acted in good faith, for a purpose which they reasonably believed to be in or not opposed to, the best interests of the corporation and, in criminal actions or proceedings, in addition, had no reasonable cause to believe that his or her conduct was unlawful.

Moreover, in case officers and directors are made, or threatened to be made, a party to an action by or in the right of the company, our company provides for indemnification of officers and directors for damages, costs, amounts paid in settlement and reasonable expenses incurred in their capacities as such only if they acted in good faith, for a purpose which they reasonably believed to be in, or not opposed to, the best interests of the company, except that that no indemnification shall be made in respect of a threatened action or pending action, which is settled or otherwise disposed of, or any claim, issue or matter as to which such officers and directors shall have been adjudged to be liable to the company.

The underwriting agreement, the form of which will be filed as Exhibit 1.1 to this registration statement, will also provide for indemnification by the underwriters of us and our officers and directors for certain liabilities, including liabilities arising under the Securities Act, but only to the extent that such liabilities are caused by information relating to the underwriters furnished to us in writing expressly for use in this registration statement and certain other disclosure documents.

Insofar as indemnification for liabilities arising under the Securities Act may be permitted to directors, officers or persons controlling us pursuant to the foregoing provisions, we have been informed that in the opinion of the SEC such indemnification is against public policy as expressed in the Securities Act and is therefore unenforceable.

Item 7. RECENT SALES OF UNREGISTERED SECURITIES.

During the past three years, we have issued the following debt securities. We believe that each of the following issuances was not subject to or exempt from registration under the Securities Act pursuant to Section 4(a)(2) of the Securities Act regarding transactions not involving a public offering or in reliance on Regulation S under the Securities Act regarding sales by an issuer in offshore transactions. No underwriters were involved in these issuances of securities.

<u>Purchaser</u>	<u>Date of Sale or Issuance</u>	<u>Number of Securities(1)</u>	<u>Consideration</u>
PGIM, Inc	April 16, 2020	1	EUR 50,000,000

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PGIM, Inc	April 16, 2020	1	EUR 50,000,000

Item 8. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES.

(a) Exhibits

See Exhibit Index beginning on page II-3 of this registration statement.

The agreements included as exhibits to this registration statement contain representations and warranties by each of the parties to the applicable agreement. These representations and warranties were made solely for the benefit of the other parties to the applicable agreement and (i) were not intended to be treated as categorical statements of fact, but rather as a way of allocating the risk to one of the parties if those statements prove to be inaccurate; (ii) may have been qualified in such agreement by disclosure that was made to the other party in connection with the negotiation of the applicable agreement; (iii) may apply contract standards of “materiality” that are different from “materiality” under the applicable securities laws; and (iv) were made only as of the date of the applicable agreement or such other date or dates as may be specified in the agreement.

We acknowledge that, notwithstanding the inclusion of the foregoing cautionary statements, we are responsible for considering whether additional specific disclosure of material information regarding material contractual provisions is required to make the statements in this registration statement not misleading.

(b) Financial Statement Schedules

Schedules have been omitted because the information required to be set forth therein is not applicable or is shown in the Consolidated Financial Statements or the Notes thereto.

Item 9. UNDERTAKINGS.

The undersigned registrant hereby undertakes to provide to the underwriter at the closing specified in the underwriting agreements, certificates in such denominations and registered in such names as required by the underwriter to permit prompt delivery to each purchaser.

Insofar as indemnification for liabilities arising under the Securities Act may be permitted to directors, officers and controlling persons of the registrant pursuant to the provisions described in Item 6, or otherwise, the registrant has been advised that in the opinion of the SEC such indemnification is against public policy as expressed in the Securities Act and is, therefore, unenforceable. In the event that a claim for indemnification against such liabilities (other than the payment by the registrant of expenses incurred or paid by a director, officer or controlling person of the registrant in the successful defense of any action, suit or proceeding) is asserted by such director, officer or controlling person in connection with the securities being registered, the registrant will, unless in the opinion of its counsel the matter has been settled by controlling precedent, submit to a court of appropriate jurisdiction the question whether such indemnification by it is against public policy as expressed in the Securities Act and will be governed by the final adjudication of such issue.

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The undersigned registrant hereby undertakes that:

- (1) For purposes of determining any liability under the Securities Act, the information omitted from the form of prospectus filed as part of this registration statement in reliance upon Rule 430A and contained in a form of prospectus filed by the registrant pursuant to Rule 424(b)(1) or (4) or 497(h) under the Securities Act shall be deemed to be part of this registration statement as of the time it was declared effective.
- (2) For the purpose of determining any liability under the Securities Act, each post-effective amendment that contains a form of prospectus shall be deemed to be a new registration statement relating to the securities offered therein, and the offering of such securities at that time shall be deemed to be the initial bona fide offering thereof.

STEVANATO GROUP S.P.A

Exhibit Index

<u>Exhibit Number</u>	<u>Description of Document</u>
	The following documents are filed as part of this registration statement:
1.1	Underwriting Agreement
2.1	Shareholders' Agreement by and among Stevanato Group International A.S. and SVM Holding ApS, dated January 28, 2016
3.1	Certificate of Incorporation of the Registrant
3.2	Articles of Association of the Registrant
3.3*	Form of Amended Articles of Association of the Registrant (effective upon completion of the offering)
4.1*	Specimen Share Certificate
4.2	Form of Registration Rights Agreement
5.1	Form of Opinion of Chiomenti Studio Legale, counsel to the Registrant, as to the validity of the ordinary shares (including consent)
10.1**	Master Supply Agreement by and among the Registrant and SCHOTT AG
10.2**	Supply and Purchase Agreement by and among the Registrant and Nippon Electric Glass Co., Ltd.
10.3**	Lease Agreement by and among Balda C. Brewer, Inc. and Vogel Properties Inc., dated July 31, 2015
10.4**	Lease Agreement by and among SVM Automatik A/S and E & FKH Ejendomme A/S, dated January 28, 2016
10.5	Form of Indemnification Agreement
10.6**	Form of Restricted Stock Grant Plan
14.1*	Form of Code of Ethics
21.1	List of subsidiaries of the Registrant
23.1	Consent of EY S.p.A, independent registered public accounting firm
23.2	Consent of Chiomenti Studio Legale (included in Exhibit 5.1)
24.1	Power of Attorney (included in signature page to Registration Statement)

* To be filed by amendment, if applicable.

** Portions of this exhibit have been omitted pursuant to Item 601(b)(10)(iv) of Regulation S-K.

SIGNATURES

Pursuant to the requirements of the Securities Act of 1933, as amended, the registrant certifies that it has reasonable grounds to believe that it meets all of the requirements for filing on Form F-1 and has duly caused this registration statement to be signed on its behalf by the undersigned, thereunto duly authorized, in Piombino Dese on June 21, 2021.

Stevanato Group S.p.A.

By: /s/ Franco Moro

Name: Franco Moro

Title: Chief Executive Officer and Chief Operating Officer

POWER OF ATTORNEY

Each person whose signature appears below constitutes and appoints each of Franco Moro and Marco Dal Lago, and each of them individually, as attorneys-in-fact with full power of substitution for him or her in any and all capacities to do any and all acts and all things and to execute any and all instruments which said attorney and agent may deem necessary or desirable to enable the registrant to comply with the Securities Act of 1933, as amended and any rules, regulations and requirements of the Securities and Exchange Commission thereunder, in connection with the registration under the Securities Act of ordinary shares of the registrant (the “**Shares**”), including, without limitation, the power and authority to sign the name of each of the undersigned in the capacities indicated below to the Registration Statement on Form F-1 to be filed with the Securities and Exchange Commission with respect to such ordinary shares, to any and all amendments or supplements to such registration statement, whether such amendments or supplements are filed before or after the effective date of such registration statement, to any related registration statement filed pursuant to Rule 462(b) under the Securities Act of 1933, as amended, and to any and all instruments or documents filed as part of or in connection with such registration statement or any and all amendments thereto, whether such amendments are filed before or after the effective date of such registration statement; and each of the undersigned hereby ratifies and confirms all that such attorney and agent shall do or cause to be done by virtue hereof.

Pursuant to the requirements of the Securities Act of 1933, as amended, this registration statement has been signed by the following persons in the capacities and on the dates indicated.

Signature	Title	Date
<u>/s/ Sergio Stevanato</u> (Sergio Stevanato)	Director—Emeritus Chairman	June 21, 2021
<u>/s/ Franco Stevanato</u> (Franco Stevanato)	Director—Executive Chairman	June 21, 2021
<u>/s/ Marco Dal Lago</u> (Marco Dal Lago)	Chief Financial Officer and Principal Financial Officer	June 21, 2021
<u>/s/ Franco Moro</u> (Franco Moro)	Director, Chief Executive Officer and Chief Operating Officer, Principal Executive Officer	June 21, 2021
<u>/s/ Marco Stevanato</u> (Marco Stevanato)	Director—Vice Chairman	June 21, 2021
<u>/s/ Fabiano Nicoletti</u> (Fabiano Nicoletti)	Director	June 21, 2021
<u>/s/ Alvisè Spinazzi</u> (Alvisè Spinazzi)	Director	June 21, 2021
<u>/s/ Fabrizio Bonanni</u> (Fabrizio Bonanni)	Director	June 21, 2021
<u>/s/ Fabio Buttignon</u> (Fabio Buttignon)	Director	June 21, 2021
<u>/s/ Madhavan Balachandran</u> (Madhavan Balachandran)	Director	June 21, 2021

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Signature	Title	Date
<hr/> <i>/s/ Donald Eugene Morel Jr.</i> (Donald Eugene Morel Jr.)	Director	21 June, 2021
<hr/> <i>/s/ William Federici</i> (William Federici)	Director	21 June, 2021
<hr/> <i>/s/ Paola Vezzano</i> (Paola Vezzano)	Director	21 June, 2021

SIGNATURE OF AUTHORIZED REPRESENTATIVE IN THE UNITED STATES

Pursuant to the Securities Act of 1933, as amended, the undersigned, the duly authorized representative in the United States of Stevanato Group S.p.A. has signed this registration statement or amendment thereto in Newark, Delaware on June 21, 2021.

Authorized U.S. Representative

By: /s/ Donald J. Puglisi

Name: Donald J. Puglisi

Title: Managing Director

[] Shares

STEVANATO GROUP S.P.A.

[] ORDINARY SHARES, WITHOUT PAR VALUE

UNDERWRITING AGREEMENT

[], 2021

Morgan Stanley & Co. LLC
1585 Broadway
New York, New York 10036

BofA Securities, Inc.
One Bryant Park
New York, NY 10036

Jefferies LLC
520 Madison Avenue
New York, NY 10022

Ladies and Gentlemen:

Stevanato Group S.p.A., an Italian joint stock company (the “**Company**”), proposes to issue and sell to the several Underwriters named in Schedule I hereto (the “**Underwriters**”), and Stevanato Holding S.r.l. (the “**Selling Shareholder**”) proposes to sell to the several Underwriters, an aggregate of [] ordinary shares, without par value, of the Company (the “**Firm Shares**”), of which [] shares are to be issued and sold by the Company and [] shares are to be sold by the Selling Shareholder.

The Company and the Selling Shareholder also proposes to issue and sell to the several Underwriters not more than an additional [] ordinary shares of which, (i) not more than an additional [] ordinary shares are to be issued by the Company (the “**Company’s Additional Shares**”) and (ii) not more than an additional [] ordinary shares are to be sold by the Selling Shareholder (the “**Selling Shareholders’ Additional Shares**”) and, together with the Company’s Additional Shares, (the “**Additional Shares**”) if and to the extent that Morgan Stanley & Co. LLC (“**Morgan Stanley**”), BofA Securities, Inc. (“**BofA**”) and Jefferies LLC (“**Jefferies**”), as representatives of the offering (together, the “**Representatives**”), shall have determined to exercise the right to subscribe or purchase such Additional Shares granted to the Underwriters in Section 3 hereof. The Firm Shares and the Additional Shares are hereinafter collectively referred to as the “**Shares**.” The ordinary shares of the Company to be outstanding after giving effect to the sales contemplated hereby are hereinafter referred to as the “**Ordinary Shares**.” The Company and the Selling Shareholder are hereinafter sometimes collectively referred to as the “**Sellers**.”

The Company has filed with the Securities and Exchange Commission (the “**Commission**”) a registration statement on Form F-1 (File No. 333-[•]), including a preliminary prospectus, relating to the Shares. The registration statement as amended at the time it becomes effective, including the information (if any) deemed to be part of the

registration statement at the time of effectiveness pursuant to Rule 430A under the Securities Act of 1933, as amended (the “**Securities Act**”), is hereinafter referred to as the “**Registration Statement**”; the prospectus in the form first used to confirm sales of Shares (or in the form first made available to the Underwriters by the Company to meet requests of purchasers pursuant to Rule 173 under the Securities Act) is hereinafter referred to as the “**Prospectus**.” If the Company has filed an abbreviated registration statement to register additional Ordinary Shares pursuant to Rule 462(b) under the Securities Act (a “**Rule 462 Registration Statement**”), then any reference herein to the term “**Registration Statement**” shall be deemed to include such Rule 462 Registration Statement.

For purposes of this Agreement, “**free writing prospectus**” has the meaning set forth in Rule 405 under the Securities Act, “**preliminary prospectus**” shall mean each prospectus used prior to the effectiveness of the Registration Statement, and each prospectus that omitted information pursuant to Rule 430A under the Securities Act that was used after such effectiveness and prior to the execution and delivery of this Agreement, “**Time of Sale Prospectus**” means the preliminary prospectus contained in the Registration Statement at the time of its effectiveness together with the documents[and pricing information] set forth in Schedule II hereto, and “**broadly available road show**” means a “bona fide electronic road show” as defined in Rule 433(h)(5) under the Securities Act that has been made available without restriction to any person. As used herein, the terms “Registration Statement,” “preliminary prospectus,” “Time of Sale Prospectus” and “Prospectus” shall include the documents, if any, incorporated by reference therein as of the date hereof.

1. *Representations and Warranties of the Company.* The Company represents and warrants to and agrees with each of the Underwriters that:

(a) The Registration Statement has become effective; no stop order suspending the effectiveness of the Registration Statement is in effect, and no proceedings for such purpose or pursuant to Section 8A under the Securities Act are pending before or, to the knowledge of the Company, threatened by the Commission.

(i) The Registration Statement, when it became effective, did not contain and, as amended or supplemented, if applicable, will not contain as of the date of such amendment or supplement, any untrue statement of a material fact or omit to state a material fact required to be stated therein or necessary to make the statements therein not misleading, (ii) the Registration Statement and the Prospectus comply and, as amended or supplemented, if applicable, will, as of the date of such amendment or supplement, comply in all material respects with the Securities Act and the applicable rules and regulations of the Commission thereunder, (iii) the Time of Sale Prospectus does not, and at the time of each sale of the Shares in connection with the offering when the Prospectus is not yet available to prospective purchasers and at the Closing Date (as defined in

Section 5), the Time of Sale Prospectus, as then amended or supplemented by the Company, if applicable, will not, contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements therein, in the light of the circumstances under which they were made, not misleading, (iv) each broadly available road show, if any, when considered together with the Time of Sale Prospectus, does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements therein, in the light of the circumstances under which they were made, not misleading and (v) the Prospectus does not contain and, as amended or supplemented, if applicable, will not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements therein, in the light of the circumstances under which they were made, not misleading, except that the representations and warranties set forth in this paragraph do not apply to statements or omissions in the Registration Statement, the Time of Sale Prospectus or the Prospectus based upon the Underwriter Information (as defined in Section 11(b) below).

(b) The Company is not an “ineligible issuer” in connection with the offering pursuant to Rules 164, 405 and 433 under the Securities Act. Any free writing prospectus that the Company is required to file pursuant to Rule 433(d) under the Securities Act has been, or will be, filed with the Commission in accordance with the requirements of the Securities Act and the applicable rules and regulations of the Commission thereunder. Each free writing prospectus that the Company has filed, or is required to file, pursuant to Rule 433(d) under the Securities Act or that was prepared by or on behalf of or used or referred to by the Company complies or will comply in all material respects with the requirements of the Securities Act and the applicable rules and regulations of the Commission thereunder. Except for the free writing prospectuses, if any, identified in Schedule II hereto, and electronic road shows, if any, each furnished to the Representatives before first use, the Company has not prepared, used or referred to, and will not, without the Representatives’ prior consent, prepare, use or refer to, any free writing prospectus.

(c) The Company is a joint stock company (*società per azioni*) incorporated under the laws of the Republic of Italy, has the corporate power and authority to own or lease its property and to conduct, in accordance with its constitutional documents, its business as described in each of the Registration Statement, the Time of Sale Prospectus and the Prospectus and is duly authorized to transact business in each other jurisdiction in which such authorization is required and is in good standing except where the failure to be so authorized or be in good standing would not reasonably be expected to have a material adverse effect on the Company and its subsidiaries, taken as a whole.

(d) Each subsidiary of the Company has been duly incorporated, organized or formed, is validly existing as a corporation or other business entity in good standing under the laws of the jurisdiction of its incorporation (to the extent the concept of good standing is applicable in such jurisdiction), organization or formation, has the corporate or other business entity power and authority to own or lease its property and to conduct its business as described in each of the Registration

Statement, the Time of Sale Prospectus and the Prospectus and is duly authorized to transact business in each other jurisdiction in which such authorization is required and is in good standing except where the failure to be so authorized or be in good standing (to the extent the concept of good standing is applicable in such jurisdiction) would not reasonably be expected to have a material adverse effect on the Company and its subsidiaries, taken as a whole; all of the issued ordinary shares or other equity interests of each subsidiary of the Company have been duly and validly authorized and issued, are fully paid and non-assessable and are owned directly or indirectly by the Company, free and clear of all liens, encumbrances, equities or claims.

(e) This Agreement has been duly authorized, executed and delivered by the Company.

(f) The authorized share capital of the Company conforms as to legal matters to the description thereof contained in each of the Registration Statement, the Time of Sale Prospectus and the Prospectus.

(g) The Ordinary Shares (including the Shares to be sold by the Selling Shareholder) outstanding prior to the issuance of the Shares to be sold by the Company have been duly authorized and are validly issued, fully paid and non-assessable.

(h) The Shares to be issued and sold by the Company have been duly authorized and, when issued, delivered and paid for in accordance with the terms of this Agreement, will be validly issued, fully paid and non-assessable, and the issuance of the Shares will not be subject to any preemptive or similar rights.

(i) The execution and delivery by the Company of, and the performance by the Company of its obligations under, this Agreement will not contravene any provision of applicable law or the deed of incorporation or the by-laws of the Company or any agreement or other instrument binding upon the Company or any of its subsidiaries that is material to the Company and its subsidiaries, taken as a whole, or any judgment, order or decree of any governmental body, agency or court having jurisdiction over the Company or any subsidiary, and no consent, approval, authorization or order of, or qualification with, any governmental body, agency or court is required for the performance by the Company of its obligations under this Agreement, except as may be required by the securities or Blue Sky laws of the various states in connection with the offer and sale of the Shares.

(j) There has not occurred any material adverse change, or any development reasonably expected to determine a material adverse change, in the condition, financial or otherwise, or in the earnings, business or operations of the Company and its subsidiaries, taken as a whole, from that set forth in the Time of Sale Prospectus.

(k) There are no legal or governmental proceedings pending or threatened in writing to which the Company or any of its subsidiaries is a party or to which any of the properties of the Company or any of its subsidiaries is subject (i) other than proceedings accurately described in all material respects in each of the Registration Statement, the Time of Sale Prospectus and the Prospectus and proceedings that would not, singly or in the aggregate, reasonably be expected to have a material adverse effect on the Company and its subsidiaries, taken as a whole, or on the power or ability of the Company to perform its obligations under this Agreement or to consummate the transactions contemplated by each of the Registration Statement, the Time of Sale Prospectus and the Prospectus or (ii) that are required to be described in the Registration Statement, the Time of Sale Prospectus or the Prospectus and are not so described; and there are no statutes, regulations, contracts or other documents to which the Company or any of its subsidiaries is subject or bound that are required to be described in the Registration Statement, the Time of Sale Prospectus or the Prospectus or to be filed as exhibits to the Registration Statement that are not described or filed as required.

(l) Each preliminary prospectus filed as part of the Registration Statement as originally filed or as part of any amendment thereto, or filed pursuant to Rule 424 under the Securities Act, complied when so filed in all material respects with the Securities Act and the applicable rules and regulations of the Commission thereunder.

(m) The Company is not, and after giving effect to the offering and sale of the Shares and the application of the proceeds thereof as described in each of the Registration Statement, the Time of Sale Prospectus and the Prospectus will not be, required to register as an “investment company” as such term is defined in the Investment Company Act of 1940, as amended.

(n) The Company and each of its subsidiaries (i) are in compliance with any and all applicable foreign, federal, state and local laws and regulations relating to the protection of human health and safety, the environment or hazardous or toxic substances or wastes, pollutants or contaminants (“**Environmental Laws**”), (ii) have received all permits, licenses or other approvals required of them under applicable Environmental Laws to conduct their respective businesses and (iii) are in compliance with all terms and conditions of any such permit, license or approval, except in each case where such noncompliance with Environmental Laws, failure to receive required permits, licenses or other approvals or failure to comply with the terms and conditions of such permits, licenses or approvals would not, singly or in the aggregate, reasonably be expected to have a material adverse effect on the Company and its subsidiaries, taken as a whole.

(o) There are no costs or liabilities associated with Environmental Laws (including, without limitation, any capital or operating expenditures required for clean-up, closure of properties or compliance with Environmental Laws or any permit, license or approval, any related constraints on operating activities and any potential liabilities to third parties) which would, singly or in the aggregate, reasonably be expected to have a material adverse effect on the Company and its subsidiaries, taken as a whole.

(p) (i) The Company and its subsidiaries possess such permits, licences, approvals, consents and other authorisations (collectively, “**Governmental Licences**”) issued by any regulatory authorities such as the FDA, the MHRA, the EMA, Health Canada and any other comparable regulatory authority (the “**Regulatory Authorities**”) and any other appropriate regulatory agencies or bodies in the European Union, Italy, United States and other jurisdictions, as are necessary to conduct the business now operated by them; (ii) the Company and its subsidiaries are in compliance with the terms and conditions of all such Governmental Licences; (iii) all of the Governmental Licences are valid and in full force and effect, and (iv) neither the Company nor any of its subsidiaries has received any notice of proceedings relating to the revocation or modification of any such Governmental Licences, except where such failure to receive required permits, licenses or other approvals or failure to comply with the terms and conditions of such permits, licenses or approvals would not, singly or in the aggregate, reasonably be expected to have a material adverse effect on the Company and its subsidiaries, taken as a whole.

(q) Except as described in the Registration Statement or the Time of Sale Prospectus, there are no contracts, agreements or understandings between the Company and any person granting such person the right to require the Company to file a registration statement under the Securities Act with respect to any securities of the Company or to require the Company to include such securities with the Shares registered pursuant to the Registration Statement.

(r) (i) None of the Company or any of its subsidiaries or affiliates, or any director, officer thereof, or, to the Company’s knowledge, any employee, agent or representative of the Company or of any of its subsidiaries or affiliates, has taken or will take any action in furtherance of an offer, payment, promise to pay, or authorization or approval of the payment, giving or receipt of money, property, unlawful gifts or other unlawful expense, directly or indirectly, to any government official (including any officer or employee of a government or government-owned or controlled entity or of a public international organization, or any person acting in an official capacity for or on behalf of any of the foregoing, or any political party or party official or candidate for political office) (“**Government Official**”) in order to influence official action, or to any person, in each case, in violation of any applicable anti-corruption laws; (ii) the Company and each of its subsidiaries and controlled affiliates, and to the Company’s knowledge, its other affiliates, have conducted their businesses in compliance with applicable anti-corruption laws and have instituted and maintained and will continue to maintain policies and procedures reasonably designed to promote and achieve compliance with such laws and with the representations and warranties contained herein; and (iii) neither the Company nor any of its subsidiaries will use, directly or indirectly, the proceeds of the offering in furtherance of an offer, payment, promise to pay, or authorization of the payment or giving of money, or anything else of value, to any person in violation of any applicable anti-corruption laws.

(s) The Company (i) has adopted and will maintain in effect and enforce the policies and procedures designed to promote compliance by the Company and its directors, officers, employees and agents with the anti-money laundering laws, anti-corruption laws and applicable laws on sanctions and (ii) has adopted the internal organizational, management and control procedure pursuant to the Italian Legislative Decree No. 231/2001 (the “**231 Model**”).

(t) The operations of the Company and each of its subsidiaries are and have been conducted at all times in material compliance with all applicable financial recordkeeping and reporting requirements, including any applicable requirements of the Bank Secrecy Act, as amended by Title III of the Uniting and Strengthening America by Providing Appropriate Tools Required to Intercept and Obstruct Terrorism Act of 2001 (USA PATRIOT Act), and the applicable anti-money laundering statutes of jurisdictions where the Company and each of its subsidiaries conduct business, and the rules and regulations thereunder and any related or similar rules, regulations or guidelines, issued, administered or enforced by any governmental agency (collectively, the “**Anti-Money Laundering Laws**”), and no action, suit or proceeding by or before any court or governmental agency, authority or body or any arbitrator involving the Company or any of its subsidiaries with respect to the Anti-Money Laundering Laws is pending or, to the best knowledge of the Company, threatened.

(u) (i) None of the Company, any of its subsidiaries, or any director, employee, or officer thereof, or, to the Company’s knowledge, any agent, affiliate or representative of the Company or any of its subsidiaries, is an individual or entity (“**Person**”) that is, or is owned or controlled by one or more Persons that are:

(A) the subject of any sanctions administered or enforced by the U.S. Department of the Treasury’s Office of Foreign Assets Control, the United Nations Security Council, the European Union, Her Majesty’s Treasury, or other relevant sanctions authority (collectively, “**Sanctions**”), or

(B) located, organized or resident in a country or territory that is the subject of Sanctions (including, without limitation, Crimea, Cuba, Iran, North Korea and Syria, each a “**Sanctioned Jurisdiction**”).

(ii) The Company will not, directly or indirectly, use the proceeds of the offering, or lend, contribute or otherwise make available such proceeds to any subsidiary, joint venture partner or other Person:

(A) to fund or facilitate any activities or business of or with any Person or in any country or territory that, at the time of such funding or facilitation, is the subject of Sanctions or in any Sanctioned Jurisdiction; or

(B) in any other manner that will result in a violation of Sanctions by participating in the offering, whether as underwriter, advisor, investor or otherwise.

(iii) the Company and each of its subsidiaries have not knowingly engaged in, are not now knowingly engaged in, and will not engage in any dealings or transactions with any Person that at the time of the dealing or transaction is or was the subject of Sanctions or in any Sanctioned Jurisdiction.

(v) Subsequent to the respective dates as of which information is given in each of the Registration Statement, the Time of Sale Prospectus and the Prospectus, (i) the Company and its subsidiaries, taken as a whole, have not incurred any material liability or obligation, direct or contingent, nor entered into any material transaction; (ii) the Company has not purchased any of its outstanding ordinary shares, nor declared, paid or otherwise made any dividend or distribution of any kind on its share capital other than ordinary and customary dividends; and (iii) there has not been any material change in the share capital, short-term debt or long-term debt of the Company and its subsidiaries, taken as a whole.

(w) The Company and each of its subsidiaries have good and marketable title in the fee simple to all real property and good and marketable title to all personal property owned by them which is material to the business of the Company and its subsidiaries, in each case free and clear of all liens, encumbrances and defects except such as do not materially affect the value of such property and do not interfere with the use made and proposed to be made of such property by the Company and its subsidiaries; and any real property and buildings held under lease by the Company and its subsidiaries are held by them under valid, subsisting and enforceable leases with such exceptions as are not material and do not interfere with the use made and proposed to be made of such property and buildings by the Company and its subsidiaries.

(x) Except as would not reasonably be expected, individually or in the aggregate, to have a material adverse effect on the Company and its subsidiaries, taken as a whole (i) the Company and its subsidiaries own or have a valid license to all patents, inventions, copyrights, know how (including trade secrets and other unpatented and/or unpatentable proprietary or confidential information, systems or procedures), trademarks, service marks and trade names (collectively, "**Intellectual Property Rights**") reasonably necessary to the conduct of their businesses; (ii) the Intellectual Property Rights owned by the Company and its subsidiaries and, to the Company's knowledge, the Intellectual Property Rights licensed to the Company and its subsidiaries, are valid, subsisting and enforceable, and there is no pending or, to the Company's knowledge, threatened action, suit, proceeding or claim by others challenging the validity, scope or enforceability of any such Intellectual

Property Rights; (iii) neither the Company nor any of its subsidiaries has received any notice alleging any infringement, misappropriation or other violation of Intellectual Property Rights which, if the subject of an unfavorable decision, ruling or finding, would, singly or in the aggregate, have a material adverse effect on the Company and its subsidiaries, taken as a whole; (iv) to the Company's knowledge, no third party is infringing, misappropriating or otherwise violating, or has infringed, misappropriated or otherwise violated, any Intellectual Property Rights owned by the Company; (v) neither the Company nor any of its subsidiaries infringes, misappropriates or otherwise violates, or has infringed, misappropriated or otherwise violated, any Intellectual Property Rights; (vi) all employees engaged in the development of Intellectual Property Rights owned by the Company or any subsidiary of the Company have executed an invention assignment agreement, or by operation of law, such employees or contractors presently assign all of their right, title and interest in and to such Intellectual Property Rights to the Company or the applicable subsidiary, and to the Company's knowledge no such agreement has been breached or violated; and (vii) the Company and its subsidiaries use, and have used, commercially reasonable efforts to appropriately maintain all information intended to be maintained as a trade secret.

(y) Except as would not reasonably be expected, individually or in the aggregate, to have a material adverse effect on the Company and its subsidiaries, taken as a whole (i) the Company and its subsidiaries use and have used any and all software and other materials distributed under a "free," "open source," or similar licensing model (including but not limited to the MIT License, Apache License, GNU General Public License, GNU Lesser General Public License and GNU Affero General Public License) ("**Open Source Software**") in compliance with all license terms applicable to such Open Source Software; and (ii) neither the Company nor any of its subsidiaries uses or distributes or has used or distributed any Open Source Software in any manner that requires or has required (A) the Company or any of its subsidiaries to permit reverse engineering of any software code or other technology owned by the Company or any of its subsidiaries or (B) any software code or other technology owned by the Company or any of its subsidiaries to be (1) disclosed or distributed in source code form, (2) licensed for the purpose of making derivative works or (3) redistributed at no charge.

(z) (i) The Company and each of its subsidiaries have materially complied and are presently in material compliance with all internal and external privacy policies, contractual obligations, and applicable laws relating to privacy or the processing or protection of personal data, including the General Data Protection Regulation 2016/679 ("**GDPR**"), the UK GDPR, any national legislation supplementing the GDPR or UK GDPR, and any predecessor, successor or implementing legislation in respect of the foregoing, and any amendments or re-enactments of the foregoing ("**Data Security Obligations**"), and such data, "**Personal Data**"; (ii) the Company has not received any notification of or complaint regarding material non-compliance with its Data Security Obligations and is unaware of any other facts that, individually or in the aggregate, would reasonably indicate non-compliance with any Data Security Obligation; and (iii) if there is no action, suit or proceeding by or before any court or governmental agency, authority or body pending or threatened alleging non-compliance with any Data Security Obligation.

(aa) The Company and each of its subsidiaries have taken appropriate technical and organizational measures necessary to protect the information technology systems and Personal Data used in connection with the operation of the Company's and its subsidiaries' businesses. Without limiting the foregoing, the Company and its subsidiaries have used reasonable efforts to establish and maintain, and have established, maintained, implemented and complied with, reasonable information technology, information security, cyber security and data protection controls, policies and procedures, including oversight, access controls, encryption, technological and physical safeguards and business continuity/disaster recovery and security plans that are designed to protect against and prevent breach, destruction, loss, unauthorized distribution, use, access, disablement, misappropriation or modification, or other compromise or misuse of or relating to any information technology system or Personal Data used in connection with the operation of the Company's and its subsidiaries' businesses ("**Breach**"). In the five (5) years prior to the date of this Agreement, there has been no material Breach, and the Company and its subsidiaries have not been notified of and have no knowledge of any event or condition that would reasonably be expected to result in, any material Breach.

(bb) No material labor dispute with the employees of the Company or any of its subsidiaries exists, or, to the knowledge of the Company, is imminent; and the Company is not aware of any existing, threatened or imminent labor disturbance by the employees of any of its principal suppliers, manufacturers or contractors that could, singly or in the aggregate, have a material adverse effect on the Company and its subsidiaries, taken as a whole.

(cc) The Company and each of its subsidiaries are insured by insurers of recognized financial responsibility against such losses and risks and in such amounts, in the Company's reasonable judgment, as are prudent and customary in the businesses in which they are engaged; neither the Company nor any of its subsidiaries has been refused any insurance coverage sought or applied for that would reasonably be expected to have a material adverse effect on the Company and its subsidiaries, taken as a whole; and neither the Company nor any of its subsidiaries has any reason to believe that it will not be able to renew its existing insurance coverage as and when such coverage expires or to obtain similar coverage from similar insurers as may be necessary to continue its business at a cost that would not, singly or in the aggregate, have a material adverse effect on the Company and its subsidiaries, taken as a whole.

(dd) Except where failure to possess such certificates, authorizations, licenses or permits would not, singly or in the aggregate, reasonably be expected to have a material adverse effect on the Company and its subsidiaries, taken as a whole, the Company and each of its subsidiaries possess all certificates,

authorizations and permits issued by the appropriate federal, state or foreign regulatory authorities necessary to conduct their respective businesses as currently conducted, and neither the Company nor any of its subsidiaries has received any notice of proceedings relating to the revocation or modification of any such certificate, authorization or permit which, singly or in the aggregate, if the subject of an unfavorable decision, ruling or finding, would reasonably be expected to have a material adverse effect on the Company and its subsidiaries, taken as a whole.

(ee) The financial statements included in each of the Registration Statement, the Time of Sale Prospectus and the Prospectus, together with the related schedules and notes thereto, comply as to form in all material respects with the applicable accounting requirements of the Securities Act and present fairly in all material respects the consolidated financial position of the Company and its subsidiaries as of the dates shown and its results of operations and cash flows for the periods shown, and such financial statements have been prepared in conformity with international financial reporting standards issued by the International Accounting Standards Board (“IFRS”) applied on a consistent basis throughout the periods covered thereby except for any normal year-end adjustments in the Company’s quarterly financial statements. The other financial information included in each of the Registration Statement, the Time of Sale Prospectus and the Prospectus has been derived from the accounting records of the Company and its consolidated subsidiaries and presents fairly in all material respects the information shown thereby. The statistical, industry-related and market-related data included in each of the Registration Statement, the Time of Sale Prospectus and the Prospectus are based on or derived from sources which the Company reasonably and in good faith believes are reliable and accurate and such data is consistent with the sources from which they are derived, in each case in all material respects.

(ff) EY S.p.A., who have certified certain financial statements of the Company and its subsidiaries and delivered its report with respect to the audited consolidated financial statements filed with the Commission as part of the Registration Statement and included in each of the Registration Statement, the Time of Sale Prospectus and the Prospectus, is an independent registered public accounting firm with respect to the Company within the meaning of the Securities Act and the applicable rules and regulations thereunder adopted by the Commission and the Public Company Accounting Oversight Board (United States).

(gg) The Company and each of its subsidiaries maintain a system of internal accounting controls sufficient to provide reasonable assurance that (i) transactions are executed in accordance with management’s general or specific authorizations; (ii) transactions are recorded as necessary to permit preparation of financial statements in conformity with IFRS and to maintain asset accountability; and (iii) access to assets is permitted only in accordance with management’s general or specific authorization; . Since the end of the Company’s most recent audited fiscal year, there has been (i) no material weakness in the Company’s internal control over financial reporting (whether or not remediated) and (ii) no change in the Company’s internal control over financial reporting that has materially affected, or is reasonably likely to materially affect, the Company’s internal control over financial reporting.

(hh) Except as described in the Registration Statement or the Time of Sale Prospectus, the Company has not sold, issued or distributed any Ordinary Shares during the six-month period preceding the date hereof, including any sales pursuant to Rule 144A under, or Regulation D or S of, the Securities Act, other than shares issued pursuant to employee benefit plans, qualified stock option plans or other employee compensation plans or pursuant to outstanding options, rights or warrants.

(ii) The Company and each of its subsidiaries have filed all federal, state, local and foreign tax returns required to be filed through the date of this Agreement or have requested extensions thereof (except where the failure to file would not reasonable be expected to, singly or in the aggregate, have a material adverse effect on the Company and its subsidiaries, taken as a whole) and have paid all taxes required to be paid thereon (except for cases in which the failure to file or pay would not reasonably be expected to, singly or in the aggregate, have a material adverse effect on the Company and its subsidiaries, taken as a whole, or, except as currently being contested in good faith and for which reserves required by IFRS have been created in the financial statements of the Company), and no tax deficiency has been determined adversely to the Company or any of its subsidiaries which, singly or in the aggregate, has had (nor does the Company nor any of its subsidiaries have any notice or knowledge of any tax deficiency which could reasonably be expected to be determined adversely to the Company or its subsidiaries and which could reasonably be expected to have) a material adverse effect on the Company and its subsidiaries, taken as a whole.

(jj) From the time of initial confidential submission of the Registration Statement to the Commission through the date hereof, the Company has been and is an “emerging growth company,” as defined in Section 2(a) of the Securities Act (an “**Emerging Growth Company**”).

(kk) The Company (i) has not alone engaged in any Testing-the-Waters Communication with any person [other than Testing-the-Waters Communications with the consent of the Representatives with entities that are reasonably believed to be qualified institutional buyers within the meaning of Rule 144A under the Securities Act or institutions that are reasonably believed to be accredited investors within the meaning of Rule 501 under the Securities Act] and (ii) has not authorized anyone other than the Representatives to engage in Testing-the-Waters Communications. The Company reconfirms that the Representatives have been authorized to act on its behalf in undertaking Testing-the-Waters Communications. The Company has not distributed any Testing-the-Waters Communication that is a written communication within the meaning of Rule 405 under the Securities Act [other than those listed on Schedule [] hereto]. “**Testing-the-Waters Communication**” means any communication with potential investors undertaken in reliance on Section 5(d) or Rule 163B of the Securities Act.

(ll) As of the time of each sale of the Shares in connection with the offering when the Prospectus is not yet available to prospective purchasers, none of (i) the Time of Sale Prospectus, (ii) any free writing prospectus, when considered together with the Time of Sale Prospectus, and (iii) any individual Testing-the-Waters Communication, when considered together with the Time of Sale Prospectus, included, includes or will include an untrue statement of a material fact or omitted, omits or will omit to state a material fact necessary in order to make the statements therein, in the light of the circumstances under which they were made, not misleading, except that the representations and warranties set forth in this paragraph do not apply to statements or omissions in the Registration Statement, the Time of Sale Prospectus or the Prospectus based upon the Underwriter Information (as defined in Section 11(b) below).

(mm) Neither the Company nor any of its subsidiaries nor any affiliate has any securities rated by any “nationally recognized statistical rating organization,” as such term is defined in Section 3(a)(62) of the Exchange Act.

(nn) Under the current laws and regulations of the Republic of Italy all dividends and other distributions declared and payable on the Shares in cash may be freely remitted out of the Republic of Italy and may be paid in, or freely converted into, United States dollars, in each case without there being required any consent, approval, authorization or order of, or qualification with, any court or governmental agency or body in the Republic of Italy; and except as disclosed in each of the Registration Statement, the Time of Sale Prospectus and the Prospectus, all such dividends and other distributions paid by the Company will not be subject to withholding under the laws and regulations of the Republic of Italy.

(oo) No stamp, documentary, issuance, registration, transfer, withholding, capital gains, income or other taxes or duties are payable by or on behalf of the Underwriters, the Company or any of its subsidiaries in the Republic of Italy or to any taxing authority thereof or therein in connection with (i) the execution, delivery or consummation of this Agreement, (ii) the creation, allotment and issuance of the Shares, (iii) the sale and delivery of the Shares to the Underwriters or purchasers procured by the Underwriters, or (iv) the resale and delivery of the shares by the Underwriters in the manner contemplated herein.

(pp) The Company believes that it was not a “passive foreign investment company” (“**PFIC**”) for U.S. federal income tax purposes for its most recent taxable year and it does not expect to be a PFIC for its current taxable year or in the foreseeable future.

(qq) Any waiver, relief, concession or preferential treatment relating to taxes granted to the Company or any subsidiary by any Italian taxing authority is valid and in full force and effect.

(rr) It is not necessary under the laws of the Republic of Italy (i) to enable the Underwriters to enforce their rights under this Agreement, *provided that*

they are not otherwise engaged in business in the Republic of Italy, or (ii) solely by reason of the execution, delivery or consummation of this Agreement or the offering or sale by the Selling Shareholder of the Shares, for any of the Underwriters to be qualified or entitled to carry out business in the Republic of Italy.

(ss) This Agreement is in proper form under the laws of the Republic of Italy for the enforcement thereof against the Company, and to ensure the legality, validity, enforceability or admissibility into evidence in the Republic of Italy of this Agreement.

(tt) The Company is a “foreign private issuer” as defined in Rule 405 of the Securities Act.

(uu) The courts of the Republic of Italy would recognize as a valid judgment any final monetary judgment obtained against the Company in the courts of the State of New York except as disclosed as disclosed in the Registration Statement.

(vv) Neither the Company nor any of its subsidiaries nor any of its or their properties or assets has any immunity from the jurisdiction of any court or from any legal process (whether through service or notice, attachment prior to judgment, attachment in aid of execution or otherwise) under the laws of the Republic of Italy. The irrevocable and unconditional waiver and agreement of the Company contained in Section 20(a) not to plead or claim any such immunity in any legal action, suit or proceeding based on this Agreement is valid and binding under the laws of the Republic of Italy.

(ww) The choice of law of the State of New York as the governing law of this Agreement is a valid choice of law under the laws of the Republic of Italy and will be honored by the courts of the Republic of Italy *provided*, however, that (i) such law is proven to the satisfaction of the courts of the Republic of Italy, (ii) the application of New York law would not be illegal or contrary to public policy or any applicable mandatory laws in the Republic of Italy, or (iii) matters of procedure including questions of set-off and counter-claim, interest chargeable on judgment debts, priorities, measure of damages, limitation of actions and submissions to the jurisdiction of foreign courts would as a general rule be governed by the laws of the Republic of Italy . The Company has the power to submit, and pursuant to Section 20(a) has, to the extent permitted by law, legally, validly, effectively and irrevocably submitted, to the jurisdiction of the Specified Courts (as defined in Section 20(a)), and has the power to designate, appoint and empower, and pursuant to Section 20(b), has legally, validly and effectively designated, appointed and empowered an agent for service of process in any suit or proceeding based on or arising under this Agreement in any of the Specified Courts.

2. *Representations and Warranties of the Selling Shareholder.* The Selling Shareholder represents and warrants to and agrees with each of the Underwriters that:

(a) This Agreement has been duly authorized, executed and delivered by or on behalf of the Selling Shareholder.

(b) (i) The Registration Statement, when it became effective, did not contain and, as amended or supplemented, if applicable, as of the date of such amendment or supplement, will not contain any untrue statement of a material fact or omit to state a material fact required to be stated therein or necessary to make the statements therein not misleading, (ii) the Registration Statement and the Prospectus comply and, as amended or supplemented, if applicable, will comply in all material respects with the Securities Act and the applicable rules and regulations of the Commission thereunder, (iii) the Time of Sale Prospectus does not, and at the time of each sale of the Shares in connection with the offering when the Prospectus is not yet available to prospective purchasers and at the Closing Date (as defined in Section 5), the Time of Sale Prospectus, as then amended or supplemented by the Company, if applicable, will not, contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements therein, in the light of the circumstances under which they were made, not misleading, (iv) each broadly available road show, if any, when considered together with the Time of Sale Prospectus, does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements therein, in the light of the circumstances under which they were made, not misleading and (v) the Prospectus does not contain and, as amended or supplemented, if applicable, as of the date of such amendment or supplement, will not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements therein, in the light of the circumstances under which they were made, not misleading.

(c) The execution and delivery by the Selling Shareholder of, and the performance by the Selling Shareholder of its obligations under, this Agreement, will not contravene any provision of applicable law, or the certificate of incorporation or by-laws of such Selling Shareholder (if such Selling Shareholder is a corporation), or any agreement or other instrument binding upon such Selling Shareholder or any judgment, order or decree of any governmental body, agency or court having jurisdiction over the Selling Shareholder, and no consent, approval, authorization or order of, or qualification with, any governmental body, agency or court is required for the performance by the Selling Shareholder of its obligations under this Agreement, except such as (i) may be required by the securities or Blue Sky laws of the various states in connection with the offer and sale of the Shares or (ii) have already been obtained.

(d) The Selling Shareholder has, and on the Closing Date will have, valid title to, or a valid "security entitlement" within the meaning of Section 8-501 of the New York Uniform Commercial Code in respect of, the Shares to be sold by

the Selling Shareholder free and clear of all security interests, claims, liens, equities or other encumbrances and the legal right and power, and all authorization and approval required by law, to enter into this Agreement and the Power of Attorney and to sell, transfer and deliver the Shares to be sold by the Selling Shareholder or a security entitlement in respect of such Shares.

(e) [Upon payment for the Shares to be sold by the Selling Shareholder pursuant to this Agreement, delivery of such Shares, as directed by the Underwriters, to Cede & Co. (“**Cede**”) or such other nominee as may be designated by the Depository Trust Company (“**DTC**”), registration of such Shares in the name of Cede or such other nominee and the crediting of such Shares on the books of DTC to securities accounts of the Underwriters (assuming that neither DTC nor any such Underwriter has notice of any adverse claim (within the meaning of Section 8-105 of the New York Uniform Commercial Code (the “**UCC**”)) to such Shares), (A) DTC shall be a “protected purchaser” of such Shares within the meaning of Section 8-303 of the UCC, (B) under Section 8-501 of the UCC, the Underwriters will acquire a valid security entitlement in respect of such Shares and (C) no action based on any “adverse claim”, within the meaning of Section 8-102 of the UCC, to such Shares may be asserted against the Underwriters with respect to such security entitlement; for purposes of this representation, the Selling Shareholder may assume that when such payment, delivery and crediting occur, (x) such Shares will have been registered in the name of Cede or another nominee designated by DTC, in each case on the Company’s share registry in accordance with its certificate of incorporation, bylaws and applicable law, (y) DTC will be registered as a “clearing corporation” within the meaning of Section 8-102 of the UCC and (z) appropriate entries to the accounts of the several Underwriters on the records of DTC will have been made pursuant to the UCC.]

(f) The Selling Shareholder and each of the Company’s directors, executive officers and existing shareholders has delivered to the Representatives an executed lock-up agreement in substantially the form attached hereto as Exhibit A (the “**Lock-up Agreement**”).

(g) The Selling Shareholder has no reason to believe that the representations and warranties of the Company contained in Section 1 are not true and correct, is familiar with the Registration Statement, the Time of Sale Prospectus and the Prospectus and has no knowledge of any material fact, condition or information not disclosed in the Registration Statement, the Time of Sale Prospectus or the Prospectus that has had, or may have, a material adverse effect on the Company and its subsidiaries, taken as a whole. The Selling Shareholder is not prompted by any information concerning the Company or its subsidiaries which is not set forth in the Registration Statement, the Time of Sale Prospectus or the Prospectus to sell its Shares pursuant to this Agreement.

(h) (i) Neither the Selling Shareholder nor any of its subsidiaries, to the knowledge of the Selling Shareholder, any director, officer, employee, agent, representative of the Selling Shareholder, or affiliate thereof, is a Person that is, or is owned or controlled by one or more Persons that are:

(A) the subject of any Sanctions, or

(B) located, organized or resident in a Sanctioned Jurisdiction.

(ii) The Selling Shareholder will not, directly or indirectly, use the proceeds of the offering, or lend, contribute or otherwise make available such proceeds to any subsidiary, joint venture partner or other Person:

(A) to fund or facilitate any activities or business of or with any Person that, at the time of such funding or facilitation, is the subject of Sanctions or in any Sanctioned Jurisdiction; or

(B) in any other manner that will result in a violation of Sanctions by any Person participating in the offering, whether as underwriter, advisor, investor or otherwise.

(iii) The Selling Shareholder has not knowingly engaged, is not now knowingly engaged in, and will not engage in any dealings or transactions with any Person that at the time of the dealing or transaction is or was the subject of Sanctions or in any Sanctioned Jurisdiction.

(iv) (a) Neither the Selling Shareholder nor any of its subsidiaries, to the knowledge of the Selling Shareholder, any director, officer, employee, agent, representative of the Selling Shareholder, or affiliate thereof, have taken or will take any action in furtherance of an offer, payment, promise to pay, or authorization or approval of the payment giving or receipt of money, property, unlawful gifts or any other unlawful expense, directly or indirectly, to any Government Official in order to influence official action, or to any person in violation of any applicable anti-corruption laws; (b) the Selling Shareholder has conducted its businesses in compliance with applicable anti-corruption laws and have instituted and maintained and will continue to maintain policies and procedures reasonably designed to promote and achieve compliance with such laws and with the representations and warranties contained herein; and (c) the Selling Shareholder will not use, directly or indirectly, the proceeds of the offering in furtherance of an offer, payment, promise to pay, or authorization of the payment or giving of money, or anything else of value, to any person in violation of any applicable anti-corruption laws.

(v) The operations of the Selling Shareholder and each of its subsidiaries are and have been conducted at all times in compliance with all applicable Anti-Money Laundering Laws, and no action, suit or proceeding by or before any court or governmental agency, authority or body or any arbitrator involving the Selling Shareholder or any of its subsidiaries with respect to the Anti-Money Laundering Laws is pending or, to the best knowledge of the Selling Shareholder, threatened.

(i) The Selling Shareholder represents and warrants that it is not (i) an employee benefit plan subject to Title I of the Employee Retirement Income Security Act of 1974, as amended (“ERISA”), (ii) a plan or account subject to Section 4975 of the Internal Revenue Code of 1986, as amended or (iii) an entity deemed to hold “plan assets” of any such plan or account under Section 3(42) of ERISA, 29 C.F.R. 2510.3-101, or otherwise.

(j) No stamp, documentary, issuance, registration, transfer, withholding, capital gains, income or other taxes or duties are payable by or on behalf of the Underwriters, the Company or any of its subsidiaries in the Republic of Italy or to any taxing authority thereof or therein in connection with (i) the execution, delivery or consummation of this Agreement, (ii) the sale and delivery of the Shares to the Underwriters or purchasers procured by the Underwriters, or (iii) the resale and delivery of the Shares by the Underwriters in the manner contemplated herein.

(k) The Selling Shareholder has the power to submit, and pursuant to Section [](a) has, to the extent permitted by law, legally, validly, effectively and irrevocably submitted, to the jurisdiction of the Specified Courts (as defined in Section [](a)), and has the power to designate, appoint and empower, and pursuant to Section [](c), has legally, validly and effectively designated, appointed and empowered an agent for service of process in any suit or proceeding based on or arising under this Agreement in any of the Specified Courts.]

3. *Agreements to Sell and Purchase.* Each Seller, severally and not jointly, hereby agrees to sell to the several Underwriters, and each Underwriter, upon the basis of the representations and warranties herein contained, but subject to the terms and conditions hereinafter stated, agrees, severally and not jointly, to purchase from such Seller at \$[] a share (the “Purchase Price”) the number of Firm Shares (subject to such adjustments to eliminate fractional shares as the Representatives may determine) that bears the same proportion to the number of Firm Shares to be sold by such Seller as the number of Firm Shares set forth in Schedule I hereto opposite the name of such Underwriter bears to the total number of Firm Shares.

On the basis of the representations and warranties contained in this Agreement, and subject to its terms and conditions, each of the Company and the Selling Shareholder agrees to sell to the Underwriters the Additional Shares, and the Underwriters shall have the right to purchase, severally and not jointly, up to [] Additional Shares at the Purchase Price of which up to [] Additional Shares to be issued by the Company and up to [] Additional Shares to be sold by the Selling Shareholder, *provided*, however, that the amount paid by the Underwriters for any Additional Shares shall be reduced by an amount per share equal to any dividends declared by the Company and payable on the Firm Shares but not payable on such Additional Shares. The Representatives may exercise this right, in whole or in part, by giving written notice not later than 30 days after the date of this Agreement. Any exercise notice shall specify the Additional Shares to be subscribed or purchased by the Underwriters and the date on which such shares are to be subscribed or purchased. Each subscription or purchase date must be at least one business day after the written notice is given and may not be earlier than the closing date for the Firm Shares or later than ten business days after the date of such notice. Additional Shares may be subscribed or purchased as provided in Section 5 hereof solely for the purpose of covering over-allotments made in connection with the offering of the Firm Shares. On each day, if any, that Additional Shares are to be subscribed or purchased (an “**Option Closing Date**”), each Underwriter agrees, severally and not jointly, to subscribe or purchase the number of Additional Shares (subject to such adjustments to eliminate fractional shares as the Representatives may determine) that bears the same proportion to the total number of Additional Shares to be subscribed or purchased on such Option Closing Date as the number of Firm Shares set forth in Schedule I hereto opposite the name of such Underwriter bears to the total number of Firm Shares.

4. *Terms of Public Offering.* The Sellers are advised by the Representatives that the Underwriters propose to make a public offering of their respective portions of the Shares as soon after the Registration Statement and this Agreement have become effective as in the Representatives’ judgment is advisable. The Sellers are further advised by the Representatives that the Shares are to be offered to the public initially at \$[] a share (the “**Public Offering Price**”) and to certain dealers selected by the Representatives at a price that represents a concession not in excess of \$[] a share under the Public Offering Price, and that any Underwriter may allow, and such dealers may reallocate, a concession, not in excess of \$[] a share, to any Underwriter or to certain other dealers.

5. *Payment and Delivery.* Payment for the Firm Shares to be sold by each Seller shall be made to such Seller in Federal or other funds immediately available in New York City against delivery of such Firm Shares for the respective accounts of the several Underwriters at 10:00 a.m., New York City time, on [], 2021, or at such other time on the same or such other date, not later than [], 2021, as shall be designated in writing by the Representatives. The time and date of such payment are hereinafter referred to as the “**Closing Date.**”

Payment for any Additional Shares shall be made to the Company and the Selling Shareholder in Federal or other funds immediately available in New York City against delivery of such Additional Shares for the respective accounts of the several Underwriters at 10:00 a.m., New York City time, on the date specified in the corresponding notice described in Section 3 or at such other time on the same or on such other date, in any event not later than [____], 2021, as shall be designated in writing by the Representatives.

The Firm Shares and Additional Shares shall be registered in such names and in such denominations as the Representatives shall request not later than one full business day prior to the Closing Date or the applicable Option Closing Date, as the case may be. The Firm Shares and Additional Shares shall be delivered to the Representatives on the Closing Date or an Option Closing Date, as the case may be, for the respective accounts of the several Underwriters. The Purchase Price payable by the Underwriters shall be reduced by (i) any transfer taxes paid by, or on behalf of, the Underwriters in connection with the transfer of the Shares to the Underwriters duly paid and (ii) any withholding required by law.

6. *Conditions to the Underwriters' Obligations.* The obligations of the Sellers to sell the Shares to the Underwriters and the several obligations of the Underwriters to purchase and pay for the Shares on the Closing Date are subject to the condition that the Registration Statement shall have become effective not later than [____] (New York City time) on the date hereof.

The several obligations of the Underwriters are subject to the following further conditions:

(a) Subsequent to the execution and delivery of this Agreement and prior to the Closing Date:

(i) no order suspending the effectiveness of the Registration Statement shall be in effect, and no proceeding for such purpose or pursuant to Section 8A under the Securities Act shall be pending before or, to the Company's knowledge, threatened by the Commission;

(ii) there shall not have occurred any change, or any development involving a prospective change, in the condition, financial or otherwise, or in the earnings, business or operations of the Company and its subsidiaries, taken as a whole, from that set forth in the Time of Sale Prospectus that, in the Representatives' judgment, is material and adverse and that makes it, in the Representatives' judgment, impracticable to market the Shares on the terms and in the manner contemplated in the Time of Sale Prospectus.

(b) The Underwriters shall have received on the Closing Date a certificate, dated the Closing Date and signed by an executive officer of the Company, to the effect set forth in Sections 6(a)(i) and 6(a)(ii) above and to the effect that the representations and warranties of the Company contained in this Agreement are true and correct as of the Closing Date and that the Company has complied with all of the agreements and satisfied all of the conditions on its part to be performed or satisfied hereunder on or before the Closing Date.

The officer signing and delivering such certificate may rely upon the best of his or her knowledge as to proceedings threatened.

(c) The Underwriters shall have received on the Closing Date an opinion of Chiomenti Studio Legale, outside Italian counsel for the Company, dated the Closing Date, in form and substance satisfactory to the Representatives, together with signed or reproduced copies of such opinion for each of the other Underwriters.

(d) The Underwriters shall have received on the Closing Date an opinion and negative assurance letter of Skadden, Arps, Slate, Meagher & Flom (UK) LLP, outside U.S. counsel for the Company, dated the Closing Date, in form and substance satisfactory to the Representatives, together with signed or reproduced copies of such opinion for each of the other Underwriters.

(e) The Underwriters shall have received on the Closing Date an opinion and negative assurance letter of Latham & Watkins LLP, U.S. and Italian counsel for the Underwriters, dated the Closing Date, in form and substance satisfactory to the Representatives, together with signed or reproduced copies of such opinion for each of the other Underwriters .

(f) The Underwriters shall have received, on each of the date hereof and the Closing Date, a letter dated the date hereof or the Closing Date, as the case may be, in form and substance satisfactory to the Underwriters, from EY S.p.A., independent registered public accounting firm, containing statements and information of the type ordinarily included in accountants' "comfort letters" to underwriters with respect to the financial statements and certain financial information contained in the Registration Statement, the Time of Sale Prospectus and the Prospectus; *provided* that the letter delivered on the Closing Date shall use a "cut-off date" not earlier than the date hereof.

(g) The Lock-up Agreements between the Representatives and certain shareholders, officers and directors of the Company shall be in full force and effect on the Closing Date.

(h) The several obligations of the Underwriters to subscribe or purchase Additional Shares hereunder are subject to the delivery to the Representatives on the applicable Option Closing Date of the following:

(i) a certificate, dated the Option Closing Date and signed by an executive officer of the Company, confirming that the certificate delivered on the Closing Date pursuant to Section 6(b) hereof remains true and correct as of such Option Closing Date; an opinion of Chiomenti Studio Legale, Italian counsel for the Company and the Selling Shareholder, dated the Option Closing Date, relating to the Additional Shares to be subscribed or purchased on such Option Closing Date and otherwise in the form and substance of the opinion required by Section 6(c) hereof; an opinion and negative assurance letter of Skadden, Arps, Slate, Meagher & Flom (UK) LLP, outside US counsel for the Company and the Selling Shareholder, dated the Option Closing Date, relating to the Additional Shares to be subscribed or purchased on such Option Closing Date and otherwise in the form and substance of the opinion required by Section 6(d) hereof;

(ii) an opinion and negative assurance letter of Latham & Watkins LLP, counsel for the Underwriters, dated the Option Closing Date, relating to the Additional Shares to be subscribed or purchased on such Option Closing Date and otherwise in the form and substance of the opinion required by Section 6(e) hereof;

(iii) a letter dated the Option Closing Date, in form and substance satisfactory to the Underwriters, from EY S.p.A., independent registered public accounting firm, substantially in the same form and substance as the letters furnished to the Underwriters pursuant to Section 6(f) hereof; *provided* that the letter delivered on the Option Closing Date shall use a “cut-off date” not earlier than two business days prior to such Option Closing Date; and

(iv) such other documents as the Underwriters may reasonably request with respect to the good standing of each of the Company and the Selling Shareholder, the due authorization and issuance of the Additional Shares to be issued or sold on such Option Closing Date and other matters related to the issuance or sale of such Additional Shares.

7. *Covenants of the Company.* The Company covenants with each Underwriter as follows:

(a) To furnish to the Representatives, without charge, upon request [_____] signed copies of the Registration Statement (including exhibits thereto) and for delivery to each other Underwriter a conformed copy of the Registration Statement (without exhibits thereto) and to furnish to the Representatives in New York City, without charge, prior to 10:00 a.m. New York City time on the business

day next succeeding the date of this Agreement and during the period mentioned in Section 7(e) or 7(f) below, as many copies of the Time of Sale Prospectus, the Prospectus and any supplements and amendments thereto or to the Registration Statement as the Representatives may reasonably request.

(b) Before amending or supplementing the Registration Statement, the Time of Sale Prospectus or the Prospectus, to furnish to the Representatives a copy of each such proposed amendment or supplement and not to file any such proposed amendment or supplement to which the Representatives reasonably object, and to file with the Commission within the applicable period specified in Rule 424(b) under the Securities Act any prospectus required to be filed pursuant to such Rule.

(c) To furnish to the Representatives a copy of each proposed free writing prospectus to be prepared by or on behalf of, used by, or referred to by the Company and not to use or refer to any proposed free writing prospectus to which the Representatives reasonably object.

(d) Not to take any action that would result in an Underwriter or the Company being required to file with the Commission pursuant to Rule 433(d) under the Securities Act a free writing prospectus prepared by or on behalf of the Underwriter that the Underwriter otherwise would not have been required to file thereunder.

(e) If the Time of Sale Prospectus is being used to solicit offers to buy the Shares at a time when the Prospectus is not yet available to prospective purchasers and any event shall occur or condition exist as a result of which it is necessary to amend or supplement the Time of Sale Prospectus in order to make the statements therein, in the light of the circumstances, not misleading, or if any event shall occur or condition exist as a result of which the Time of Sale Prospectus conflicts with the information contained in the Registration Statement then on file, or if, in the opinion of counsel for the Underwriters, it is necessary to amend or supplement the Time of Sale Prospectus to comply with applicable law, forthwith to prepare, file with the Commission and furnish, at its own expense, to the Underwriters and to any dealer upon request, either amendments or supplements to the Time of Sale Prospectus so that the statements in the Time of Sale Prospectus as so amended or supplemented will not, in the light of the circumstances when the Time of Sale Prospectus is delivered to a prospective purchaser, be misleading or so that the Time of Sale Prospectus, as amended or supplemented, will no longer conflict with the Registration Statement, or so that the Time of Sale Prospectus, as amended or supplemented, will comply with applicable law.

(f) If, during such period after the first date of the public offering of the Shares, in the opinion of counsel for the Underwriters, the Prospectus (or in lieu thereof the notice referred to in Rule 173(a) of the Securities Act) is required by law to be delivered in connection with sales by an Underwriter or dealer, any event shall occur or condition exist as a result of which it is necessary to amend or supplement the Prospectus in order to make the statements therein, in the light of

the circumstances when the Prospectus (or in lieu thereof the notice referred to in Rule 173(a) of the Securities Act) is delivered to a purchaser, not misleading, or if, in the opinion of counsel for the Underwriters, it is necessary to amend or supplement the Prospectus to comply with applicable law, forthwith to prepare, file with the Commission and furnish, at its own expense, to the Underwriters and to the dealers (whose names and addresses the Representatives will furnish to the Company) to which Shares may have been sold by the Representatives on behalf of the Underwriters and to any other dealers upon request, either amendments or supplements to the Prospectus so that the statements in the Prospectus as so amended or supplemented will not, in the light of the circumstances when the Prospectus (or in lieu thereof the notice referred to in Rule 173(a) of the Securities Act) is delivered to a purchaser, be misleading or so that the Prospectus, as amended or supplemented, will comply with applicable law.

(g) To endeavor to qualify the Shares for offer and sale under the securities or Blue Sky laws of such jurisdictions as the Representatives shall reasonably request *provided*, however, that nothing contained herein shall require the Company to qualify to do business in any jurisdiction, execute a general consent to service of process in any jurisdiction or to subject itself to taxation in any jurisdiction in which it is not otherwise subject.

(h) To make generally available to the Company's security holders and to the Representatives as soon as practicable an earnings statement covering a period of at least twelve months beginning with the first fiscal quarter of the Company occurring after the date of this Agreement which shall satisfy the provisions of Section 11(a) of the Securities Act and the rules and regulations of the Commission thereunder.

(i) The Company will promptly notify the Underwriters if the Company ceases to be an Emerging Growth Company at any time prior to the later of (i) completion of the distribution of the Shares within the meaning of the Securities Act and (ii) completion of the Restricted Period referred to in Section 3.

(j) If at any time following the distribution of any Testing-the-Waters Communication that is a written communication within the meaning of Rule 405 under the Securities Act there occurred or occurs an event or development as a result of which such Testing-the-Waters Communication included or would include an untrue statement of a material fact or omitted or would omit to state a material fact necessary in order to make the statements therein, in the light of the circumstances existing at that subsequent time, not misleading, the Company will promptly notify the Representatives and will promptly amend or supplement, at its own expense, such Testing-the-Waters Communication to eliminate or correct such untrue statement or omission.

(k) The Company shall pay, and shall indemnify and hold the Underwriters harmless against, any stamp, issue, registration, documentary, sales, transfer income, capital gains or other similar taxes or duties imposed under the

laws of the Republic of Italy or any political sub-division or taxing authority thereof or therein that is payable in connection with (i) the execution, delivery, consummation or enforcement of this Agreement, (ii) the creation, allotment and issuance of the Shares, (iii) the sale and delivery of the Shares to the Underwriters or purchasers procured by the Underwriters, or (iv) the resale and delivery of the Shares by the Underwriters in the manner contemplated herein.

The Company also covenants with each Underwriter that, without the prior written consent of the Representatives on behalf of the Underwriters, it will not, and will not publicly disclose an intention to, during the period ending [180] days after the date of the Prospectus (the “**Restricted Period**”), (a) offer, pledge, sell, contract to sell, sell any option or contract to purchase, purchase any option or contract to sell, grant any option, right or warrant to purchase, lend, or otherwise transfer or dispose of, directly or indirectly, any Ordinary Shares or any securities convertible into or exercisable or exchangeable for Ordinary Shares or (b) enter into any swap or other arrangement that transfers to another, in whole or in part, any of the economic consequences of ownership of the Ordinary Shares, whether any such transaction described in clause (a) or (b) above is to be settled by delivery of Ordinary Shares or such other securities, in cash or otherwise or (c) file any registration statement with the Commission relating to the offering of any shares of Ordinary Shares or any securities convertible into or exercisable or exchangeable for Ordinary Shares.

The restrictions contained in the preceding paragraph shall not apply to (a) the Shares to be issued or sold hereunder (including, for the sake of clarity, the Additional Shares), (b) facilitating the establishment of a trading plan on behalf of a shareholder, officer or director of the Company pursuant to Rule 10b5-1 under the Exchange Act for the transfer of Ordinary Shares, *provided* that (i) such plan does not provide for the transfer of Ordinary Shares during the Restricted Period and (ii) to the extent a public announcement or filing under the Exchange Act, if any, is required of or voluntarily made by the Company regarding the establishment of such plan, such announcement or filing shall include a statement to the effect that no transfer of Ordinary Shares may be made under such plan during the Restricted Period.

If the Representatives, in their sole discretion, agrees to release or waive the restrictions on the transfer of Shares set forth in a Lock-up Agreement for an officer or director of the Company and provides the Company with notice of the impending release or waiver at least three business days before the effective date of the release or waiver, the Company agrees to announce the impending release or waiver by a press release substantially in the form of Exhibit B hereto through a major news service or any method permitted by law at least two business days before the effective date of the release or waiver.

8. *Covenants of the Sellers.* Each Seller, severally and not jointly, covenants with each Underwriter as follows:

(a) Each Seller will deliver to each Underwriter (or its agent), prior to or at the Closing Date, a properly completed and executed Internal Revenue Service (“**IRS**”) Form W-9 or an IRS Form W-8 (or other applicable form or statement specified by the Treasury Regulations in lieu thereof), as appropriate, together with all required attachments to such form.

(b) Each Seller will deliver to each Underwriter (or its agent), on the date of execution of this Agreement, a properly completed and executed Certification Regarding Beneficial Owners of Legal Entity Customers, together with copies of identifying documentation, and each Seller undertakes to provide such additional supporting documentation as each Underwriter may reasonably request in connection with the verification of the foregoing Certification.

(c) All sums payable by the Company or the Selling Shareholder under this Agreement shall be paid free and clear of and without deductions or withholdings of any present or future taxes or duties, unless the deduction or withholding is required by law, in which case the Company or the Selling Shareholder, as the case may be, shall pay such additional amount as will result in the receipt by each Underwriter of the full amount that would have been received had no deduction or withholding been made.

(d) All sums payable to an Underwriter shall be considered exclusive of any value added or similar taxes. Where the Company or, as the case may be, a Selling Shareholder is obliged to pay value added or similar tax on any amount payable hereunder to an Underwriter, the Company or the Selling Shareholder, as the case may be, shall in addition to the sum payable hereunder pay an amount equal to any applicable value added or similar tax.

9. *Expenses.* Whether or not the transactions contemplated in this Agreement are consummated or this Agreement is terminated, the Sellers agree to pay or cause to be paid all expenses incident to the performance of their obligations under this Agreement, including: (i) the fees, disbursements and expenses of the Company's counsel, the Company's accountants and counsel for the Selling Shareholder in connection with the registration and delivery of the Shares under the Securities Act and all other fees or expenses in connection with the preparation and filing of the Registration Statement, any preliminary prospectus, the Time of Sale Prospectus, the Prospectus, any free writing prospectus prepared by or on behalf of, used by, or referred to by the Company and amendments and supplements to any of the foregoing, including all printing costs associated therewith, and the mailing and delivering of copies thereof to the Underwriters and dealers, in the quantities hereinabove specified, (ii) all costs and expenses related to the transfer and delivery of the Shares to the Underwriters, including any transfer or other taxes payable thereon, (iii) the cost of printing or producing any Blue Sky or Legal Investment memorandum in connection with the offer and sale of the Shares under state securities laws and all expenses in connection with the qualification of the Shares for offer and sale under state securities laws as provided in Section 7(g) hereof, including filing fees and the reasonable fees and disbursements of counsel for the Underwriters in connection with such qualification and in connection with the Blue Sky or Legal Investment memorandum, (iv) all filing fees and the reasonable fees and disbursements of counsel to the Underwriters incurred in connection with the review and qualification of

the offering of the Shares by the Financial Industry Regulatory Authority (*provided*, that, the amount payable by the Company with respect to such fees and disbursements shall not exceed \$40,000 in the aggregate), (v) all fees and expenses in connection with the preparation and filing of the registration statement on Form 8-A relating to the share capital and the Ordinary Shares and all costs and expenses incident to listing the Shares on the NYSE, (vi) the cost of printing certificates representing the Shares, (vii) the costs and charges of any transfer agent, registrar or depository, (viii) the costs and expenses of the Company relating to investor presentations on any “road show” undertaken in connection with the marketing of the offering of the Shares, including, without limitation, expenses associated with the preparation or dissemination of any electronic road show, expenses associated with the production of road show slides and graphics, fees and expenses of any consultants engaged in connection with the road show presentations with the prior approval of the Company, travel and lodging expenses of the representatives and officers of the Company and any such consultants, and the cost of any aircraft chartered in connection with the road show, (ix) the document production charges and expenses associated with printing this Agreement, and (xi) all other costs and expenses incident to the performance of the obligations of the Company hereunder for which provision is not otherwise made in this Section. It is understood, however, that except as provided in this Section, Section 11 entitled “Indemnity and Contribution” and the last paragraph of Section 13 below, the Underwriters will pay all of their costs and expenses, including fees and disbursements of their counsel, stock transfer taxes payable on resale of any of the Shares by them and any advertising expenses connected with any offers they may make.

The provisions of this Section shall not supersede or otherwise affect any agreement that the Sellers may otherwise have for the allocation of such expenses among themselves.

10. *Covenants of the Underwriters.* Each Underwriter, severally and not jointly, covenants with the Company not to take any action that would result in the Company being required to file with the Commission under Rule 433(d) a free writing prospectus prepared by or on behalf of such Underwriter that otherwise would not be required to be filed by the Company thereunder, but for the action of the Underwriter.

11. *Indemnity and Contribution.*

(a) The Company agrees to indemnify and hold harmless each Underwriter, each person, if any, who controls any Underwriter within the meaning of either Section 15 of the Securities Act or Section 20 of the Exchange Act, and each affiliate of any Underwriter within the meaning of Rule 405 under the Securities Act from and against any and all losses, claims, damages and liabilities (including, without limitation, any legal or other expenses reasonably incurred in connection with defending or investigating any such action or claim) that arise out of, or are based upon, any untrue statement or alleged untrue statement of a material fact contained in the Registration Statement or any amendment thereof, any preliminary prospectus, the Time of Sale Prospectus or any amendment or supplement thereto, any issuer free writing prospectus as defined in Rule 433(h)

under the Securities Act, any Company information that the Company has filed, or is required to file, pursuant to Rule 433(d) under the Securities Act, any “road show” as defined in Rule 433(h) under the Securities Act, including any electronic road show (a “**road show**”), the Prospectus or any amendment or supplement thereto, or any Testing-the-Waters Communication or arise out of, or are based upon, any omission or alleged omission to state therein a material fact required to be stated therein or necessary to make the statements therein not misleading, except insofar as such losses, claims, damages or liabilities arise out of, or are based upon, any such untrue statement or omission or alleged untrue statement or omission made in reliance upon and in conformity with any information relating to any Underwriter furnished to the Company in writing by such Underwriter through the Representatives expressly for use therein, it being understood and agreed that the only such information furnished by the Underwriters through the Representatives consists of the information described as such in paragraph (b) below. The Company agrees and confirms that references to “affiliates” of Morgan Stanley that appear in this Agreement shall be understood to include Mitsubishi UFJ Morgan Stanley Securities Co., Ltd. The Selling Shareholder, severally and not jointly with the Company, agrees to indemnify and hold harmless each Underwriter, the directors, officers and employees of each Underwriter, each person, if any, who control any Underwriter within the meaning of either Section 15 of the Securities Act or Section 20 of the Exchange Act, and each affiliate of any Underwriter within the meaning of Rule 405 under the Securities Act from and against any and all losses, claims, damages and liabilities (including, without limitation, any legal or other expenses reasonably incurred in connection with defending or investigating any action or claim) that arise out of, or are based upon, any untrue statement or alleged untrue statement of a material fact contained in the Registration Statement or any amendment thereof, any preliminary prospectus, the Time of Sale Prospectus or any amendment or supplement thereto, any issuer free writing prospectus as defined in Rule 433(h) under the Securities Act, any road show, the Prospectus or any amendment or supplement thereto, or any Testing-the-Waters Communication, or that arise out of, or are based upon, any omission or alleged omission to state therein a material fact required to be stated therein or necessary to make the statements therein not misleading, but in each case only with respect to statements or omissions made in reliance upon, and in conformity with, the Selling Shareholder Information. The aggregate liability of the Selling Shareholder pursuant to Sections 11(a) and 11(e) shall be limited to an amount equal to the net proceeds (net of underwriting discounts and commissions but without deducting expenses) received by the Selling Shareholder for the Shares sold by the Selling Shareholder under this Agreement (the “**Selling Shareholder Proceeds**”).

(b) Each Underwriter agrees, severally and not jointly, to indemnify and hold harmless the Company, the Selling Shareholder, the directors of the Company, the officers of the Company who sign the Registration Statement and each person, if any, who controls the Company or the Selling Shareholder within the meaning of either Section 15 of the Securities Act or Section 20 of the Exchange Act from and against any and all losses, claims, damages and liabilities (including, without limitation, any legal or other expenses reasonably incurred in connection with

defending or investigating any such action or claim) that arise out of, or are based upon, any untrue statement or alleged untrue statement of a material fact contained in the Registration Statement or any amendment thereof, any preliminary prospectus, the Time of Sale Prospectus or any amendment or supplement thereto, any issuer free writing prospectus as defined in Rule 433(h) under the Securities Act, any Company information that the Company has filed, or is required to file, pursuant to Rule 433(d) under the Securities Act, any road show or the Prospectus or any amendment or supplement thereto, or arise out of, or are based upon, any omission or alleged omission to state therein a material fact required to be stated therein or necessary to make the statements therein not misleading, but only with reference to information relating to such Underwriter furnished to the Company in writing by such Underwriter through the Representatives expressly for use in the Registration Statement, any preliminary prospectus, the Time of Sale Prospectus, any issuer free writing prospectus, road show, or the Prospectus or any amendment or supplement thereto, it being understood that the only such information furnished by any Underwriter consists of the name of the Underwriter in the Registration Statement furnished on behalf of each Underwriter (the "**Underwriter Information**").

(c) In case any proceeding (including any governmental investigation) shall be instituted involving any person in respect of which indemnity may be sought pursuant to Section 11(a) or 11(b), such person (the "**indemnified party**") shall promptly notify the person against whom such indemnity may be sought (the "**indemnifying party**") in writing and the indemnifying party, upon request of the indemnified party, shall retain counsel reasonably satisfactory to the indemnified party to represent the indemnified party and any others the indemnifying party may designate in such proceeding and shall pay the fees and disbursements of such counsel related to such proceeding. In any such proceeding, any indemnified party shall have the right to retain its own counsel, but the fees and expenses of such counsel shall be at the expense of such indemnified party unless (i) the indemnifying party and the indemnified party shall have mutually agreed to the retention of such counsel or (ii) the named parties to any such proceeding (including any impleaded parties) include both the indemnifying party and the indemnified party and representation of both parties by the same counsel would be inappropriate due to actual or potential differing interests between them. It is understood that the indemnifying party shall not, in respect of the legal expenses of any indemnified party in connection with any proceeding or related proceedings in the same jurisdiction, be liable for (i) the fees and expenses of more than one separate firm (in addition to any local counsel) for all Underwriters and all persons, if any, who control any Underwriter within the meaning of either Section 15 of the Securities Act or Section 20 of the Exchange Act or who are affiliates of any Underwriter within the meaning of Rule 405 under the Securities Act, (ii) the fees and expenses of more than one separate firm (in addition to any local counsel) for the Company, its directors, its officers who sign the Registration Statement and each person, if any, who controls the Company within the meaning of either such Section and (iii) the fees and expenses of more than one separate firm (in addition to any local counsel) for the Selling Shareholder and all persons, if any, who control the Selling

Shareholder within the meaning of either such Section, and that all such fees and expenses shall be reimbursed as they are incurred. In the case of any such separate firm for the Underwriters and such control persons and affiliates of any Underwriters, such firm shall be designated in writing by the Representatives. In the case of any such separate firm for the Company, and such directors, officers and control persons of the Company, such firm shall be designated in writing by the Company. In the case of any such separate firm for the Selling Shareholder and such control persons of the Selling Shareholder, such firm shall be designated in writing by the persons named as attorneys-in-fact for the Selling Shareholder under the Powers of Attorney. The indemnifying party shall not be liable for any settlement of any proceeding effected without its written consent, but if settled with such consent or if there be a final judgment for the plaintiff, the indemnifying party agrees to indemnify the indemnified party from and against any loss or liability by reason of such settlement or judgment. Notwithstanding the foregoing sentence, if at any time an indemnified party shall have requested an indemnifying party to reimburse the indemnified party for fees and expenses of counsel as contemplated by the second and third sentences of this paragraph, the indemnifying party agrees that it shall be liable for any settlement of any proceeding effected without its written consent if (i) such settlement is entered into more than 30 days after receipt by such indemnifying party of the aforesaid request and (ii) such indemnifying party shall not have reimbursed the indemnified party in accordance with such request prior to the date of such settlement. No indemnifying party shall, without the prior written consent of the indemnified party, effect any settlement of any pending or threatened proceeding in respect of which any indemnified party is or could have been a party and indemnity could have been sought hereunder by such indemnified party, unless such settlement includes an unconditional release of such indemnified party from all liability on claims that are the subject matter of such proceeding.

(d) To the extent the indemnification provided for in Section 11(a) or 11(b) is unavailable to an indemnified party or insufficient in respect of any losses, claims, damages or liabilities referred to therein, then each indemnifying party under such paragraph, in lieu of indemnifying such indemnified party thereunder, shall contribute to the amount paid or payable by such indemnified party as a result of such losses, claims, damages or liabilities (i) in such proportion as is appropriate to reflect the relative benefits received by the indemnifying party or parties on the one hand and the indemnified party or parties on the other hand from the offering of the Shares or (ii) if the allocation provided by clause 11(d)(i) above is not permitted by applicable law, in such proportion as is appropriate to reflect not only the relative benefits referred to in clause 11(d)(i) above but also the relative fault of the indemnifying party or parties on the one hand and of the indemnified party or parties on the other hand in connection with the statements or omissions that resulted in such losses, claims, damages or liabilities, as well as any other relevant equitable considerations. The relative benefits received by the Sellers on the one hand and the Underwriters on the other hand in connection with the offering of the Shares shall be deemed to be in the same respective proportions as the net proceeds from the offering of the Shares (before deducting expenses) received by each Seller

and the total underwriting discounts and commissions received by the Underwriters, in each case as set forth in the table on the cover of the Prospectus, bear to the aggregate Public Offering Price of the Shares. The relative fault of the Sellers on the one hand and the Underwriters on the other hand shall be determined by reference to, among other things, whether the untrue or alleged untrue statement of a material fact or the omission or alleged omission to state a material fact relates to information supplied by the Sellers or by the Underwriters and the parties' relative intent, knowledge, access to information and opportunity to correct or prevent such statement or omission. The Underwriters' respective obligations to contribute pursuant to this Section 11 are several in proportion to the respective number of Shares they have purchased hereunder, and not joint.

(e) The Sellers and the Underwriters agree that it would not be just or equitable if contribution pursuant to this Section 11 were determined by *pro rata* allocation (even if the Underwriters were treated as one entity for such purpose) or by any other method of allocation that does not take account of the equitable considerations referred to in Section 11(d). The amount paid or payable by an indemnified party as a result of the losses, claims, damages and liabilities referred to in Section 11(d) shall be deemed to include, subject to the limitations set forth above, any legal or other expenses reasonably incurred by such indemnified party in connection with investigating or defending any such action or claim it being understood that, notwithstanding anything to the contrary in this Section 11, the liability of the Selling Shareholder (as indemnifying party pursuant to this Section 11) shall not exceed the Selling Shareholder Proceeds. Furthermore, notwithstanding the provisions of this Section 11, no Underwriter shall be required to contribute any amount in excess of the amount by which the total price at which the Shares underwritten by it and distributed to the public were offered to the public exceeds the amount of any damages that such Underwriter has otherwise been required to pay by reason of such untrue or alleged untrue statement or omission or alleged omission. No person guilty of fraudulent misrepresentation (within the meaning of Section 11(f) of the Securities Act) shall be entitled to contribution from any person who was not guilty of such fraudulent misrepresentation. The remedies provided for in this Section 11 are not exclusive and shall not limit any rights or remedies which may otherwise be available to any indemnified party at law or in equity.

(f) The indemnity and contribution provisions contained in this Section 11 and the representations, warranties and other statements of the Company and the Selling Shareholder contained in this Agreement shall remain operative and in full force and effect regardless of (i) any termination of this Agreement, (ii) any investigation made by or on behalf of any Underwriter, any person controlling any Underwriter or any affiliate of any Underwriter, by or on behalf of any Selling Shareholder or any person controlling any Selling Shareholder, or by or on behalf of the Company, its officers or directors or any person controlling the Company and (iii) acceptance of and payment for any of the Shares.

12. *Termination.* The Underwriters may terminate this Agreement by notice given by the Representatives to the Company, if after the execution and delivery of this Agreement and prior to or on the Closing Date or any Option Closing Date, as the case may be, (i) trading generally shall have been suspended or materially limited on, or by, as the case may be, any of the New York Stock Exchange, the NYSE American, the NASDAQ Global Market, the Chicago Board of Options Exchange, the Chicago Mercantile Exchange or the Chicago Board of Trade, the Italian stock exchange (*Borsa Italiana S.p.A.*), or other relevant exchanges, (ii) trading of any securities of the Company shall have been suspended on any exchange or in any over-the-counter market, (iii) a material disruption in securities settlement, payment or clearance services in the United States, the Republic of Italy or other relevant jurisdiction shall have occurred, (iv) any moratorium on commercial banking activities shall have been declared by Federal or New York State or the Italian authorities or (v) there shall have occurred any outbreak or escalation of hostilities, or any change in financial markets, currency exchange rates or controls or any calamity or crisis that, in the Representatives' judgment, is material and adverse and which, singly or together with any other event specified in this clause (v), makes it, in the Representatives' judgment, impracticable or inadvisable to proceed with the offer, sale or delivery of the Shares on the terms and in the manner contemplated in the Time of Sale Prospectus or the Prospectus.

13. *Effectiveness; Defaulting Underwriters.* This Agreement shall become effective upon the execution and delivery hereof by the parties hereto.

If, on the Closing Date or an Option Closing Date, as the case may be, any one or more of the Underwriters shall fail or refuse to purchase Shares that it has or they have agreed to purchase hereunder on such date, and the aggregate number of Shares which such defaulting Underwriter or Underwriters agreed but failed or refused to purchase is not more than one-tenth of the aggregate number of the Shares to be purchased on such date, the other Underwriters shall be obligated severally in the proportions that the number of Firm Shares set forth opposite their respective names in Schedule I bears to the aggregate number of Firm Shares set forth opposite the names of all such non-defaulting Underwriters, or in such other proportions as the Representatives may specify, to purchase the Shares which such defaulting Underwriter or Underwriters agreed but failed or refused to purchase on such date; *provided* that in no event shall the number of Shares that any Underwriter has agreed to purchase pursuant to this Agreement be increased pursuant to this Section 13 by an amount in excess of one-ninth of such number of Shares without the written consent of such Underwriter. If, on the Closing Date, any Underwriter or Underwriters shall fail or refuse to purchase Firm Shares and the aggregate number of Firm Shares with respect to which such default occurs is more than one-tenth of the aggregate number of Firm Shares to be purchased on such date, and arrangements satisfactory to the Representatives, the Company and the Selling Shareholder for the purchase of such Firm Shares are not made within 36 hours after such default, this Agreement shall terminate without liability on the part of any non-defaulting Underwriter, the Company or the Selling Shareholder. In any such case either the Representatives or the relevant Sellers shall have the right to postpone the Closing Date, but in no event for longer than seven days, in order that the required changes, if any, in the Registration Statement, in the Time of Sale Prospectus, in the

Prospectus or in any other documents or arrangements may be effected. If, on an Option Closing Date, any Underwriter or Underwriters shall fail or refuse to subscribe or purchase Additional Shares and the aggregate number of Additional Shares with respect to which such default occurs is more than one-tenth of the aggregate number of Additional Shares to be subscribed or purchased on such Option Closing Date, the non-defaulting Underwriters shall have the option to (i) terminate their obligation hereunder to subscribe or purchase the Additional Shares to be sold on such Option Closing Date or (ii) subscribe or purchase not less than the number of Additional Shares that such non-defaulting Underwriters would have been obligated to purchase in the absence of such default. Any action taken under this paragraph shall not relieve any defaulting Underwriter from liability in respect of any default of such Underwriter under this Agreement.

If this Agreement shall be terminated by the Underwriters, or any of them, because of any failure or refusal on the part of any Seller to comply with the terms or to fulfill any of the conditions of this Agreement, or if for any reason any Seller shall be unable to perform its obligations under this Agreement, the Sellers will reimburse the Underwriters or such Underwriters as have so terminated this Agreement with respect to themselves, severally, for all out-of-pocket expenses (including the reasonably incurred fees and disbursements of their counsel) reasonably incurred by such Underwriters in connection with this Agreement or the offering contemplated hereunder.

14. *Entire Agreement.* (a) This Agreement, together with any contemporaneous written agreements and any prior written agreements (to the extent not superseded by this Agreement) that relate to the offering of the Shares, represents the entire agreement between the Company and the Selling Shareholder, on the one hand, and the Underwriters, on the other, with respect to the preparation of any preliminary prospectus, the Time of Sale Prospectus, the Prospectus, the conduct of the offering, and the purchase and sale of the Shares.

(b) The Company and the Selling Shareholder acknowledge that in connection with the offering of the Shares: (i) the Underwriters have acted at arm's length, are not agents of, and owe no fiduciary duties to, the Company, the Selling Shareholder or any other person, (ii) the Underwriters owe the Company and the Selling Shareholder only those duties and obligations set forth in this Agreement, any contemporaneous written agreements and prior written agreements (to the extent not superseded by this Agreement), if any, (iii) the Underwriters may have interests that differ from those of the Company and the Selling Shareholder, and (iv) none of the activities of the Underwriters in connection with the transactions contemplated herein constitutes a recommendation, investment advice, or solicitation of any action by the Underwriters with respect to any entity or natural person. The Company and the Selling Shareholder waive to the full extent permitted by applicable law any claims it may have against the Underwriters arising from an alleged breach of fiduciary duty in connection with the offering of the Shares.

(c) The Selling Shareholder further acknowledges and agrees that, although the Underwriters may provide the Selling Shareholder with certain Regulation Best Interest and Form CRS disclosures or other related documentation in connection with the offering, the Underwriters are not making a recommendation to the Selling Shareholder to participate in the offering or sell any Shares at the Purchase Price, and nothing set forth in such disclosures or documentation is intended to suggest that any Underwriter is making such a recommendation.

15. *Recognition of the U.S. Special Resolution Regimes.* (a) In the event that any Underwriter that is a Covered Entity becomes subject to a proceeding under a U.S. Special Resolution Regime, the transfer from such Underwriter of this Agreement, and any interest and obligation in or under this Agreement, will be effective to the same extent as the transfer would be effective under the U.S. Special Resolution Regime if this Agreement, and any such interest and obligation, were governed by the laws of the United States or a state of the United States.

(b) In the event that any Underwriter that is a Covered Entity or a BHC Act Affiliate of such Underwriter becomes subject to a proceeding under a U.S. Special Resolution Regime, Default Rights under this Agreement that may be exercised against such Underwriter are permitted to be exercised to no greater extent than such Default Rights could be exercised under the U.S. Special Resolution Regime if this Agreement were governed by the laws of the United States or a state of the United States.

For purposes of this Section a “**BHC Act Affiliate**” has the meaning assigned to the term “affiliate” in, and shall be interpreted in accordance with, 12 U.S.C. § 1841(k). “**Covered Entity**” means any of the following: (i) a “covered entity” as that term is defined in, and interpreted in accordance with, 12 C.F.R. § 252.82(b); (ii) a “covered bank” as that term is defined in, and interpreted in accordance with, 12 C.F.R. § 47.3(b); or (iii) a “covered FSI” as that term is defined in, and interpreted in accordance with, 12 C.F.R. § 382.2(b). “**Default Right**” has the meaning assigned to that term in, and shall be interpreted in accordance with, 12 C.F.R. §§ 252.81, 47.2 or 382.1, as applicable. “**U.S. Special Resolution Regime**” means each of (i) the Federal Deposit Insurance Act and the regulations promulgated thereunder and (ii) Title II of the Dodd-Frank Wall Street Reform and Consumer Protection Act and the regulations promulgated thereunder.

16. *Counterparts.* This Agreement may be signed in two or more counterparts, each of which shall be an original, with the same effect as if the signatures thereto and hereto were upon the same instrument.

17. *Applicable Law.* This Agreement shall be governed by and construed in accordance with the internal laws of the State of New York.

18. *Headings.* The headings of the sections of this Agreement have been inserted for convenience of reference only and shall not be deemed a part of this Agreement.

19. *Notices.* All communications hereunder shall be in writing and effective only upon receipt and if to the Underwriters shall be delivered, mailed or sent to Morgan Stanley [at] [in care of Morgan Stanley & Co. LLC,] 1585 Broadway, New York, New York 10036, Attention: Equity Syndicate Desk, with a copy to the Legal Department and to BofA Securities, Inc. at One Bryant Park, New York, NY 10036, Attention: Syndicate Department, with a copy to: ECM Legal and to [Jefferies LLC, 520 Madison Avenue, New York, NY 10022; if to the Company shall be delivered, mailed or sent to [address] and if to the Selling Shareholder shall be delivered, mailed or sent to [address].

20. *Submission to Jurisdiction; Appointment of Agents for Service* (a) The Company and the Selling Shareholder irrevocably submit to the non-exclusive jurisdiction of any New York State or United States Federal court sitting in The City of New York (the "**Specified Courts**") over any suit, action or proceeding arising out of or relating to this Agreement, the Time of Sale Prospectus, the Prospectus, the Registration Statement or the offering of the Shares (each, a "**Related Proceeding**"). The Company and the Selling Shareholder irrevocably waive, to the fullest extent permitted by law, any objection which it may now or hereafter have to the laying of venue of any Related Proceeding brought in such a court and any claim that any such Related Proceeding brought in such a court has been brought in an inconvenient forum. To the extent that any of the Company, its subsidiaries and affiliates and the Selling Shareholder have or hereafter may acquire any immunity (on the grounds of sovereignty or otherwise) from the jurisdiction of any court or from any legal process with respect to itself or its property, the Company, such subsidiary or affiliate and the Selling Shareholder irrevocably waive, to the fullest extent permitted by law, such immunity in respect of any such suit, action or proceeding.

(b) The Company hereby irrevocably appoints Ompi of America, Inc., with offices at 41 University Drive No. 400, Newton, PA – 18940, as its agent for service of process in any Related Proceeding and agrees that service of process in any such Related Proceeding may be made upon it at the office of such agent. The Company waives, to the fullest extent permitted by law, any other requirements of or objections to personal jurisdiction with respect thereto. The Company represents and warrants that such agent has agreed to act as the Company's agent for service of process, and the Company agrees to take any and all action, including the filing of any and all documents and instruments, that may be necessary to continue such appointment in full force and effect.

(c) The Selling Shareholder hereby irrevocably appoints Ompi of America, Inc., with offices at 41 University Drive No. 400, Newton, PA – 18940, as its agent for service of process in any Related Proceeding and agrees that service of process in any such Related Proceeding may be made upon it at the office of such agent. The Selling Shareholder waives, to the fullest extent permitted by law, any other requirements of or objections to personal jurisdiction with respect thereto. The Selling Shareholder represents and warrants that such agent has agreed to act as the Selling Shareholder's agent for service of process, and the Selling Shareholder agrees to take any and all action, including the filing of any and all documents and instruments, that may be necessary to continue such appointment in full force and effect.

21. *Judgment Currency.* If for the purposes of obtaining judgment in any court it is necessary to convert a sum due hereunder into any currency other than United States dollars, the parties hereto agree, to the fullest extent permitted by law, that the rate of exchange used shall be the rate at which in accordance with normal banking procedures the Underwriters could purchase United States dollars with such other currency in The City of New York on the business day preceding that on which final judgment is given. The obligation of the Company or the Selling Shareholder with respect to any sum due from it to any Underwriter or any person controlling any Underwriter shall, notwithstanding any judgment in a currency other than United States dollars, not be discharged until the first business day following receipt by such Underwriter or controlling person of any sum in such other currency, and only to the extent that such Underwriter or controlling person may in accordance with normal banking procedures purchase United States dollars with such other currency. If the United States dollars so purchased are less than the sum originally due to such Underwriter or controlling person hereunder, the Company and the Selling Shareholder agrees as a separate obligation and notwithstanding any such judgment, to indemnify such Underwriter or controlling person against such loss. If the United States dollars so purchased are greater than the sum originally due to such Underwriter or controlling person hereunder, such Underwriter or controlling person agrees to pay to the Company or the Selling Shareholder, as applicable, an amount equal to the excess of the dollars so purchased over the sum originally due to such Underwriter or controlling person hereunder.

22. *Taxes.* If any sum payable by the Company or the Selling Shareholder under this Agreement is subject to tax in the hands of an Underwriter or taken into account as a receipt in computing the taxable income of that Underwriter (excluding net income taxes on underwriting commissions payable hereunder), the sum payable to the Underwriter under this Agreement shall be increased to such sum as will ensure that the Underwriter shall be left with the sum it would have had in the absence of such tax.

23. *Survival.* The respective indemnities, rights of contribution, representations, warranties and agreements of the Company and the Underwriters contained in this Agreement or made by or on behalf of the Company or the Underwriters pursuant to this Agreement or any certificate delivered pursuant hereto shall survive the delivery of and payment for the Shares and shall remain in full force and effect, regardless of any termination of this Agreement or any investigation made by or on behalf of the Company or the Underwriters.

24. This Agreement and any variations or amendment to the same can be exercised by electronic instrument. The electronic signatures appearing in this Agreement are made with the intention of authenticating this Agreement and evidencing the parties' intention to be bound by the terms and conditions contained herein. For the purposes of using an electronic signature, the parties authorize each other to the lawful processing of personal data of the signers for contract performance and their legitimate interests including contract management.

25. [NOTE: Contractual Recognition of Bail-In to be included if the banks execute the UWA through EU entities]

Very truly yours,

Stevanato Group S.p.A.

By: _____

Name:

Title:

By: _____
Name:
Title:

Accepted as of the date hereof

Morgan Stanley & Co. LLC

BofA Securities, Inc.

Jefferies LLC

Acting severally on behalf of themselves and the several
Underwriters named in Schedule I hereto

By: Morgan Stanley & Co. LLC

By: _____
Name:
Title:

By: BofA Securities, Inc.

By: _____
Name:
Title:

By: Jefferies LLC

By: _____
Name:
Title:

SCHEDULE I

Underwriter	Number of Firm Shares To Be Purchased
Morgan Stanley & Co. LLC	
BofA Securities, Inc.	
Jefferies LLC	
Total:	

Time of Sale Prospectus

1. Preliminary Prospectus issued [date]
2. [all free writing prospectuses filed by the Company under Rule 433(d) of the Securities Act]
3. [free writing prospectus containing a description of terms that does not reflect final terms]
4. [The Rule 134 Term Sheet attached as Exhibit C hereto.]

[FORM OF LOCK-UP AGREEMENT]

_____, 2021

Morgan Stanley & Co. LLC
1585 Broadway
New York, New York 10036

BofA Securities, Inc.
One Bryant Park
New York, NY 10036

Jefferies LLC
520 Madison Avenue
New York, NY 10022

Ladies and Gentlemen:

The undersigned understands that Morgan Stanley & Co. LLC ("**Morgan Stanley**"), BofA Securities, Inc. and Jefferies LLC (the "**Representatives**") propose to enter into an Underwriting Agreement (the "**Underwriting Agreement**") with Stevanato Group S.p.A., an Italian joint stock company (the "**Company**"), providing for the public offering (the "**Public Offering**") by the several underwriters, including the Representatives (the "**Underwriters**") of ordinary shares, without par value, of the Company's share capital which is represented by ordinary shares (the "**Ordinary Shares**").

To induce the Underwriters that may participate in the Public Offering to continue their efforts in connection with the Public Offering, the undersigned hereby agrees that, without the prior written consent of the Representatives on behalf of the Underwriters, it will not, and will not publicly disclose an intention to, during the period commencing on the date hereof and ending 180 days after the date of the final prospectus (the "**Restricted Period**") relating to the Public Offering (the "**Prospectus**"), (1) offer, pledge, sell, contract to sell, sell any option or contract to purchase, purchase any option or contract to sell, grant any option, right or warrant to purchase, lend, or otherwise transfer or dispose of, directly or indirectly, any Ordinary Shares beneficially owned (as such term is used in Rule 13d-3 of the Securities Exchange Act of 1934, as amended (the "**Exchange Act**")), by the undersigned or any other securities so owned convertible into or exercisable or exchangeable for Ordinary Shares or (2) enter into any swap or other arrangement that transfers to another, in whole or in part, any of the economic consequences of ownership of Ordinary Shares, whether any such transaction described in clause (1) or (2) above is to be settled by delivery of Ordinary Shares or such other securities, in cash or otherwise. The foregoing sentence shall not apply to (a) transactions

relating to Ordinary Shares or other securities acquired in open market transactions after the completion of the Public Offering, *provided* that no filing under Section 16(a) of the Exchange Act shall be required or shall be voluntarily made in connection with subsequent sales of Ordinary Shares or other securities acquired in such open market transactions, (b) transfers of Ordinary Shares or any security convertible into Ordinary Shares as a bona fide gift, (c) distributions of shares of Ordinary Shares or any security convertible into Ordinary Shares to limited partners or shareholders of the undersigned; *provided* that in the case of any transfer or distribution pursuant to clause (b) or (c), (i) each donee or distributee shall sign and deliver a lock-up agreement substantially in the form of this agreement and (ii) no filing under Section 16(a) of the Exchange Act, reporting a reduction in beneficial ownership of shares of Ordinary Shares, shall be required or shall be voluntarily made during the Restricted Period, (d) facilitating the establishment of a trading plan on behalf of a shareholder, officer or director of the Company pursuant to Rule 10b5-1 under the Exchange Act for the transfer of shares of Ordinary Shares, *provided* that (i) such plan does not provide for the transfer of Ordinary Shares during the Restricted Period and (ii) to the extent a public announcement or filing under the Exchange Act, if any, is required of or voluntarily made by or on behalf of the undersigned or the Company regarding the establishment of such plan, such announcement or filing shall include a statement to the effect that no transfer of Ordinary Shares may be made under such plan during the Restricted Period, or (e) transfers to any trust for the direct or indirect benefit of the undersigned or of the immediate family of the undersigned, provided that the trustee of the trust agrees to be bound in writing by the restrictions set forth herein, and provided further that any such transfer shall not involve a disposition for value; or (f) if the undersigned is a corporation, to any wholly-owned subsidiary of such corporation or to an affiliate that is wholly owned by the same persons that own such corporation; provided, however, that in any such case, it shall be a condition to the transfer that the transferee execute an agreement stating that the transferee is receiving and holding such Ordinary Shares subject to the provisions of this Agreement and there shall be no further transfer of such Ordinary Shares except in accordance with this Agreement, provided that in each of the case of (e) and (f) such transfer does not on its own require public disclosure or filing under the Securities Exchange Act of 1934 that is required to be made or made voluntarily, reporting a reduction in beneficial ownership of Shares in connection with such transfer.

For purposes of this Lock-Up Agreement, “immediate family” shall mean any relationship by blood, marriage or adoption, not more remote than first cousin.

In addition, the undersigned agrees that, without the prior written consent of the Representatives on behalf of the Underwriters, it will not, during the Restricted Period, make any demand for or exercise any right with respect to, the registration of any Ordinary Shares or any security convertible into or exercisable or exchangeable for Ordinary Shares. The undersigned also agrees and consents to the entry of stop transfer instructions with the Company’s transfer agent and registrar against the transfer of the undersigned’s Ordinary Shares except in compliance with the foregoing restrictions. The undersigned acknowledges and agrees that the foregoing precludes the undersigned from engaging in any hedging or other transaction designed or intended, or which could reasonably be expected to lead to or result in, a sale or disposition of any Ordinary Shares, or any securities convertible into or exercisable or exchangeable for Ordinary Shares, even if any such sale or disposition transaction or transactions would be made or executed by or on behalf of someone other than the undersigned.

If the undersigned is an officer or director of the Company, (i) the Representatives agree that, at least three business days before the effective date of any release or waiver of the foregoing restrictions in connection with a transfer of Ordinary Shares, the Representatives will notify the Company of the impending release or waiver, and (ii) the Company has agreed in the Underwriting Agreement to announce the impending release or waiver by press release through a major news service at least two business days before the effective date of the release or waiver. Any release or waiver granted by the Representatives hereunder to any such officer or director shall only be effective two business days after the publication date of such press release. The provisions of this paragraph will not apply if (a) the release or waiver is effected solely to permit a transfer not for consideration or to an immediate family member as defined in FINRA Rule 5130(i)(5) and (b) the transferee has agreed in writing to be bound by the same terms described in this agreement to the extent and for the duration that such terms remain in effect at the time of the transfer.

The undersigned understands that the Company and the Underwriters are relying upon this agreement in proceeding toward consummation of the Public Offering. The undersigned further understands that this agreement is irrevocable and shall be binding upon the undersigned's heirs, legal representatives, successors and assigns.

The undersigned acknowledges and agrees that the Underwriters have not provided any recommendation or investment advice nor have the Underwriters solicited any action from the undersigned with respect to the Public Offering of the Ordinary Shares and the undersigned has consulted their own legal, accounting, financial, regulatory and tax advisors to the extent deemed appropriate. The undersigned further acknowledges and agrees that, although the Underwriters may provide certain Regulation Best Interest and Form CRS disclosures or other related documentation to you in connection with the Public Offering, the Underwriters are not making a recommendation to you to participate in the Public Offering or sell any Ordinary Shares at the price determined in the Public Offering, and nothing set forth in such disclosures or documentation is intended to suggest that any Underwriter is making such a recommendation.

Whether or not the Public Offering actually occurs depends on a number of factors, including market conditions. Any Public Offering will only be made pursuant to an Underwriting Agreement, the terms of which are subject to negotiation between the Company and the Underwriters.

This agreement shall be governed by and construed in accordance with the laws of the State of New York.

Very truly yours,

(Name)

(Address)

FORM OF WAIVER OF LOCK-UP

_____, 20__

[Name and Address of
Officer or Director
Requesting Waiver]

Dear Mr./Ms. [Name]:

This letter is being delivered to Morgan Stanley & Co. LLC, BofA Securities, Inc. and Jefferies LLC (together, the **Representatives**) in connection with the offering by Stevanato Group S.p.A. (the **Company**) of _____ ordinary shares, without par value, of the Company and the lock-up agreement dated _____, 2021 (the **Lock-up Agreement**), executed by you in connection with such offering, and your request for a [waiver] [release] dated _____, 2021, with respect to _____ ordinary shares (the **Shares**).

The Representatives hereby agree to [waive] [release] the transfer restrictions set forth in the Lock-up Agreement, but only with respect to the Shares, effective _____, 20__; *provided*, however, that such [waiver] [release] is conditioned on the Company announcing the impending [waiver] [release] by press release through a major news service at least two business days before effectiveness of such [waiver] [release]. This letter will serve as notice to the Company of the impending [waiver] [release].

Except as expressly [waived] [released] hereby, the Lock-up Agreement shall remain in full force and effect.

Very truly yours,
Morgan Stanley & Co. LLC
BofA Securities, Inc.
Jefferies LLC

Acting severally on behalf of themselves and the several
Underwriters named in Schedule I hereto

By: _____
Name:
Title:

cc: Company

FORM OF PRESS RELEASE

Stevanato Group S.p.A.
[Date]

Stevanato Group S.p.A. (the “**Company**”) announced today that Morgan Stanley & Co. LLC, BofA Securities, Inc. and Jefferies LLC the lead book-running managers in the Company’s recent public sale of _____ shares is [waiving][releasing] a lock-up restriction with respect to _____ shares representing the Company’s share capital held by [certain officers or directors] [an officer or director] of the Company. The [waiver][release] will take effect on _____, 2021, and the shares may be sold on or after such date.

This press release is not an offer for sale of the securities in the United States or in any other jurisdiction where such offer is prohibited, and such securities may not be offered or sold in the United States absent registration or an exemption from registration under the United States Securities Act of 1933, as amended

RULE 134 TERM SHEET

See attached.

Morten Breum-Leer
Attorney at Law

Søren Frichs Vej 42A
DK 8230 Åbyhøj, Aarhus
Tel. +45 7011 0800
www.tvc.dk

27.1.2016
98093 / GIT

SHAREHOLDERS' AGREEMENT
REGARDING SVM AUTOMATIK A/S
Company no. 32 27 22 23

Between

Stevanato Group International A.S.
Identification number (IČO) 44 112 548
Agátová 22
84403 Bratislava
Slovakia,
and SVM Holding ApS
Company no. 32 65 60 72
Brogesej 10
8600 Silkeborg
Denmark,

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Schedule 1.1.1c	Description of methods regarding the accounting principles
Schedule 1.1.14	Sample accounts regarding EBITDA
Schedule 1.1.25	NIBD1 calculation
Schedule 2.3	Business Plan dated 28 January 2016
Schedule 4.10	Rules of procedure of the Board
Schedule 6.1.1	Lars K. Hansen's service contract
Schedule 6.1.2	Mogens K. Hansen's service contract
Schedule 13.3a	Template for calculation of NIBD2
Schedule 13.3b	Template for calculation of Option Purchase Price

1 DEFINITIONS

1.1 In this shareholders' agreement with pertaining schedules, hereinafter referred to as the "Agreement", the following terms and expressions shall be construed as follows:

- 1.1.1 "Accounting Principles" shall mean the accounting principles set out in Schedule 1.1.1a with the amendments described in Schedule 1.1.1b and methods described in Schedule 1.1.1c.
- 1.1.2 "Affiliated" shall mean in relation to one Person any other Person, directly or indirectly, Controlling, Controlled by or under the common Control with the first Person.
- 1.1.3 "Agreement" shall mean this shareholders' agreement including all schedules hereto.
- 1.1.4 "Articles" shall mean the articles of association (in Danish: "Vedteegter") of the Company.
- 1.1.5 "Board" or "Board of Directors" shall mean the board of directors of the Company.
- 1.1.6 "Business Day" any day where commercial banks in Denmark and in Italy normally are open for business.
- 1.1.7 "Business Plan" shall mean the Party's joint business plan dated 28 January 2016 attached as Schedule 2.3.
- 1.1.8 "Call Option" shall have the meaning set out in clause 11.
- 1.1.9 "Companies Act" shall mean the Danish Companies Act (*in Danish: "selskab-sloven"*) as amended from time to time.
- 1.1.10 "Company" shall mean SVM Automatik A/S (Company No. 32 27 22 23), a private limited liability company incorporated and validly existing under the laws of the Kingdom of Denmark, having its registered office at Brogesvej 10, 8600 Silkeborg, Denmark.
- 1.1.11 "Control" shall mean (directly or indirectly) (i) the holding of more than fifty (50) per cent of the shares of another legal entity, or (ii) the right to exercise more than fifty (50) per cent of the votes in another legal entity, or (iii) the right to appoint or remove the majority of the members of the board of directors or similar management body of another legal entity. The terms "Controlling", "Controlled" and similar words shall be construed accordingly. For the purpose of this definition the Owners shall be considered as one person when exercising their influence, and therefore each of the Owners has indirect control of Holding.
- 1.1.12 "Date of Exercise" shall mean the date on which the Exercise Notice is given to the other Party.
- 1.1.13 "Disputed Items" shall have the meaning set out in clause 13.6.

- 1.1.14 “EBITDA” shall mean the Company’s annual earnings before interest, tax, depreciation and amortization as specified in Schedule 1.1.14 and the Accounting Principles and measured as an average of the last 3 accounting years finished before the Date of Exercise, with the specification included in clause 13.3.2, provided that in case of any discrepancy between the Accounting Principles and Schedule 1.1.14, Schedule 1.1.14 shall prevail.
- 1.1.15 “EUR” Euro.
- 1.1.16 “Exercise Notice” A written and dated notice to the other Party stating that the Party issuing the Exercise Notice is exercising the Call Option or the Put Option as the case may be.
- 1.1.17 “Exercising Party” shall have the meaning set out in clause 13.3.
- 1.1.18 “First Holding” shall have the meaning set out in clause 2.1.
- 1.1.19 “GAAP” shall mean Generally Accepted Accounting Principles in Denmark.
- 1.1.20 “General Meeting” shall mean any (general meeting) of shareholders of the Company, whether ordinary or extraordinary.
- 1.1.21 “Holding” shall mean SVM Holding ApS (Company No. 32 65 60 72), a public limited liability company incorporated and validly existing under the laws of Denmark, having its registered office at Brogesvej 10, 8600 Silkeborg.
- 1.1.22 “Management” shall mean the board of managers (*in Danish: “direktionen”*) appointed by the board of Directors, regardless if the board of managers has been registered at the Central Business Register (“CVR”).
- 1.1.23 “Material Decision” shall have the meaning set out in clause, 5.1.
- 1.1.24 “Maturation Date” shall have the meaning set out in clause 11.3.
- 1.1.25 “NIBD1” shall mean DKK - 5,968,402, an amount equal to the sum of all cash and cash equivalent assets less the sum of all interest bearing debt, excluding from the calculation the Company’s total debt including interest as per 30 September 2015 towards E & FKH Holding ApS, owned by Folmer Hansen, principal amount as per the establishment of the loan on the 27 April 2015 of DKK 5,463,563.21. NIBD1 shall be calculated as a 24 month monthly average in the period starting from October 2013 and ending September 2015, both months, included
- The balance sheet items to be included in the calculation of the NIBD1 and the NIBD1 calculation are attached as Schedule 1.1.25.
- 1.1.26 “NIBD2” shall mean the net interest bearing debt an amount, equal to the sum of all cash and cash equivalent assets less the sum of

all interest bearing debt and other debt like items, calculated using the same principles as in the NIBD1 calculation, all in accordance with Schedule 1.1.25. NIBD2 shall be measured as an average of the 24 calendar months finished before the Date of Exercise. If NIBD2 is a negative nominal figure, i.e. the debt items exceeding the cash items, this will affect the Option Purchase Price downwards and if NIBD2 is a positive nominal figure, i.e. the cash items exceeding the debt items, this will affect the Option Purchase Price upwards.

An example of the NIBD2 calculation is shown in Schedule 13.3a.

- 1.1.27 “Notice of Objection” shall have the meaning set out in clause 13.5.
- 1.1.28 “Option Purchase Price” shall have the meaning set out in clause 13.1.
- 1.1.29 “Option, Purchase Price Calculation” shall have the meaning set out in clause 13.3.
- An example of the Option Purchase Price Calculation is shown in Schedule 13.3.b.
- 1.1.30 “Owners” shall mean Lars K. Hansen and Mogens K. Hansen.
- 1.1.31 “Parent Companies” shall have the meaning set out in clause 10.3.
- 1.1.32 “Person” shall mean any natural or legal person or entity.
- 1.1.33 “Party” Holding and/or SGI as apparent from the context.
- 1.1.34 “Receiving Party” shall have the meaning set out in clause 13.3.
- 1.1.35 “Second Holding” shall have the meaning set out in clause 2.5.
- 1.1.36 “Serious Underperformance” shall have the meaning set out in clause 8.3.2(ii).
- 1.1.37 “SGI Change of Control” shall mean, with respect to SGI, at any time, the agreement or approval of any other transaction, or series of transactions, upon which any person or related group of persons (other than a SGI Affiliated person) obtains direct or indirect (through an intermediate person or otherwise) Control over SGI, it being understood that no SGI Change of Control shall be deemed to take place if the Stevanato Family remains in Control of SGI, or the change of Control is the result of SG or SGI becoming a listed company in which the Stevanato Family remains the ultimate major shareholder of SG or of SGI as the case may be.
- 1.1.38 “Stevanato Group” shall mean Stevanato Group S.p.a. (Company No. 01487430280), a public limited liability company incorporated and validly existing under the laws of the Republic of Italy, having its registered office at Via Molinella 17, 35017 Piombino Dese (PD), Italy.

- 1.1.39 “SGI” shall mean Stevanato Group International A.S. Identification number (IČO) 44 112 548, a Slovakian Private joint stock company incorporated and validly existing under the laws of the Slovak Republic, having its registered office at Agátová 22, 84403 Bratislava, Slovakia.
- 1.1.40 “Shares” shall mean shares issued by the Company from time to time.
- 1.1.41 “Share Capital” shall mean the total share capital on a fully diluted basis of nominal DKK 1,600,000 in the Company.
- 1.1.42 “Signing Date” shall have the meaning set out in clause 2.1.
- 1.1.43 “SPA” shall mean the share sale and purchase agreement between SGI and SVM Holding executed on the date hereof.
- 1.1.44 “Transfer” shall mean to sell, assign, transfer, pledge, mortgage, encumber or otherwise dispose of.
- 1.1.45 “Underperformance” shall have the meaning set out in clause 8.3.2(i).

2 BACKGROUND AND PURPOSE OF THE AGREEMENT

- 2.1 At the date of the conclusion of this Agreement (the “Signing Date”) Holding transfers 65 per cent of the issued share capital of the Company (the “First Holding”) to SGI in accordance to the SPA.
- 2.2 The purpose of this Agreement is to govern the co-operation between the Parties as shareholders of the Company in the period of joint ownership and the terms for Holding’s expected exit as co-owner.
- 2.3 Prior to the Signing Date the Parties have agreed on a joint Business Plan for the Company under the co-ownership of SGI and Holding. The Business Plan is attached as **Schedule 2.3**.
- 2.4 The Parties have a mutual interest in the Company’s continuing development and growth. The purpose of the Business Plan is to define the target growth and the means to achieve that target.
- 2.5 Subject to the conditions in this Agreement, SGI shall have an option to purchase all but not some of the Shares owned by Holding, currently corresponding to 35 per cent of the issued share capital of the Company (the “Second Holding”). Additionally and subject to the conditions in this Agreement, Holding shall have an option to sell the Second Holding to SGI.
- 2.6 The Parties are under a mutual obligation to exercise their rights and obligations as shareholders and through their representatives on the Board in accordance with the principles and provisions of this Agreement. Any Party may as long as such Party remains shareholder in the Company demand that adequate provisions protecting the rights and obligations set forth herein be incorporated in the Articles at any time subsequent to the Signing Date. In case of Serious Underperformance Holding shall at the request of SGI be obliged to vote in favour of a resolution proposed by SGI at a General Meeting to remove clause 7 (Material decisions) of the Articles.
- 2.7 The provisions of this Agreement shall apply also to any additional Shares acquired or obtained by a Party.

2.8 At the Signing Date after performance of the SPA, the Shares of the Company are held by the Parties as follows:

Shareholder	Nominal shares / DKK	Percentage
SGI	1,040,000	65.0%
SVM Holding	560,000	35.0%
Total	1,600,000	100%

2.9 In the event the Board or the Parties resolve to issue Shares or any other securities convertible to or exchangeable for Shares, the Parties shall be entitled, but not obliged, on a pro rata basis to purchase or subscribe to such additional Shares or securities in such amounts as are necessary to maintain a percentage ownership of the issued Shares at the same level as existing prior to the issuance of such new Shares or securities.

3 GENERAL MEETING

3.1 The General Meeting constitutes the highest authority of the Company.

3.1.1 Decisions by the General Meeting of the Company shall be made by a simple majority of votes among the shareholders, unless otherwise prescribed by applicable law, the Articles or this Agreement.

4 BOARD OF DIRECTORS

4.1 The Parties agree to contribute to ensuring a competent Board which at any time shall be qualified to be in charge of the overall management of the Company.

4.2 The Board shall consist of 5 (five) members elected by the General Meeting.

4.2.1 SGI shall at its own discretion be entitled to nominate 3 (three) members including the chairman of the Board.

4.2.2 Holding shall be entitled to nominate 2 (two) members to the Board.

4.3 The Parties shall be obliged to vote in favour of such persons as each of them has nominated in accordance with clause 4.2.

4.4 The Parties agree as of now that the first General Meeting to be held at Signing Date in compliance with the SPA shall appoint the following members of the Board:

4.4.1 SGI shall appoint Sergio Stevanato, Franco Stevanato, and Vannino Sartore.

4.4.2 Holding shall appoint Mogens K. Hansen and Thomas Folmann. Only in case of Mogens K. Hansen or Thomas Folmann being unable to continue in the Board, the Seller shall appoint a substitute.

4.5 The Parties shall nominate directors who, together with the other directors, possess such qualifications as are necessary to appropriately supervise the conduct of and guide the executive board. A director or their close relatives may not be directly, or, indirectly involved financially or otherwise in businesses competing with the Company or its subsidiaries, if applicable, however, for the avoidance of doubt SGI and any Affiliate of SGI shall, for the purpose of clause 4.5, not be considered as competing business.

- 4.6 No decision shall be made unless all Board members of the Company to the extent possible have had the opportunity to participate in the discussions relating to the matter in accordance with the Rules of Procedures, as defined in clause 4.10. The Board shall be capable of passing a resolution only if a majority of all board members are present, either in person or by proxy. Board members may participate in Board meetings through video link or by phone.
- 4.7 A board member who is unable to attend a Board meeting may grant written proxy to another Board member in order to vote on his behalf at the relevant Board meeting.
- 4.8 Decisions of the Board shall be adopted with simple majority among the Board members, unless otherwise prescribed by applicable law or this Agreement, cf. clause 5. In the event of an equality of votes, the chairman shall have the casting vote, cf. article 6.5 of the Articles.
- 4.9 If employee representatives are elected to hold representation on the Board (which will only occur if legally required), neither of the Parties shall use the votes of such, employee representatives to pass any decision of the Board which could not otherwise be passed or to block a decision of the Board which could otherwise be made hereunder.
- 4.10 The Board has adopted a set of Rules of Procedure attached as **Schedule 4.10**.
- 4.11 The CEO, cf. clause 6.1.1, is entitled to be present at the Board meetings, unless the Board in specific instances decides otherwise.

5 MATERIAL DECISIONS

- 5.1 Any resolution by the Board or a General Meeting of the Company on the matters listed in this clause 5 shall be considered a "Material Decision" and, if not already provided under the Business Plan or any amendment thereof or any budget approved by at least one of the Board members nominated by Holding, shall not be valid and binding on the Company or any of the Parties unless consented, in case the matter is under the authority of the Board, by one of the Board members nominated by Holding, and in case the matter is under the authority of /handled by the Parties at a General Meeting, both Parties.
 - 5.1.1 Any major corporate decision, e.g. merger, demerger, consolidation, acquisition of a company or business, joint ventures or any other similar decision or material change to the business of the Company;
 - 5.1.2 Transfer of the whole or substantial parts of the Company's business or activities including Transfer of shares in subsidiaries, if any;
 - 5.1.3 Any changes of the registered share capital of the Company, including capital increases or decreases other than necessary capital increases to cover losses of the share capital, cf. the Danish Companies Act clause 119, in which case Holding shall vote in favour of such capital increase provided the subscription price corresponds to market price as calculated by the Company's auditor and that terms of the capital increase is in accordance with clause 2.9;
 - 5.1.4 Transfer of material assets, including intellectual properties;
 - 5.1.5 Establishment of subsidiaries;

- 5.1.6 Approval of any material deviation or change of the strategy and guidelines provided under the Business Plan;
- 5.1.7 Any major changes of the Company's business or commencement of activities;
- 5.1.8 All investments including capital expenditures (CAPEX) in excess of EUR 100,000;
- 5.1.9 The Company's issuance, application for or acceptance of any loan facilities (including for the avoidance of doubt any factoring arrangements) not included in a budget approved by the Board including at least one of the Board members nominated by Holding or pledging of any of the Company's assets or the issuing of material guarantees and suretyships outside the ordinary course of business;
- 5.1.10 The purchase or sale of real estate and the entering into, amendments to, cancellation or termination of leases regarding real estate;
- 5.1.11 Relocation of the Company's headquarters and main business address from its current location at Brogesvej, Silkeborg;
- 5.1.12 The commencement of voluntary bankruptcy proceedings or suspension of payments;
- 5.1.13 Any amendment of the rules of procedure of the Board;
- 5.1.14 Any amendment of the Articles;
- 5.1.15 Appointment of new auditing firm not being one of the "big four" auditing firms, i.e. Deloitte, PwC, E&Y or KPMG;
- 5.1.16 The dismissal of the Owner's, other than as provided under clauses 6.3 and 6.4; and
- 5.1.17 The entering into of any agreement with any Party or associate of a Party or with any third party in which any Party individually or together with its associates directly or indirectly holds a significant interest or making any material amendment in any such agreement provided that such agreement is not on arm's length terms.

6 EMPLOYMENT OF THE OWNERS

- 6.1 As of the Signing Date the Owners are employed by the Company as follows:
 - 6.1.1 Lars K. Hansen is CEO of the Company in accordance to the terms in the service contract dated on the Signing Date and addendum regarding remuneration and incentive scheme dated on the Signing Date attached as **Schedule 6.1.1**.
 - 6.1.2 Mogens K. Hansen is head of department of the Company in accordance to the terms in the service contract dated on the Signing Date and addendum regarding remuneration and incentive scheme dated on the Signing Date attached as **Schedule 6.1.2**.
- 6.2 Any changes in the service contracts, cf. Schedule 6.1.1 - 6.1.2, and the overall charge of Lars K. Hansen respectively Mogens K. Hansen not agreed upon in the Business Plan, cf. Schedule 1.1.7, will require the consent of both Parties, and Lars K. Hansen respectively Mogens K. Hansen. In case of inconsistencies between the service contracts and the Agreement, the terms of the service contracts shall prevail.
- 6.3 The employment of the Owners may not be terminated by the Company or the Owner in question as long as the Owner in question indirectly through Holding holds shares in the Company with the following exceptions:

- 6.3.1 In the event of material breach by the Owner in question or the Company the employment can be terminated by the party not in breach immediately;
- 6.3.2 In the event of incapacitating illness or death the employment shall be terminated according to the provisions in the service contract;
- 6.3.3 The employment of any Owner can be terminated immediately in case of Underperformance or Serious Underperformance (as defined below). In any case of termination of an Owner due to Serious Underperformance the rights of Holding under clause 5 will immediately cease to apply.
- 6.4 The employment of an Owner who has ceased to hold shares in the Company indirectly through Holding may be terminated according to the applicable service agreement.

7 ACCOUNTING PRINCIPLES, FINANCIAL REPORTING AND AUDITOR

- 7.1 The annual report of the Company shall be prepared in accordance with (i) the Danish Financial Statements Act, (ii) Danish GAAP and (iii) the Accounting Principles.
- 7.2 The annual report of the Company shall be audited by one reputable firm of certified public accountants elected by the General Meeting of the Company for one year at a time.
- 7.2.1 The Parties have agreed that R&D costs of up to 1.5% of the Company's yearly value of production may for the purpose of calculating the EBITDA be capitalized. Capitalization of a larger amount than mentioned before requires for the purpose of calculating the EBITDA the consent of SGI. The corporate charges that SGI will charge to the Company shall be considered up to 3% of the Company's yearly value of production, as defined in Schedule 1.1.14, for the purpose of calculating the EBITDA.
- 7.3 In the event the Accounting Principles of the Company are changed the effect of such changes shall for the purpose of calculating the EBITDA and NIBD2, be neutralized and the effect of such changes must therefore at all times be measurable.
- 7.4 In case the Company at a later stage should acquire the Silkeborg Property either by means of purchasing the Silkeborg Property itself or by acquiring the shares in the Real Estate Company (as defined in the SPA), the effect (if any) of such acquisition shall for the purpose of calculating the EBITDA and NIBD2, be neutralized as the pricing mechanism negotiated between the Parties for the purpose of calculating the Option Purchase Price is based in the current situation where the Company rents the Silkeborg Property according to the terms in the lease agreement between the Company and the Real Estate Company. An example of the EBITDA and NIBD2 calculation in case the Company acquires the Silkeborg Property is provided in Schedule 1.1.14 and 13.3a respectively.
- 7.5 For the avoidance of doubt the specific methods for calculating EBITDA and NIBD2 should be in accordance with (i) schedule 1.1.14 and schedule 13.3a, (ii) methodology and Accounting Principles (including practices and estimates consistently applied) and (iii) The Danish Financial Statements act (Danish GAAP). In the event of any inconsistencies between (i)-(iii), (i) shall prevail over (ii) and (iii) and (ii) shall prevail over (iii). By example, to the extent the application of (i) has the effect that entries based on (ii) are incorrect or misleading, the necessary restatements and other changes shall be made regardless whether such actions are contrary to (ii).

- 7.6 The Company shall provide each Party with such financial, management or other information as the Parties may reasonably request from time to time.
- 7.7 The Company shall as a part of the monthly reporting to the Board calculate the NIBD figure of the previous calendar month and shall by doing so over time establish a rolling 24 month average NIBD calculation in order for the Board to be able to (over time) evaluate the NIBD position of the Company. When reporting the NIBD any amount in other currencies than EUR shall be converted into EUR using the exchange rate published by the source mentioned in clause 13.3 at 8.00 a.m. on the last Business Day of each month for which monthly NIBD is being reported. For the avoidance of doubt, for the specific methods for converting into EUR any NIBD amount, refer to Schedule 13.3a.
- 7.8 Under Danish law if a majority of the Board approves the annual report, the minority is legally obliged to sign the annual report. Due to this fact and due to the fact that the Accounting Principles may be changed, cf. clause 7.3, the Parties expressly agrees that the signing of the annual report shall be attributed no significance whatsoever when determining the Option Purchase Price.

8 THE COMPANY'S BUSINESS ACTIVITIES

- 8.1 Stand-alone-business
- 8.1.1 As from the Signing Date and until Holding ceases to hold Shares in the Company, the Company is to be run as a stand-alone-business consistently with the long term strategy of the Stevanato Group unless otherwise agreed upon within the Business Plan or at a later stage agreed upon by both Parties. This shall have the effect that when conducting the business of the Company, the Management and the Board of the Company shall only take into consideration the best commercial interests of the Company as a stand-alone-business, including but not limited to the Company's agreements with the Parties and with third parties, including but not limited to the Holding's Affiliated companies and SGI's Affiliated companies.
- 8.2 The Business Plan and deviations from the Business Plan
- 8.2.1 Both Parties shall apply their best efforts to contribute to the realization of the goals in the Business Plan.
- 8.2.2 Due to fact that the achievement of the goals in the Business Plan and the goals in the budgets adopted from time to time is under the influence of a variety of parameters not all controlled by the Parties the Parties cannot in general issue a mutual guarantee with regard to the achievement of the goals. Only in case of Underperformance and Serious Underperformance (as defined below) the absence of achievement will trigger certain rights in this Agreement.
- 8.2.3 The Parties may decide to deviate from or materially change the strategy and guidelines provided under the Business Plan in accordance with clause 5.1.6. Both Parties acknowledge that part of the Business Plan will be budgets and economic goals for the Company; that reality for better or worse always differs from such goals, and that this should not by itself be considered a deviation from or change of the Business Plan that must be agreed upon by the Parties.

8.3 Underperformance

8.3.1 The Parties agree that lack of performance by the management of a company will ultimately lead to underperformance of the company. If the management performs well, this will on the other hand ultimately lead to the company performing well. The Parties have agreed upon a pricing mechanism regarding the Second Holding to the effect that if the Company performs below expectations, this will lead to a lower Option Purchase Price regarding the Second Holding.

8.3.2 The Company will be considered to be in a state of underperformance in the following cases: (i) for at least two consecutive years the Company's EBITDA is 75% or more lower than as indicated in the Business Plan attached as Schedule 2.3 hereto ("**Underperformance**"); and (ii) for at least two consecutive years the Company's EBITDA is 0 or negative (the "**Serious Underperformance**").

8.4 Arms-length terms

8.4.1 All agreements between the Company and a Party or Affiliated persons or companies shall be made on usual arm's length terms. Thus, no Party is entitled to obtain any special advantages from trading or co-operating with the Company, nor is any Party under an obligation to trade or co-operate with the Company on terms particularly advantageous to the Company.

9 DIVIDEND POLICY

9.1 Dividend may be declared in accordance with the Danish Companies Act.

10 RESTRICTIONS ON PLEDGE AND TRANSFER / TRANSFER OF SHARES

10.1 SGI has the right to purchase Holding's Shares in the Company in accordance to the provisions set forth in clause 11. Holding has a right to sell its Shares to SGI in accordance to the provisions set forth in clause 12.

10.2 Holding has no right to Transfer its Shares in the Company to any third party. SGI has the right to transfer all but not some of its Shares in the Company to a third party subject, except for transfers under clause 14, to the consequences for SGI set forth in clause 12.4.3.

10.3 The restrictions and terms set forth in the clause 10.2 shall apply mutatis mutandis to any Transfer of shares in Holding or another company, which direct or indirect holds shares in Holding (the "Parent Companies").

10.4 A provision shall be included in the Articles stating that any Transfer of shares requires the consent from the Board of Directors. Such consent shall not be given if a Transfer of shares is contrary to the provisions of the Agreement but shall, on the other hand, not be unreasonably withheld if a Transfer takes place in accordance with the Agreement.

10.5 The Company has not issued share certificates. The Company's register of shareholders shall be endorsed with a statement that the Shares and any transfers thereof are subject to the terms of this Agreement and the Articles.

10.6 Any Transfer by a Party of Shares in the Company in violation of this Agreement shall be deemed to imply a material breach of this Agreement and the other Party shall in addition to any other remedies available to it be entitled to take all legal actions necessary to prevent the sale or transfer or to have it reversed.

11 SGI CALL OPTION

- 11.1 Subject to the terms of this clause 1, SGI shall have the right to purchase, and Holding the obligation to sell, the Second Holding (the "Call Option").
- 11.2 Unless otherwise provided below, the Call Option is exercisable only for all but not some of the Shares comprised by the Second Holding.
- 11.3 The Call Option may be exercised on or after 1 January 2021 (the "Maturation Date").
- 11.3.1 The Parties shall as soon as possible after the Maturation Date provide for the Company to prepare a calculation of EBITDA. For the purpose of this calculation the Maturation Date shall be considered the Date of Exercise.
- 11.3.2 If the calculation of EBITDA, cf. clause 11.3.1, shows an EBITDA below € 2,000,000, the Maturation Date of the Call Option is postponed by 12 months from the original Maturation Date to the effect that the Call Option cannot be exercised before the end of the 12-month period.
- 11.3.3 At the end of the 12-month period a new calculation of EBITDA shall be prepared by the Company. If the EBITDA according to the new calculation is still below € 2,000,000, the Maturation Date shall be postponed by another 12 months. Postponement can take place a maximum of 3 times, leading to a maximum postponement of the Maturation Date of 3 years, i.e. until 1 January 2024.
- 11.4 In the following situations the Call Option shall become exercisable instantly:
- 11.4.1 In case the Parties cannot agree to Material Decisions or other decisions or actions comprised by clause 5.1 or clauses 8.1.1 and 8.2.3, SGI shall at its own discretion be entitled to exercise the Call Option regardless of the Maturity Date. In this case the Option Purchase Price shall be the higher of (i) € 4,700,000 (fourmillionseven-hundredthousand Euros) or (ii) the price calculated according to clause 13.1.6.
- 11.4.2 In case both Owners are permanently unable to perform their services for the Company due to either death or incapacitating illness, SGI shall at its own discretion be entitled to exercise the Call Option regardless of the Maturity Date. In this case the Option Purchase Price shall be calculated according to clause 13.1.6.
- 11.4.3 In case of both Owners resigning their positions in the Company without the Company or SGI having reasonably caused such resignation (e.g. it being understood that mere disagreement cannot be just cause of resignation), and such resignation is not due to death or incapacitating illness of an Owner, SGI shall be entitled to exercise the Call Option regardless of the Maturity Date. In this case the Option Purchase Price shall be fixed at € 1.00 (one Euro). In case this clause 11.4.3 only applies to one of the Owners the Call Option shall become exercisable for only half of the Second Holding.
- 11.4.4 In case of (i) very serious breach by both Owners of their obligations under the service agreements mentioned in clause 6.1 that would entitle the Company to terminate the service agreements without notice and (ii) such breach remains uncured for a period of more than 15 (fifteen) Business Days after SGI giving notice of such breach, SGI shall

be entitled to exercise the Call Option regardless of the Maturity Date. In this case the Option Purchase Price shall be calculated according to clause 13.1.6. In case this, clause 11.4.4 only applies to one of the Owners (e.g. if only one of the Owners is in very serious breach of his obligations under his service agreement mentioned in, clause 6.1 that would entitle the Company to terminate the service agreements without notice) the Call Option shall become exercisable for $(17.5 \times (65/82.5)) = 13.79$ percent of the Shares (such proportion to be adjusted accordingly in case SGI and Holding will have shares in the Company not reflecting the 5/35% initial percentages), and in this, case the Option Purchase Price shall be calculated according to clause 13.1.6 and clause 13.2.

- 11.4.5 In case of (i) material' breach by both Owners of their obligations under any of clause 2.6, the final sentence, 10 and clause 18 of this Agreement and (ii) such' breach remains uncured for a period of more than 15 (fifteen) Business Days after SGI giving notice of such breach, SOT shall be entitled to exercise the Call Option regardless of the Maturity Date. In this case the Option Purchase Price shall be fixed at € 1.00 (one Euro). In case this, clause 11.4.5 only applies to one of the Owners the Call Option shall become exercisable for only half of the Second Holding.
- 11.5 In the event that SGI wishes to exercise the Call Option, SGI shall give the Exercise Notice to Holding.
- 11.6 The Option Purchase Price shall be calculated according to the provisions in clause 13.
- 11.7 The date of transfer of the Shares shall be 10 (ten) Business Days after the final calculation of the Option Purchase Price is announced, cf. clause 13. At the date of transfer, SGI shall pay the Option Purchase Price for the Shares by wire transfer of immediately available funds to adding's bank account against delivery of such documents of transfer as may be required by the laws of Denmark to transfer the Shares, free and clear of any encumbrances, duly executed and completed in favour of SGI, and Holding is not obliged to make any representation or warranties except that Holding has the unimpeded title to the Second Holding.
- 11.8 The Owners hereby undertake to employ their powers as indirect shareholders in Holding to ensure the fulfilment by the Holding of all the Holding's obligations provided under this clause 11.

12 HOLDING PUT OPTION

- 12.1 Subject to the terms and conditions of this clause 12, Holding shall have an option to sell the Shares owned by Holding corresponding to 35 per cent of the issued share capital of the Company to SGI (the "Put Option").
- 12.2 The Put Option is exercisable for either all of or half of the Shares comprised by the Second Holding. If the Put Option is exercised for only half of the Shares comprised by the Second Holding the Put Option can be exercised for all but not some of the rest of the Shares comprised by the Second Holding at a later point on the terms and conditions of this clause 12.
- 12.3 The Put Option may be exercised on or after 1 January 2019.
- 12.4 In the following situations the Put Option shall become exercisable instantly:

- 12.4.1 In case (i) SGI and its group of Affiliated companies without the prior accept of Holding acquires or commences activities competing with the Company or (ii) SGI Change of Control, Holding shall be entitled to exercise the Put Option instantly. In this case the Option Purchase Price shall be the higher of € 4,700,000 (four million seven hundred thousand Euros) or the price calculated according to clause 13.1.6.
- 12.4.2 In case of the death of an Owner, Holding shall be entitled to exercise the Put Option instantly, but only for half of the shares comprised by the Second Holding. In this case the Option Purchase Price shall be calculated according to clause 13.1.6. If the other Owner subsequently dies, this clause 12.4.2 shall apply mutatis mutandis.
- 12.4.3 In case of transfer of shares by SGI other than as permitted under clause 14, cf. clause 10.2, Holding shall be entitled to exercise the Put Option instantly. In this case the Option Purchase Price shall be fixed at € 11,200,000 (eleven million two hundred thousand Euros). If this Put Option is exercised by Holding the entire clause 18 (non-competition etc.) shall on request of SOT be repeated by Holding and the Owners towards and in favour of the third party purchasing the Shares from SGI.
- 12.4.4 In case of (i) material breach by SGI of its obligations under the clauses 4.3, 5, 6.2 or 10.2 of this Agreement and (ii) such breach remains uncured for a period of more than 30 (thirty) Business Days, Holding shall be entitled to exercise the Put Option instantly. In this case the Option Purchase Price shall be fixed at € 11,200,000 (eleven million two hundred thousand Euros).
- 12.5 Clauses 11.5 - 11.7 shall apply mutatis mutandis to Holding's Put Option.

13 OPTION PURCHASE PRICE

- 13.1 The share purchase price of the Second Holding (the "Option Purchase Price") shall be calculated according to the following provisions:
- 13.1.1 In the event that SGI in its group structure charges management fees or other overhead expenses in excess of 3% of the Company's yearly value of production as provided in the Business Plan of the Company, or which are not related to specific projects or specific services for which the Company would otherwise engage independent supplier or use additional internal resources, such fees etc. shall be added to the Target's EBITDA for the purpose of calculating the Option Purchase Price.
- 13.1.2 In no event the Option Purchase Price can be lower than € 1.00 or higher than 11,200,000.
- 13.1.3 If the EBITDA is below € 1,500,000 (one million five hundred thousand Euros), the Option Purchase Price shall be € 1.00 (one Euro).
- 13.1.4 If the EBITDA is at or above € 1,500,000 (one million five hundred thousand Euros) but below € 2,000,000 (two million Euros), the Option Purchase Price shall be calculated as
- $$€ 1,200,000 + 0.35 \times (\text{NIBD2} + \text{NIBD1})$$
- 13.1.5 If the EBITDA is at or above € 2,000,000 (two million Euros) but below € 2,500,000 (two million five hundred thousand Euros), the Option Purchase Price shall be calculated as

$$€ 4,700,000 + 0.35 \times (\text{NIBD2} + \text{NIBD1})$$

- 13.1.6 If the EBITDA is at or above € 2,500,000 (two million five hundred thousand Euros), the Option Purchase Price shall be calculated according to the following formula:

$$\text{Option Purchase Price} = 0.35 \times ((\text{EBITDA} \times 7.5) + \text{NIBD2} + \text{NIBD1})$$

Example 1:

If — for instance — EBITDA is assumed to be € 3,500,000, the NIBD1 is assumed to be € -1,000,000 and the NIBD2 is assumed to be € 1,500,000, the Option Purchase Price shall be:

$$0.35 \times ((3,500,000 \times 7.5) + 1,500,000 + -1,000,000) = € 9,362,500$$

- 13.2 The Parties agree and acknowledge that the Option Purchase Price resulting from the formulas set forth above under clause 13.1 and the floor prices set forth in clauses 11.4.1, 12.4.1, 12.4.3 and 12.4.4 above have been determined assuming that such prices are for a number of shares of the Company representing 35% of the share capital of the Company. Should the shares to be transferred to SGI represent a different percentage of the share capital of the Company, the relevant price shall be adjusted as to reflect such different percentage.
- 13.3 The Party who chooses to exercise the Call or Put Option (the “Exercising Party”) must within 20 Business Days after submission of the Exercise Notice deliver to the receiving part (the “Receiving Party”) a draft calculation of (i) the EBITDA calculated in accordance with Schedule 1.1.14, (ii) the NIBD2 calculated in accordance with **Schedule 13.3a** and the Accounting Principles and (iii) the Option Purchase Price (collectively the “Option Purchase Price Calculation”). The Option Purchase Price Calculation shall be prepared using the template attached in Schedule 13.3b.
- The Option Purchase Price Calculation shall be expressed in EUR. Therefore EBITDA and NIBD1 and NIBD2 shall be expressed in EUR applying the conversion mechanism set in Schedule 1.1.14, 1.1.25 and 13.3a respectively.
- 13.3.1 If the annual report for the last accounting year before the year in which the Exercise Date falls has not yet been approved by the General Meeting of the Company, the Parties shall mutually undertake all reasonable efforts to prioritize the process of completing and approving the annual report, and the deadlines in clause 13.3 shall be calculated as from the first Business Day after the approval of the annual report at the General Meeting.
- 13.3.2 If the Date of Exercise is in the period between 1 July to 31 December, instead of calculating EBITDA as an average of the last three finished accounting years, EBITDA shall be calculated as an average of the last two finished accounting years prior to the year in which the Date of Exercise falls and the sum of 50 per cent of the EBITDA of the third accounting year prior to the year in which the Date of Exercise falls and the EBITDA for the first six months of the accounting year, in which the Date of Exercise falls (i.e. when calculating the average EBITDA, the third last accounting year is substituted by the sum of half of the third last accounting year and the first half of the current accounting year). Apart from the before mentioned change, EBITDA shall be calculated according to the provisions above. For the purpose of calculating the EBITDA, an interim account for the period from 1 January to 30 June of the year in

which the Date of Exercise falls, shall be prepared. The interim account shall be prepared as if it was an annual account and shall be audited by the Company's accountant and approved by both Parties. The Parties shall mutually undertake all reasonable efforts to prioritize the process of completing and approving the interim account, and the deadlines in clause 13.3 shall be calculated as from the first Business Day after the approval of the interim account at the general meeting. The cost of preparing the interim account shall be borne by the Company.

- 13.4 If the Receiving Party agrees with the Option Purchase Price Calculation, the Option Purchase Price Calculation is final and binding on the Parties and constitutes the final EBITDA, the final NIBD2 and the final Option Purchase Price, respectively.
- 13.5 If the Receiving Party disagrees with any part of the Option Purchase Price Calculation, the Receiving Party shall deliver a written notice (the "Notice of Objection") to the Exercising Party. The Notice of Objection must specify in detail the nature and amount (estimated if necessary) of the Receiving Party's disagreement(s). The Notice of Objection must be delivered to the Exercising Party no later than 20 (twenty) Business Days after the Receiving Party's receipt of the Option Purchase Price Calculation, failing which the Option Purchase Price Calculation becomes final and binding on the Parties and constitutes the final EBITDA, the final NIBD2 and the final Option Purchase Price, respectively.
- 13.6 In the event that the Receiving Party has timely submitted a Notice of Objection to the Exercising Party, the Parties shall endeavour to resolve their differences within 20 (twenty) Business Days after the Exercising Party's receipt of the Notice of Objection, failing which all items stated in the Notice of Objection on which the Parties have not reached written agreement (the "Disputed Items") shall be submitted to the Expert.
- 13.7 The Expert shall be an accountant appointed by FSR Danske Revisorer from among the following firms: PwC, E&Y or KPMG. If FSR Danske Revisorer cannot or will not appoint an accountant from among its accountants to act as Expert, the Expert shall be an accountant from an internationally recognised accounting firm with no relations to either Party during the preceding three (3) years, unless otherwise agreed by the Parties. If the Parties cannot agree on the appointment of the Expert within 20 (twenty) Business Days from expiry of the period referred to in clause 13.6, the Expert shall be appointed by the FSR Danske Revisorer at the request of either Party.
- 13.8 Each Party shall give (and SGI shall procure that the Company shall give) the Expert such access to all information and documentation as well as to the Company's management and accounting staff which in the opinion of the Expert is relevant for the assessment and resolution of the Disputed Items.
- 13.9 The Expert shall assess and resolve the Disputed Items in accordance with the Agreement and the Accounting Principles as soon as possible (the Expert shall only assess and resolve the Disputed Items and no other items in the Option Purchase Price Calculation) and shall, based on such assessment and resolution, determine the EBITDA, NIBD2 and the Option Purchase Price, respectively. The Expert shall act as expert only and is not competent to make decisions concerning the legal interpretation of the Agreement.

- 13.10 The Option Purchase Price Calculation, as determined by the Expert, is final and binding on the Parties and is not subject to review or amendment by arbitration, cf. clause 25, subject only to fraud or manifest error.
- 13.11 The Expert shall decide on the allocation of the Expert's costs and expenses between the Parties. The Expert shall take into consideration the degree to which the Expert's resolution on the Disputed Items is in favour of the Parties' respective positions,
- 13.11.1 Both the Exercising Party and the Receiving Party shall in accordance with the principle of 13.8 above be given access to all documentation, information, management and accounting, personal in order to respectively draft or evaluate the Option Purchase Price Calculation.

14 CERTAIN INTRA-GROUP TRANSFERS

- 14.1 A Party shall, be allowed to transfer all of its Shares to its Affiliates, provided that (i) the Affiliate irrevocably and unconditionally adheres to this Agreement; and (ii) the original Party remains guarantor for the performance of the obligations of the Affiliate and subject to the conditions that the agreement between the Party and its Affiliate (the "Affiliate-Investment Agreement"):
- 14.1.1 respects and does not hinder the proper operation of this Agreement;
- 14.1.2 precludes further disposals of the relevant Shares by such Affiliate;
- 14.1.3 insures that the relevant Shares shall be subject to all rights and obligations according to this Agreement; and
- 14.1.4 if a Party transfers all or some of its Shares to an Affiliate in accordance with this clause 14 and such Affiliate at any time after such transfer is no longer considered an Affiliate of the transferor for the purpose of this Agreement, the transferor and the Affiliate shall be obliged to ensure that all Shares held by the former Affiliate shall be transferred to the transferor.
- 14.2 Any Affiliate-Investment Agreement must be disclosed to and approved by the other Party prior to completion of any transfer of Shares to an Affiliate pursuant thereto, such approval not to be unreasonably withheld. No Affiliate-Investment Agreement may be amended without the prior written consent of the other Party, such consent not to be unreasonably withheld.
- 14.3 For the avoidance of doubt, the restrictions of clause 10 shall not apply to transfers made in accordance with this clause 14. No Party shall avoid the provisions of this Agreement by making one or more Transfers to one or more permitted transferees under this clause 14 and then disposing of all or any portion of such Party's interest in any such transferee, and any transfer or attempted transfer in violation of this covenant shall be considered null and void.
- 14.4 Irrespective of a Party's transfer of Shares in accordance with this clause 14 such Party shall still, mutatis mutandis, be subject to the obligations set out in this Agreement as if the Party had not transferred the Shares.

15 WAIVERS

- 15.1 No delay or omission by any Party in exercising any right, power or remedy provided by law or under this Agreement shall affect that right, power or remedy, or operate as a waiver thereof, except as specifically set out in this Agreement.

16 NO ASSIGNMENT

- 16.1 This Agreement or any part thereof is not assignable by either of the Parties without the prior written consent of the other Party.

17 PARENT COMPANY GUARANTEE

- 17.1 Stevanato Group by cosigning this Agreement guarantees to Holding due performance by SGI of all of its obligations and liabilities under and in accordance with the Agreement.
- 17.2 If at any time SGI fails to perform any of its obligations under the Agreement, Stevanato Group shall perform (or procure the performance of) SGI's obligations under the Agreement and shall pay any sums that may be payable under the Agreement in consequence of the non-performance of SGI of any of its obligations there under.
- 17.3 Nothing herein shall be construed as imposing greater obligations and liabilities on Stevanato Group than are imposed on SGI under the Agreement and Stevanato Group's cumulative liability hereunder shall be limited to the same limits as those applicable to SGI under the Agreement. Stevanato Group shall be entitled to all defences, limitations and exclusions available to SGI under the Agreement.
- 17.4 The guarantee by Stevanato Group shall extend to any variation of or amendment to the Agreement and to any agreement supplements thereto agreed between Holding and SGI.

18 NON-COMPETITION ETC.

- 18.1 For as long as an Owner indirectly owns shares in the Company and for a period of three (3) years after the time when the Owner no longer indirectly holds shares of the Company, the Owner together with his Parent Company undertakes not to and shall ensure that no fully or partially owned entity of them will, directly or indirectly, on their own account, in conjunction with, in assistance of, or on behalf of any natural or legal person or entity, do any of the following:
- (1) be engaged or economically interested in any capacity whatsoever in any activity which is directly competing with the activity of the Company or directly competes with any business of the Company in any jurisdiction in which the Company conducts any business;
 - (2) (a) enter into any contract for sale and purchase with any person who has at any time within three years prior thereto been a customer, representative, agent, or supplier of any member of the Company, (b) accept business from any such person, and (c) contribute to such customers terminating their business relationship with the Company. Clause 18.1(2) shall only apply in so far as the relevant activity is conducted in favour of a business which competes directly with any business of the Company in Denmark or any other jurisdiction.

- 18.2 For the purpose of clause 18.1 the then current activities of the Company at the time when the relevant Owner ceases to be a direct or indirect shareholder of the Company shall be taken into consideration, i.e. new activities commenced by the Company after the relevant Owner has ceased to be a direct or indirect shareholder of the Company shall not be covered by the non-compete clause and activities then no longer being part of the business of the Company shall not be covered by the non-compete clause.
- 18.3 If a an Owner violates this clause 18, the Owner shall pay to the Company an agreed penalty in the amount of EUR 75,000 for each violation. Notwithstanding payment of an agreed penalty, the Company and/or SGI shall be entitled to request the issue of an injunction without any provision of security, against any activities of the Owner in violation of this provision and to claim damages in excess of any penalties paid. In case a breach of clause 18 is upheld, the breaching party is obligated to pay such liquidated damages for each month during which the violation in question is upheld after having received written notification from SGI to cease the violation. In excess of demanding payment of the aforementioned liquidated damages, SGI is entitled to claim damages in accordance with the general principles of Danish law. The payment of the liquidated damages or damages or of an amount corresponding to the enrichment does not cause clause 18 to cease to have effect.
- 18.3.1 SGI is further entitled to seek an injunction without security as a result of a breach of clause 18.
- 18.3.2 This clause 18 shall survive in case of termination of this Agreement.

19 ENTIRE AGREEMENT AND INTERPRETATION

- 19.1 This Agreement with pertaining Schedules constitutes the entire shareholders' agreement and replaces any previous agreements on this matter between the Parties. Previous drafts of this Agreement or individual provisions hereof and the fact that such provisions have been left out or only included in another form shall not affect the interpretation of the Agreement. A Party's inactivity in relation to the other Party's statement about the interpretation of a provision will not make such statement binding on the inactive party.
- 19.2 This Agreement has been drafted by the parties together, both having been represented by an attorney. Neither party shall be deemed the draftsman of the Agreement or any parts hereof for interpretation purposes.
- 19.3 The headings of this Agreement are included for ease of use only and shall not affect the interpretation of the Agreement.
- 19.4 Where contractual provisions are invalid or unenforceable, they shall be replaced through loyal negotiation or interpretation by provisions leaving the parties financially, to the greatest extent possible, as if the said provisions had been valid and enforceable.

20 BREACH

- 20.1 In the event that a Party is in material breach of this Shareholders' Agreement, and — if remediable — if such breach and its effects are not remedied by the Party in breach without undue delay and in any event within 15 (fifteen) Business Days following written notice by the other Party or the Company demanding the Party in breach to undertake such remedy, this shall entitle the other Party to seek any and all remedies provided under this Shareholders' Agreement or by the applicable law.

21 AMENDMENTS

21.1 If the Parties conclude an agreement to amend this Agreement, they intend to prepare the amending agreement in writing. Negotiations on amendments of agreement or oral statements on amendments of agreement shall only be considered final agreements or promises once a written agreement has been concluded. The Party intending to claim that the Parties have agreed on an amendment of this Agreement without such written agreement shall bear the full burden of proof thereof.

22 CONFIDENTIALITY

22.1 Information acquired or received by any Party regarding the other Party or the Company in connection with this Agreement (or any related agreements) as well as the content of this Agreement (and any related agreements) shall be considered to be confidential information, which a Party, without limitation of time, shall not disclose to any third parties except:

22.1.1 with the prior written consent of the other Party and the Company, as applicable;

22.1.2 as may be required by any applicable law, applicable accounting, regulated market or stock exchange regulations or order of a court of competent jurisdiction or an arbitration tribunal in a competent jurisdiction;

22.1.3 to its auditors, legal counsels and other advisors who are required by law or who otherwise agree to maintain the confidentiality of such information; or

22.1.4 to its owners or major shareholders provided that they agree to maintain the confidentiality of such information.

22.2 Disclosures being made pursuant to clause 22.1.2 above shall not be made without prior notice to the other Party.

22.3 The above confidentiality obligations shall not apply to information which is disclosed to a Party (the "Recipient") and which either (i) at the time of such disclosure was in the public domain, or (ii) after such disclosure comes in the public domain through no fault of the Recipient, or (iii) which can be shown by the Recipient to have been known to it at the time of the disclosure or (iv) to have been made available to it subsequent to disclosure by a third party which was legally entitled to pass on such information.

22.4 Each Party shall cause its respective employees, agents and representatives not to disclose to any third party or to use or exploit for any purpose whatsoever (other than in connection with its employment with or representation of such Party) any such information, which the Party itself is prohibited from disclosing or using pursuant to this clause 22, except as otherwise permitted by clause 22.1.

22.5 The Parties shall agree upon the time and form of the announcement of a Transfer of Shares according to the Call Option or Put Option.

22.6 This clause 22 shall survive for a period of 2 years at any termination of this Agreement, regardless of the reason therefore.

23 TERM

23.1 Once it has come into force pursuant to clause 25 below, this Agreement is irrevocable.

24 NOTICES

24.1 Following Signing of the Agreement, any notice to the Parties shall be in writing and be delivered personally or sent by-mail or registered letter to the following addresses:

- | | |
|--|---|
| (1) If to Holding:

ML 2016 Holding ApS
Brogesvej 10
DK 8600 Silkeborg

<u>E-mail: lh@svm.dk</u>

Att.: Lars K. Hansen | With a copy to:

Advokatfirmaet
Tommy V. Christiansen
Søren Frichs Vej 42A
DK 8230 Åbyhøj
Fax +45 7011 0801
E-mail: ml@tvc.dk
Att.: Morten Breum-Leer |
| (2) If to SGI:

Stevanato Group International
A.S.
IČO: 44 112 548 Agátová
2284403 Bratislava
Slovakia
Fax:
mauro.stocchi@stevanatogroup.com

Att.: Mauro Stocchi, | With a copy to:

Studio Legale Spinazzi Azzarita
Troi
Via Tommaseo 69/D
35121 Padova
Italy
Fax: (+39) 049 807 7827
E-mail: alvise.spinazzi@studiosat.it

Att: Avv Alvise Spinazzi |

24.2 By giving notice in accordance with clause 24.1, a Party may notify the other Party of a change of its name, address or other information provided in clause 24.1, after which such changed name, address or other information will apply to notices given, under the Agreement.

25 GOVERNING LAW AND DISPUTES

- 25.1 This Agreement shall be governed by and construed in accordance with Danish law without reference to its principles of conflicts of law which would require the application of the laws of any other jurisdiction.
- 25.2 Any and all disputes that may arise in connection with this Agreement, including disputes concerning the existence or validity of the Agreement, which cannot be settled through negotiations, shall be resolved through arbitration arranged by the Danish Institute of Arbitration in accordance with the rules of arbitration procedure adopted by the Danish Institute of Arbitration and in force at the time when such proceedings commence. The domicile of the Court of Arbitration shall be Copenhagen, Denmark. Decisions made by the arbitration panel or its majority shall be final, binding and enforceable. The arbitration shall be conducted in English.
- 25.3 Each Party will appoint one (1) arbitrator. The Danish Institute of Arbitration will appoint one (1) additional arbitrator, who will be the chairman of the arbitration court. In the event; that a Party has not appointed its arbitrator within 30 (thirty) days after such Party has submitted or received notice of arbitration, such Party's arbitrator will also be appointed by the Danish Institute of Arbitration.

25.4 The above arbitration, clause shall not prevent a party from bringing any breach of the Agreement before the ordinary courts for the purpose of applying for provisional remedies.

26 CONDITIONS

26.1 This Agreement shall enter into force when Closing according to Schedule 2.8 has been completed.

27 COPIES OF AGREEMENT

27.1 This Agreement is made in two original copies, of which SGI and Holding will receive one. The Undersigned persons represent that they together may enter into legally binding agreements on behalf of SGI respective Holding.

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SVM Holding ApS

/s/ Lars Hansen

Name: Lars Hansen
Title: Director
Date: 28/01/2016

/s/ Mogens Hansen

Name: Mogens Hansen
Title: Director
Date: 28/01/2016

Stevanato Group International A.S.

/s/ Mauro Stocchi

Name: Mauro Stocchi
Title: Director
Date: 28/01/2016

Name:
Title:
Date:

For the acceptance of the guarantee issued by the Parent Company, Stevanato Group, according to clause 17 :

/s/ Franco Stevanato

Name: Franco Stevanato
Title: Chief Executive Officer
Date: 28/01/2016

For acceptance of clauses 11.8 and 18:

/s/ Lars Hansen

Name: Lars Hansen
Date: 28/01/2016

/s/ Mogens Hansen

Name: Mogens Hansen
Date: 28/01/2016

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NOTE ABOUT TRANSLATION:

This document is an English translation of a document in Italian language. In preparing this document, an attempt has been made to translate as literally as possible without jeopardizing the overall continuity of the text. Inevitably, however, differences may occur in translation and if they do, the Italian text will govern by law. In this translation, Italian legal concepts are expressed in English terms and not in their original Italian terms. The concepts concerned may not be identical to concepts described by the English terms as such terms may be understood under the laws of other jurisdictions.

UNOFFICIAL ENGLISH TRANSLATION OF THE DEED OF INCORPORATION OF STEVANATO GROUP S.P.A.

Index number 13760

Collection number 3267

INCORPORATION OF A LIMITED LIABILITY COMPANY

REPUBLIC OF ITALY

On July 25, 1980, in Camposampiero, Via Filippetto, appeared before me, Mr. Giorgio Merone, notary public in Camposampiero, registered at the Register of Notaries of the District of Padova, without the presence of witnesses, as agreed between those present and with my consent,

The following individuals:

- STEVANATO GIOVANNI born in S. Maria di Sala on October 25, 1912, and resident in Venezia-Trivigniano, Via Vivarini n. 17, entrepreneur, fiscal code STV GNN 12R25 I242X.
- SAMBATARO GAETANO born in Belpasso on March 13, 1924, and resident in Piombino Dese, via Mussa n. 24, entrepreneur, fiscal code SMB GTN 24C13 A766N.

Of the identity of these people, all Italian citizens, I, the notary, am certain.

Art 1) The abovementioned individuals hereby incorporate a limited liability company under the business name "IMMOBILIARE PIOMBINESE s.r.l."

Art. 2) The registered office of the company is in Piombino Dese, Via Molinella n. 17.

Art. 3) The company has the following objects: the purchase, sale, exchange, transfer to other companies, construction, trade, administration, use in any way or form of real estate assets and the granting of rents and sub rents, leases, leasing and any total or partial right, real or not on said real estate.

Other objects include: holding stakes in, buying bonds from, finance or otherwise participate in other companies, associations, foundations, and consortiums; complete financial and credit transactions (including through the grant of sureties) to achieve the corporate objective; and take any other action or complete any other transaction in connection with the corporate objective of the company. It will be able to fulfil all the industrial, commercial, financial, securities and real estate transactions useful to fulfil the corporate objective of the company.

Art 4) The share capital is fixed in L. 20,000,000=(lira twenty million) and is paid in by the shareholders as follows:

STEVANATO GIOVANNI: L. 10,000,000

SAMBATEO GAETANO L. 10,000,000
L. 20,000,000

In compliance with applicable law, three tenths of said share capital, *i.e.* lira six million (L. 6,000,000.=) have been deposited with the Bank of Italy, Padova branch, as per the receipt issued by the Bank of Italy, a copy of which is attached hereto under letter "A".

The remaining seven tenths of the share capital have been paid to the company today so that the capital is fully paid up.

Art. 5) The duration of the company is fixed from today until December 31, 2010 and can be extended by the special meeting of the shareholders via resolution. The first fiscal year will end on December 31, 1980.

Art 6) The company is governed by the by-laws which I read to those present and was approved and signed by them before me. A copy of such articles of association is attached hereto under letter "B" and constitutes part of this certificate of incorporation.

Art. 7) Mr. STEVANATO GIOVANNI is appointed as Sole Director.

The Sole Director is exempted from providing bail.

Art. 8) The Sole Director is authorised to collect from the Padova branch of the Bank of Italy, the 3/10 of the share capital (L. 6,000,000.) deposited with the Bank of Italy, with exoneration from any responsibility for the Bank of Italy.

The Sole Director is granted the power to complete all the tasks necessary for the regular incorporation of the company, including the faculty of amending, adding to, or deleting from this deed and attached articles of association any provision pursuant to a request by the Judicial Authorities in the homologation of this deed.

Art. 9) The expenses relating to the execution of this deed are covered by the company.

This deed was written by me and by a person I trust on approximately four pages and 2 sheets of paper and was read by me to those attending who approved it.

Signed: STEVANATO GIOVANNI, GAETANO SAMBATARO, notary public GIORGIO MERONE.

This certified copy of the deed is hereby released.

Camposampiero

/s/ Giorgio Merone

Council Chamber comprised of:

Dr. Giuseppe Giovannella – Chairman

Dr. Francesco Abate – Judge

Dr. Sandro Merz – Judge

Whereas, we have reviewed the above requests and the documents attached. Whereas, we have reviewed the report of the delegate judge and heard the opinion of the prosecutor. Having confirmed the existence of the conditions provided for by applicable law

IT IS ORDERED

The registration in the public register and the filing of the deed of incorporation 25 July 1970 no. Rep. 13760. Notary Dr. Merone, relating to the company “IMMOBILIARE PIOMBINESE S.R.L.” with registered office in Piombino Dese, share capital 20,000,000. Immediate effect is granted pursuant to art. 741 C.P.C.

Padova, October 9, 1980

/s/ the Clerk

THE CLERK

For acknowledgement

Padova, October 17, 1980

/s/ Lorenzo Zen

The prosecutor

/s/ the Chairman

THE CHAIRMAN

Articles of Association

Art. 1) The limited liability company “Immobiliare Piombinese s.r.l.” is hereby incorporated.

Art. 2) The company’s registered offices is in Piombino Dese, via Molinella, 17. The company may open branches, agencies and representative offices also elsewhere, both in Italy and abroad.

It should be assumed that the legal domicile of each shareholder for matters relating to the relationship between the shareholders and the company is the registered office of the company.

Art. 3) The duration of the company is set from the date of the certificate of incorporation until 31.12.2010 and can be extended or dissolved in advance with a resolution of the shareholders in accordance with applicable law and the provisions of this by-laws.

Art. 4) The company has the following purpose: the purchase, sale, exchange, transfer to other companies, construction, trade, administration, use in any way or form of real estate assets and the granting of rents and sub rents, leases, leasing and any total or partial right, real or not on said real estate.

Other purposes include: holding stakes in, buying bonds from, finance or otherwise participate in other companies, associations, foundations, and consortiums; complete financial and credit transactions (including through the grant of sureties) to achieve the corporate purpose; and take any other action or complete any other transaction in connection with the corporate purpose of the company. It will be able to fulfil all the industrial, commercial, financial, securities and real estate transactions useful to fulfil the corporate objective of the company.

Art. 5) The share capital is fixed in lira 20,000,000.= divided in shares of lira 1,000 each. The share capital may be increased pursuant to applicable law.

Art. 6) The shares may be transferred to whomever with prior authorization of the board of directors or of the sole director.

Obviously, the transfer of shares will be effective against the company only from the date of the annotation of such transfer on the shareholders' register. Authorization is also required for transfers to other shareholders.

Art. 7) Directors must convene the shareholder's meeting at least once a year, within four months of the closing of the financial year (or within six months in case of a specific need).

The meeting is called by the directors, also in a location different from the registered office, with registered mail notice sent to the shareholders at the domicile resulting from the shareholder's register, the directors, and if appointed, the auditors, at least eight days prior to the day set for the meeting.

The notice of call to meeting must specify the day, time, and place of the meeting, the agenda, and an alternative date can be set for the second meeting.

Failing a regular notice of call, the meeting is validly convened with the presence of all shareholders, in person or by proxy of the directors and, if appointed, by the board of statutory auditors.

Without prejudice to the provisions of the previous paragraph, the meeting is validly convened and resolved both in first and second call with the legal majority.

The shareholders may be represented only by another shareholder via a written proxy. No director or employee of the company may represent a shareholder.

Art. 8) The shareholder meeting is chaired by the sole director, or by the chairman of the board of directors or, in case of his absence or impossibility to attend, by the person designated by the majority of the shareholders. Unless an extraordinary meeting is called, in which case the minutes of the meeting are drafted by a notary public, the Chairman of the shareholder meeting must appoint a secretary, who can also be a shareholder, for the purpose of drafting the minutes.

Art 9) When appointing the management body, the shareholder meeting can resolve to appoint either a sole director or a board comprised of no less than 3 and no more than 5 directors.

Also non-shareholders can be appointed as directors. Directors, who can be reappointed, are appointed for a period to be determined by the shareholders at the shareholder meeting where such directors were appointed. The duration of the mandate of the first director of the company is determined in the certificate of incorporation.

Art. 10) The management body is granted the widest powers to pursuit the corporate purpose, without any limitation or distinction between acts of ordinary or extraordinary administration, except for those matters which are reserved to the shareholders' meeting by law or this articles of association. Therefore, the management body has the following powers, which should not be considered exhaustive or comprehensive: power to purchase, exchange and dispose of securities and real estates, power to assume obligations including bills and mortgage loans, power to acquire stakes in other companies incorporated or being incorporated, also via contribution in kind, power to carry out transactions with the Public Debt, *Cassa Depositi e Prestiti*, banks, *Istituto di Emissione* and any other public and private office, power to grant, subrogate, defer, cancel and waive mortgages, transcriptions and annotations of all kinds, holding harmless the Real Estate

Registers, the directors of Public Debt and *Cassa Depositi e Prestiti* and any other public or private body from any responsibility. The management body considers and resolves on matters relating to litigation (regardless of the appellate level) including on any settlement. The management body also has the power to appoint arbitrators in connection with dispute resolution mechanisms.

The management body can delegate specific tasks or duties to one or more directors, nominate an executive committee, managing directors, directors general, directors and prosecutors, and delegate their corporate signature for those tasks, bail, wages, interest and restrictions as it may deem appropriate.

The management body is competent for the hiring of the company's personnel, setting the relevant salaries.

When the company has a board of directors, the board, if the shareholders' meeting has not done so, appoints its own Chairman.

Art. 11) The sole director or, if there is a board of directors, the Chairman of the board, is entitled to sign on behalf of the company and has the power to represent the company before third parties (including in court).

Art. 12) In addition to their annual wage that is fixed by the meeting of shareholders, the directors of the company are entitled to a refund of the expenses sustained in connection with their positions as directors.

Art. 13) The fiscal year ends on December 31 of each year. The first fiscal year ends on December 31, 1980.

Art. 14) The profits of the company, net of the 5% (five percent) to be allocated to legal reserve and any interests assigned pursuant to Article 10 of this articles of association, shall be allocated in accordance with a shareholders' resolutions.

Art. 15) In the event of dissolution of the company, the shareholders' meeting shall appoint one or more liquidators, determining their competencies and the compensation.

Art. 16) Any dispute between shareholders in relation to the company and any dispute between a shareholder and the company itself, shall be resolved by an arbitration panel. The arbitrators shall be appointed as follows: one by each party and a third one appointed by the arbitrators appointed by the parties. Failing the agreement of the arbitrators on the appointment of the third judge, this should be appointed by the president of the C.C.I. of Padova shall appoint, who shall also appoint the arbitrators to be appointed by the parties if the party who had the right to appoint such arbitrator failed to do so.

Art. 17) For all that is not expressly contemplated in this articles of association, the provisions of the Civil Code and other laws in force on the subject apply.

Signed: STEVANATO GIOVANNI , GAETANO SAMBATARO, notary public GIORGIO MERONE.

NOTE ABOUT TRANSLATION:

This document is an English translation of a document in Italian language. In preparing this document, an attempt has been made to translate as literally as possible without jeopardizing the overall continuity of the text. Inevitably, however, differences may occur in translation and if they do, the Italian text will govern by law. In this translation, Italian legal concepts are expressed in English terms and not in their original Italian terms. The concepts concerned may not be identical to concepts described by the English terms as such terms may be understood under the laws of other jurisdictions.

UNOFFICIAL ENGLISH TRANSLATION OF THE ARTICLES OF ASSOCIATION**SECTION I****DENOMINATION - REGISTERED OFFICE – CORPORATE PURPOSE – DURATION****Article 1****Denomination**

- 1.1 The Company is denominated “Stevanato Group Società per Azioni”, abbreviated to “Stevanato Group S.p.A.”.

Article 2**Registered office**

- 2.1 The Company has its registered office in the Municipality of Piombino Dese (Pd).

Article 3**Domicile**

- 3.1 The domicile of the shareholders, the directors, the auditor, as far as their relations with the Company are concerned, is the one appearing in the Company books.

Article 4**Corporate purpose**

- 4.1 The corporate purpose of the Company is as follows and comprises:
- i) the undertaking, holding and management of shareholdings and interests of any kind, both directly and indirectly, in other companies and entities, including

consortia, both under Italian and foreign law, whatever their purpose and object; in particular, the Company takes on, holds and manages shareholdings in companies operating in the fields of design, production and commerce of containers, packaging systems, drug delivery systems, automatic assembly systems and other goods and services predominantly (but not exclusively) for the pharmaceutical industry and other connected or related sectors.

- ii) the provision of administrative, financial, commercial and management services in general aimed at the management and strategic, technical and/or financial coordination or, in any event, provided in the interest of the subsidiaries companies and entities, including but not limited to: the coordination of the operational strategies, investment programs and development plans; the coordination of financial policy, centralized treasury operations and the granting of financing; the exercise of promotion and research activities; the use of technological assets, name and intellectual property rights; the administration and management of personnel, both for operational and disciplinary effects;
- iii) the study, creation, undertaking, licensing, registration, filing, management, purchase, and transfer of all types of rights relating to intangible assets of any kind, patents for industrial inventions, and for ornamental or utility models, trademarks and know-how;
- iv) the purchase, sale, possession and enjoyment of shares and bonds as well as other financial instruments, real rights and/or options in general on the same, whether issued and/or circulating in Italy or abroad;
- v) the purchase, construction, sale, exchange, personal management of civil and industrial, rustic and urban real estate.

The activities in paragraphs (i) and (ii) will not be exercised vis-à-vis the public, but will be aimed at a stable investment purpose. In particular, any activity of a fiduciary nature, collection of savings, credit exercise, placement on the market of financial instruments is excluded; all other activities reserved by law are also excluded.

Consequently, in a non-predominant and instrumental manner for the achievement of the Company's corporate purpose, the Company may carry out all commercial, financial, industrial, securities and real estate operations; it may also grant sureties, endorsements, deposits and guarantees in general, including in favor of third parties.

- 4.2 The Company exercises and organizes its own activity with the objective of pursuing success and sustainable growth through the creation of long-term value for the benefit of shareholders, taking into account the interests of other stakeholders relevant to the Company.

Article 5

Duration

- 5.1 The duration of the Company is set until 31 (thirty-one) December 2100 (two thousand one-hundred).

TITLE II

SHARE CAPITAL – SHARES

Article 6

Share capital

- 6.1 The share capital of the Company is of Euro 20,002,000.00 (twenty million two thousand) and is divided into 100,010,000 (one hundred million ten thousand) shares without nominal value.
- 6.2 The share capital can also be increased through contributions in kind or receivables and by issuing shares of different classes, in compliance with the provisions of the law in force and of these Articles.
- 6.3 Pursuant to article 2443 of the Italian Civil Code, the extraordinary shareholders' meeting can grant the Board of Directors the power to increase the share capital, in one or more occasions, up to a determined amount and for a maximum period of five years from the date of the resolution, as well as the power to issue bonds, including convertible bonds, up to a determined amount and for a maximum period of five years from the date of the resolution.
- 6.4 The Company may also issue bonds and participatory and non-participatory financial instruments, convertible or non-convertible into shares, warrants and other financial instruments pursuant to the law and as provided in these Articles.

Article 7

Shares – Shareholders' register - Entitlement to exercise corporate rights

- 7.1 The shares are not represented by share certificates, pursuant to article 2346, paragraph 1, of the Italian Civil Code, and are not subject to the dematerialization regime pursuant to article 83-*bis* and following of the Italian Financial Act (*Testo Unico della Finanza*). Therefore, the entitlement to exercise corporate rights is subject to the provisions of article 2355, paragraph 1, of the Italian Civil Code.
- 7.2 The Company keeps, in compliance with applicable laws, the shareholders register, in paper form or in electronic form, in compliance with the provisions of article 2215-*bis* of the Italian Civil Code and the applicable laws and regulations.
- 7.3 The shares are registered, indivisible, freely transferrable and grant the holders equal rights. In particular, each share grants the right to one vote in the ordinary and extraordinary shareholders' meetings of the Company and the other financial and administrative rights pertaining to shareholders pursuant to the law and these Articles.

Article 8

Withdrawal rights

- 8.1 Shareholders have the right of withdrawal in the cases provided by mandatory provisions of law.
- 8.2 Shareholders who have not taken part in the approval of resolutions concerning the extension of the duration of the Company or the introduction or removal of restrictions on the circulation of shares are not entitled to withdraw.
- 8.3 The right of withdrawal is exercised in accordance with article 2437*bis* of the Italian Civil Code.
- 8.4 The liquidation value of the shares is determined pursuant to article 2437*ter* of the Italian Civil Code.

TITLE III

SHAREHOLDERS' MEETING

Article 9

Shareholders' meeting

- 9.1 The shareholders' meeting represents all the members and its resolutions, taken in compliance with the law and with the present Articles, are binding for all the members, even if dissenting or not attending.
- 9.2 The shareholders' meeting is ordinary or extraordinary in accordance with the law.

Article 10

Notice

- 10.1 The shareholders' meeting is convened by the Board of Directors, also in a location other than the registered office, in Italy, in other countries of the European Union, in the United Kingdom or in the United States of America.
- 10.2 The Board of Directors shall convene the shareholders' meeting without delay when so requested by a number of shareholders representing at least one tenth of the share capital.
- 10.3 The shareholders' meeting, both ordinary and extraordinary, shall be held on first call and, if necessary, on second call.
- 10.4 The convocation of the shareholders' meeting, both ordinary and extraordinary, is effected by means of a notice communicated to all the shareholders by means that guarantee proof of receipt at least 8 (eight) days before the date of the meeting.
- 10.5 The notice of call must contain:
 - a) an indication of the place where the shareholders' meeting is to be held, as well as any places connected to it by telematic means;
 - b) indication of the date and time of the shareholders' meeting convocation;
 - c) the list of the items on the agenda

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- d) any other information required by law.

Article 11

Entitlement to attend and vote at the shareholders' meeting - Voting proxies

- 11.1 Entitlement to attend the shareholders' meeting and exercise of voting rights is governed by paragraph 7.1 above.
- 11.2 Participation in the shareholders' meeting may also take place by means of telecommunications, if provided for in the notice of call, in accordance with the procedures set out in the notice itself.
- 11.3 Those entitled to vote may be represented by proxy pursuant to article 2372 of the Italian Civil Code.

Article 12

Chairman – Conduct of the shareholders' meeting

- 12.1 The shareholders' meeting is chaired by the Chairman of the Board of Directors or, in case of absence or impediment, in order by a Vice-Chairman, by a Managing Director, if appointed, or, in case of absence or impediment of the latter, by another person designated by the shareholders' meeting by majority vote of those present.
- 12.2 The Chairman of the shareholders' meeting is assisted by a secretary, who may or may not be a member, appointed on his proposal by the shareholders' meeting itself with the vote of the majority of those present. In extraordinary shareholders' meetings and, in any case, when the Chairman deems it appropriate, the functions of secretary are performed by a notary public.
- 12.3 The Chairman of the shareholders' meeting ascertains the identity and the entitlement to attend and vote of those present, verifies that the shareholders' meeting has been duly convened, regulates its proceedings, establishes the voting procedures in compliance with the law and ascertains the results of voting.
- 12.4 The conduct of the shareholders' meeting may be governed by specific regulations, approved by resolution of the ordinary shareholders' meeting.
- 12.5 Minutes of the shareholders' meetings must be drawn up in accordance with the law. The minutes thus drawn up, signed by the Chairman of the meeting and by the secretary or notary public, must be transcribed in the book of meetings and resolutions of the shareholders' meeting.

Article 13

Powers, constitution and resolutions of the ordinary shareholders' meeting

- 13.1 The ordinary shareholders' meeting is competent to resolve on all matters reserved to it by the law and by these Articles.
- 13.2 The ordinary shareholders' meeting is validly constituted and resolves in first and second call with the majorities required by law.

Article 14

Powers, constitution and resolutions of the extraordinary shareholders' meeting

- 14.1 The extraordinary shareholders' meeting is competent to pass resolutions on amendments to these Articles, on the appointment, substitution and powers of liquidators and on other matters reserved to it by law.
- 14.2 The extraordinary shareholders' meeting is validly constituted and resolves in first and second call with the majorities required by law.

TITLE VI

ADMINISTRATION AND AUDIT SYSTEM

Pursuant to article 2409*sexiesdecies* and following of the Italian Civil Code, the Company adopts the one-tier system corporate governance, in which the functions of administration and audit are exercised respectively by the Board of Directors and the Audit Committee set up within the administrative body.

Article 15

Composition of the Board of Directors

- 15.1 The Board of Directors is composed by a number of members ranging from a minimum of 9 (nine) and a maximum of 15 (fifteen).
- 15.2 The directors remain in office for a period not exceeding three financial years and their term of office expires on the date of the shareholders' meeting convened to approve the financial statements for the last financial year of their office, without prejudice to the causes of termination and expiry provided for by law and by these Articles, and can be re-elected.
- 15.3 The directors must meet eligibility and integrity requirements pursuant to article 2382 of the Italian Civil Code and have the professionalism and skills to perform the tasks entrusted to them.
- 15.4 Without prejudice to the additional requirements envisaged for the directors who make up the Audit Committee by article 23 below, one third of the members of the Board of Directors, rounded up in the case of a fractional number, must possess the independence requirements set forth in article 2399 of the Italian Civil Code.

Article 16

Appointment of the Board of Directors

- 16.1 The directors are elected by the ordinary shareholders' meeting, which also determines their number and term of office.
- 16.2 Directors cease to hold office in the cases provided for by law and by these Articles.
- 16.3 If, during in the term of office, one or more directors cease to hold office, the Board of Directors shall replace them with directors who meet the eligibility and integrity requirements referred to in article 15.3 above and where necessary to ensure the correct composition of the Board of Directors pursuant to article 15 and of the Audit Committee

pursuant to article 23 below, the independence requirements referred to in article 15.4 above and/or the independence and professionalism requirements provided for in articles 23.3 and 23.4 below. To that end, the provisions of article 2386, paragraph 1, 2 and 3 of the Italian Civil Code shall apply, without prejudice to the provisions of article 2409-*octiesdecies*, paragraph 4, of the Italian Civil Code and article 23.6 in relation to the substitution of the members of the Audit Committee.

- 16.4 If, following the loss by a director of the independence requirements referred to in article 15.4 above and/or the independence and professionalism requirements set out in articles 23.3 and 23.4 below, the Board of Directors and/or the Audit Committee are no longer duly constituted pursuant to the previous article 15 and article 23 below, the director for whom the aforementioned requirements have ceased to apply shall cease to be a director and will be replaced pursuant to the article 16.3 above.

Article 17

Powers of the Board of Directors - Chairman - Honorary Chairman - Delegated bodies

- 17.1 The Board of Directors is vested with all the powers for the ordinary and extraordinary management of the Company, with the power to carry out all acts deemed appropriate to achieve the corporate purpose, excluding only those that the law and these Articles reserve to the shareholders' meeting.
- 17.2 The Board of Directors is also responsible, pursuant to articles 2365, paragraph 2, and 2446, paragraph 3 of the Italian Civil Code, without prejudice to the competing powers of the extraordinary shareholders' meeting resolutions concerning: (a) the merger and demerger of the Company in the cases provided for by articles 2505 and 2505-*bis* of the Italian Civil Code, (b) the transfer of the registered office within the Italian territory, (c) the establishment or closing of secondary offices, (d) the indication of the directors who are entitled to legally represent the Company, (e) the reduction of the share capital in the event of withdrawal of a shareholder, (f) the reduction of the share capital following losses exceeding one third, and (g) the adjustment of the Articles to regulatory provisions. In such cases, article 2436 of the Italian Civil Code shall apply.
- 17.3 The Board of Directors elects the Chairman from among its members, unless the shareholders' meeting does so, and may also appoint one or more Vice-Chairmen.
- 17.4 The Board of Directors may also assign the title of "Honorary Chairman" to a person of recognized prestige who has contributed to the affirmation and development of the Company. The office can also be assigned to subjects who are not members of the Board of Directors, has indefinite duration and can only be revoked for cause. If he/she is not also a director, the Honorary Chairman can attend meetings of the Board of Directors and the shareholders' meetings only to express non-binding opinions and opinions on the matters dealt with and may represent the Company on the basis of special powers of attorney. The Board of Directors determines any remuneration any other emolument and/or reimbursement of expenses due to the Honorary Chairman.
- 17.5 The Board of Directors may delegate part of its powers to an executive committee composed by some of its members or to one or more directors, determining their powers in compliance with the limitations of the law. To this end, the provisions of article 2381, paragraphs 3, 4 and 5, of the Italian Civil Code shall apply.

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- 17.6 The Board of Directors and, if appointed, the executive committee and the Managing Directors, within the limits of their powers, may appoint, among the employees of the Company, general managers or proxies, as well as, also among third parties, special proxies or special attorneys, determining their duties and powers in compliance with the limitations of the law.

Article 18

Company representation

- 18.1 The legal representation of the Company is vested in the Chairman of the Board, without limitations.
- 18.2 The representation of the Company is also the responsibility of the Managing Directors, if appointed, within the limits of the powers granted to them.
- 18.3 The representation of the Company is also vested in the General Manager, the proxies and the attorneys within the limits of the powers conferred on them by the deed of appointment.

Article 19

Remuneration of the directors

- 19.1 At the time of their appointment, the shareholders' meeting shall establish the remuneration due to the directors for their office as member of the Board of Directors, also in the form of insurance policies. Directors are also entitled to reimbursement of expenses incurred in the exercise of their duties.
- 19.2 The ordinary shareholders' meeting may also determine an overall amount for the remuneration of all directors, including those holding particular offices, to be divided by the Board of Directors.
- 19.3 The Board of Directors may establish an additional remuneration for the directors vested with particular offices, which may consist of a fixed and a variable part, related to the achievement of certain objectives, or consist of the right to subscribe shares or other financial instruments of the Company at a predetermined price, including those to be issued in the future.
- 19.4 At the time of their appointment, the shareholders' meeting establishes the fixed remuneration of the Chairman and the members of the Audit Committee for the entire term of office. If the shareholders' meeting fails to do so, the remuneration of the Chairman and the members of the Audit Committee is established by the Board of Directors.

Article 20

Convening the Board of Directors

- 20.1 The Board of Directors is convened and meets, even outside the registered office, in Italy or abroad, every time the Chairman deems it appropriate, or when requested by a Managing Director (if appointed) or by at least one third of its members.
- 20.2 The Board of Directors shall be convened by the Chairman or, if he/she is prevented from so doing, by a Vice Chairman or a Managing Director, if appointed, with a notice containing indication of the day, time and place of the meeting and the related agenda, as

well as, in the cases set out in article 21.2 below, the arrangements for participation by audio or video conference. The notice of call is sent to each director by registered letter, e-mail or any other means capable of providing proof of receipt, at least three days in advance or, in urgent cases, the day before the date set for the meeting.

20.3 Even in the absence of formal convocation, the Board of Directors is deemed to be duly constituted if all the directors in office are present.

Article 21

Meetings and resolutions of the Board of Directors

- 21.1 The meetings of the Board of Directors are chaired by the Chairman, or, in the event of his absence or impediment, in order, by a Vice Chairman, if appointed, by a Managing Director, if appointed, or, in the event of the absence or impediment of the latter, by the person designated by the attending directors.
- 21.2 The meetings of the Board of Directors may also be held by audio or video conference, provided that: (a) the chairman and the secretary of the meeting, if appointed, are present in the same place; (b) the chairman of the meeting is allowed to ascertain the identity of the attendees, regulate the proceedings of the meeting, ascertain and announce the results of the vote; (c) the person taking the minutes is allowed to adequately perceive the events of the meeting being recorded; (d) the attendees are allowed to participate in the discussion and vote simultaneously on the items on the agenda, as well as to view, receive or transmit documents. In this case, the meeting is considered to be held in the place where both the Chairman and the person taking the minutes are present.
- 21.3 The presence of the majority of the Board of Directors and the favorable vote of the absolute majority of the directors present is required for the validity of the resolutions of the Board of Directors. In the event of a tie, the Chairman shall have a casting vote.
- 21.4 The Board of Directors may adopt a regulation containing the rules and procedures for its operation, also in order to ensure effective management of Board information.
- 21.5 Minutes of the meetings of the Board of Directors must be drawn up in accordance with the law. The minutes thus drawn up, signed by the Chairman of the meeting and by the secretary or notary public, must be transcribed in the book of meetings and resolutions of the Board of Directors.
- 21.6 The Managing Directors report to the Board of Directors, pursuant to article 2381, paragraph 5, of the Italian Civil Code, on the general performance of operations and on the outlook, as well as on the most significant transactions carried out by the Company and its subsidiaries at least every six months.
- 21.7 In relation to resolutions concerning transactions in which one or more directors have, on their own or on behalf of third parties, an interest, article 2391 of the Italian Civil Code applies.

Article 22

Internal committees

- 22.1 The Board of Directors may set up committees from among its members with investigative, consultative or propositional functions, establishing their purpose, composition and operating procedures.

Article 23

Composition of the Audit Committee - Appointment, termination and replacement of members

- 23.1 The Audit Committee is composed by 3 (three) members, appointed by the Board of Directors.
- 23.2 The members of the Audit Committee shall remain in office for three financial years and may be re-elected.
- 23.3 The members of the Audit Committee must meet the independence requirements set forth in article 15.3 above. In any case, members of the Executive Committee, where appointed, who have been granted delegated powers or special offices and who in any event perform, even de facto, functions relating to the management of the Company or of companies that control it or are controlled by it, cannot be members of the Audit Committee.
- 23.4 At least one member of the Audit Committee must be chosen from among those enrolled in the register of legal auditors.
- 23.5 The Audit Committee elects a Chairman from among its members.
- 23.6 In the event of death, resignation, revocation or lapse of a member of the Audit Committee, the Board of Directors shall promptly replace him/her by selecting him/her from among the other directors who meet the independence and professionalism requirements set forth in the articles 23.3 and 23.4 above. If it is not possible to replace a member of the Board of Directors, the Board of Directors shall promptly take action in accordance with article 16.3 above.
- 23.7 If one or more members of the Audit Committee lose the requisites of independence and professionalism referred to in articles 23.3 and 23.4 above, they shall be removed from office. In this case, where possible, the Board of Directors will replace the removed members by selecting replacement candidates among the other directors possessing the aforementioned independence and professionalism requirements. Otherwise, article 16.3 above will apply.

Article 24

Functions and powers of the Audit Committee

- 24.1 The Audit Committee (a) supervises compliance with the provisions of law, regulations and the Articles, and compliance with the principles of correct administration, (b) supervises the adequacy of the Company's organizational structure, the internal control system and the administrative and accounting system, as well as its suitability to correctly represent management events, and (c) carries out the further tasks entrusted to it by the Board of Directors, with particular regard to maintaining relations with the person appointed to carry out the statutory audit of the accounts.

24.2 Articles 2404, paragraph 1, 3 and 4, 2405, paragraph 1, and 2408 of the Italian Civil Code shall apply to the Audit Committee.*mutatis mutandis*.

Article 25

Meetings of the Audit Committee

- 25.1 The Audit Committee meets at least every 90 (ninety) days.
- 25.2 The meetings of the Audit Committee may also be held by teleconference and/or videoconference provided that: (a) the Chairman and the person taking the minutes are present in the same location where the meeting is held; (b) all participants can be identified and are allowed to follow the discussion, receive, transmit and view documents, and intervene verbally and in real time on all topics. In this case, the Audit Committee is deemed to be held in the place where the Chairman and the person taking the minutes are located.
- 25.3 The Audit Committee is duly constituted with the presence of the majority of its members and resolves by an absolute majority of those present. Any member who intends to disagree with the adoption of a resolution has the right to have the reasons for their dissent recorded in the minutes.
- 25.4 Minutes of the meetings of the Audit Committee must be taken. The minutes thus drawn up, signed by those present, must be transcribed in the book of meetings of the Audit Committee.

Article 26

Legal audit of the accounts

- 26.1 The legal auditing of the accounts shall be carried out by persons who meet the requirements provided by the laws and regulations in force.
- 26.2 The appointment of a legal auditor shall be made, on the basis of a reasoned proposal of the Audit Committee, by the ordinary shareholders' meeting, which will also determine the fee for the entire duration of the appointment and any criteria for adjusting the fee during the term of office.
- 26.3 The term of office of the legal auditor has the duration of 3 (three) financial years, expiring on the date of the shareholders' meeting called to approve the financial statements for the third year of the term of office.

SECTION V

FINANCIAL STATEMENTS – PROFITS AND DIVIDENDS

Article 27

Financial statements

- 27.1 The financial year ends on 31 December of each year.
- 27.2 The financial statements must be submitted to the shareholders' meeting for approval within 180(one-hundred and eighty) days from the end of each financial year pursuant to article 2364, paragraph 2, of the Italian Civil Code, as long as the Company is required to draw up the consolidated financial statements or, in any case, where special requirements relating to the structure and purpose of the Company so require.

Article 28

Profits, dividends and other distributions

- 28.1 The net profit reported in the duly approved financial statements, after deducing 5 (five) percent for the legal reserve, until this has reached one fifth of the share capital, shall be allocated to the shareholders by way of dividends or set aside as reserves, as resolved by the ordinary shareholders' meeting.
- 28.2 If the legal requirements are met, the Board of Directors may, during the course of the financial year, approve the distribution of interim dividends to shareholders on the conditions and within the limits of article 2433-*bis* of the Italian Civil Code.
- 28.3 The ordinary or extraordinary shareholders' meeting, depending on the competence, may at any time resolve to distribute to the shareholders the reserves resulting from the financial statements or formed by means of contributions by the shareholders, insofar as they are available according to applicable legislation, in cash or in kind, provided that the principle of equal treatment is ensured, as well as the assignment to the shareholders of shares, financial instruments or other rights vis-à-vis the Company.
- 28.4 The payment of dividends or interim dividends and further distributions or allocations to shareholders is effected in accordance with the terms and procedures determined by the shareholders' meeting or the Board of Directors that passed the relevant resolution.

SECTION VI

DISSOLUTION AND LIQUIDATION - DISPUTES - FINAL PROVISIONS

Article 29

Dissolution and Liquidation

- 29.1 The Company is dissolved in the cases provided for by law.
- 29.2 In any case of dissolution of the Company, the extraordinary shareholders' meeting determines the liquidation procedure and appoints one or more liquidators, establishing their powers and remuneration, in accordance with article 2487 of the Italian Civil Code.

Article 30

Disputes

- 30.1 Any disputes that may arise between the shareholders, between the shareholders and the Company, the directors and/or the liquidators, between the Company and the directors and /or the liquidators, or between the directors and/or the liquidators, arising out of or in connection with these Articles and, in general, any other relationship relating to the life of the Company and which are not, by mandatory rules, referred to another judge, shall be subject to the exclusive jurisdiction of the commercial section of the Court in whose district the Company has its registered office.

Article 31

Final Provision

- 31.1 For all matters not expressly provided for in these Articles, the provisions of Italian law shall apply.

FORM OF REGISTRATION RIGHTS AGREEMENT

This registration rights agreement (the “**Agreement**”) is entered into on 2021

BETWEEN:

- 1) **Stevanato Group S.p.A.**, a joint-stock company (*società per azioni*) incorporated and existing under the laws of Italy, registered with the Companies Register of Padua, under VAT and registration number 01487430280, with registered office at Via Molinella 17, Piombino Dese, Padua (Italy) (the “**Company**”); and
- 2) **Stevanato Holding S.r.l.**, a limited liability company (*società a responsabilità limitata*) incorporated and existing under the laws of Italy, registered with the Companies Register of Padua, under VAT and registration number 05099030289, with registered office at Via Niccolo Tommaseo 69/D, Padova (Italy) (the “**Shareholder**”),

(the Company and the Shareholder each a “**Party**” and, together, the “**Parties**”).

BACKGROUND:

- A. The Company is a biopharmaceutical and diagnostics solutions company that is intending to register its outstanding ordinary shares under the U.S. Securities Act of 1933 (the “**Securities Act**”) with the U.S. Securities and Exchange Commission (the “**Commission**”) and list them for trading on the New York Stock Exchange (“**NYSE**”) under the symbol “STVN”.
- B. Unless the context otherwise requires, capitalized terms used and not otherwise defined herein shall have the meanings ascribed in Section 1 of this Agreement.
- C. Following the initial public offering and sale (the “**IPO**”) of the Company’s ordinary shares (the “**Ordinary Shares**”) by the Company in its initial public offering, the Shareholder expects to own Ordinary Shares, constituting approximately % of the Ordinary Shares to be outstanding following the IPO.
- D. The Parties intend that the registration rights set forth in this Agreement be applicable to all outstanding Ordinary Shares which are or may be owned by the Shareholder and by any of its Affiliates at any time during the term of this Agreement, and to all of the Ordinary Shares that may be issued or granted at any time in the future on account or by virtue of such Ordinary Shares, as set out in the definition of Registrable Securities herein.

NOW, THEREFORE, IN CONSIDERATION of the mutual covenants and agreements contained in this Agreement, and for other good and valuable consideration, the receipt and adequacy of which are hereby acknowledged, the Parties hereby agree as follows.

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1. **Definitions**

1.1 As used in this Agreement, the following terms shall have the respective meanings set forth in this Section 1:

“**Affiliate**” of any specified Person means any other person which, directly or indirectly, is in control of, is controlled by, or is under common control with, such specified Person. For purposes of this definition, control of a Person means the power, direct or indirect, to direct or cause the direction of the management and policies of such Person, whether through ownership of voting securities, by contract or otherwise; and the terms “controlling” and “controlled” have meanings correlative to the foregoing.

“**Agreement**” has the meaning set forth in the preamble.

“**Automatic Shelf Registration Statement**” means an “automatic shelf registration statement” as defined under Rule 405.

“**Business Day**” means any day other than a Saturday, a Sunday or a day on which commercial banks in New York City (New York State, USA) or Milan (Italy), are required or authorized to be closed.

“**Commission**” has the meaning set forth in the recitals.

“**Company**” has the meaning set forth in the preamble, and includes any successor of the Company.

“**Demand Notice**” has the meaning set forth in Section 2.1.

“**Demand Registration**” has the meaning set forth in Section 2.1.

“**Effective Date**” means the time and date that a Registration Statement is first declared effective by the Commission or otherwise becomes effective.

“**Effectiveness Period**” has the meaning set forth in Section 2.1.

“**Exchange Act**” means the Securities Exchange Act of 1934, as amended and supplemented.

“**Indemnified Persons**” has the meaning set forth in Section 5.

“**Losses**” has the meaning set forth in Section 5.

“**NYSE**” has the meaning set forth in the recitals.

“**Ordinary Shares**” has the meaning set forth in the recitals.

“**Parties**” has the meaning set forth in the preamble.

“**Person**” means an individual or group, corporation, partnership, trust, incorporated or unincorporated association, joint venture, limited liability company, joint stock company, government (or an agency or subdivision thereof) or other entity of any kind.

“**Piggyback Notice**” has the meaning set forth in Section 2.2.

“**Piggyback Registration**” has the meaning set forth in Section 2.2.

“**Piggyback Request**” has the meaning set forth in Section 2.2.

“**Pledge Holder**” has the meaning set forth in Section 7.5.2.

“**Proceeding**” means any action, claim, suit, proceeding or investigation (including a preliminary investigation or partial proceeding, such as a deposition) pending or known to the Company to be threatened.

“**Prospectus**” means the prospectus included in a Registration Statement (including a prospectus that includes any information previously omitted from a prospectus filed as part of an effective Registration Statement in reliance upon Rule 430A promulgated under the Securities Act), as amended or supplemented by any prospectus supplement, with respect to the terms of the offering of any portion of the Registrable Securities covered by a Registration Statement and all other amendments and supplements to the Prospectus, including post-effective amendments, and all material incorporated by reference or deemed to be incorporated by reference in such Prospectus.

“**Registrable Securities**” means (i) any Ordinary Shares owned by the Shareholder during the term of this Agreement, and (ii) any shares issued or issuable with respect to such Ordinary Shares as a result of any share split, share dividend, rights offering, recapitalization, merger, de-merger, exchange or similar event, transaction, or otherwise until the earliest to occur of (i) a Registration Statement covering such securities has been declared effective by the SEC and such securities have been disposed of by the Shareholder pursuant to such Registration Statement, (ii) such securities have been disposed of by the Shareholder pursuant to Rule 144, or (iii) on the date a Shareholder, together with its, his or her affiliates, beneficially owns less than the Threshold Percentage and all of such securities held by such Shareholder are eligible for sale by such Shareholder free of any volume limitation under Rule 144..

“**Registration Expenses**” has the meaning set forth in Section 4.

“**Registration Statement**” means a registration statement in the form required to register the resale of the Registrable Securities under the Securities Act and other applicable law (other than pursuant to a registration statement on Form S-4, F-4 or S-8 or any similar or successor form), and including any Prospectus, amendments and supplements to each such registration statement or Prospectus, including pre- and post-effective amendments, all exhibits thereto, and all material incorporated by reference or deemed to be incorporated by reference in such registration statement.

“**Rule 144**” means Rule 144 promulgated by the Commission pursuant to the Securities Act, as such Rule may be amended from time to time, or any similar rule or regulation hereafter adopted by the Commission having substantially the same effect as such Rule.

“**Rule 405**” means Rule 405 promulgated by the Commission pursuant to the Securities Act, as such Rule may be amended from time to time, or any similar rule or regulation hereafter adopted by the Commission having substantially the same effect as such Rule.

“**Rule 415**” means Rule 415 promulgated by the Commission pursuant to the Securities Act, as such Rule may be amended from time to time, or any similar rule or regulation hereafter adopted by the Commission having substantially the same effect as such Rule.

“**Rule 424**” means Rule 424 promulgated by the Commission pursuant to the Securities Act, as such Rule may be amended from time to time, or any similar rule or regulation hereafter adopted by the Commission having substantially the same effect as such Rule

“**Rule 433**” means Rule 433 promulgated by the Commission pursuant to the Securities Act, as such Rule may be amended from time to time, or any similar rule or regulation hereafter adopted by the Commission having substantially the same effect as such Rule.

“**Securities Act**” has the meaning set forth in the recitals.

“**Selling Expenses**” means all underwriting discounts, selling commissions (including underwriting fees) and share transfer taxes applicable to the sale of Registrable Securities and fees and disbursements of counsel for the Shareholder.

“**Shareholder**” has the meaning set forth in the recitals, and includes any transferee or assignee to whom the Shareholder assigns its rights, in whole or in part, and any transferee or assignee thereof to whom a transferee or assignee assigns its rights, in each case in accordance with Section 7.

“**Shelf Registration Statement**” has the meaning set forth in Section 2.1.4.

“**Suspension Period**” has the meaning set forth in Section 2.1.

“**Threshold Percentage**” means 5.0% of the outstanding Ordinary Shares of the Company.

“**Trading Day**” means a day during which trading in the Ordinary Shares generally occurs on the NYSE.

“**Unaffiliated Board Members**” has the meaning set forth in Section 2.1.4.

“**Underwritten Offering**” means a registration with the Commission of the offer and sale to the public of Ordinary Shares under a Registration Statement in which the Ordinary Shares are sold to an underwriter or underwriters on a firm commitment or “best efforts” basis for reoffering to the public.

“**WKSI**” means a “**well known seasoned issuer**” as defined under Rule 405.

1.2 Unless the context requires otherwise:

- a) any pronoun used in this Agreement shall include the corresponding masculine, feminine or neuter forms;
- b) references to Articles, Clauses, and Sections refer to Articles and Sections of this Agreement;
- c) the terms “include”, “includes”, “including” or words of like import shall be deemed to be followed by the words “without limitation”;
- d) the terms “hereof”, “herein” or “hereunder” refer to this Agreement as a whole and not to any particular provision of this Agreement;
- e) unless the context otherwise requires, the term “or” is not exclusive and shall have the inclusive meaning of “and/or”;
- f) defined terms herein will apply equally to both the singular and plural forms and derivative forms of defined terms will have correlative meanings;
- g) references to any law or statute shall include all rules and regulations promulgated thereunder, and references to any law or statute shall be construed as including any legal and statutory provisions consolidating, amending, supplementing, succeeding or replacing the applicable law or statute;
- h) references to any Person include such Person’s successors and permitted assigns; and
- i) references to “days” are to calendar days unless otherwise indicated.

- 1.3 The headings in this Agreement are for convenience of reference only and shall not limit or otherwise affect the meaning hereof. Unless otherwise stated, references to Sections, Schedules and Exhibits are to the Sections, Schedules and Exhibits of this Agreement.
- 1.4 The language used in this Agreement will be deemed to be the language chosen by the Parties to express their mutual intent and no rules of strict construction will be applied against any Party.

2. Registration

2.1 Demand Registration

- 2.1.1 The Shareholder shall have the option and right, exercisable by delivering a written notice to the Company (each such notice, a **“Demand Notice”**), to require the Company to, pursuant to the terms of and subject to the limitations contained in this Agreement, prepare and file with the Commission a Registration Statement registering the offering and sale of the number and type of Registrable Securities on the terms and conditions specified in the Demand Notice in accordance with the intended timing and method or methods of distribution thereof specified in the Demand Notice, which may include sales on a delayed or continuous basis pursuant to Rule 415 (the **“Demand Registration”**).
- 2.1.2 Following receipt of a Demand Notice, the Company shall file a Registration Statement as promptly as practicable covering all of the Registrable Securities that the Shareholder requests on such Demand Notice to be included in such Demand Registration in accordance with the terms and conditions of this Agreement and shall use its reasonable best efforts to cause such Registration Statement to become effective under the Securities Act and remain effective under the Securities Act for not less than twenty four (24) months following the Effective Date or such shorter period when all Registrable Securities covered by such Registration Statement have been sold (the **“Effectiveness Period”**); provided, however, that:
- (i) the Company shall not be required to effect the registration of Registrable Securities pursuant to this Section 2.1 unless the Registrable Securities are offered at an aggregate proposed offering price of not less than \$75 million;
 - (ii) at any time after the Company first becomes eligible to file a registration statement on Form F-3, then the Shareholder will also be entitled to demand the filing of one shelf registration statement on Form F-3 (which will not count as a Demand Registration) and the Company will use its reasonable best efforts to keep such shelf registration statement continuously effective for so long as the Shareholder holds Registrable Securities or equity interests in the Company convertible into Registrable Securities (and if a shelf registration statement is not effective, expires or otherwise is deemed unsuitable thereafter, the Company will refile a registration statement covering resales as promptly as reasonably practicable and use its reasonable best efforts to cause such registration statement to be declared effective); and
 - (iii) the Effectiveness Period shall be extended by one (1) day for each additional day during any Suspension Period in effect following the Effective Date applicable thereto pursuant to 2.1.4.
- 2.1.3 Subject to the other limitations contained in this Agreement, the Company is not obligated hereunder to effect more than two (2) Demand Registrations in any twelve (12) month period, provided that if any demand by the Shareholder is cut back by more than 20% (twenty percent), such demand will not count as a Demand Registration pursuant to Section 2.1.3. Furthermore, a registration will not count as a requested registration under this Section 2.1 until the Registration Statement relating to such registration has been declared effective by the Commission.
- 2.1.4 Notwithstanding any other provision of this Section 2.1, the Company shall:

- (i) not be required to file a Registration Statement pursuant to this Section 2.1 within 12 (twelve) calendar months after the effective date of the registration statement relating to the IPO;
- (ii) not be required to file a Registration Statement pursuant to this Section 2.1 during the period starting with the date thirty (30) days prior to a good faith estimate by the majority of the members of the board of directors of the Company (excluding any members of the board of directors that are employees or Affiliates of the Shareholder (other than directors that are “independent” under NYSE standards)) (the “**Unaffiliated Board Members**”), of the date of filing of, and ending on a date ninety (90) days after the effective date of, a Company initiated registration; provided that the Company is actively employing its reasonable best efforts to cause such registration statement to become effective;
- (iii) not be required to effect a registration or file a Registration Statement for a period of up to one hundred twenty (120) days after the date of a Demand Notice for registration pursuant to this Section 2.1 if at the time of such request:
 - a) the Company is engaged, or has plans to engage, within thirty (30) days of the time of such Demand Notice, in an Underwritten Offering; or
 - b) the Company is currently engaged in a self-tender or exchange offer and the filing of a Registration Statement would cause a violation of the Exchange Act;
- (iv) not be required to effect a registration or file a Registration Statement for a period of up to ninety (90) days, if:
 - a) the Unaffiliated Board Members determine such registration would render the Company unable to comply with applicable securities laws; or
 - b) the Unaffiliated Board Members determine such registration would require premature disclosure of material information that the Company has a bona fide business purpose for preserving as confidential; or
- (v) if the Company has filed a “shelf” registration statement pursuant to a Demand Notice under this Section 2.1 and has included Registrable Securities therein (each such Registration Statement, a “**Shelf Registration Statement**”), be entitled to suspend, for no more than two occasions and for a reasonable period of time not in excess of 90 consecutive days and in the aggregate not more than 90 days in any 12-month period (except as a result of a review of any post-effective amendment by the Commission before declaring any post-effective amendment to the Registration Statement effective; provided, that the Company has used its reasonable best efforts to cause such post-effective amendment to be declared effective), the offer or sale of Registrable Securities pursuant to such registration statement by any holder of Registrable Securities if:
 - a) a “road show” is not then in progress with respect to a proposed offering of Registrable Securities by such holder; and
 - b) either:
 - A) the Unaffiliated Board Members, in good faith, determine that:
 - i. the offer or sale of any shares of Ordinary Shares would materially impede, delay or interfere with a significant transaction under negotiation by the Company, including any proposed financing, offer or sale of securities, acquisition, merger, tender offer, business combination, corporate reorganization, or consolidation;

- ii. after the advice of counsel, the sale of Ordinary Shares covered by the Shelf Registration Statement would require disclosure of non-public material information not otherwise required to be disclosed under applicable law; and
 - iii. either: (x) the Company has a bona fide business purpose for preserving the confidentiality of the proposed transaction, (y) disclosure would have a material adverse effect on the Company or the Company's ability to consummate the proposed transaction, or (z) the proposed transaction renders the Company unable to comply with requirements of the Commission; or
 - B) the Unaffiliated Board Members, in good faith, determine that the Company is required by law, rule or regulation to supplement the Shelf Registration Statement or file a post-effective amendment to the Shelf Registration Statement in order to incorporate information into the Shelf Registration Statement for the purpose of:
 - i. including in the Shelf Registration Statement any Prospectus required under Section 10(a)(3) of the Securities Act; or
 - ii. reflecting in the Prospectus included in the Shelf Registration Statement any facts or events arising after the effective date of the Shelf Registration Statement (or the most recent post-effective amendment) that, individually or in the aggregate, represents a fundamental change in the information set forth in the Prospectus (any such period referred to in this Section 2.1.4, a "**Suspension Period**"); provided, however, that in the event the Company postpones, defers or suspends any Demand Registration pursuant to Section 2.1.4(iii)0 or 2 or Section 2.1.4(v), then during such Suspension Period, the Company shall not engage in any transaction involving the offer, issuance, sale, or purchase of Ordinary Shares (whether for the benefit of the Company or a third Person), except transactions involving the issuance or purchase of Ordinary Shares as contemplated by Company employee benefit plans or employee or director arrangements;
 - (vi) In order to suspend the use of the registration statement pursuant to this Section 2.1.4(v), the Company shall promptly upon determining to seek such suspension, deliver to the holders of Registrable Securities included in such registration statement, a certificate signed by the Chief Executive Officer of the Company stating that the Company is suspending use of such registration statement pursuant to Section 2.1.4(v), the basis therefor in reasonable detail and a good faith estimate as to the anticipated duration of such suspension.
- 2.1.5 The Company may include in any such Demand Registration other Ordinary Shares for sale for its own account or for the account of any other Person; provided that if the managing underwriter for the offering determines that the number of Ordinary Shares proposed to be offered in such offering would likely have an adverse effect in any material respect on the price, timing or distribution of the Ordinary Shares proposed to be included in such offering or the market for the Ordinary Shares, then the Registrable Securities to be sold by the Shareholder shall be included in such registration before any Ordinary Shares proposed to be sold for the account of the Company or any other Person.
- 2.1.6 Subject to the limitations contained in this Agreement, the Company shall effect any Demand Registration on Form F-3 (except if the Company is not then eligible to register for resale the Registrable Securities on Form F-3, in which case such Demand Registration shall be effected on another appropriate form for such purpose pursuant to the Securities Act) and if the Company becomes, and is at the time of its receipt of a Demand Notice, a WKSI, the Demand Registration for any offering and selling of Registrable Securities through a firm commitment underwriting shall be effected pursuant to an Automatic Shelf Registration Statement, which shall be on Form F-3 or any

equivalent or successor form under the Securities Act (if available to the Company); provided, however, that if at any time a Registration Statement on Form F-3 is effective and the Shareholder provides written notice to the Company that it intends to effect an offering of all or part of the Registrable Securities included on such Registration Statement, the Company will amend or supplement such Registration Statement as may be necessary in order to enable such offering to take place.

- 2.1.7 Without limiting Section 2.4, in connection with any Demand Registration pursuant to and in accordance with this Section 2.1, the Company shall:
- (i) promptly prepare and file or cause to be prepared and filed:
 - a) such additional forms, amendments, supplements, prospectuses, certificates, letters, opinions and other documents, as may be necessary or advisable to register or qualify the securities subject to such Demand Registration, including under the securities laws of such states as the Shareholder shall reasonably request; provided, however, that no such qualification shall be required in any jurisdiction where, as a result thereof, the Company would become subject to general service of process or to taxation or qualification to do business in such jurisdiction solely as a result of registration;
 - b) such forms, amendments, supplements, prospectuses, certificates, letters, opinions and other documents as may be necessary to apply for listing or to list the Registrable Securities subject to such Demand Registration on the NYSE;
 - (ii) do any and all other acts and things that may be necessary or appropriate or reasonably requested by the Shareholder to enable the Shareholder to consummate a public sale of such Registrable Securities in accordance with the intended timing and method or methods of distribution thereof; and
 - (iii) retain an internationally recognized investment banking firm to act as lead underwriter in the context of the Demand Registration in the event that the same is effected by means of an Underwritten Offering.

2.2 Piggyback Registration

- 2.2.1 If the Company shall at any time propose to file a Registration Statement, other than pursuant to any Demand Registration, for an offering of Ordinary Shares for cash (whether in connection with a public offering of Ordinary Shares by the Company, a public offering of Ordinary Shares by shareholders, or both, but excluding an offering relating solely to an employee benefit plan, an offering relating to a transaction on Form F-4 or an offering on any registration statement form that does not permit secondary sales), the Company shall promptly notify the Shareholder of such proposal reasonably in advance of (and in any event at least five (5) Business Days before) the anticipated filing date (the “**Piggyback Notice**”). The Piggyback Notice shall offer the Shareholder the opportunity to include for registration in such Registration Statement the number of Registrable Securities as it may request (a “**Piggyback Registration**”). The Company shall include in each such Piggyback Registration such Registrable Securities for which the Company has received written requests within five (5) days after delivery to the Shareholder of the Piggyback Notice (“**Piggyback Request**”) for inclusion therein. If the Shareholder decides not to include all of its Registrable Securities in any Registration Statement thereafter filed by the Company, the Shareholder shall nevertheless continue to have the right to include any Registrable Securities in any subsequent registration statement or registration statements as may be filed by the Company with respect to offerings of Ordinary Shares, all upon the terms and conditions set forth herein.

- 2.2.2 If the Registration Statement under which the Company gives notice under this Section 2.2 is for an Underwritten Offering, the Company shall so advise the Shareholder. In such event, the right of the Shareholder to be included in a registration pursuant to this Section 2.2 shall be conditioned upon the Shareholder participation in such Underwritten Offering and the inclusion of the Shareholder's Registrable Securities in the Underwritten Offering to the extent provided herein. In the event the Shareholder proposes to distribute its Registrable Securities through such Underwritten Offering, it shall enter into an underwriting agreement in customary form with the underwriter or underwriters selected for such Underwritten Offering by the Company. If the managing underwriter or managing underwriters of such offering advise the Company and the Shareholder in writing that in their reasonable opinion that the inclusion of all of the Shareholder's Registrable Securities in the subject Registration Statement (or any other Ordinary Shares proposed to be included in such offering) would likely have an adverse effect in any material respect on the price, timing or distribution of the Ordinary Shares proposed to be included in such offering or the market for the Ordinary Shares, the Company shall include in such offering only that number or amount, if any, of Ordinary Shares proposed to be included in such offering that, in the reasonable opinion of the managing underwriter or managing underwriters, will not have such effect, with such number to be allocated as follows:
- (i) first, to the Company or the Person or Persons demanding such Underwritten Offering; and
 - (ii) if there remains availability for additional Ordinary Shares to be included in such registration, second, to all other holders of Ordinary Shares (including the Shareholder) who are contractually entitled to "piggyback" registration rights that are equivalent to those described in this Section 2.2 and who may be seeking to register such Ordinary Shares, pro-rata among them, based on the number of Ordinary Shares such other holders are entitled to include in such registration. If the Shareholder disapproves of the terms of any such Underwritten Offering, it may elect to withdraw therefrom by written notice to the Company and the managing underwriter(s) delivered on or prior to the time of pricing of such offering. Any Registrable Securities withdrawn from such Underwritten Offering shall be excluded and withdrawn from the registration.
- 2.2.3 Without prejudice to Section 2.2.2 above, insofar as permissible in the circumstances, the Parties agree and acknowledge that any cutbacks applied to Persons (other than the Company) participating in an offering for which a Piggyback Request is made will be allocated pro rata to the Shareholder based on the number of Registrable Securities of the Company owned by the same at the time of any such Piggyback Request. For the avoidance of doubt, the Company will have priority over the Shareholder in any such offering initiated by the Company.
- 2.2.4 The Company shall have the right to terminate or withdraw any registration initiated by it under this Section 2.2 prior to the Effective Date of such Registration Statement whether or not the Shareholder has elected to include Registrable Securities in such Registration Statement. The registration expenses of such withdrawn registration shall be borne by the Company in accordance with Section 4 hereof.
- 2.3 Registration Rights**
- 2.3.1 Subject to Section 2.1.2, all registration rights granted under this Section 2 shall continue to be applicable with respect to the Shareholder for so long as may be required for the Shareholder to sell all of the Registrable Securities held by the Shareholder (without any limitation on volume, timing, recipients or intended method or methods of distribution, including through the use of an underwriter, that would not be applicable with a registration under the Securities Act).
- 2.3.2 Any Demand Notice or Piggyback Request shall:
- (i) specify the Registrable Securities intended to be offered and sold by the Shareholder;

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- (ii) express the Shareholder's present intent to offer such Registrable Securities for distribution;
 - (iii) describe the nature or method of the proposed offer and sale of Registrable Securities, which may include sales on a delayed or continuous basis; and
 - (iv) contain the undertaking of the Shareholder to provide all such information and materials and take all action as may reasonably be required in order to permit the Company to comply with all applicable requirements in connection with the registration of such Registrable Securities.
- 2.3.3 The Shareholder shall not have any right to obtain or seek an injunction restraining or otherwise delaying any such registration as the result of any controversy that might arise with respect to the interpretation or implementation of this Section 2.
- 2.3.4 The Company will not enter into any agreement during the term of this Agreement which would allow any holder of Ordinary Shares to include Ordinary Shares in any Registration Statement filed by the Company in a manner that would violate or restrict in any material respect the rights granted to the Shareholder hereunder.
- 2.3.5 Any Registrable Security will cease to be an Registrable Security when:
- (i) it has been sold or otherwise transferred by the Shareholder (other than a transfer by the Shareholder to an Affiliate or in conjunction with an assignment of this Agreement permitted under Section 7); or
 - (ii) it is eligible for sale pursuant to Rule 144 (or any successor provision) under the Securities Act without restriction pursuant to such rule on the volume of securities that may be sold in any single transaction.
- 2.4 **Holdback Agreement**
- 2.4.1 Each of the Company and the Shareholder agrees, upon notice from the managing underwriter or underwriters in connection with any Underwritten Offering of the Ordinary Shares or other securities of the Company (other than pursuant to a registration statement on Form F-4, Form S-4 or any similar or successor form or pursuant to a registration solely relating to an offering and sale to employees or directors of the Company pursuant to any employee stock plan or other employee benefit plan arrangement), not to effect (other than pursuant to such Underwritten Offering) any public sale or distribution of Registrable Securities, including, but not limited to, any sale pursuant to Rule 144, or make any short sale of, loan, grant any option for the purchase of, or otherwise dispose of, any Registrable Securities, any other equity securities of the Company without the prior written consent of the managing underwriters or underwriters (as applicable) during such period as reasonably requested by such managing underwriters or underwriters (as applicable, but in no event longer than the seven days before and the 90 (ninety) days after the pricing of such Underwritten Offering), provided, that such restrictions shall not apply in any circumstance to:
- (i) Registrable Securities acquired by the Shareholder in the public market subsequent to the IPO; and
 - (ii) distributions-in-kind to a Shareholder's limited or other partners, members, shareholders or other equity holders.

2.4.2 Notwithstanding the foregoing:

- (i) no holdback agreements of the type contemplated by this Section 2.4 shall be required of the Shareholder unless each of the Company's directors and officers agrees to be bound by a substantially identical holdback agreement for at least the same period of time; and
- (ii) neither the Company nor the underwriters in respect of such Underwritten Offering shall grant any discretionary waiver or termination of the restrictions of any or all of such agreements unless such waiver or termination shall apply, on a pro rata basis, to the Registrable Securities held by the Shareholder.

3. Registration Procedures

The procedures to be followed by the Company and the Shareholder in a Registration Statement pursuant to this Agreement, and the respective rights and obligations of the Company and the Shareholder, with respect to the preparation, filing and effectiveness of such Registration Statement, are as follows.

- 3.1 The Company will, at least five (5) Business Days prior to the anticipated filing of a Registration Statement or any related Prospectus or any amendment or supplement thereto (other than amendments and supplements that do nothing more than name the Shareholder and provide information with respect thereto):
 - (i) unless available to the Shareholder through public filings with the Commission, furnish to the Shareholder and its underwriters, if any, copies of all such documents proposed to be filed; and
 - (ii) use its reasonable efforts to address in each such document when so filed with the Commission such comments as the Shareholder reasonably shall propose within three (3) Business Days of the delivery of such copies to the Shareholder.
- 3.2 The Company will use reasonable best efforts to as promptly as reasonably possible:
 - (i) prepare and file with the Commission such amendments, including post-effective amendments, and supplements to each Registration Statement and the Prospectus used in connection therewith as may be necessary under applicable law to keep such Registration Statement continuously effective with respect to the disposition of all Registrable Securities covered thereby for its Effectiveness Period and, subject to the limitations contained in this Agreement, prepare and file with the Commission such additional Registration Statements in order to register for resale under the Securities Act all of the Registrable Securities held by the Shareholder;
 - (ii) cause the related Prospectus to be amended or supplemented by any required prospectus supplement, and as so supplemented or amended to be filed pursuant to Rule 424; and
 - (iii) respond to any comments received from the Commission with respect to each Registration Statement or any amendment thereto and, as promptly as reasonably possible provide the Shareholder true and complete copies of all correspondence from and to the Commission relating to such Registration.
- 3.3 The Company will comply in all material respects with the provisions of the Securities Act and the Exchange Act with respect to the Registration Statements and the disposition of all Registrable Securities covered by each Registration Statement.
- 3.4 The Company will notify the Shareholder as promptly as reasonably practicable:

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- (i) when:
 - a) a Prospectus or any prospectus supplement or post-effective amendment to a Registration Statement is proposed to be filed;
 - b) the Commission notifies the Company whether there will be a “review” of such Registration Statement and whenever the Commission comments in writing on such Registration Statement; and
 - c) with respect to each Registration Statement or any post-effective amendment thereto, when the same has been declared effective;
 - (ii) of any request by the Commission or any other federal or state governmental authority for amendments or supplements to a Registration Statement or Prospectus or for additional information that pertains to the Shareholder as sellers of Registrable Securities;
 - (iii) of the issuance by the Commission of any stop order suspending the effectiveness of a Registration Statement covering any or all of the Registrable Securities or the initiation of any Proceedings for that purpose;
 - (iv) of the receipt by the Company of any notification with respect to the suspension of the qualification or exemption from qualification of any of the Registrable Securities for sale in any jurisdiction, or the initiation or threatening of any Proceeding for such purpose; and
 - (v) of the occurrence of (but not the nature or details concerning) any event or passage of time that makes any statement made in such Registration Statement or Prospectus or any document incorporated or deemed to be incorporated therein by reference untrue in any material respect or that requires any revisions to such Registration Statement, Prospectus or other documents so that, in the case of such Registration Statement or the Prospectus, as the case may be, it will not contain any untrue statement of a material fact or omit to state any material fact required to be stated therein or necessary to make the statements therein, in the light of the circumstances under which they were made, not misleading (provided, however, that no notice by the Company shall be required pursuant to this clause (v) in the event that the Company either promptly files a prospectus supplement to update the Prospectus or a Form 6-K or other appropriate Exchange Act report that is incorporated by reference into the Registration Statement, which in either case, contains the requisite information that results in such Registration Statement no longer containing any untrue statement of material fact or omitting to state a material fact necessary to make the statements therein, in the light of the circumstances under which they were made, not misleading).
- 3.5 The Company will use its reasonable best efforts to avoid the issuance of, or, if issued, obtain the withdrawal of:
- (i) any order suspending the effectiveness of a Registration Statement, or
 - (ii) any suspension of the qualification (or exemption from qualification) of any of the Registrable Securities for sale in any jurisdiction, at the earliest practicable moment, or if any such order or suspension is made effective during any Suspension Period, at the earliest practicable moment after the Suspension Period is over.
- 3.6 During the Effectiveness Period, the Company will furnish to the Shareholder and its underwriter(s), if any, without charge, at least one conformed copy of each Registration Statement and each amendment thereto and all exhibits to the extent requested by the Shareholder (including those incorporated by reference) promptly after the filing of such documents with the Commission; provided, that the Company will not have any obligation to provide any document pursuant to this clause that is available on the Commission’s EDGAR system.

- 3.7 The Company will promptly deliver to the Shareholder and its underwriter(s), if any, without charge, as many copies of each Prospectus or Prospectuses (including each form of prospectus) and each amendment or supplement thereto as the Shareholder and its underwriter(s), if any, may reasonably request during the Effectiveness Period. The Company consents to the use of such Prospectus and each amendment or supplement thereto by the Shareholder in connection with the offering and sale of the Registrable Securities covered by such Prospectus and any amendment or supplement thereto.
- 3.8 The Company will facilitate the timely preparation and delivery of certificates representing Registrable Securities to be delivered to a transferee pursuant to a Registration Statement, which certificates shall be free of all restrictive legends indicating that the Registrable Securities are unregistered or unqualified for resale under the Securities Act, Exchange Act or other applicable securities laws, and to enable such Registrable Securities to be in such denominations and registered in such names as the Shareholder may request in writing. In connection therewith, if required by the Company's transfer agent, the Company will promptly, after the Effective Date of the Registration Statement, cause an opinion of counsel as to the effectiveness of the Registration Statement to be delivered to and maintained with its transfer agent, together with any other authorizations, certificates and directions required by the transfer agent which authorize and direct the transfer agent to issue such Registrable Securities without any such legend upon sale by the Shareholder of such Registrable Securities under the Registration Statement.
- 3.9 Upon the occurrence of any event contemplated by Section 3.43.4(v), subject to Section 2.1.4, as promptly as reasonably possible, the Company will prepare a supplement or amendment, including a post-effective amendment, if required by applicable law, to the affected Registration Statement or a supplement to the related Prospectus or any document incorporated or deemed to be incorporated therein by reference, and file any other required document so that, as thereafter delivered, no Registration Statement nor any Prospectus will contain an untrue statement of a material fact or omit to state a material fact required to be stated therein or necessary to make the statements therein, in the light of the circumstances under which they were made, not misleading.
- 3.10 The Shareholder may distribute the Registrable Securities by means of an Underwritten Offering; provided that:
- (i) the Shareholder provide written notice to the Company of their intention to distribute Registrable Securities by means of an Underwritten Offering;
 - (ii) the managing underwriter or managing underwriters thereof shall be designated by the Shareholder in the case of a Demand Registration (provided, however, that such designated managing underwriter or managing underwriters shall be reasonably acceptable to the Company) or by the Company in the case of a registration initiated by the Company;
 - (iii) the Shareholder agrees to enter into an underwriting agreement in customary form and sell the Shareholder's Registrable Securities on the basis provided in any underwriting arrangements approved by the Persons entitled to select the managing underwriter or managing underwriters hereunder; and
 - (iv) the Shareholder will complete and execute all questionnaires, powers of attorney, indemnities and other documents reasonably required under the terms of such underwriting arrangements. The Company hereby agrees with the Shareholder that, in connection with any Underwritten Offering in accordance with the terms hereof, it will negotiate in good faith and execute all indemnities, underwriting agreements and other documents reasonably required under the terms of such underwriting arrangements, including using all reasonable best efforts to procure customary legal opinions and auditor "comfort" letters at the Company's expense.

- 3.11 In the event the Shareholder seeks to complete an Underwritten Offering, for a reasonable period prior to the filing of any Registration Statement and throughout the Effectiveness Period, the Company will make available upon reasonable notice at the Company's principal place of business or such other reasonable place for inspection by the managing underwriter or managing underwriters selected in accordance with Section 3.10 such financial and other information and books and records of the Company, and cause the officers, employees, counsel and independent certified public accountants of the Company to respond to such inquiries, as shall be reasonably necessary (and in the case of counsel, not violate an attorney-client privilege in such counsel's reasonable belief) to conduct a reasonable investigation within the meaning of Section 11 of the Securities Act.
- 3.12 In connection with any registration of Registrable Securities pursuant to this Agreement, the Company will take all commercially reasonable actions as are necessary or advisable in order to expedite or facilitate the disposition of Registrable Securities by the Shareholder, including causing appropriate officers and employees to be available, on a customary basis and upon reasonable notice, to meet with prospective investors in presentations, meetings and road shows.

4. Registration Expenses

- 4.1 All reasonable Registration Expenses incident to the Parties' performance of or compliance with their respective obligations under this Agreement or otherwise in connection with any Demand Registration or Piggyback Registration (excluding any Selling Expenses) shall be borne by the Company, whether or not any Registrable Securities are sold pursuant to a Registration Statement. "**Registration Expenses**" shall include, without limitation:
- (i) all registration and filing fees, including fees and expenses:
 - a) with respect to filings required to be made with the NYSE; and
 - b) in compliance with applicable state securities or "Blue Sky" laws;
 - (ii) printing expenses (including expenses of printing certificates for Ordinary Shares and of printing prospectuses if the printing of prospectuses is reasonably requested by the Shareholder);
 - (iii) messenger, telephone and delivery expenses;
 - (iv) fees and disbursements of counsel, auditors and accountants for the Company (as applicable) and fees and disbursements of one counsel (and local counsel, if applicable) for the Shareholder, in each case which counsel shall be reasonably acceptable to the Shareholder if the Shareholder is participating in the offer;
 - (v) Securities Act liability insurance, if the Company so desires such insurance; and
 - (vi) fees and expenses of all other Persons retained by the Company in connection with the consummation of the transactions contemplated by this Agreement. In addition, the Company shall be responsible for all of its expenses incurred in connection with the consummation of the transactions contemplated by this Agreement (including expenses payable to third parties and including all salaries and expenses of their officers and employees performing legal or accounting duties), the expense of any annual audit and the fees and expenses incurred in connection with the listing of the Registrable Securities on the NYSE.

5. Indemnification

- 5.1 If requested by the Shareholder, the Company shall indemnify and hold harmless each underwriter, if any, engaged in connection with any registration referred to in Section 2 and provide representations, covenants, opinions and other assurances to any underwriter in form and substance reasonably satisfactory to such underwriter and the Company.
- 5.2 Further, the Company shall indemnify and hold harmless the Shareholder, its Affiliates and each of their respective officers and directors and any Person who controls the Shareholder (within the meaning of the Securities Act) and any agent thereof (collectively, “**Indemnified Persons**”), to the fullest extent permitted by applicable law, from and against any and all losses, claims, damages, liabilities, joint or several, costs (including reasonable costs of preparation and reasonable attorneys’ fees) and expenses, judgments, fines, penalties, interest, settlements or other amounts arising from any and all claims, demands, actions, suits or proceedings, whether civil, criminal, administrative or investigative, in which any Indemnified Person may be involved, or is threatened to be involved, as a party or otherwise, under the Securities Act or otherwise (collectively, “**Losses**”), as incurred, arising out of or relating to any untrue or alleged untrue statement of a material fact contained in any Registration Statement under which any Registrable Securities were registered, in any preliminary prospectus (if used prior to the Effective Date of such Registration Statement), or in any summary or final prospectus or free writing prospectus or in any amendment or supplement thereto (if used during the period the Company is required to keep the Registration Statement current), or arising out of, based upon or resulting from the omission or alleged omission to state therein a material fact required to be stated therein or necessary to make the statements made therein, in the light of the circumstances in which they were made, not misleading; provided, however, that the Company shall not be liable to any Indemnified Person to the extent that any such claim arises out of, is based upon or results from an untrue or alleged untrue statement or omission or alleged omission made in such Registration Statement, such preliminary, summary or final prospectus or free writing prospectus or such amendment or supplement, in reliance upon and in conformity with written information furnished to the Company by or on behalf of such Indemnified Person specifically for use in the preparation thereof. The Company shall notify the Shareholder promptly of the institution, threat or assertion of any Proceeding of which the Company is aware in connection with the transactions contemplated by this Agreement. Notwithstanding anything to the contrary herein, this Section 5 shall survive any termination or expiration of this Agreement indefinitely.
- 5.3 Promptly after receipt by any Indemnified Persons under this Section 5 of notice of the commencement of any action or proceeding (including any governmental action or proceeding) involving a Loss, such Indemnified Persons shall, if a Loss in respect thereof is to be claimed against any indemnifying party under this Section 5, deliver to the indemnifying party a written notice of the commencement thereof, and the indemnifying party shall have the right to participate in, and, to the extent the indemnifying party so desires, jointly with any other indemnifying party similarly noticed, to assume control of the defense thereof with counsel mutually satisfactory to the indemnifying party and the Indemnified Persons; provided, however, that the Indemnified Persons shall have the right to retain their own counsel with the fees and expenses of not more than one counsel for such Indemnified Persons to be paid by the indemnifying party if the representation by such counsel of the Indemnified Persons and the indemnifying party would be inappropriate due to actual or potential differing interests between such Indemnified Persons and any other party represented by such counsel in such proceeding. In the case of Indemnified Persons, legal counsel referred to in the immediately preceding sentence shall be selected by Shareholder. The Indemnified Persons shall cooperate with the indemnifying party in connection with any negotiation or defense of any such Losses by the indemnifying party and shall furnish to the indemnifying party all information reasonably available to the Indemnified Persons which relates to such Losses. The failure to deliver written notice to the indemnifying party within a reasonable time of the commencement of any such action shall not relieve such indemnifying party of any liability to the Indemnified Persons under this Section 5, except to the extent that the indemnifying party is prejudiced in its ability to defend such action but the omission to so notify the indemnifying party will not relieve such indemnifying party of any liability that it may have to any Indemnified Persons otherwise than under this Section 5.

6. Facilitations of Sales Pursuant to Rule 144

To the extent it shall be required to do so under the Exchange Act, the Company shall timely file the reports required to be filed by it under the Exchange Act or the Securities Act (including the reports under Sections 13 and 15(d) of the Exchange Act referred to in subparagraph (c)(1) of Rule 144), and shall take such further action as the Shareholder may reasonably request, all to the extent required from time to time to enable the Shareholder to sell Registrable Securities without registration under the Securities Act within the limitations of the exemption provided by Rule 144. Upon the request the Shareholder in connection with the Shareholder's sale pursuant to Rule 144, the Company shall deliver to the Shareholder a written statement as to whether it has complied with such requirements.

7. Miscellaneous

7.1 Remedies

In the event of a breach by the Company of any of its obligations under this Agreement, the Shareholder, in addition to being entitled to exercise all rights granted by law and under this Agreement, including recovery of damages, will be entitled to specific performance of its rights under this Agreement. The Company agrees that monetary damages would not provide adequate compensation for any losses incurred by reason of a breach by it of any of the provisions of this Agreement and further agrees that, in the event of any action for specific performance in respect of such breach, it shall waive the defense that a remedy at law would be adequate.

7.2 Discontinued Disposition

The Shareholder agrees by its acquisition of such Registrable Securities that, upon receipt of a notice from the Company of the occurrence of any event of the kind described in clauses (ii) through (v) of Section 3.4, the Shareholder will forthwith discontinue disposition of such Registrable Securities under the Registration Statement until the Shareholder's receipt of the copies of the supplemental Prospectus or amended Registration Statement or until it is advised in writing by the Company that the use of the applicable Prospectus may be resumed, and, in either case, has received copies of any additional or supplemental filings that are incorporated or deemed to be incorporated by reference in such Prospectus or Registration Statement. The Company may provide appropriate stop orders to enforce the provisions of this Section 7.2.

7.3 Amendments and Waivers

No provision of this Agreement may be waived or amended except in a written instrument signed by the Company and the Shareholder. No waiver of any default with respect to any provision, condition or requirement of this Agreement shall be deemed to be a continuing waiver in the future or a waiver of any subsequent default or a waiver of any other provision, condition or requirement hereof, nor shall any delay or omission of any Party to exercise any right hereunder in any manner impair the exercise of any such right.

7.4 **Notices**

7.4.1 Any and all notices or other communications or deliveries required or permitted to be provided hereunder shall be in writing and shall be deemed given and effective on the earliest of:

- (i) the date of transmission, if such notice or communication is delivered via facsimile or electronic mail as specified in this Section 7.2 prior to 5:00 p.m. (Eastern Standard Time) on a Business Day;
- (ii) the Business Day after the date of transmission, if such notice or communication is delivered via facsimile or electronic mail as specified in this Agreement later than 5:00 p.m. (Eastern Standard Time) on any date and earlier than 11:59 p.m. (Eastern Standard Time) on such date;
- (iii) the Business Day following the date of mailing, if sent by nationally recognized overnight courier service;
- (iv) upon actual receipt by the Party to whom such notice is required to be given.

7.4.2 The address for such notices and communications shall be as follows:

if to the Company:

Stevanato Group S.p.A.
Via Molinella 17
Piombino Dese, Padua, Italy
Attention: Marco Dal Lago (CFO)
Phone: +39 0499318855
Email: marco.dallago@stevanatogroup.com

if to the Shareholder or any of its Affiliates:

Stevanato Holding S.r.l.
Via Niccolo Tommaseo 69/D
Padua, Italy
Attention: [•] ([•])
Phone: [•]
Email: [•]

7.5 **Successors and Assigns**

7.5.1 This Agreement shall be binding upon and inure to the benefit of the Parties hereto and their heirs, executors, administrators, successors, legal representatives and permitted assigns. Except as provided below in Section 7.5.2 and any transfers to Affiliates of the Shareholder, this Agreement, and any rights or obligations hereunder, may not be assigned without the prior written consent of the Company and the Shareholder.

7.5.2 The rights under this Agreement shall be freely assignable by the Shareholder, in whole or in part at any time and from time to time during the Registration Period, to any transferee or recipient of all or any portion of the Shareholder's Registrable Securities if:

- (i) the transferee or recipient is, or will become immediately following the transfer from the Shareholder, the holder of at least five percent (5%) of the Company's issued and outstanding share capital at that time; and

- (ii) the Shareholder agrees in writing with the transferee or recipient to assign such rights and the transferee or recipient agrees in writing with the Company to be bound by all of the provisions contained herein in the form attached as Schedule 1 hereto.
- 7.5.3 In order to assign any number of Demand Registrations, the holder of the right to such Demand Registrations shall expressly assign any number of Demand Registrations that it may hold pursuant to an agreement in the form attached as Schedule 1 hereto and such assignment shall correspondingly reduce the number of Demand Registrations held by the Shareholder or any other assignor.
- 7.5.4 At the transferee's or recipient's request, the Company shall promptly prepare and file any required prospectus supplement under Rule 424(b)(3) of the Securities Act or other applicable provision of the Securities Act to appropriately amend the list of selling shareholders thereunder to include such transferee or recipient.
- 7.5.5 In the event the Shareholder transfers Registrable Securities included on a Registration Statement in connection with the foreclosure of a pledge of such Registrable Securities and, following the transfer, such Registrable Securities would not be eligible for sale pursuant to Rule 144 (or any successor provision) under the Securities Act without restriction pursuant to such rule on the volume of securities that may be sold in any single transaction then:
- (i) at the request of the new holder of such Registrable Securities (the "**Pledge Holder**"), the Company shall amend or supplement such Registration Statement as may be necessary in order to enable such Pledge Holder to offer and sell such Registrable Securities pursuant to such Registration Statement; provided that in no event shall the Company be required to file a post-effective amendment to the Registration Statement unless:
- a) such Registration Statement includes only Registrable Securities held by the Pledge Holder, Affiliates of the Pledge Holder or transferees of the Pledge Holder; or
- b) the Company has received a written consent therefor from every Person for whom Ordinary Shares have been registered on (but not yet sold under) such Registration Statement, other than the Pledge Holder, Affiliates of the Pledge Holder or transferees of the Pledge Holder; and
- (ii) all of the rights and obligations of the Company and the Pledge Holder with respect to such Registrable Securities granted under Sections 2, 2.4, 4, 5, 6 and 7 shall continue to be applicable with respect to such Registrable Securities until the earlier of:
- a) the time required for the Pledge Holder to sell all of the Registrable Securities held by the Pledge Holder; or
- b) the end of the Effectiveness Period of the Registration Statement relating to such Registrable Securities.

7.6 **Third Party Beneficiaries**

This Agreement is intended for the benefit of the Parties hereto and their respective successors and permitted assigns, and is not for the benefit of, nor may any provision hereof be enforced by, any other person.

7.7 Execution and Counterparts

This Agreement may be executed in any number of counterparts, each of which when so executed shall be deemed to be an original and all of which taken together shall constitute one and the same Agreement. In the event that any signature is delivered by facsimile or electronic mail transmission, such signature shall create a valid binding obligation of the Party executing (or on whose behalf such signature is executed) the same with the same force and effect as if such signature delivered by facsimile or electronic mail transmission were the original thereof.

7.8 Governing law

This Agreement shall be governed by and construed in accordance with the laws of the State of New York. Each party hereby irrevocably submits to the exclusive jurisdiction of the courts of the State of New York located in New York County and the United States District Court for the Southern District of New York for the purpose of any suit, action, proceeding or judgment relating to or arising out of this Agreement and the Transactions contemplated hereunder. EACH OF THE PARTIES HERETO WAIVES ANY RIGHT TO REQUEST A TRIAL BY JURY IN ANY LITIGATION WITH RESPECT TO THE AGREEMENT.

7.9 Cumulative Remedies

The remedies provided herein are cumulative and not exclusive of any remedies provided by law. Failure of any party to exercise any right or remedy under this Agreement or otherwise, or delay by a party in exercising such right or remedy, shall not operate as a waiver thereof.

7.10 Severability

If any term, provision, covenant or restriction of this Agreement is held by a court of competent jurisdiction to be invalid, illegal, void or unenforceable, the remainder of the terms, provisions, covenants and restrictions set forth herein shall remain in full force and effect and shall in no way be affected, impaired or invalidated, and the Parties shall use their reasonable efforts to find and employ an alternative means to achieve the same or substantially the same result as that contemplated by such term, provision, covenant or restriction. It is hereby stipulated and declared to be the intention of the Parties that they would have executed the remaining terms, provisions, covenants and restrictions without including any of such that may be hereafter declared invalid, illegal, void or unenforceable.

7.11 Entire Agreement

This Agreement constitutes the entire agreement among the Parties with respect to the subject matter hereof and supersedes all prior contracts or agreements with respect to the subject matter hereof and the matters addressed or governed hereby, whether oral or written.

7.12 Other Listings

To the extent that the Company lists its shares on any stock exchange outside of the United States, the provisions of this Agreement shall apply, mutatis mutandis, to such listing.

[REMAINDER OF PAGE LEFT INTENTIONALLY BLANK]

IN WITNESS WHEREOF, the Parties have executed this Agreement on the date first above written.

Stevanato Group S.p.A.

By:

Title:

Stevanato Holding S.r.l.

By:

Title:

Schedule 1
Form of Transfer and Amendment Agreement

This transfer and amendment agreement (the “**Transfer Agreement**”) is made on this [•] day of [•] 20[•] by and between [•] (the “**New Shareholder**”), (the “**Company**”), and [•] (the “**Transferor**” and, together with the New Shareholder and the Company, the “**Parties**”) and is supplemental to and an amendment of the Registration Rights Agreement (the “**Agreement**”) dated [•], 2021, as amended from time to time, and made by and between the Company and the Shareholder.

1. The Parties agree and acknowledge that capitalized terms used and not defined herein shall have the same meaning as ascribed to them in the Agreement.
2. The New Shareholder hereby confirms that it has been supplied with a copy of the Agreement and hereby covenants with the Company to observe, perform and be bound by all the terms of the Agreement which are capable of applying to the Transferor as a holder of Registrable Securities (as defined in the Agreement) and which have not been performed at the date of this Transfer Agreement to the intent and effect that the New Shareholder shall be deemed with effect from the date hereof to be a Party to the Agreement.
3. The Transferor hereby confirms that it has transferred [• percent (•%)] of the Company’s issued and outstanding share capital to the New Shareholder (the “**Share Transfer**”) and thereby also wishes to and hereby does assign to the New Shareholder an equalpro-rata share of its rights as a holder of Registrable Securities under the Agreement (the “**Assignment of Rights**”).
4. The Transferor hereby expressly assigns [•] number of Demand Registrations in any twelve (12) month period to the New Shareholder and agrees that this assignment shall correspondingly decrease the number of Demand Registrations in any twelve (12) month period available to the Transferor under the Agreement.
5. The Company hereby confirms and acknowledges the Share Transfer and Assignment of Rights on the terms set forth herein.
6. The New Shareholder confirms that its details for Section 7.4 (Notices) are as follows: [•].
7. This Transfer Agreement shall be governed by and construed in accordance with the laws of the State of New York, without regard to the choice of law principles thereof.

[REMAINDER OF PAGE LEFT INTENTIONALLY BLANK]

IN WITNESS WHEREOF, the Parties have executed this Agreement on the date first above written.

[NEW SHAREHOLDER]

By:

Title:

Stevanato Group S.p.A.

By:

Title:

[TRANSFEROR]

By:

Title:

Stevanato Group S.p.A.

Via Molinella, 17
Piombino Dese
Italy

___, 2021

Re: Stevanato Group S.p.A.

Ladies and Gentlemen:

We have acted as Italian legal counsel to Stevanato Group S.p.A. (the "**Company**") a limited liability company with shares ("*società per azioni*") organized under the laws of Italy, with its registered office in Piombino Dese (Padua), in connection with the offering (the "**Offering**") of an aggregate of up to ___ ordinary shares of the Company, with no par value (the "**Shares**").

This opinion letter is rendered pursuant to Item 8(a) of Form F-1 promulgated by the United States Securities and Exchange Commission (the "**SEC**") and Items 601(b)(5) and (b)(23) of the SEC's Regulation S-K promulgated under the United States Securities Act of 1933, as amended (the "**Securities Act**").

We have examined and relied on such corporate records, certificates and other documents in relation to the Company made available to us as we have deemed necessary or appropriate for the purposes of this opinion, including the certificate of registration of the Company filed with the Chamber of Commerce of Padua dated ___ 2021.

Assumptions

We have assumed:

- (a) the genuineness of all signatures, stamps and seals, the legal capacity of natural persons, the authenticity, the exhaustiveness and completeness of all documents submitted to us as originals, the exhaustiveness, completeness and conformity to the original documents of all specimen and/or all documents submitted to us as certified or photocopies or transmitted to us by fax or e-mail, and the authenticity of the originals of such latter documents;
- (b) that where a document has been examined by us in draft or specimen form, it will be or has been executed in the form of that draft or specimen;



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- (c) the truthfulness, accuracy, completeness and reliability of any statements, of any directors, officers, employees and or representatives of the Company, certifying or disclosing or otherwise dealing with any matter or fact which is material to the opinions expressed herein;
- (d) that there are no facts, documents, circumstances or matters which may be material to the opinions set out herein and which have not been disclosed to us;
- (e) that the copies of the organizational documents (i.e. "atto costitutivo" and "statuto") of the Company provided to us, that we have examined for the purpose of this opinion, (a) are true and complete as of the date of this opinion and (b) are in full force and effect as of the date of this opinion;
- (f) and that no law (including, without limitation, any public policy) of any jurisdiction outside the Republic of Italy is relevant to or affects the opinions therein or the conclusions stated in this opinion.

Opinions

The opinions expressed below are limited to the laws of the Republic of Italy as enforced and interpreted at the date hereof and are given on the basis that they will be governed by and construed in accordance with, and any liability which may arise in respect of them is governed by the laws of the Republic of Italy. Thus we express no opinion on European Community Law or any other foreign law (other than the laws of the Republic of Italy) as it affects any jurisdiction other than the Republic of Italy.

We have made no investigation as to the laws of any jurisdiction other than those of the Republic of Italy and we do not express or imply any opinion as to the laws of any jurisdiction other than those of the Republic of Italy. Specifically, with your approval, we express no opinion with respect to any matter as to the Federal laws of the United States of America and to the laws of any State of the United States of America.

As to the facts material to the opinions expressed herein that we did not independently establish or verify, we have relied upon statements and representations of the officers and other representatives of the Company.

Based upon and subject to the foregoing, we are of the opinion that the Shares to be offered by the Company have been duly authorized and, when issued in accordance with the relevant resolutions of the Company (i.e. extraordinary shareholders' meeting of the Company held on) and fully paid in accordance with the applicable laws, will be validly issued, fully paid and non-assessable.

Qualifications

The opinions expressed above are subject to the following qualifications:

- I. the opinions expressed herein are based on our best interpretation and analysis of the relevant legal or contractual provision and of the rules of interpretation applicable to contracts and legal matters normally applicable in the Republic of Italy;



CHIOMENTI

- II. Italian courts may refuse to apply the law of another jurisdiction if it is deemed to be contrary to public policy (*ordine pubblico*) or if submission to a foreign law is deemed to have been made with the purpose of avoiding provisions of Italian law of mandatory application (*norme imperative*);
- III. by issuing this opinion we do not assume any obligations to notify or inform you of any developments subsequent to its date that may render its content untrue or inaccurate in whole or in part.

This opinion letter speaks as of its day and is addressed solely to you for the matters stated in it.

We hereby consent to the filing of this opinion letter as an exhibit to the F-1. It may not be otherwise disclosed or quoted to any person other than to your legal advisers or relied upon by any person or be used for any other purpose, without our prior written consent in each instance.

Very truly yours,

CHIOMENTI

CERTAIN IDENTIFIED INFORMATION HAS BEEN EXCLUDED FROM THE EXHIBIT BECAUSE IT IS BOTH NOT MATERIAL AND WOULD LIKELY CAUSE COMPETITIVE HARM TO THE REGISTRANT IF PUBLICLY DISCLOSED. [***] INDICATES THAT INFORMATION HAVE BEEN REDACTED.

MASTER SUPPLY AGREEMENT

between

SCHOTT AG, Business Unit Tubing, 95660 Mitterteich, Germany (*SCHOTT*)

and

Stevanato Group S.p.a., Via Molinella, Piombino Dese, Padova, Italy (*Stevanato*) as well as its affiliates Stevanato Group International a.s., Nuova Ompi, Medical Glass, Ompi North America, OMPI China and OMPI DO BRASIL INDÚSTRIA E COMÉRCIO DE EMBALAGENS FARMACÊUTICAS LTDA (jointly the *Purchasers* and each of them a *Purchaser*).

Stevanato represents that it is authorized to act in the name and on behalf of all Purchasers.

Preamble

The parties have concluded in [***] a Master Supply Agreement with a minimum fix term until [***]. Thereafter, the Master Supply Agreement would automatically prolong unless terminated by one of the parties.

The parties now wish to replace the existing Master Supply Agreement by this Agreement.

Art. 1 Replacement of the Existing Master Supply Agreement

- (1) The Parties hereby agree that the existing Master Supply Agreement of [***] is hereby terminated with effect as of [***] and replaced by this Agreement.
- (2) Any orders of the Purchasers that SCHOTT has confirmed prior to [***] but that are not yet fulfilled as of that date shall be executed by the parties in accordance with the provisions of this Agreement.

Art. 2 Object and Scope of this Agreement

- (1) Subject to the terms of this Agreement, SCHOTT or its subsidiaries as approved by the Purchaser shall deliver the products specified in Annex 1 (Products) and Purchaser shall purchase and pay for these. All Products shall be manufactured by SCHOTT in compliance with the terms of this Agreement.
- (2) The Parties agree that each of the Purchasers can place orders for the delivery of Products under the terms of this Agreement in its own name and on its own behalf.
- (3) SCHOTT shall not subcontract to third parties any manufacturing without the Purchaser's prior written approval.

- (4) Both Parties hereby waive application of their respective standard terms for purchase respectively delivery.

Art. 3 Purchase Quantities, Split by Glass Type; Orders

- (1) Stevanato hereby covenants that it will order and take in calendar year [***] a total quantity of [***] to of the Products, with a permitted deviation of [***], either itself or via one of the other Purchasers.
- (2) For the subsequent calendar years during the term of this Agreement, Stevanato hereby covenants to purchase and take in each year at least the quantity of Products as (i) actually purchased or (ii) covenanted to be purchased under para. (1) in [***], whichever quantity is higher. The exact quantity that Stevanato is obliged to purchase and take in a certain year will be determined as per Sec. 3 (3). Should the Parties for any of these years agree on a higher quantity as compared to the preceding year, such higher quantity shall become the new minimum quantity that Stevanato is obliged to purchase and take in the subsequent years.
- (3) Stevanato shall every year in October notify to SCHOTT in text form the actual quantity of Products that it wishes to purchase and take in the following year and the desired allocation on the various types of Products. To the extent the desired quantity is above the minimum binding quantity for such calendar year as per Sec. 3 (2), this requires approval by SCHOTT. The same applies to the desired allocation of the total quantity to the various types of Products.
- (4) Stevanato receives a special project price of [***] for a certain Product for [***] for a certain [***]. The Parties agree that such quantities shall not be counted towards the annual minimum quantity. For the first time with effect as of [***], the special project price will be subject to adjustments as per Sec. 4.4.
- (5) Stevanato shall purchase and take in each calendar month 1/12 of the total quantity determined for the relevant calendar year as per Sections 3.1 through 3.3. Further, Stevanato shall provide at the latest one month prior to the beginning of a calendar quarter (i.e. [***]) a forecast detailing its prospective monthly demands during such quarter. If duly reflected in such forecast, Stevanato is entitled to increase or decrease the principle monthly quantity of [***].
- (6) Deliveries shall be made based on written orders or orders in such other format as agreed. SCHOTT shall confirm an order within 3 business days indicating the estimated delivery date.
- (7) If and when SCHOTT's [***] production and has been validated by Stevanato, SCHOTT will notify Stevanato in text format what maximum quantities of Products SCHOTT will be able to deliver from [***] to facilities of Stevanato [***] during the calendar year. SCHOTT will further notify the applicable INCOTERM. Thereafter, SCHOTT will latest by [***] of every year notify Stevanato of the maximum available quantities [***] for the subsequent calendar year.

The prices for such deliveries [***] will be determined by converting the relevant price list for deliveries to Stevanato's site [***] and then adding a [***] shall be [***] applicable at that time in case of delivery of the relevant Products [***] from abroad. Thereafter, the so determined prices shall be adjusted as per Section 4.6.

Upon receipt of SCHOTT's notifications, Stevanato may decide on the desired quantity [***] at its free discretion and shall notify its decision to SCHOTT in text format within four weeks from receipt of SCHOTT's notification. The so determined quantity does not change the minimum annual quantity as it has been determined for the relevant year as per Sections 3.1 and 3.2.

Art. 4 Prices, Price Adjustment, Payment Terms

- (1) The net prices and the applicable Incoterm are shown with respect to each of the Purchasers in **Annex 1**. The prices will be [***] as further specified in Sec. 4.4 through 4.6.
- (2) Unless explicitly agreed in **Annex 1** or otherwise, all prices and deliveries are (i) CPT (INCOTERMS 2010) for the European sites and CFR Mexican Port resp. Chinese Port for the sites in Mexico resp. China, (ii) including outer packaging.
- (3) The purchase price shall be paid within [***] from the date of the invoice. The invoice will be issued upon shipment from SCHOTT's site.
- (4) The prices for deliveries from SCHOTT sites in Germany, Brazil or India to the Purchasers' sites in Europe, Mexico and China shall be [***], as the case may be, with effect for deliveries as of [***] of a given year, if the [***] have — on the basis of the indices mentioned therein — in their weighted average [***] between [***] of the pre-preceding year and [***] of the preceding year. The resulting price increase or decrease, as the case may be, shall be equivalent to [***] of the weighted overall change in the [***] as it has been determined by the above procedure.

The above price adjustment shall occur for the first time with effect for deliveries as of [***].

SCHOTT shall notify in text form Stevanato on behalf of all Purchasers at the latest until [***] on whether an increase or decrease of prices will occur for the subsequent calendar year. SCHOTT is not obliged to disclose the details [***], in particular not the [***].

If Stevanato confirms the price adjustment, the new prices shall apply to all deliveries as of [***] of the subsequent calendar year. The same shall apply if Stevanato does not expressly object to the price adjustment in text form within [***] from the receipt of the notification.

In case of an objection, SCHOTT and Stevanato shall instruct such auditing company that is in charge of auditing SCHOTT at the relevant time to examine the proposed price change in accordance with the terms of this Agreement. SCHOTT will disclose to such auditing company all information necessary for the determination. The result shall be binding on all Parties. Stevanato may not demand disclosure of the details of the calculation. The cost of the auditing company will be borne by SCHOTT and Stevanato in accordance with their respective share of success and failure.

- (5) The prices for deliveries to the Purchasers' sites in Brazil shall be increased or decreased, as the case may be, [***]. The price adjustment will reflect [***]. However, solely for [***] (i.e. from [***]) the price adjustment will reflect [***].
- (6) The prices for deliveries from SCHOTT's site in China to the Purchasers' site in China shall be increased or decreased, as the case may be, as per [***]. The adjustment shall be made once per year for all deliveries from [***] of the subsequent year.

Art. 5 Security

The Products shall remain the property of SCHOTT until fully paid for by the relevant Purchaser. However, the Purchaser is entitled to process and resell the Products to its customers in its ordinary course of business.

Art. 6 Quality and Warranty

- (1) The Products shall meet the agreed quality (the *Agreed Quality*) at the moment of passing of risk. The Agreed Quality is defined exclusively by the relevant Technical Specifications as they may be amended from time to time or for special dimensions of the Products, currently being the "Technical Performance Specifications [***]". Minor deviations from the Agreed Quality do not constitute a defect. SCHOTT expressly excludes any other or further warranty or guarantee, including but not limited to warranties or guarantees with regard to consistence, durability, fitness for purpose.
- (2) The warranty does not extend to Products that have been processed, modified or combined with other materials or products either by the Purchaser or any third party, unless it is proven that such changes had no negative impact on the Agreed Quality.
- (3) The Purchaser shall examine and inspect all PRODUCTS immediately upon delivery regarding deviations from the Agreed Quality (*Defects*). SCHOTT shall be notified in writing of visible Defects immediately upon delivery, in case of hidden Defects immediately after they have been detected, otherwise the Products shall be deemed accepted.
- (4) Should a Product have a Defect which is reported according to Sec. 6 (3), the liability of SCHOTT shall be limited to replacement of the defective Products. Claims for damages remain unaffected.
- (5) Return of defective Products requires prior written approval of SCHOTT.
- (6) All claims pursuant to this Section 6 become time-barred 6 months after delivery.

Art. 7 Intellectual Property Rights

SCHOTT warrants that — at the moment of the passing of risk - the Products are free from industrial property rights and copyrights of third parties (together the *Proprietary Rights*) in the country where they were manufactured.

Art. 8 Liability, third party claims

- (1) Subject to further contractual or statutory liability requirements, the liability of the SCHOTT for breach of contract or tort in connection with this Agreement or an

individual delivery hereunder shall be limited to cases of wilful conduct or gross negligence of SCHOTT. Further, the liability of SCHOTT for lost profits is excluded. Finally, the aggregate maximum liability of SCHOTT under this Agreement is limited to [***].

- (2) Claims for damages due to Defects or under Sec. 7 become time-barred [***] after delivery. All other claims for damages become time-barred [***] from the time the respective claim arises.
- (3) The relevant Purchaser shall indemnify SCHOTT regarding third party claims (regardless of their legal basis, and including but not limited to claims for infringement of Proprietary Rights) which are raised against the SCHOTT in connection with the Products having been resold by the Purchaser, possibly after re-working or processing. However, this shall not apply, if and to the extent such third party claims are caused by Defects or the infringement of Proprietary Rights by SCHOTT and are not caused by any processing, storage or other handling of the Products by the Purchaser or any third party.

Art. 9 Force Majeure

- (1) Neither Party is liable for failure to fulfil its obligations to the extent this is due to circumstances that were not foreseeable at the time of conclusion of this Agreement and which cannot be overcome by reasonable means ("event of Force Majeure"). In any case, the following events are Force Majeure: war, hostilities, riot, explosion, fire, lightning, flood, earthquake, typhoon, epidemics, labour disputes, acts or omissions of government or authorities, interferences with production, shortage of raw materials or energy. This shall also apply in case Force Majeure affects a third party whose performance is necessary for the fulfilment of the obligations of the relevant Party.
- (2) In case of Force Majeure the affected Party shall automatically be excused from performance during the time Force Majeure continues. The affected Party shall inform the other Party of such event in writing without delay.

Art. 10 Term and Termination

- (1) This Agreement becomes effective on [***] and shall remain in force for a period of [***] until [***]. Any orders, placed and confirmed before the effective date of termination but fulfilled thereafter shall be governed by the terms and conditions of this Agreement.
- (2) Each party may terminate this Agreement for cause without observing a notice period in case of the following occurrences:
 - a) Violation of a material provision of this Agreement by the other party, if such violation shall not have been remedied by said party within 60 days after written notice of such breach was given;
 - b) Stoppage of payments by the other party, commencement of insolvency or comparable official proceedings;

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- c) Change of control at any Party whereby change of control means that a third party acquires more than 50% of the voting rights in Stevanato or SCHOTT. Changes of control which occur within the SCHOTT group of companies or the Stevanato group of companies shall not grant a termination right.
 - (3) Notice of termination shall be given in writing.

Art. 11 Assignment to third parties

No Party may assign its interest under this Agreement without the prior written consent of the other Party.

Art. 12 Confidentiality

- (1) The terms of this Agreement shall be kept in confidence. Each Party shall treat all documents, data and/or other information (the "Information") which it received from the other Party or of which it otherwise acquired possession in connection with this Agreement, as confidentially as its own business secrets and shall use the Information for the purposes of this Agreement only.
- (2) This obligation shall not apply with regard to Information which is or has become generally known, the disclosure of which was approved in writing by the other Party, or which was autonomously developed or otherwise rightfully acquired by the other Party.
- (3) This obligation regarding confidentiality shall remain in force for a period of [***] years after the end of the term of this Agreement.

Art. 13 Miscellaneous Provisions

- (1) Additional oral agreements do not exist. Any amendments to this Agreement — including this clause — shall only be valid if made in writing and with reference to this Agreement.
- (2) If a provision of this Agreement is or becomes invalid, this shall not affect the validity of the remaining provisions. The Parties shall endeavour to replace the invalid provision with the legally valid provision coming closest to the intended economic, business and other purposes of the invalid provision.
- (3) In the event of any inconsistency between this Agreement and its Annexes, the provisions set forth in this Agreement shall prevail.
- (4) The term "*in text form*" shall include email.
- (5) This Agreement is subject to the laws of Switzerland. The rules on conflicts of laws as well as the United Nations Convention on Contracts for the International Sale of Goods ("CISG") shall not apply.
- (6) All disputes arising in connection with this Agreement or any individual orders made hereunder shall be settled by way of arbitration in accordance with the arbitration rules of the International Chamber of Commerce. Place of the arbitration proceedings shall be Lausanne, Switzerland. The number of the arbitrators shall be three. The arbitration proceedings shall be conducted in the English. The decision of the arbitration panel shall be binding upon the parties.

For Stevanato Group S.p.a. and all other Purchasers

Piombino Dese, [***]

/s/ Sergio Stevanato

For SCHOTT AG

/s/ Patrick Markschläger

Dr. Patrick Markschläger
Executive Vice President BU Tubing

/s/ Franco Stevanato

Piombino Dese, [***]

/s/ Jürgen Achatz

Jürgen Achatz
Global Sales Director Pharma Tubing

Annexes:

Annex 1: Products, Prices, INCOTERMS [***]

Annex 2: Manufacturing Price Indices

Annex 2 - to the Master Supply Agreement between SCHOTT AG and Stevanato Group effective as of [*]**

Indices [*]**

Listed Indices refer to indices as [***].

[***]

Annex 1 - to the Master Supply Agreement between SCHOTT AG and Stevanato Group effective as of [*].**

Products, Prices, INCOTERMS [*]**

CERTAIN IDENTIFIED INFORMATION HAS BEEN EXCLUDED FROM THE EXHIBIT BECAUSE IT IS BOTH NOT MATERIAL AND WOULD LIKELY CAUSE COMPETITIVE HARM TO THE REGISTRANT IF PUBLICLY DISCLOSED. [***] INDICATES THAT INFORMATION HAVE BEEN REDACTED.

Supply and Purchase Agreement

This Agreement is made on [***] by and between

Stevanato Group SPA, an Italian corporation with its registered office at via Molinella 17, 35017 Piombino Dese (PD) Italy, represented by Mr. Franco Stevanato, CEO (hereinafter called "SG")

And

Nippon Electric Glass Co., Ltd.: a Japanese corporation with its registered office at 7-1, Seiran 2-chome, Otsu, Shiga, Japan, represented by Mr. Akira Kishimoto, Senior Vice President (hereinafter called "NEG")

WHEREAS, SG desires to buy from NEG certain products hereinafter specified, and

WHEREAS, NEG is willing to sell to SG such products,

NOW THEREFORE, in consideration of undertaking of the parties herein contained, the parties hereto do hereby agree as follows:

Article 1. Definitions

- 1) The term "Products" means neutral glass tubing described in the Appendix 1 of this Agreement.
- 2) The term "Individual Contract" means an individual contract to be made between SG and NEG for sale of the Products hereunder.
- 3) The term "Affiliates" means any entity which indirectly or directly through stock ownership or through other arrangements either controls, or is controlled by or is under common control with, a Party hereto.

Article 2. Sales Volumes

- 1) NEG shall sell to SG and SG shall purchase from NEG the Products under the terms and conditions stipulated in this Agreement. The volume of the Products for SG to purchase from NEG and for NEG to sell to SG in each year is the following:
 - Minimum and target Volume in Year [***]
 - Minimum volume in Year [***] - Target Volume in Year [***]
 - Minimum volume in Year [***] - Target Volume in Year [***]
For purposes of this Agreement, "Year" means Twelve-month period from [***].

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- 2) SG and NEG shall give high priority to the purchase/supply of the Products hereunder. When SG expects that the total purchase quantity of the Products by SG in each Year will not achieve the target quantity mentioned above or NEG expects that the total available supply quantity of the Products by NEG in each Year will not achieve the target quantity mentioned above, SG or NEG, as the case may be, shall give notice to that effect to the other party. In such case, the parties hereto shall discuss possible countermeasures to such situation.

Article 3. Individual Contract and prospective Demands

- 1) An individual Contract shall consist of an order placed by SG and an acceptance thereof by NEG. By the 20th of each month, SG shall send NEG its confirmed purchasing order with the details (such as PO No., Quantity and estimated arrival date) for the Products to be delivered to SG during the next month. No Individual Contract shall be binding unless and until NEG accepts an order placed by SG. Within ten (10) days after the date of the receipt of an order from SG, NEG shall (i) accept the order and inform SG the date of shipment, (ii) not accept the order or (iii) discuss possible amendments to the order with SG.
- 2) By the end of each quarter, SG shall send NEG a six-month non-binding rolling demands forecast stating the purchase quantities by month by each item of the Products covering next two quarters. For purposes of this Agreement, "quarter" means three-month period starting on [***] in each year during the term of this Agreement.
- 3) NEG shall, upon SG's written request, inform SG of the type and quantity of the Safety Stock (as defined below) [***].
- 4) The Products hereunder may be purchased by SG or any of its Affiliates (there including Nuova OMPI s.r.l., Medical Glass a.s., OMPI North America S. de R.L. de CV., OMPI Pharmaceutical Packing Technology (China) Co., Ltd. and Ompi do Brasil Industria Comercio De Embalagens Farmaceuticas LTDA), from NEG or its Affiliates, Nippon Electric Glass (Malaysia) Sdn. Bhd.. Each SG and NEG shall impose obligations to perform the terms and conditions hereunder on Affiliates above-mentioned and shall be fully responsible for performance of this Agreement by such Affiliates.

Article 4. Deliveries

- 1) Except for what eventually specified in the individual Contract, NEG shall deliver the Products to SG on the basis of CIF Italian Port or CIF Slovenian port (Nuova OMPI Piombino Dese, Medical Glass and Nuova OMPI Latina) or CIF Mexican Port (OMPI North America) or CIF Chinese Port (OMPI Pharmaceutical Packing Technology (China) Co., Ltd.), or CIF Brazilian Port (Ompi do Brasil) and NEG shall take on board the Products within [***] from the date of the acceptance of the order for such Products. The term "CIF" has the meaning given to it under the incoterms 2010 publication.
- 2) NEG makes reasonable shipment arrangement taking account of the estimated time of arrival written on a PO (hereinafter "ETA"). For the avoidance of doubt, NEG shall not be liable for any delay of the arrival of the Products from ETA as long as NEG makes such reasonable shipment arrangement and places the Products on board the vessel according to such shipment arrangement. In case NEG can't be able to place on time the products on board of the selected vessel, NEG shall use its commercially reasonable efforts to ensure that the Products are received by SG as per the communicated order confirmations, including arranging expedite deliveries (e.g. air shipment) [***].

- 3) NEG shall send the latest delivery list for covering all of orders basically every Friday and SG shall check the contents of it as soon as SG receives it. In case the contents of the list are different from the Individual Contract (including amendments thereto, if any), SG shall give notice to that effect to NEG within seven (7) business days after SG receives it.

Article 5. Storage of the products

In case that SG and NEG separately make an agreement, NEG stores the Products sold by NEG to SG in [***] at NEG's costs and expenses (including storage and handling cost) for up to [***] (hereinafter such storage Products is called "Safety Stock"). In such case, SG shall collect the Safety Stock [***].

Article 6. Change of ownership and risks of the products

- 1) The ownership of the Products shall be deemed to be transferred from NEG to SG at the moment of deliveries as provided in the Article 4.
- 2) The risks of the products shall be deemed to be transferred from NEG to SG at the moment of deliveries as provided in the Article 4.

Article 7. Prices

The prices of the Products to be delivered during the term of this Agreement shall be as described in the Appendix 1 of this Agreement. The prices of items which are not indicated in Appendix 1 shall be quoted and fixed by both parties.

Article 8. Payment conditions

SG shall make the payments for the Products shipped by NEG to SG hereunder by telegraphic transfer to a bank account designated by NEG within [***] from the B/L date for such Products except for [***] for which payment shall be made within [***] from the B/L date for such Products.

Article 9. Guarantee

- 1) NEG guarantees only that quality of the Products shall be in conformity with the Quality Agreement undersigned by both parties.
- 2) In case of breach of the guarantee stipulated in 1) above, SG may only require NEG, upon prior agreement between both parties, either (i) to replace the Products not in conformity with Quality Agreement or (ii) to reimburse the amount equivalent to the price of the Products not in conformity with Quality Agreement paid or incurred by SG.
- 3) NEG shall confirm the Products not in conformity with Quality Agreement within one month from the date when NEG receives the claim from SG.
- 4) NEG shall replace the Products within one month from the date when NEG confirms the Products not in conformity with the Quality Agreement or reimburse the amount of

equivalent to the price of the Products by paying such amount to SG or deducting such amount from the latest request for payment after NEG confirms the Products not in conformity with the Quality Agreement.

- 5) NEG shall be responsible for the SG's direct and indirect damages suffered from the delay in the deliveries of the Products due to negligence of NEG.

Article 10. Claims

- 1) SG shall send NEG written notice of any claim concerning quality, colour and weight within [***] from the invoice date.
- 2) Unless otherwise specifically provided herein, there is no NEG's liability for any indirect or consequential damages caused to any person or things or any production losses, non-profit etc. incurred by SG arising out of a breach of this Agreement by NEG.
- 3) In case SG claims damages incurred by SG arising out of a breach of this Agreement by NEG, SG shall prove NEG's liability by clear and convincing evidence. SG and NEG shall discuss and determine the amount of SG's damage to be indemnified by NEG taking into consideration the cause of the damage and the circumstances under which the damage occurred.

Article 11. Term and Termination

This Agreement shall come into force and effect on [***] and be valid for [***] from such effective date. This Agreement shall be renewed if the both parties agree to the terms of the renewal of this Agreement (including the prices and quantities of the Products to be sold by NEG and purchased by SG) and the parties shall discuss and negotiate the terms of the renewal of this Agreement late in [***].

Article 12. Transfer of Agreement

Neither party shall assign, transfer or otherwise dispose of this Agreement or any of its rights, interest or obligations hereunder without the prior written consent of the other party.

Article 13. Force Majeure

- 1) If the performance by SG or by NEG of this Agreement or any Individual Contract or any obligation thereunder is prevented, restricted or interfered with by reason of:
 - (a) Fire, explosion, breakdown or plant failure of machinery, strike, lock out, labour dispute, casualty or accident, epidemic, cyclone, flood, draught, lack or failure in whole or in part of sources of supply of labour, raw materials, power or transportation facilities; or
 - (b) War, revolution, civil commotion, acts of public enemies, terrorism, blockade or embargo; or
 - (c) Any law, order, proclamation, regulation, ordinance, demand or requirement of any governmental, or any subdivision, authority or representative of any such government; or
 - (d) Any other events, whether similar or dissimilar to those above enumerated, beyond the reasonable control.

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- 2) The party so affected shall be excused from such performance to the extent of such prevention, restriction or interference by giving prompt notice to the other party. Notwithstanding the foregoing, SG shall not be excused from performance of its obligations to make payment under this Agreement for the Products already supplied.

Article 14. Default

- 1) Without prejudice to any other remedy, either party may terminate this Agreement and/or a whole or part of any Individual Contract immediately in the event of occurrence of one of the following:
 - (a) Default by the other party not cured within (30) days from the receipt of written notice specifying the default;
 - (b) Bankruptcy, dissolution, suspension of business of the other party or order for forcible execution, preservation or disposition for arrearage against the other party or application against or by the other party for its bankruptcy, composition, liquidation or reorganisation and rehabilitation;
 - (c) Taking any corporate action by the other party to authorise any of the foregoing.
- 2) Upon the occurrence of any event mentioned in Article 14-1 (a), (b) or (c) on the side of SG or any SG's Affiliates, all the payments to be made under this Agreement shall become due.

Article 15. Governing law

This Agreement shall be governed by and construed and interpreted under the laws of Japan.

Article 16. Arbitration

Any dispute arising out of or in connection with this contract, including any question regarding its existence, validity or termination, shall be referred to and finally resolved by arbitration administered by the Singapore International Arbitration Centre in accordance with the Commercial Arbitration Rules of the Singapore International Arbitration Centre for the time being in force, which rules are deemed to be incorporated by reference in this clause. The seat of the arbitration shall be Singapore. The Tribunal shall consist of three arbitrators, two of them shall be nominated by the respective parties. The language of the arbitration shall be English.

The award of the arbitration shall be final and binding upon the parties hereto.

Article 17. Changes in this Agreement and Invalid Clause

This Agreement can be modified only in writing by the persons authorized by the parties hereto.

The nullity of one or more clauses of this Agreement does not influence the validity of this Agreement on the whole.

In witness whereof, the parties hereto have caused this Agreement to be executed by their respective duly authorized officers or representatives as of the day first above written.

Stevanato Group SPA

Nippon Electric Glass Co., Ltd.

Title: CEO

Title: Senior Vice President

/s/ Mr. Franco Stevanato

/s/ Mr. Akira Kishimoto

Signature:

Signature:

Mr. Franco Stevanato

Mr. Akira Kishimoto

From [***] until [***]

NEG Shipment basis

Item	Application	O/D	W/T, I/D	Length	Price (CIF)				Note
					Europe (EUR)	Mexico (USD)	China (USD)	Brasil (USD)	
BS Clear	Insulin Cartridge	10.95	9.25	1530	[***]	[***]	[***]	[***]	
		11.40	9.60	1540	[***]	[***]	[***]	[***]	
		11.45	9.65	1540	[***]	[***]	[***]	[***]	(O/D8, I/D:±0.05)
		11.60	9.70	1540	[***]	[***]	[***]	[***]	
	Dental Cartridge	8.65	6.85	1555	[***]	[***]	[***]	[***]	
		8.65	6.85	1575	[***]	[***]	[***]	[***]	
	Syringe				[***]	[***]	[***]	[***]	Standard size
	Special device	12.00	8.10	1500	[***]	[***]	[***]	[***]	(O/D& I/D:±0.05)
		26.50	23.85	1540	[***]	[***]	[***]	[***]	(O/D& I/D:±0.15)
		29.50	26.70	1520	[***]	[***]	[***]	[***]	(O/D8, I/D:±0.20)
		35.50	31.90	1500	[***]	[***]	[***]	[***]	
	Ampoule	10.75	0.50	1500	[***]	[***]	[***]	[***]	
		12.75	0.50	1500	[***]	[***]	[***]	[***]	
		14.25	0.50	1500	[***]	[***]	[***]	[***]	
		16.40	0.65	1500	[***]	[***]	[***]	[***]	
		17.75	0.60	1500	[***]	[***]	[***]	[***]	
		22.50	0.70	1500	[***]	[***]	[***]	[***]	
	Vial	14.00	1.00	1500	[***]	[***]	[***]	[***]	
		14.25	0.95	1500	[***]	[***]	[***]	[***]	
		14.50	0.95	1500	[***]	[***]	[***]	[***]	
		14.75	0.95	1500	[***]	[***]	[***]	[***]	
		14.75	1.00	1500	[***]	[***]	[***]	[***]	
		16.00	1.00	1530	[***]	[***]	[***]	[***]	
		16.50	1.00	1500	[***]	[***]	[***]	[***]	
		16.75	1.10	1500	[***]	[***]	[***]	[***]	
		17.75	1.00	1500	[***]	[***]	[***]	[***]	
		17.75	1.05	1500	[***]	[***]	[***]	[***]	
		18.25	1.10	1500	[***]	[***]	[***]	[***]	
		18.50	1.00	1500	[***]	[***]	[***]	[***]	
		18.75	0.85	1640	[***]	[***]	[***]	[***]	
		20.00	1.00	1640	[***]	[***]	[***]	[***]	
		20.75	1.10	1500	[***]	[***]	[***]	[***]	
		22.00	1.00	1500	[***]	[***]	[***]	[***]	
		21.50	1.05	1500	[***]	[***]	[***]	[***]	
		22.00	1.20	1510	[***]	[***]	[***]	[***]	
		22.25	1.35	1500	[***]	[***]	[***]	[***]	
		22.75	1.00	1500	[***]	[***]	[***]	[***]	
		22.75	1.15	1500	[***]	[***]	[***]	[***]	
		22.75	1.25	1500	[***]	[***]	[***]	[***]	
		23.00	1.15	1520	[***]	[***]	[***]	[***]	
		23.50	1.00	1500	[***]	[***]	[***]	[***]	
		23.75	1.30	1500	[***]	[***]	[***]	[***]	
		24.00	1.00	1500	[***]	[***]	[***]	[***]	
		25.50	1.20	1500	[***]	[***]	[***]	[***]	
		25.50	1.30	1500	[***]	[***]	[***]	[***]	
		26.00	1.20	1500	[***]	[***]	[***]	[***]	
		26.50	1.10	1500	[***]	[***]	[***]	[***]	
		26.75	1.45	1500	[***]	[***]	[***]	[***]	
		26.75	1.70	1540	[***]	[***]	[***]	[***]	(OD:±0.25 ID:±0.06)
		27.50	1.20	1500	[***]	[***]	[***]	[***]	
		27.50	1.25	1500	[***]	[***]	[***]	[***]	
		28.50	1.25	1510	[***]	[***]	[***]	[***]	
		29.50	1.20	1500	[***]	[***]	[***]	[***]	
		29.50	1.30	1510	[***]	[***]	[***]	[***]	
		30.00	1.20	1500	[***]	[***]	[***]	[***]	
		30.00	1.20	1510	[***]	[***]	[***]	[***]	
		30.00	1.50	1500	[***]	[***]	[***]	[***]	

Item	Application	O/D	W/T,		Price (CIF)				Note
			I/D	Length	Europe (EUR)	Mexico (USD)	China (USD)	Brasil (USD)	
		30.20	1.45	1540	***	***	***	***	
		32.00	1.30	1530	***	***	***	***	
		33.45	1.50	1500	***	***	***	***	
		36.25	1.35	1500	***	***	***	***	(OD:±0.40 ID:±0.10)
		38.00	1.50	1635	***	***	***	***	
		40.00	1.50	1500	***	***	***	***	
		42.50	1.50	1500	***	***	***	***	
		47.00	1.70	1500	***	***	***	***	
		50.00	2.00	1540	***	***	***	***	
	Vial for "vs molded"	32.00	1.30	1530	***	***	***	***	
		36.75	1.50	1500	***	***	***	***	(OD:±0.50)
		38.00	1.50	1635	***	***	***	***	
BS-A Amber	Ampoule	10.75	0.50	1500	***	***	***	***	
		12.75	0.50	1500	***	***	***	***	
		14.75	0.55	1500	***	***	***	***	
		17.75	0.60	1500	***	***	***	***	
	Vial	23.00	1.20	1500	***	***	***	***	
		24.00	1.20	1500	***	***	***	***	
		25.50	1.50	1520	***	***	***	***	
		30.00	1.20	1500	***	***	***	***	
		32.00	1.30	1500	***	***	***	***	
		35.00	1.50	1500	***	***	***	***	
		35.50	1.80	1500	***	***	***	***	
		50.00	2.00	1500	***	***	***	***	

* The prices of items which are not indicated in this list shall be quoted and fixed by both parties.

From [***] until [***]

NEG Shipment basis

Item	Application	O/D	W/T, I/D	Length	Price (CIF)				Note
					Europe (EUR)	Mexico (USD)	China (USD)	Brasil (USD)	
BS Clear	Insulin Cartridge	10.95	9.25	1530	[***]	[***]	[***]	[***]	
		11.40	9.60	1540	[***]	[***]	[***]	[***]	
		11.45	9.65	1540	[***]	[***]	[***]	[***]	(O/D& I/D:±0.05)
		11.60	9.70	1540	[***]	[***]	[***]	[***]	
	Dental Cartridge	8.65	6.85	1555	[***]	[***]	[***]	[***]	
		8.65	6.85	1575	[***]	[***]	[***]	[***]	
	Syringe				[***]	[***]	[***]	[***]	Standard size
	Special device	12.00	8.10	1500	[***]	[***]	[***]	[***]	(O/D& I/D:±0.05)
		26.50	23.85	1540	[***]	[***]	[***]	[***]	(O/D& I/D:±0.15)
		29.50	26.70	1520	[***]	[***]	[***]	[***]	(O/D& I/D:±0.20)
		35.50	31.90	1500	[***]	[***]	[***]	[***]	
	Ampoule	10.75	0.50	1500	[***]	[***]	[***]	[***]	
		12.75	0.50	500	[***]	[***]	[***]	[***]	
		14.25	0.50	1500	[***]	[***]	[***]	[***]	
		16.40	0.65	1500	[***]	[***]	[***]	[***]	
		17.75	0.60	1500	[***]	[***]	[***]	[***]	
		22.50	0.70	1500	[***]	[***]	[***]	[***]	
	Vial	14.00	1.00	1500	[***]	[***]	[***]	[***]	
		14.25	0.95	1500	[***]	[***]	[***]	[***]	
		14.50	0.95	1500	[***]	[***]	[***]	[***]	
		14.75	0.95	1500	[***]	[***]	[***]	[***]	
		14.75	1.00	1500	[***]	[***]	[***]	[***]	
		6.00	1.00	1530	[***]	[***]	[***]	[***]	
		6.50	1.00	1500	[***]	[***]	[***]	[***]	
		16.75	1.10	1500	[***]	[***]	[***]	[***]	
		17.75	1.00	1500	[***]	[***]	[***]	[***]	
		17.75	1.05	1500	[***]	[***]	[***]	[***]	
		18.25	1.10	1500	[***]	[***]	[***]	[***]	
		18.50	1.00	1500	[***]	[***]	[***]	[***]	
		18.75	0.85	1640	[***]	[***]	[***]	[***]	
		20.00	1.00	1640	[***]	[***]	[***]	[***]	
		20.75	1.10	1500	[***]	[***]	[***]	[***]	
		21.50	1.05	1500	[***]	[***]	[***]	[***]	
		22.00	1.00	1500	[***]	[***]	[***]	[***]	
		22.00	1.20	1510	[***]	[***]	[***]	[***]	
		22.25	1.35	1500	[***]	[***]	[***]	[***]	
		22.75	1.00	1500	[***]	[***]	[***]	[***]	
		22.75	1.15	1500	[***]	[***]	[***]	[***]	
		22.75	1.25	1500	[***]	[***]	[***]	[***]	
		23.00	1.15	1520	[***]	[***]	[***]	[***]	
		23.50	1.00	1500	[***]	[***]	[***]	[***]	
		23.75	1.30	1500	[***]	[***]	[***]	[***]	
		24.00	1.00	1500	[***]	[***]	[***]	[***]	
		25.50	1.20	1500	[***]	[***]	[***]	[***]	
		25.50	1.30	1500	[***]	[***]	[***]	[***]	
		26.00	1.20	1500	[***]	[***]	[***]	[***]	
		26.50	1.10	1500	[***]	[***]	[***]	[***]	
		26.75	1.45	1500	[***]	[***]	[***]	[***]	
		26.75	1.70	1540	[***]	[***]	[***]	[***]	(OD:±0.25 10:±0.06)
		27.50	1.20	1500	[***]	[***]	[***]	[***]	
		27.50	1.25	1500	[***]	[***]	[***]	[***]	

Item	Application	O/D	W/T, I/D	Length	Price (CIF)				Note
					Europe (EUR)	Mexico (USD)	China (USD)	Brasil (USD)	
		28.50	1.25	1510	***	***	***	***	
		29.50	1.20	1500	***	***	***	***	
		29.50	1.30	1510	***	***	***	***	
		30.00	1.20	1500	***	***	***	***	
		30.00	1.20	1510	***	***	***	***	
		30.00	1.50	1500	***	***	***	***	
		30.20	1.45	1540	***	***	***	***	
		32.00	1.30	1530	***	***	***	***	
		33.45	1.50	1500	***	***	***	***	
		36.25	1.35	1500	***	***	***	***	(OD:±0.40 ID:±0.10)
		38.00	1.50	1635	***	***	***	***	
		40.00	1.50	1500	***	***	***	***	
		42.50	1.50	1500	***	***	***	***	
		47.00	1.70	1500	***	***	***	***	
		50.00	2.00	1540	***	***	***	***	
	Vial for "vs molded"	32.00	1.30	1530	***	***	***	***	
		36.75	1.50	1500	***	***	***	***	(OD:±0.50)
		38.00	1.50	1635	***	***	***	***	
BS-A Amber	Ampoule	10.75	0.50	1500	***	***	***	***	
		12.75	0.50	1500	***	***	***	***	
		14.75	0.55	1500	***	***	***	***	
		17.75	0.60	1500	***	***	***	***	
	Vial	23.00	1.20	1500	***	***	***	***	
		24.00	1.20	1500	***	***	***	***	
		25.50	1.50	1520	***	***	***	***	
		30.00	1.20	1500	***	***	***	***	
		32.00	1.30	1500	***	***	***	***	
		35.00	1.50	1500	***	***	***	***	
		35.50	1.80	1500	***	***	***	***	
		50.00	2.00	1500	***	***	***	***	

* The prices of items which are not indicated in this list shall be quoted and fixed by both parties.

From [***]until [***]*
From [***] until [***]*

*aggregate amount of the products shipped by NEG to SG

NEG Shipment basis

Item	Application	O/D	WIT, I/D	Length	Price JCIF				Note
					Europe (EUR)	Mexico (USD)	China (USD)	Brasil (USD)	
BS Clear	Insulin Cartridge	10.95	9.25	1530	[***]	[***]	[***]	[***]	
		11.40	9.60	1540	[***]	[***]	[***]	[***]	
		11.45	9.65	1540	[***]	[***]	[***]	[***]	(O/D& I/D:±0.05)
	Dental Cartridge	11.60	9.70	1540	[***]	[***]	[***]	[***]	
		8.65	6.85	1555	[***]	[***]	[***]	[***]	
	Syringe Special device	8.65	6.85	1575	[***]	[***]	[***]	[***]	
		12.00	8.10	1500	[***]	[***]	[***]	[***]	Standard size
		26.50	23.85	1540	[***]	[***]	[***]	[***]	(O/D& I/D:±0.05)
		29.50	26.70	1520	[***]	[***]	[***]	[***]	(O/D& I/D:±0.20)
	Ampoule	35.50	31.90	1500	[***]	[***]	[***]	[***]	
		10.75	0.50	1500	[***]	[***]	[***]	[***]	
		12.75	0.50	1500	[***]	[***]	[***]	[***]	
		14.25	0.50	1500	[***]	[***]	[***]	[***]	
		16.40	0.65	1500	[***]	[***]	[***]	[***]	
	Vial	17.75	0.60	1500	[***]	[***]	[***]	[***]	
		22.50	0.70	1500	[***]	[***]	[***]	[***]	
		14.00	1.00	1500	[***]	[***]	[***]	[***]	
		14.25	0.95	1500	[***]	[***]	[***]	[***]	
		14.50	0.95	1500	[***]	[***]	[***]	[***]	
		14.75	0.95	1500	[***]	[***]	[***]	[***]	
		14.75	1.00	1500	[***]	[***]	[***]	[***]	
		16.00	1.00	1530	[***]	[***]	[***]	[***]	
		16.50	1.00	1500	[***]	[***]	[***]	[***]	
		16.75	1.10	1500	[***]	[***]	[***]	[***]	
		17.75	1.00	1500	[***]	[***]	[***]	[***]	
		17.75	1.05	1500	[***]	[***]	[***]	[***]	
		18.25	1.10	1500	[***]	[***]	[***]	[***]	
		18.50	1.00	1500	[***]	[***]	[***]	[***]	
		18.75	0.85	1640	[***]	[***]	[***]	[***]	
		20.00	1.00	1640	[***]	[***]	[***]	[***]	
		20.75	1.10	1500	[***]	[***]	[***]	[***]	
		21.50	1.05	1500	[***]	[***]	[***]	[***]	
		22.00	1.00	1500	[***]	[***]	[***]	[***]	
		22.00	1.20	1510	[***]	[***]	[***]	[***]	
22.25	1.35	1500	[***]	[***]	[***]	[***]			
22.75	1.00	1500	[***]	[***]	[***]	[***]			
22.75	1.15	1500	[***]	[***]	[***]	[***]			
22.75	1.25	1500	[***]	[***]	[***]	[***]			
23.00	1.15	1520	[***]	[***]	[***]	[***]			
23.50	1.00	1500	[***]	[***]	[***]	[***]			
23.75	1.30	1500	[***]	[***]	[***]	[***]			
24.00	1.00	1500	[***]	[***]	[***]	[***]			
25.50	1.20	1500	[***]	[***]	[***]	[***]			
25.50	1.30	1500	[***]	[***]	[***]	[***]			
26.00	1.20	1500	[***]	[***]	[***]	[***]			
26.50	1.10	1500	[***]	[***]	[***]	[***]			
26.75	1.45	1500	[***]	[***]	[***]	[***]			
26.75	1.70	1540	[***]	[***]	[***]	[***]	(OD:±0.25 ID:±0.06)		
27.50	1.20	1500	[***]	[***]	[***]	[***]			
27.50	1.25	1500	[***]	[***]	[***]	[***]			
28.50	1.25	1510	[***]	[***]	[***]	[***]			
29.50	1.20	1500	[***]	[***]	[***]	[***]			
29.50	1.30	1500	[***]	[***]	[***]	[***]			

Item	Application	O/D	WIT,		Price JCIF)				Note
			I/D	Length	Europe (EUR)	Mexico (USD)	China (USD)	Brasil (USD)	
		30.00	1.20	1500	***	***	***	***	
		30.00	1.20	1510	***	***	***	***	
		30.00	1.50	1500	***	***	***	***	
		30.20	1.45	1540	***	***	***	***	
		32.00	1.30	1530	***	***	***	***	
		33.45	1.50	1500	***	***	***	***	
		36.25	1.35	1500	***	***	***	***	(OD:±0.40 ID:±0.10)
		38.00	1.50	1635	***	***	***	***	
		40.00	1.50	1500	***	***	***	***	
		42.5	1.50	1500	***	***	***	***	
		47.00	1.70	1500	***	***	***	***	
		50.00	2.00	1540	***	***	***	***	
	Vial for "vs molded"	32.00	1.30	1530	***	***	***	***	
		36.75	1.50	1500	***	***	***	***	(OD:±0.50)
		38.00	1.50	1635	***	***	***	***	
BS-A Amber	Ampoule	10.75	0.50	1500	***	***	***	***	
		12.75	0.50	1500	***	***	***	***	
		14.75	0.55	1500	***	***	***	***	
		17.75	0.60	1500	***	***	***	***	
	Vial	23.00	1.20	1500	***	***	***	***	
		24.00	1.20	1500	***	***	***	***	
		25.50	1.50	1520	***	***	***	***	
		30.00	1.20	1500	***	***	***	***	
		32.00	1.30	1500	***	***	***	***	
		35.00	1.50	1500	***	***	***	***	
		35.50	1.80	1500	***	***	***	***	
		50.00	2.00	1500	***	***	***	***	

* The prices of items which are not indicated in this list shall be quoted and fixed by both parties.

From [*] until [***]***
From [*] until [***]***

*aggregate amount of the products shipped by NEG to SG

NEG Shipment basis

Item	Application	O/D	W/T, I/D	Length	Price (CIF)				Note
					Europe (EUR)	Mexico (USD)	China (USD)	Brasil (USD)	
BS Clear	Insulin Cartridge	10.95	9.25	1530	[***]	[***]	[***]	[***]	
		11.40	9.60	1540	[***]	[***]	[***]	[***]	
		11.45	9.65	1540	[***]	[***]	[***]	[***]	(O/D8, I/D:±0.05)
		11.60	9.70	1540	[***]	[***]	[***]	[***]	
	Dental Cartridge	8.65	6.85	1555	[***]	[***]	[***]	[***]	
		8.65	6.85	1575	[***]	[***]	[***]	[***]	
	Syringe				[***]	[***]	[***]	[***]	Standard size
	Special device	12.00	8.10	1500	[***]	[***]	[***]	[***]	(O/D& I/D:±0.05)
		26.50	23.85	1540	[***]	[***]	[***]	[***]	(O/D& I/D:±0.15)
		29.50	26.70	1520	[***]	[***]	[***]	[***]	(O/D& I/D:±0.20)
		35.50	31.90	1500	[***]	[***]	[***]	[***]	
	Ampoule	10.75	0.50	1500	[***]	[***]	[***]	[***]	
		12.75	0.50	1500	[***]	[***]	[***]	[***]	
		14.25	0.50	1500	[***]	[***]	[***]	[***]	
		16.40	0.65	1500	[***]	[***]	[***]	[***]	
		17.75	0.60	1500	[***]	[***]	[***]	[***]	
		22.50	0.70	1500	[***]	[***]	[***]	[***]	
	Vial	14.00	1.00	1500	[***]	[***]	[***]	[***]	
		14.25	0.95	1500	[***]	[***]	[***]	[***]	
		14.50	0.95	1500	[***]	[***]	[***]	[***]	
		14.75	0.95	1500	[***]	[***]	[***]	[***]	
		14.75	1.00	1500	[***]	[***]	[***]	[***]	
		16.00	1.00	1530	[***]	[***]	[***]	[***]	
		16.50	1.00	1500	[***]	[***]	[***]	[***]	
		16.75	1.10	1500	[***]	[***]	[***]	[***]	
		17.75	1.00	1500	[***]	[***]	[***]	[***]	
		17.75	1.05	1500	[***]	[***]	[***]	[***]	
		18.25	1.10	1500	[***]	[***]	[***]	[***]	
		18.50	1.00	1500	[***]	[***]	[***]	[***]	
		18.75	0.85	1640	[***]	[***]	[***]	[***]	
		20.00	1.00	1640	[***]	[***]	[***]	[***]	
		20.75	1.10	1500	[***]	[***]	[***]	[***]	
		21.50	1.05	1500	[***]	[***]	[***]	[***]	
		22.00	1.00	1500	[***]	[***]	[***]	[***]	
		22.00	1.20	1510	[***]	[***]	[***]	[***]	
		22.25	1.35	1500	[***]	[***]	[***]	[***]	
		22.75	1.00	1500	[***]	[***]	[***]	[***]	
		22.75	1.15	1500	[***]	[***]	[***]	[***]	
		22.75	1.25	1500	[***]	[***]	[***]	[***]	
		23.00	1.15	1520	[***]	[***]	[***]	[***]	
		23.50	1.00	1500	[***]	[***]	[***]	[***]	
		23.75	1.30	1500	[***]	[***]	[***]	[***]	
		24.00	1.00	1500	[***]	[***]	[***]	[***]	
		25.50	1.20	1500	[***]	[***]	[***]	[***]	
		25.50	1.30	1500	[***]	[***]	[***]	[***]	
		26.000	1.20	1500	[***]	[***]	[***]	[***]	
		26.50	1.10	1500	[***]	[***]	[***]	[***]	
		26.75	1.45	1500	[***]	[***]	[***]	[***]	
		26.75	1.70	1540	[***]	[***]	[***]	[***]	(OD:±0.25 ID:±0.06)
		27.50	1.20	1500	[***]	[***]	[***]	[***]	
		27.50	1.25	1500	[***]	[***]	[***]	[***]	
		28.50	1.25	1510	[***]	[***]	[***]	[***]	
		29.50	1.20	1500	[***]	[***]	[***]	[***]	
		29.50	1.30	1510	[***]	[***]	[***]	[***]	

Item	Application	O/D	W/T, I/D	Length	Price (CIF)				Note
					Europe (EUR)	Mexico (USD)	China (USD)	Brasil (USD)	
		30.00	1.20	1500	***	***	***	***	
		30.00	1.20	1510	***	***	***	***	
		30.00	1.50	1500	***	***	***	***	
		30.20	1.45	1540	***	***	***	***	
		32.00	1.30	1530	***	***	***	***	
		33.45	1.50	1500	***	***	***	***	
		36.25	1.35	1500	***	***	***	***	(OD:±0.40 ID:±0.10)
		38.00	1.50	1635	***	***	***	***	
		40.00	1.50	1500	***	***	***	***	
		42.50	1.50	1500	***	***	***	***	
		47.00	1.70	1500	***	***	***	***	
		50.00	2.00	1540	***	***	***	***	
	Vial for "vs molded"	32.00	1.30	1530	***	***	***	***	
		36.75	1.50	1500	***	***	***	***	(OD:±0.50)
		38.00	1.50	1635	***	***	***	***	
BS-A Amber	Ampoule	10.75	0.50	1500	***	***	***	***	
		12.75	0.50	1500	***	***	***	***	
		14.75	0.55	1500	***	***	***	***	
		17.75	0.60	1500	***	***	***	***	
	Vial	23.00	1.20	1500	***	***	***	***	
		24.00	1.20	1500	***	***	***	***	
		25.50	1.50	1520	***	***	***	***	
		30.00	1.20	1500	***	***	***	***	
		32.00	1.30	1500	***	***	***	***	
		35.00	1.50	1500	***	***	***	***	
		35.50	1.80	1500	***	***	***	***	
		50.00	2.00	1500	***	***	***	***	

* The prices of items which are not indicated in this list shall be quoted and fixed by both parties.

CERTAIN IDENTIFIED INFORMATION HAS BEEN EXCLUDED FROM THE EXHIBIT BECAUSE IT IS BOTH NOT MATERIAL AND WOULD LIKELY CAUSE COMPETITIVE HARM TO THE REGISTRANT IF PUBLICLY DISCLOSED. [***] INDICATES THAT INFORMATION HAVE BEEN REDACTED.

INDUSTRIAL/COMMERCIAL SINGLE-TENANT LEASE — NET

1. Basic Provisions (“Basic Provisions”).

1.1 **Parties:** This Industrial/Commercial Single-Tenant Lease — Net (“Lease”), dated for reference purposes only July 31, 2015, Is made by and between VOGEL PROPERTIES, INC., a California corporation (“Lessor”) and BALDA C. BREWER, INC., a California corporation (“Lessee”), (collectively the “Parties,” or individually a “Party”).

1.2 **Premises:** That certain real property, including all improvements therein or to be provided by Lessor under the terms of this Lease, and commonly known as 4501-4505 Wall Street, City of Ontario, County of San Bernardino, State of California, and generally described as a freestanding manufacturing / warehouse / distribution building with all associated parking, driveways, and landscaped areas; mutually agreed to comprise 140,131 rentable square feet (“Premises”). (See also Paragraph 2)

1.3 **Term:** Ten (10) years and no (0) months (“Original Term”) commencing August 1, 2015 (“Commencement Date”) and ending July 31, 2025 (“Expiration Date”). (See also Paragraph 3)

1.4 **Early Possession:** If the Premises are available Lessee may have non-exclusive possession of the Premises commencing no earlier than the day upon which the current tenant vacates the Premises (“Early Possession Date”). (See also Paragraphs 3.2 and 3.3)

1.5 **Base Rent:** The rent for the Premises shall be according to the following schedule (“Base Rent”), payable monthly no later than the first (1st) calendar day of each month commencing August 1, 2015. (See also Paragraph 4)

(a) Base Rent Schedule:

For the period August 1, 2015 to July 31, 2016: [***]

For the period August 1, 2016 to July 31, 2017: [***]

For the period August 1, 2017 to July 31, 2018: [***].

For the period August 1, 2018 to July 31, 2019: [***]

For the period August 1, 2019 to July 31, 2020: [***]

For the period August 1, 2020 to July 31, 2021: [***]

For the period August 1, 2021 to July 31, 2022: [***]

For the period August 1, 2022 to July 31, 2023: [***]

For the period August 1, 2023 to July 31, 2024: [***]

For the period August 1, 2024 to July 31, 2025: [***]

1.6 Base Rent and Other Monies to be paid Upon Execution:

(a) Base Rent: [***] for the period August 1, 2015 to August 31, 2015 (see 1.5, 4.1, & 4.2)

(b) Security Deposit [***] (“Security Deposit”), (see 5.)

(c) Real Property Taxes Estimate: [***] for _____, (see 10.)

- (d) Insurance Estimate: [***] for _____ (see 8.)
(e) Operating Expense Estimate: [***] (see 4.3)
(f) Other: [***] for August Association Fees (Estimate), (see 4.1 & 4.3)
Total Due upon Execution of this Lease: [***]

1.7 **Agreed Use:** Warehouse & Distribution along with Research, Development, and Manufacturing of Plastic Products for Various Markets; Maintenance and Repair of Molds; and Operations Relating to All of the Foregoing. (“Agreed Use”) (See also Paragraph 6)

1.8 **Insuring Party:** Lessor is the “Insuring Party.” (See also Paragraph 8)

1.9 **Real Estate Brokers:**

(a) Representation: The following real estate brokers (the “Brokers”) and brokerage relationships exist in this transaction: N/A represents Lessor exclusively (“Lessor’s Broker”); and N/A represents Lessee exclusively (“Lessee’s Broker”). (See also Paragraph 15 and 25)

1.10 **Guarantor.** The obligations of the Lessee under this Lease are to be guaranteed by N/A (“Guarantor”). (See also Paragraph 37)

1.11 **Attachments.** Attached hereto are the following, all of which constitute a part of this Lease (*select all which apply*):

- An addendum consisting of Paragraphs 51 through 53;
 A plot plan depicting the Premises and, If appropriate, the Project (Exhibit A);
 Tenant’s Guide to Move Out Condition (Exhibit B);
 A current set of the Rules and Regulations (Exhibit C);
 Lessor-Provided Roof Repairs (Exhibit D);
 An energy disclosure addendum (Exhibit E);
 Other: Itemized List of Lessee Owned Improvements (Exhibit C)

2. **Premises.**

2.1 **Letting.** Lessor hereby leases to Lessee, and Lessee hereby leases from Lessor, the Premises, for the term, at the rental, and upon all of the terms, covenants and conditions set forth in this Lease. While the approximate square footage of the Premises may have been used in the marketing of the Premises for purposes of comparison, the Base Rent stated herein is NOT tied to square footage and is not subject to adjustment should the actual size be determined to be different and Lessee is advised to verify the actual size prior to executing this Lease.

2.2 **Condition.** Lessor shall deliver the Premises to Lessee broom clean and free of debris on the Commencement Date or the Early Possession Date, whichever first occurs (“Start Date”). Lessee has inspected the Premises and agrees to accept them AS-IS in their existing condition, except that, so long as the required service contracts described in Paragraph 7.1(b) below are obtained by Lessee and in effect within thirty days following the Start Date, Lessor warrants that (i) the existing electrical, plumbing, fire sprinklers (but not portable fire extinguishers), lighting, heating, ventilating and air conditioning systems (“HVAC”), loading doors, sump pumps, if any, and other similar mechanical elements In the Premises, other than those constructed by Lessee and those owned by Lessee and listed and shown on Exhibit C, (“Mechanical Systems”) shall be in good operating condition on said date; and (ii) that the structural elements of the roof, bearing walls and foundation of the buildings on the Premises

(the "Building") shall be in good condition and free of material defects. Nothing in said warranty(s) shall be interpreted to obligate Lessor to paint the exterior or interior surfaces of the walls of the Building, nor obligate Lessor to maintain, repair or replace the roof covering or membrane, roof drainage system, floors, pavement, floor coverings, doors, windows, skylights or glass of the Premises. If a non-compliance with said warranty(s) exists as of the Start Date, or if one of such systems or elements should malfunction or fail within the appropriate warranty period, Lessor shall, as Lessor's sole obligation with respect to such matter, except as otherwise provided in this Lease, promptly after receipt of written notice from Lessee setting forth with specificity the nature and extent of such non-compliance, malfunction or failure, rectify same at Lessor's expense. The warranty periods shall be as follows: (I) six (6) months from the Start Date as to the HVAC systems, and (II) ninety (90) days as to the remaining Mechanical Systems and other above-specified elements of the Building. If Lessee does not give Lessor the required notice within the appropriate warranty period, correction of any such non-compliance, malfunction or failure shall be the obligation of Lessee at Lessee's sole cost and expense. Lessor also warrants that, unless otherwise specified in writing, Lessor is unaware of (i) any recorded Notices of Default affecting the Premise; (ii) any delinquent amounts due under any loan secured by the Premises; and (III) any bankruptcy proceeding affecting the Premises. Lessor makes no representations or warranties as to the condition, usability or existence of any security systems, portable fire extinguishers, fixtures, lines, and wiring for data or telecommunications, and window coverings, located at, on or within the Premises, all of which are excluded from any warranty herein.

2.3 Compliance. Lessor warrants that to the best of its actual knowledge without investigation the improvements on the Premises comply with the building codes, applicable laws, covenants or restrictions of record, regulations, and ordinances ("Applicable Requirements") that were in effect at the time that each Improvement, or portion thereof, was constructed. Said warranty does not apply to the use to which Lessee will put the Premises, modifications which may be required by the Americans with Disabilities Act or any similar laws as a result of Lessee's use (see Paragraph 50), to any Alterations or Utility Installations (as defined in Paragraph 7.3(a)) made or to be made by Lessee, or to improvements constructed by prior tenants without landlord's consent. Lessee is responsible for determining whether or not the Applicable Requirements, and especially the zoning, are appropriate for Lessee's intended use, and acknowledges that past uses of the Premises may no longer be allowed. If the Premises do not comply with said warranty, Lessor shall, except as otherwise provided, promptly, after receipt of written notice from Lessee setting forth with specificity the nature and extent of such non-compliance rectify the same at Lessor's sole expense. If Lessee does not give Lessor written notice of non-compliance with this warranty within six (6) months following the Start Date, correction of that non-compliance shall be the obligation of Lessee at lessee's sole cost and expense. If the Applicable Requirements are hereafter changed so as to require during the term of this Lease the construction of an addition to or an alteration of the Premises and/or Building, the remediation of any Hazardous Substance, or the reinforcement or other physical modification of the Unit, Premises and/or Building ("Capital Expenditure"), Lessor and Lessee shall allocate the cost of such work as follows:

(a) Subject to Paragraph 2.3(c) below, If such Capital Expenditures are required as a result of the specific and unique use of the Premises by Lessee as compared with uses by tenants in general, Lessee shall be fully responsible for the cost thereof, provided, however that if such Capital Expenditure is required during the last 2 years of this Lease and the cost thereof exceeds six (6) months' Base Rent, Lessee may instead terminate this Lease unless

Lessor notifies Lessee, in writing, within ten (10) days after receipt of Lessee's termination notice that Lessor has elected to pay the difference between the actual cost thereof and an amount equal to 6 months' Base Rent. If Lessee elects termination, Lessee shall immediately cease the use of the Premises which requires such Capital Expenditure and deliver to Lessor written notice specifying a termination date at least ninety (90) days thereafter. Such termination date shall, however, in no event be earlier than the 1st day that Lessee could legally utilize the Premises without commencing such Capital Expenditure.

(b) If such Capital Expenditure is not the result of the specific and unique use of the Premises by Lessee (for example, government mandated seismic modifications) then Lessor shall pay for such Capital Expenditure and Lessee shall only be obligated to pay, each month during the remainder of the term of this Lease or any extension thereof, on the date that on which the Base Rent is due, an amount equal to [***] of the portion of such costs reasonably attributable to the Premises. Lessee shall pay Interest on the balance but may prepay its obligation at any time. If, however, such Capital Expenditure is required during the last 2 years of this Lease or if Lessor reasonably determines that It is not economically feasible to pay its share thereof, Lessor shall have the option to terminate this Lease upon ninety (90) days prior written notice to Lessee unless Lessee notifies Lessor, In writing, within ten (10) days after receipt of Lessor's termination notice that Lessee will pay for such Capital Expenditure. If Lessor does not elect to terminate, and falls to tender Its share of any such Capital Expenditure, Lessee may advance such funds and deduct same, with interest, from Rent until Lessor's share of such costs have been fully paid. If Lessee is unable to finance Lessor's share, or if the balance of the Rent due and payable for the remainder of this Lease is not sufficient to fully reimburse Lessee on an offset basis, Lessee shall have the right to terminate this Lease upon thirty (30) days written notice to Lessor.

(c) Notwithstanding the above, the provisions concerning Capital Expenditures are intended to apply only to non-voluntary, unexpected, and new Applicable Requirements. If the Capital Expenditures are instead triggered by Lessee as a result of an actual or proposed change in the Agreed Use, a change in intensity of any use, a modification to the Premises, or were reasonably foreseeable at the time Lessee entered into this Lease or any extension of the Term hereof, then, and in that event, Lessee shall either: (I) immediately cease such changed use or intensity of use and/or take such other steps as may be necessary to eliminate the requirement for such Capital Expenditure, or (II) complete such Capital Expenditure at its own expense. Lessee shall not, however, have any right to terminate this Lease as a result of the Capital Expenditures contemplated in this subparagraph 23(c).

2.4 Acknowledgements. Lessee acknowledges that: (a) it has been, given an opportunity to inspect and measure the Premises, (b) it has been advised by Lessor and/or Brokers, to satisfy itself with respect to the size and condition of the Premises (Including but not limited to the electrical, HVAC and fire sprinkler systems, security and environmental aspects of the Premises and its environs, and compliance with Applicable Requirements and the Americans with Disabilities Act), and their suitability for Lessee's intended use, (c) Lessee has made such investigation as it deems necessary with reference to such matters, except as provided in this Lease, and assumes all responsibility therefor as the same relate to its occupancy of the Premises, (d) it is not relying on any representation as to the size of the Premises made by Brokers or Lessor (e) the actual square footage of the Premises was not material to Lessee's decision to lease the Premises and Pay the Rent stated herein, and (f) neither Lessor, Lessor's agents, nor any other party have made any oral or written representations or warranties with respect to said matters other than as set forth in this Lease.

2.5 **Lessee as Prior Owner/Occupant.** The warranties made by Lessor in Paragraph 2 shall be of no force or effect If Immediately prior to the Start Date Lessee Is the owner occupant of, or has beneficial interest in, the Premises (other than any Early Possession). In such event, Lessee shall be responsible for any necessary corrective work.

3. **Term.**

3.1 **Term.** The Commencement Date, Expiration Date and Original Term of this Lease are as specified in Paragraph 1.3.

3.2 **Early Possession.** Any provision herein granting Lessee Early Possession of the Premises is subject to and conditioned upon the Premises being available for such possession prior to the Commencement Date. Any grant of Early Possession only conveys a non-exclusive to occupy the Premises. If Lessee totally or partially occupies the Premises prior to the Commencement Date, the obligation to pay Base Rent shall be abated for the period of such Early Possession. All other terms of this Lease (including but not limited to the obligations to pay Real Property Taxes and insurance premiums and to maintain the Premises) shall be in effect during such period. Any such Early Possession shall not affect the Expiration Date.

3.3 **Delay in Possession.** Lessor agrees to use its best commercially reasonable efforts to deliver possession of the Premises to Lessee by the Commencement Date. If, despite said efforts, Lessor is unable to deliver possession by such date, Lessor shall not be subject to any liability therefor, nor shall such failure affect the validity of this Lease or change the Expiration Date. Lessee shall not, however, be obligated to pay Rent or perform its other obligations until Lessor delivers possession of the Premises and any period of rent abatement that Lessee would otherwise have enjoyed shall run from the date of delivery of possession and continue for a period equal to what Lessee would otherwise have enjoyed under the terms hereof, but minus any days of delay caused by the acts or omissions of Lessee. If possession is not delivered within sixty (60) days after the Commencement Date, as the same may be extended under the terms of any Work Letter executed by Parties, Lessee may, at its option, by notice in writing within ten (10) days after the end of such 60 day period cancel this Lease. If such written notice is not received by Lessor within said 10 day period, Lessee's right to cancel shall terminate. If possession of the Premises is not delivered within ninety (90) days after the Commencement Date, this Lease shall terminate unless other agreements are reached between Lessor and Lessee, in writing. In the event of cancellation or termination pursuant to the provisions of this paragraph 3.3 the Parties shall be discharged from all obligations and any related liability hereunder as of the effective date of said cancellation or termination.

3.4 **Conditions Precedent.** Lessor shall not be required to deliver possession of the Premises to Lessee until (a) Lessee complies with its obligation to provide evidence of insurance (Paragraph 8.5), and (b) Lessee has satisfied any other conditions Lessee is required to perform prior to or concurrent with the Start Date ("Conditions Precedent"). Pending satisfaction of the Conditions Precedent, and notwithstanding Lessor's election to withhold possession pending satisfaction of the Conditions Precedent, the Start Date shall occur, the Expiration Date shall remain unchanged, and Lessee shall be required to perform all of its obligations under this Lease from and after the Start Date, including but not limited to the payment of Rent.

4. **Rent.**

4.1 **Rent Defined.** All monetary obligations of Lessee to Lessor under the terms of this Lease (except for the Security Deposit) are deemed to be rent ("Rent").

4.2 **Payment.** Lessee shall cause payment of Rent to be received by Lessor in lawful money of the United States, without offset or deduction (except as specifically permitted in this Lease), on or before the day on which it is due. Any "grace period" or other delay or forbearance of Lessor's remedies for late payment of Rent, whether with or without compensation, shall not be deemed a waiver or amendment to the due date thereof, time being of the essence. In the event that any invoice prepared by Lessor is inaccurate such Inaccuracy shall not constitute a waiver and Lessee shall be obligated to pay the amount set forth in this Lease regardless of the reason for the error or the passage of time: Rent for any period during the term hereof which is for less than one full calendar month shall be prorated based upon the actual number of days of said month. Payment of Rent shall be made to Lessor at its address stated herein or to such other persons or place as Lessor may from time to time designate in writing. Acceptance of a payment which is less than the amount then due shall not be a waiver of Lessor's rights to the balance of such Rent, regardless of Lessor's endorsement of any check so stating. In the event that any check, draft, or other instrument of payment given by Lessee to Lessor is dishonored for any reason, Lessee agrees to pay to Lessor the sum of \$50 in addition to any Late Charge and Lessor, at its option, may require all future Rent be paid by cashier's check, direct wire transfer, or other certified and verifiable form of payment. Payments will be applied to outstanding charges in the order Incurred, but first to accrued late charges and attorney's fees, second to accrued Interest, third to insurance and Real Property Taxes, fourth to Base Rent, and any remaining amount to any other outstanding charges or costs.

4.3 **Operating Expense Recovery.** In addition to Base Rent, Lessee shall pay to Lessor in advance an amount equal to Lessor's reasonably monthly estimate of all expenses incurred by Lessor in the ownership and operation of the Premises which are Lessee's responsibility under this lease but which are administered and/or paid by Lessor for the convenience of the Parties or as provided elsewhere in this Lease, including but not limited to (i) [***] of costs incurred for Real Property Taxes (paragraph 10); (ii) [***] of costs incurred for Insurance (paragraph 8); (iii) [***] of the costs incurred for utilities and services (if Lessor incurs such costs in accordance with paragraph 11), Service Contracts maintained by Lessor (paragraph 7.1(b)), and owner's association or other fees levied or assessed against the Premises ("Operating Expenses"), and (iv) if Lessor utilizes a third party property manager, a property management fee not to exceed [***] of the Base Rent. Monthly installments of Real Property Tax, Insurance, estimated Operating Expense, and property management fee shall be calculated by Lessor, explained in writing in satisfactory detail to Lessee, and paid at the same time and in the same manner as the Base Rent.

5. **Security Deposit.** Lessee shall deposit with Lessor upon execution hereof the Security Deposit as security for Lessee's faithful performance of Its obligations under this Lease. If Lessee fails to pay Rent, or otherwise Defaults under this Lease, Lessor may use, apply or retain all or any portion of said Security Deposit for the payment of any amount already due Lessor, for Rents which will be due in the future, and/ or to reimburse or compensate Lessor for any liability, expense, loss or damage which Lessor may suffer or incur by reason thereof. If Lessor uses or applies all or any portion of the Security Deposit, Lessee shall within ten (10) days after written request therefor deposit monies with Lessor sufficient to restore said Security Deposit to the full amount required by this Lease. If the Base Rent increases during the term of this Lease, Lessee shall, upon written request from

Lessor, deposit additional monies with Lessor so that the total amount of the Security Deposit shall at all times bear the same proportion to the increased Base Rent as the Initial Security Deposit bears to the initial Base Rent. Should the Agreed Use be amended to accommodate a material change in the business of Lessee or to accommodate a sublessee or assignee, Lessor shall have the right to Increase the Security Deposit to the extent necessary, in Lessor's reasonable judgment to account for any increased wear and tear or other diminishment that the Premises may suffer as a result thereof. If a change in control of Lessee occurs during this Lease and following such change the financial condition of Lessee is, in Lessor's reasonable judgment, significantly reduced, Lessee shall deposit such additional monies with Lessor as shall be sufficient to cause the Security Deposit to be at a commercially reasonable level based on such change in financial condition. Lessor shall not be required to keep the Security Deposit separate from its general accounts. Within ninety (90) days after the expiration or termination of this Lease, Lessor shall return that portion of the Security Deposit not used or applied by Lessor as permitted herein, except that If more than 90 days are required to correct any deferred maintenance In the Premises then Lessor may retain such portion of the Security Deposit as necessary until all such costs are known. No part of the Security Deposit shall be considered to be held in trust, to bear interest or to be prepayment for any monies to be paid by Lessee under this Lease including, but not limited to, the last month's rent.

6. Use.

6.1 Use. Lessee shall use and occupy the Premises only for the Agreed Use and for no other purpose. Lessee shall not use or permit the use of the Premises in a manner that will, or is likely to, be unlawful, create damage, waste or a nuisance, impair the structural Integrity of the improvements on the Premises or the Project and the mechanical or electrical systems therein, be significantly more burdensome to the Premises or Injurious to the reputation of the Premises than the initial Agreed Use, or which disturbs occupants of or causes damage to neighboring premises or properties. Lessee-Shall not keep or allow in the Premises any pets, animals, birds, fish, or reptiles other than licensed service animals (i.e. guide, signal and seeing eye dogs). Lessor, at Lessor's sole option, may grant its consent to an advance written request for a mollification of the Agreed Use which complies with the restrictions herein.

6.2 Hazardous Substances.

(a) Reportable Uses Require Consent. The term "Hazardous Substance" as used in this Lease shall mean any product, substance, or waste whose presence, use, manufacture, disposal, transportation, or release, in amounts, quantities, concentrations or with physical or chemical characteristics present on the Premises either by itself or in combination with other materials expected to be on the Premises, is either: (i) potentially injurious to the public or pose; a present or potential hazard to human health, safety or welfare, the environment or the Premises, (ii) are regulated; monitored or classified by any applicable governmental authority as hazardous, or (iii) reasonably constitute a basis for potential liability of Lessor to any governmental agency or third party under any applicable statute or common law theory. Hazardous Substances shall include, but not limited to, hydrocarbons, petroleum, gasoline, and/or crude oil or any products, by-products or fractions thereof. Lessee shall not engage in any activity in or on the Premises which constitutes a Reportable Use of Hazardous Substances without the express prior written consent of Lessor and timely compliance, at Lessee's sole cost and Applicable Requirements. "Reportable Use" shall include, but not be limited to, (i) the installation or use of any above or below ground storage tank, (ii) the generation, possession, storage, use, transportation, or disposal of a Hazardous Substance that requires a permit from, or with respect to which a report, notice, registration or business plan

is required to be filed with, any governmental authority, and/or (iii) the presence at the Premises of a Hazardous Substance with respect to which any Applicable Requirements requires that a notice be given to persons entering or occupying the Premises or neighboring properties. Notwithstanding the foregoing, Lessee may use any ordinary and customary materials kept in consumer packaging which are reasonably required to be used in the normal course of the Agreed Use, such as ordinary office supplies (copier toner, liquid paper, glue, etc.) and common household and office cleaning materials, so long as such use is to compliance with all Applicable Requirements, not a Reportable Use; and does not expose the Premises or neighboring property to any meaningful material risk of contamination or damage or expose Lessor to any liability therefor. In addition, Lessor may condition its consent to any Reportable-Use upon receiving such additional assurances as Lessor reasonably deems necessary to protect itself, the public, the Premises and/or the environment against damage, contamination, injury and/or liability, including, but not limited to, the installation (and removal on or before Lease expiration or termination) of protective modifications (such as concrete encasements or other secondary containment) and/or increasing the Security Deposit.

(b) Duty to inform Lessor. If Lessee knows, or has reasonable cause to believe, that a Hazardous Substance has come to be located in, on, under or about the Premises, other than as previously consented to by Lessor, whether or not constituting a Reportable Use or Hazardous Substance Condition, then Lessee shall immediately give written notice of such fact to Lessor, and provide Lessor with a copy of any disclosure, report, notice, claim or other documentation which it has concerning the presence of such Hazardous Substance.

(c) Lessee Remediation. Lessee shall not cause or permit any Hazardous Substance to be spilled, released or disposed of in, on, under, or about the Premises (including through the plumbing or sanitary sewer system) and shall promptly, at Lessee's expense, comply with all Applicable Requirements and take all investigatory and/or remedial action reasonably recommended, whether or not formally ordered or required, for the cleanup of any contamination of, and for the maintenance, security and/or monitoring of the Premises or neighboring properties, that was caused or materially contributed to by Lessee, or pertaining to or involving any Hazardous Substance brought onto the Premises during the term of this Lease, by or for Lessee, or any third party.

(d) Lessee Indemnification. Lessee shall Indemnify, defend, reimburse, and hold Lessor, its agents, employees, lenders and ground lessor, If any, harmless from and against any and all loss of rents, direct or consequential damages, liabilities, judgments, claims, expenses, penalties, and attorneys' and Consultants' fees arising out of or involving any Hazardous Substance brought onto the Premises by or for Lessee, or any third party; provided, however, that Lessee shall have no liability under this Lease with respect to (i) underground migration of any Hazardous Substance under the Premises from adjacent properties not caused or contributed to by Lessee, or (ii) any damages, liabilities, judgments, claims, expenses, penalties, and reasonable attorneys' and consultants fees arising out of or Involving any Hazardous Substance brought onto or released on, at, or around the Premises by Lessor, Its agents, or representatives. Lessee's obligations shall include, but not be limited to, the effects of any contamination or injury to person, property or the environment created or suffered by Lessee, and the cost of Investigation, removal, remediation, restoration and/or abatement, and shall survive the expiration or termination of this Lease, No termination, cancellation or release agreement entered Into by Lessor and Lessee shall release Lessee from its obligations under this Lease with respect to Hazardous Substances, unless specifically so agreed by Lessor in writing at the time of such agreement.

(e) Lessor Indemnification. Except as otherwise provided in paragraph 8.7, Lessor and its successors and assigns shall indemnify, defend, and hold Lessee, its employees, affiliates, officers, directors, successors, assigns, and lenders, harmless from and against any and all direct environmental damages, including the cost of remediation, which result from Hazardous Substances which existed on the Premises prior to Lessee's occupancy or which are caused by the gross negligence or willful misconduct of Lessor, its agents or employees. Lessor's obligations, as and when required by the Applicable Requirements, shall include, but not be limited to, the cost of investigation, removal, remediation, restoration and/or abatement, and shall survive the expiration or termination of this Lease.

(f) Investigations and Remediations. Lessor shall retain the responsibility and pay for any Investigations or remediation measures required by governmental entities having jurisdiction with respect to the existence of Hazardous Substances on the Premises prior to Lessee's occupancy, unless such remediation measure is required as a result of Lessee's use (including "Alterations," as defined in paragraph 7.3(a) below) of the Premises, in which event Lessee shall be responsible for such payment. Lessee shall cooperate fully in any such activities at the request of lessor; including allowing Lessor and Lessor's agents to have reasonable access to the Premises at reasonable times in order to carry out Lessor's Investigative and remedial responsibilities.

(g) Lessor Termination Option. If a Hazardous Substance Condition (see Paragraph 9.1(e)) occurs during the term of this Lease, unless Lessee is legally responsible therefor (in which case Lessee shall make the investigation and remediation thereof required by the Applicable Requirements and this Lease shall continue in full force and effect, but subject to Lessor's rights under Paragraph 6.2(d) and Paragraph 13), Lessor may, at Lessor's option, either (i) investigate and remediate such Hazardous Substance Condition, if required, in a timely and commercially reasonable manner at Lessor's sole expense, in which event this Lease shall continue in full force and effect, or (ii) if the estimated cost to remediate such condition exceeds twelve (12) times the then monthly Base Rent or [***], whichever is greater, give written notice to Lessee, within thirty(30) days after receipt by Lessor of knowledge of the occurrence of such Hazardous Substance Condition, of Lessor's desire to terminate this Lease as of the date sixty (60) days following the date of such notice. In the event Lessor elects to give a termination notice, Lessee may, within ten (10) days thereafter, give written notice to Lessor of Lessee's commitment to pay the amount by which the cost of the remediation of such Hazardous Substance Condition exceeds an amount equal to twelve (12) times the then monthly Base Rent or [***], whichever is greater. Lessee shall provide Lessor with said funds or satisfactory assurance thereof within thirty (30) days following such commitment. In such event, this Lease shall continue in full force and effect, and Lessor shall proceed to make such remediation as soon as reasonably possible after the required funds are available. If Lessee does not give such notice and provide the required funds or assurance thereof within the time provided, this Lease shall terminate as of the date specified in Lessor's notice of termination.

6.3 Lessee's Compliance with Applicable Requirements. Except as otherwise provided in this Lease, Lessee shall, at Lessee's sole expense, fully, diligently and in a timely manner, materially comply with all Applicable Requirements, the requirements of any applicable fire Insurance underwriter or rating bureau, and the recommendations of Lessor's engineers and/or consultants which relate in any manner to such requirements, without regard to

whether such Requirements are now in effect or become effective after the Start Date. Lessee shall, within ten (10) days after receipt of Lessor's written request, provide Lessor with copies of all permits and other documents, and other information evidencing Lessee's compliance with any Applicable Requirements specified by Lessor and shall, promptly following receipt, notify Lessor in writing (with copies of any documents involved) of any threatened or actual claim, notice, citation, warning, complaint or report pertaining to or Involving the failure of Lessee or the Premises to comply with any Applicable Requirements. Likewise, Lessee shall promptly give written notice to Lessor of: (i) any water damage to the Premises and any suspected seepage, pooling, dampness or other condition conducive to the production of mold other than *de minimis* damage; or (ii) any mustiness or other odors that might indicate the presence of mold in the Premises other than *de minimis* amounts. In addition, Lessee shall provide copies of all relevant material safety data sheets (MSDS) to Lessor at least ten (10) days prior to the use of any substance constituting a Reportable Use. In addition, Lessee shall provide Lessor with copies of its business license, certificate of occupancy and/or any similar document within ten (10) days of the receipt of a written request therefor.

6.4 Inspection; Compliance. Lessor, Lessor's Lender (as defined in Paragraph 30), and their respective consultants shall have the right to enter into the Premises at any time in the case of an emergency, and otherwise at reasonable times after reasonable notice, for the purpose of inspecting the condition of the Premises and for verifying compliance by Lessee with this Lease. Any Such inspections shall be conducted in such a manner as to minimize disruption to Lessee's operations and business. The cost of any such inspections shall be paid by Lessor, unless a violation of Applicable Requirements, or a Hazardous Substance Condition (see paragraph 9.1) Is found to exist or be imminent, or the inspection is requested or ordered by a governmental authority. In such case, Lessee shall upon request reimburse Lessor for the cost of such inspection, so long as such inspection is reasonably related to the violation or contamination. In addition, Lessee shall provide copies of all relevant material safety data sheets (MSDS) to Lessor within ten (10) days of the receipt of a written request therefor.

7. Maintenance; Repairs, Utility Installations; Trade Fixtures and Alterations

7.1 Lessee's Obligations.

(a) In General. Subject to the provisions of Paragraph 2.2 (Condition); 23 (Compliance), 6.3 (Lessee's Compliance with Applicable Requirements), 7.2 (Lessor's Obligations), 9 (Damage or Destruction), and 14 (Condemnation), Lessee shall, at Lessee's sole cost and expense, exercise best maintenance practices so as to keep the Premises, including Utility Installations (intended for Lessee's use, no matter where located) and Alterations, in good order, condition and repair (regardless of the condition in which received and in any event not less attractive, complete and functional for the originally Intended use than the condition in which received, and whether or not the portion of the Premises requiring repairs, or the means of repairing the same, are reasonably or readily accessible to Lessee, and whether or not the need for such repairs occurs as a result of Lessee's use, any prior use, the elements, or the age of such portion of the Premise's); including, but not limited to, all equipment or facilities, such as plumbing, HVAC equipment, electrical, lighting facilities, boilers; pressure Vessels, fire protection systems, fixtures, walls (interior and exterior), foundations, ceilings, roofs, roof coverings, roof drainage systems, floors, windows, doors, locks, plate glass, skylights, landscaping, paving, driveways, parking lots, fences, retaining walls, signs, markings, sidewalks and parkways located in, on, or adjacent to the Premises. Lessee, in keeping the Premises in good order, condition and repair, shall exercise and

perform good maintenance practices, specifically including the procurement and maintenance of the service contracts required by Paragraph 7.1(b) below. Lessee's obligations shall include restorations, replacements or renewals when necessary to keep the Premises and all improvements thereon or a part thereof in good order, condition and state of repair, including taking those actions required to maintain all warranties and guaranties covering the Premises and/or its components (Including, but not limited to, HVACR equipment and roofing membrane) continuously In full force and effect. Lessee shall, during the term of this Lease, keep the exterior appearance of the Building In good and attractive condition (including, e.g. window cleaning, graffiti removal) consistent with the exterior appearance of other similar facilities of comparable age and size in the vicinity including, when necessary but in no event less often than every eight (8) years, the exterior repainting of the Building.

(b) Service Contracts. Lessee shall, at Lessee's sole expense, procure and maintain contracts for the regular and periodic monitoring, inspection, testing, and/or preventative maintenance, as appropriate ("Service Contracts"), with copies to Lessor, in customary form and substance for, and with contractors specializing and experienced in, the following equipment and/or improvements installed on the Premises, if any: (i) heating, ventilation, air conditioning, refrigeration, boilers and pressure vessels, (ii) sump pumps and lift stations, (iii) fire sprinklers and life safety, (iv) landscaping and irrigation; (v) roof covering and drains, (vi) dock doors, levelers and truck restraints, (vii) emergency or standby generators, (viii) storm water pollution prevention, and (ix) other mechanical systems reasonably required. by Lessor. If Lessee fails to procure and maintain any of the Service Contracts as required above, Lessor reserves the right, upon notice to Lessee, to procure and maintain any or all of the Service Contracts, and Lessee shall reimburse Lessor, upon demand, for the expense thereof as provided in fills Lease.

(c) Failure to Perform. If Lessee fails to perform Lessee's obligations under this Paragraph 7.1, Lessor may (but is not obligated to) enter upon the Premises after ten (10) days' prior written notice to Lessee (except in the case of an emergency, in which case no notice shall be required), perform such obligations on Lessee's behalf, and put the Premises In good order, condition and repair, and Lessee shall promptly pay to Lessor a sum equal to [***] of the cost thereof.

(d) Replacement of Major Components. Subject to Lessee's indemnification of Lessor as set forth In Paragraph 8.7 below, and without relieving Lessee of full liability for replacement if the need therefor results from Lessee's failure to fulfill its duties as specified In this Paragraph 7.1, if an item described in Paragraph 7.1(b) cannot be repaired other than at a cost which exceeds the greater of [***] of the cost of replacing such item or [***], then such item shall be replaced or restored as reasonably determined by Lessor and the cost thereof shall be shared evenly by Lessor and Lessee. Lessee's share of the cost to replace said item shall be paid by Lessee to Lessor, over the remaining life of the Lease, at a rate of [***] of Lessee's share per month.

(e) Documentation. Lessee shall fully document and retain all records related to the maintenance, repair, restoration, and replacements of the Premises, including all maintenance instructions and warranty documentation. Lessee shall provide copies of said documentation to Lessor upon request.

7.2 Lessor's Obligations. Subject to the provision of Paragraphs-2.3 (Condition), 2.3 (Compliance), 9 (Damage or Destruction) and 14 (Condemnation), it is intended by the Parties hereto that Lessor have no obligation; in any manner whatsoever, to repair and

maintain the Premises, or the equipment therein', all of which obligations are intended to be that of the Lessee. It is the Intention of the Parties that the terms of this Lease govern the respective obligations, of the Parties as to the maintenance and repair of the Premises, and they expressly waive the benefit of any statute now or hereafter in effect to the extent it is inconsistent with the terms of this Lease.

7.3 Utility Installations; Trade Fixtures; Alterations.

(a) Definitions. The term "Utility Installations" refers to all floor and window coverings, air and/or vacuum lines, power panels, electrical distribution, security and fire protection systems, data, and communication equipment, conduits and cabling, lighting fixtures, HVAC equipment, plumbing, and fencing in or on the Premises. The term "Trade Fixtures" shall mean Lessee's machinery and equipment that can be removed without doing mated, damage to the Premises. The term "Alterations" shall mean any modification of the Improvements, other than Utility Installations or Trade Fixtures, whether by addition or deletion. "Lessee Owned Alterations and/or Utility Installations" are defined as Alterations and/or Utility installations made by Lessee that are not yet owned by Lessor pursuant to Paragraph 7.4(a).

(b) Consent. Lessee shall not make any Alterations or Utility Installations to the Premises without Lessor's prior written consent. Lessee may, however, make non-structural Alterations or Utility Installations to the Interior of the Premises without such consent but upon prior written notice to Lessor, as long as they are not visible from the outside, do not involve puncturing, relocating or removing the roof or any existing walls, do not involve placing anything on or suspending anything from the roof, will not affect the electrical, plumbing, HVAC, and/or life safety systems, and the cumulative cost thereof during this Lease as extended does not exceed a sum equal to [***] in the aggregate or a sum equal to [***] in any one year. Notwithstanding the foregoing, Lessee shall not make or permit any roof penetrations, install anything on or suspend anything from the roof structure. Lessor may, as a precondition to granting such consent, require Lessee to utilize a contractor chosen and/or approved by Lessor. Any Alterations or Utility installations that Lessee shall desire to make and which require the consent of the Lessor shall be presented to Lessor in written form with detailed plans; Consent shall be deemed conditioned upon Lessee's: (i) acquiring all applicable governmental permits, (ii) furnishing Lessor with copies of both the approved permits and the approved plans and specifications prior to commencement of the work, and (iii) compliance with all conditions of said permits and other Applicable Requirements in a prompt and expeditious manner. Any Alterations or Utility Installations shall be performed in a workmanlike manner with good and sufficient materials matching or exceeding those existing in the Premises. Lessee shall promptly upon completion furnish Lessor with as-built plans and specifications in electronic format (i.e., Microsoft Word or AutoCAD as appropriate), the original approved plans with approved field changes (if any), the signed building inspection card showing final inspection approval, and the original Certificate of Occupancy. For work which costs an amount in excess of one month's Base Rent, Lessor may condition its consent upon Lessee providing a lien and completion bond in an amount equal to [***] of the estimated cost of such Alteration or Utility Installation and/or. upon Lessee's posting an additional Security Deposit with Lessor.

(c) Liens; Bonds. Lessee shall pay, when due, all claims for labor or materials furnished or alleged to have been furnished to or for Lessee at or for use on the Premises, which claims are or may be secured by any mechanic's or materialman's lien against the Premises or any interest therein. Lessee shall give. Lessor not less than fifteen (15) days'

notice, time being of the essence, prior to the commencement of any work in, on or about the Premises, and Lessor shall have the right to post and record notices of non-responsibility related thereto. If Lessee shall contest the validity of any such lien, claim or demand, then Lessee shall, at its sole cost and expense defend and protect itself, Lessor and the Premises against the same and shall pay and satisfy any such adverse judgment that may be rendered thereon before the enforcement thereof. If Lessor shall require, Lessee shall furnish a surety bond in an amount equal to [***] of the amount of such contested lien, claim or demand, indemnifying Lessor against liability for the same. If Lessor elects to participate in any such action, Lessee shall pay Lessor's attorneys' fees and costs.

7.4 Ownership; Removal; Surrender; and Restoration.

(a) Ownership. Subject to Lessor's right to require removal or elect ownership as hereinafter provided, all Alterations and/or Utility Installations made by Lessee shall be the property of Lessee, but considered a part of the Premises. Lessor may, at any time, however, in no event, no less than 270 days prior to the Expiration Date, elect in writing to be the owner of all or any specified part of the Lessee Owned Alterations and/or Utility Installations. Unless otherwise instructed per paragraph 7.4(b) hereof, all Lessee Owned Alterations and/or Utility Installations shall, at the expiration or termination of this Lease, become the property of Lessor and be surrendered by Lessee with the Premises in, attractive, complete and fully functional condition.

(b) Removal. By delivery to Lessee of written notice from Lessor no less than 180 days prior to the end of the term of this Lease, Lessor may require that any or all Lessee Owned Alterations and/or Utility Installations be removed by the expiration or termination of this Lease. Lessor may require the removal at any time of all or any part of any Lessee Owned Alterations and/or Utility installations made without the required consent;

(c) Surrender; Restoration. Lessee shall surrender the Premises by the Expiration Date or any earlier termination date, with all of the Improvements, parts and surfaces thereof broom clean and free of debris, and in good operating order, condition and state of repair, ordinary wear and tear and *de minimis* alterations (such as nail holes) excepted. "Ordinary wear and tear" shall not include any damage or deterioration that would have been prevented by best maintenance practices; (For advisory guidance as to what Lessor considers ordinary wear and tear refer to Exhibit B - "Tenant's Guide to Move Out Condition.") Notwithstanding the foregoing, if this Lease is for twelve (12) months or less, then Lessee shall surrender the Premises in the same condition as delivered to Lessee on the Start Date on the condition required herein with NO alley/ante for ordinary wear and tear. Lessee shall repair any damage occasioned by the installation, maintenance or removal of Trade Fixtures, Lessee owned Alterations and/or Utility Installations, furnishings, and equipment as well as the removal of any storage tank installed by or for Lessee. Lessee shall remove from the Premises any and all Hazardous Substances brought onto the Premises by or for Lessee, or its agents, contractors, employees or invitees (except Hazardous Substances which were deposited via underground migration from areas outside of the Premises) to the level specified in Applicable Requirements. Trade Fixtures shall remain the property of Lessee and shall be removed by Lessee. Any personal property of Lessee not removed on or before the Expiration Date or any earlier termination date shall be deemed to have been abandoned by Lessee and may be disposed of or retained by Lessor in Lessor's sole discretion and Lessee hereby indemnifies, protects, and holds harmless and releases Lessor from liability therefor and does waive the benefit of a statute which would otherwise prevent Lessor from disposing of or retaining any personal property abandoned on the Project or in the Premises. The failure

by Lessee to timely vacate the Premises pursuant to this Paragraph 7:4(c) without the express written consent of Lessor shall constitute a holdover under the provisions of Paragraph 26 herein.

8. Insurance; Indemnity.

8.1 Payment For insurance. Lessee shall pay for all insurance required under Paragraph 8 except to the extent of the cost attributable to liability Insurance carried by Lessor under Paragraph 8.2(b) in excess of [***] per occurrence. Premiums for policy periods commencing prior to or extending beyond the Lease term shall be prorated to correspond to the Lease term. Payment shall be made by Lessee to Lessor within ten (10) days following receipt of an invoice.

8.2 Liability Insurance.

(a) Carried by Lessee. Lessee shall obtain and keep in force a Commercial General Liability policy of insurance protecting Lessee and Lessor as an additional Insured against claims for bodily injury, personal Injury and property damage based upon or arising out of the ownership, use, occupancy or maintenance of the Premises and all areas appurtenant thereto. Such insurance shall be on an occurrence basis providing single limit coverage in an amount not less than [***] per occurrence with an annual aggregate of not less than [***]. Lessee shall add Lessor as an additional Insured by means of an endorsement at least as broad as the Insurance Service Organization's "Additional Insured-Managers or Lessors of Premises" Endorsement. The policy shall not contain any Intra-Insured exclusions as between insured persons or organizations, but shall include coverage for liability assumed under this Lease as an "Insured contract" for the performance of Lessee's indemnity obligations under this Lease. The limits of said insurance shall not, however, limit the liability of Lessee nor relieve Lessee of any obligation hereunder. Lessee shall provide an endorsement on its liability policy(s) which provides that Its Insurance shall be primary to and not contributory with any similar insurance carried by Lessor, whose Insurance shall be Considered excess insurance only.

(b) Carried by Lessor. Lessor shall maintain liability insurance as described in Paragraph 8.2(a) providing single limit coverage in an amount not less than [***] per occurrence with an annual aggregate of not less than [***], in addition to, and not in lieu of, the insurance required to be maintained by Lessee. Lessee shall not be named as an additional insured therein.

8.3 Property Insurance - Building, Improvements and Rental Value

(a) Building and improvements. Lessor shall obtain and keep in force a policy or policies In the name of Lessor, with loss payable to Lessor, any ground-lessor, and to any Lender, insuring loss or damage to the Premises. The amount of such Insurance shall be equal to the full insurable replacement cost of the Premises, as the same shall exist from time to time, or the amount required by any Lender, but in no event more than the commercially reasonable and available insurable value thereof. Lessee Owned Alterations and Utility Installations, Trade Fixtures and Lessee's personal property shall be insured by Lessee, not by Lessor. If the coverage is available and commercially appropriate, such policy or policies shall insure against all risks of direct physical loss or damage (except the perils of flood and/or earthquake unless-required by a Lender), Including coverage for debris removal and the enforcement of any Applicable Requirements requiring the upgrading, demolition;

reconstruction or replacement of any portion of the Premises as the result of a covered loss. Said policy or policies shall also contain an agreed valuation provision in lieu of any coinsurance clause, waiver of subrogation, and inflation guard protection causing an increase in the annual property insurance coverage amount by a factor of not less than the adjusted-U.S. Department of Labor Consumer Price Index for All Urban Consumers for the city nearest to where the Premises are located. If such insurance coverage has a deductible clause, the deductible amount shall not exceed [***] per occurrence, and Lessee shall be liable for the actual deductible amount in the event of an Insured Loss.

(b) **Rental Value.** Lessor shall obtain and keep in force a policy or policies in the name of Lessor with loss payable to Lessor and any Lender, insuring the loss of the full Rent for one year with an extended period of indemnity for an additional 180 days ("Rental Value Insurance"). Said insurance shall contain an agreed valuation provision in lieu of coinsurance clause, and the amount of coverage shall be adjusted annually to reflect the projected Rent otherwise payable by Lessee; for the next 12 month period. Lessee shall be liable for any deductible in the event of such loss.

(c) **Adjacent Premises.** If the Premises are part of a larger building, area group of buildings owned or controlled by Lessor or an affiliate of Lessor and which are adjacent to the Premises; Lessee for any increase in the premiums for the property insurance of such building or buildings if said increase is caused by Lessee's acts, omissions, use or occupancy of the Premises.

8.4 Lessee's Property; Business Interruption Insurance; Worker's Compensation Insurance

(a) **Property Damage.** Lessee shall obtain and maintain insurance coverage on all of Lessee's personal property, Trade Fixtures, and Lessee Owned Alterations and/or Utility Installations. Such insurance shall be full replacement cost coverage with a deductible of not to exceed [***] per occurrence. The proceeds from any such insurance shall be used by Lessee for the replacement of personal property, Trade Fixtures and Lessee Owned Alterations and Utility Installations.

(b) **Business Interruption.** Lessee shall obtain and maintain loss of income and extra expense insurance in amounts as will reimburse Lessee for direct or indirect loss of earnings attributable to all perils commonly insured against by prudent lessees in the business of Lessee or attributable to prevention of access to the Premises as a result of such perils.

(c) **Worker's Compensation Insurance.** Lessee shall obtain and maintain Worker's Compensation Insurance in such amount as may be required by Applicable Requirements. Such policy shall include a "Waiver of Subrogation" endorsement. Lessee shall provide Lessor with a copy of such endorsement along with the certificate of insurance or copy of the policy required by paragraph 8.5.

(d) **No Representation of Adequate Coverage.** Lessor makes no representation that the limits or forms of coverage of insurance specified herein are adequate to cover Lessee's property, business, operations or obligations under this Lease.

8.5 Insurance Policies. Insurance required herein shall be by companies maintaining during the policy term a "General Policyholders Rating" of at least A-, VII, as set forth in the most current issue of "Best's Insurance Guide," or such other rating as may be required by a

Lender. Lessee shall not do or permit to be done anything which invalidates the required insurance policies. Lessee shall, prior to the Start Date, deliver to Lessor certified copies of policies of, such insurance or certificates with copies of the required endorsements evidencing the existence and amounts of the required insurance. No such policy shall be cancelable or subject to modification except after thirty (30) days prior written notice to Lessor. Lessee shall, at least ten (10) days prior to the expiration of such policies, furnish Lessor with evidence of renewals or "insurance binders" evidencing renewal thereof, or Lessor may order such insurance and charge the cost thereof to Lessee, which amount shall be payable by Lessee to Lessor upon demand. Such policies shall be for a term of at least one (1) year, or the length of the remaining term of this Lease, whichever is less. If either Party shall fail to procure and maintain the insurance required to be carried by it, the other Party may, but shall not be required to, procure and maintain the same.

8.6 Waiver of Subrogation. Without affecting any other rights or remedies, Lessee and Lessor each hereby release and relieve the other, and waive their entire right to recover damages against the other, for loss of or damage to its property arising out of or incident to the perils required to be insured against herein. The effect of such releases and waivers is not limited by the amount of insurance carried or required, or by any deductibles applicable hereto. The Parties agree to have their respective property damage insurance carriers waive any right to subrogation that such companies may have against Lessor or Lessee, as the case may be, so long as the insurance is not invalidated thereby.

8.7 Indemnity. Except to the extent of the gross negligence or willful misconduct of Lessor, Its agents or contractors, Lessee shall indemnify, protect, defend and hold harmless the Premises, Lessor and its owners, partners, members, agents, assigns, Lessor's master or ground lessor, and Lenders, from and against any and all claims, loss of rents and/or damages, liens, judgments, penalties, attorneys' and consultants' fees, expenses and/or liabilities arising out of, involving, or in connection with, the use and/or occupancy of the Premises by Lessee, its subtenants, and assignees. If any action or proceeding is brought against Lessor by reason of any of the foregoing matters Lessee shall, promptly upon notice, defend the same at Lessee's expense by counsel reasonably satisfactory to Lessor and Lessor shall cooperate with Lessee in such defense. Lessor need not have first paid any such claim in order to be defended or indemnified.

8.8 Exemption of Lessor and its Agents from Liability. As a material consideration, without which Lessor would not agree to enter into this Lease, notwithstanding the negligence or breach of this Lease by Lessor or its agents, neither Lessor nor its agents shall be liable under any circumstances for: (i) injury or damage to the person or goods, wares, merchandise or other property of Lessee, Lessee's employees, contractors, invitees, customers, or any other person in or about the Premises, whether such damage or injury is caused by or results from fire, steam, electricity, gas, water or rain, Indoor air quality, the presence of mold or from the breakage, leakage, obstruction or other defects of pipes, fire sprinklers, wires, appliances, plumbing, HVAC or lighting fixtures, or from any other cause, whether the said injury or damage results from conditions arising upon the Premises or upon other portions of the building of which the Premises or Project are a part, or from other sources or places, (ii) any damages arising from any act or neglect of any other tenant of Lessor or from the failure of Lessor or its agents to enforce the provisions of any other lease in the Project, or OW injury to Lessee's business or for any loss of income or profit therefrom. Instead, it is intended that Lessee's sole recourse in the event of such damages or injury be to file a claim on the insurance policy(ies) that Lessee is required to maintain pursuant to the provisions of paragraph 8.

8.9 **Failure to Provide Insurance.** Lessee acknowledges that any failure on its part to obtain or maintain the insurance required herein will expose Lessor to risks and potentially cause Lessor to incur costs not contemplated by this Lease, the extent of which will be extremely difficult to ascertain. Lessee shall deliver to Lessor, once per year on the renewal date of each applicable policy (but no less than 15 days following such renewal date), binders or certificates evidencing the existence of the required insurance. For any month or portion thereof that Lessee does not maintain the required insurance, the Base Rent shall be automatically increased, without any requirement for notice to Lessee, by an amount equal to [***], whichever is greater. The parties agree that such increase in Base Rent represents fair and reasonable compensation for the additional risk/costs that Lessor will incur by reason of Lessee's failure to maintain the required insurance. Such increase in Base Rent shall in no event constitute a waiver of Lessee's Default or Breach with respect to the failure to maintain such insurance, prevent the exercise of any of the other rights and remedies granted hereunder, nor relieve Lessee of its obligation to maintain the insurance specified in this Lease.

9. **Damage or Destruction.**

9.1 **Definitions.**

(a) "Premises Partial Damage" shall mean damage or destruction to the Improvements on the Premises, other than Lessee Owned Alterations and/or Utility Installations, which can reasonably be repaired in six (6) months or less (excluding the time to obtain required permits) from the date of the damage or destruction. Lessor shall notify Lessee in writing within thirty (30) days from the date of the damage or destruction as to whether or not the damage is Partial or Total.

(b) "Premises Total Destruction" shall mean damage or destruction to the Premises, other than Lessee Owned Alterations and/or Utility Installations and Trade Fixtures, which cannot reasonably be repaired in six (6) months or less (excluding the time to obtain required permits) from the date of the damage or destruction. Lessor shall notify Lessee In writing within thirty (30) days from the date of the damage or destruction as to whether or not the damage is Partial or Total.

(c) "Insured Loss" shall mean damage or destruction to improvements on the Premises, other than Lessee Owned Alterations and/or Utility Installations and Trade Fixtures, which was caused by an event required to be covered by the insurance described in Paragraph 8.3(a), irrespective of any deductible amounts or coverage limits involved.

(d) "Replacement Cost" shall mean the cost to repair or rebuild the improvements owned by Lessor at the time of the occurrence to their condition existing Immediately prior thereto, including demolition, debris removal and upgrading required by the operation of Applicable Requirements, and without deduction for depreciation.

(e) "Hazardous Substance Condition" shall mean the occurrence or discovery of a condition involving the presence of, or a contamination by, a Hazardous Substance in, on, or under the Premises which requires remediation.

9.2 Partial Damage - Insured Loss If a Premises Partial Damage that is an Insured Loss occurs, then Lessor shall, at Lessor's expense, promptly repair such damage (but not Lessee's Trade Fixtures or Lessee Owned Alterations and/or Utility Installations) in a commercially reasonable manner and this Lease shall continue in full force and effect; provided, however, that Lessee shall, at Lessor's election, make the repair of any damage or destruction the total cost to repair of which is [***] or less, and, in such event, Lessor shall make any applicable insurance proceeds available to Lessee on a reasonable basis for that purpose. Notwithstanding the foregoing, if the required insurance was not in force or the insurance proceeds are not sufficient to effect such repair, Lessor shall promptly contribute the shortage in proceeds (except as to the deductible which is Lessee's responsibility) as and when required to complete said repairs. In the event, however, such shortage was due to the fact that, by reason of the unique nature of the improvements, full replacement cost insurance coverage was not commercially reasonable and available, Lessor shall have no obligation to pay for the shortage in insurance proceeds or to fully restore the unique aspects of the Premises unless Lessee provides Lessor with the funds to cover same, or adequate assurance thereof, within ten (10) days following receipt of written notice of such shortage and request therefor. If Lessor receives said funds or adequate assurance thereof within said 10 day period, the party responsible for making the repairs shall complete them as soon as reasonably possible and this Lease shall remain in full force and effect. If such funds or assurance are not received, Lessor may nevertheless elect by written notice to Lessee within ten (10) days thereafter to: (I) make such restoration and repair as is commercially reasonable with Lessor paying any shortage in proceeds, in which case this Lease shall remain in full force and effect, or (II) have this Lease terminate thirty (30) days thereafter. Lessee shall not be entitled to reimbursement of any funds contributed by Lessee to repair any such damage or destruction. Premises Partial Damage due to flood or earthquake shall be subject to Paragraph 9.3, notwithstanding that there may be some insurance coverage, but the net proceeds of any such insurance shall be made available for the repairs if made by either Party.

9.3 Partial Damage - Uninsured Loss If a Premises Partial Damage that is not an Insured Loss occurs (unless caused by a negligent or willful act of Lessee in which event Lessee shall make the repairs at Lessee's expense), Lessor may either: (I) repair such damage as soon as reasonably possible at Lessor's expense, in which event this Lease shall continue in full force and effect, or (II) terminate this Lease by giving written notice to Lessee within thirty (30) days after receipt by Lessor of knowledge of the occurrence of such damage. Such termination shall be effective sixty (60) days following the date of such notice. In the event Lessor elects to terminate this Lease, Lessee shall have the right within ten (10) days after receipt of the termination notice to give written notice to Lessor of Lessee's commitment to pay for the repair of such damage without reimbursement from Lessor. Lessee shall provide Lessor with said funds or satisfactory assurance thereof within thirty (34) days after making such commitment. In such event this Lease shall continue in full force and effect, and Lessor shall promptly proceed to make such repairs in a commercially reasonable manner after the required funds are available. If Lessee does not make the required commitment, this Lease shall terminate as of the date specified in the termination notice.

9.4 Total Destruction. Notwithstanding any other provision hereof, if a Premises Total Destruction occurs, this Lease shall terminate sixty (60) days following such Destruction. If the damage or destruction was caused by the negligence or misconduct of Lessee, Lessor shall have the right to recover Lessor's damages from Lessee, except as provided in Paragraph 8.6.

9.5 Damage Near End of Term. If at any time during the last six (6) months of this Lease there is damage for which the cost to repair exceeds one month's Base Rent, whether or not an insured Loss, Lessor may terminate this Lease effective sixty (60) days following the date of occurrence of such damage by giving a written termination notice to Lessee within thirty (30) days after the date of occurrence of such damage.

Notwithstanding the foregoing, if Lessee at that time has an exercisable option to extend the term of this Lease or to purchase the Premises, then Lessee may preserve this Lease by (a) exercising such option and (b) providing Lessor with any shortage in insurance proceeds (or adequate assurance thereof) needed to make the repairs on or before the earlier of (I) the date which is ten (10) days after Lessee's receipt of Lessor's written notice purporting to terminate this Lease, or (U) the day prior to the date upon which such option expires. If Lessee duly exercises such option during such period and provides Lessor with funds (or adequate assurance thereof) to cover any shortage in insurance proceeds, Lessor shall, at Lessor's commercially reasonable expense, promptly repair such damage in a commercially reasonable manner and this Lease shall continue in full force and effect. If Lessee fails to exercise such option and provide such funds or assurance during such period, then this Lease shall terminate on the date specified in the termination notice and Lessee's option shall be extinguished.

9.6 Abatement of Rent; Lessee's Remedies

(a) **Abatement.** In the event of Premises Partial Damage or Premises Total Destruction or a Hazardous Substance Condition for which Lessee is not responsible under this Lease, the Rent payable by Lessee for the period required for the repair, remediation or restoration of such damage shall be abated in proportion to the degree to which Lessee's use of the Premises is reasonably and materially impaired, but not to exceed the time period for which Lessor is required to carry Rental Value insurance under this Lease. All other obligations of Lessee hereunder shall be performed by Lessee, and Lessor shall have no liability for any such damage, destruction, remediation, repair or restoration except as provided herein:

(b) **Remedies.** If Lessor is obligated to repair or restore the Premises and does not commence such repair or restoration within ninety (90) days after such obligation shall accrue, Lessee may, at any time prior to the commencement of such repair or restoration, give written notice to Lessor and to any Lenders of which Lessee has actual notice, of Lessee's election to terminate this Lease on a date not less than sixty (60) days following the giving of such notice: if Lessee gives such notice and such repair or restoration is not commenced within thirty (30) days thereafter, this Lease shall terminate as of the date specified in said notice. If the repair or restoration is commenced within such 30 days, this Lease shall continue in full force and effect. "Commence" in this paragraph 9.6 shall mean either the authorization of the preparation of the required plans, application for the required permits or permissions, or the beginning of the actual work on the Premises, whichever first occurs.

9.7 Termination; Advance Payments. Upon termination of this Lease pursuant to Paragraph 6.2(g) or Paragraph 9, an equitable adjustment shall be made concerning advance Base Rent and any other advance payments made by Lessee to Lessor. Lessor shall, in addition, return to Lessee so much of Lessee's Security Deposit as has not been, or is not then required to be, used by Lessor.

10. Real Property Taxes.

10.1 **Definition.** As used herein, the term "Real Property Taxes" shall include any form of assessment; general, special, ordinary or extraordinary real estate tax; rental levy or receipts tax (other than inheritance, corporate, personal income or estate taxes); improvement bond; and/or business or license fee imposed upon or levied against any legal or equitable interest of Lessor in the Premises or the Project, Lessor's right to other income therefrom, and/or Lessor's business of leasing, by any authority having the direct or indirect power to tax and where the funds are generated with reference to the Building address and where the proceeds so generated are to be applied by the city, county or other local taxing authority of a jurisdiction within which the Premises are located. Real Property Taxes shall also include any tax, fee, levy, assessment or charge, or any increase therein: (i) Imposed by reason of events occurring during the term of this Lease, including but not limited to, a change in the ownership of the Premises, and (ii) levied or assessed on machinery or equipment provided by Lessor to Lessee pursuant to this Lease.

10.2 **Payment of Taxes.** In addition to Base Rent, Lessee shall pay to Lessor an amount equal to the Real Property Tax Installment due at least twenty (20) days prior to the applicable delinquency date. If any such installment shall cover any period of time prior to or after the expiration or termination of this Lease, Lessee's share of such installment shall be prorated. Lessor may elect to estimate the current Real Property Taxes and require that such taxes be paid in advance to Lessor by Lessee monthly in advance with the payment of the Base Rent. Such monthly payments shall be an amount equal to the amount of the estimated installment of taxes divided by the number of months remaining before the month in which said installment becomes delinquent. When the actual amount of the applicable tax bill is known, the amount of such equal monthly advance payments shall be adjusted as required to provide the funds needed to pay the applicable taxes (subject to any pro rata adjustments, as provided above). If the amount collected by Lessor is insufficient to pay such Real Property Taxes when due (subject to any pro rata adjustments, as provided above), Lessee shall pay Lessor, promptly upon demand, such additional sum as is necessary. If the amount collected by Lessor is in excess of the amount needed to pay such Real Property Taxes when due, Lessor shall apply such overpayment to the next tax period. Advance payments may be intermingled with other moneys of Lessor and shall not bear interest. In the event of a Breach by Lessee in the performance of its obligations under this Lease, then any such advance payments may be treated by Lessor as an additional Security Deposit.

10.3 **Joint Assessment.** If the Premises are not separately assessed, Lessee's liability shall be an equitable proportion of the Real Property Taxes for all of the land and improvements included within the tax parcel assessed, such proportion to be conclusively determined by Lessor from the respective valuations assigned in the assessor's work sheets, parcel maps, or such other information as may be reasonably available.

10.4 **Personal Property Taxes.** Lessee shall pay, prior to delinquency, all taxes assessed against and levied upon Lessee Owned Alterations, Utility installations, Trade Fixtures, furnishings, equipment and all personal property of Lessee. When possible, Lessee shall cause its Lessee Owned Alterations and/or Utility installations, Trade Fixtures, furnishings, equipment and all other personal property to be assessed and billed separately from the real property of Lessor. If any of Lessee's said property shall be assessed with Lessor's real property, Lessee shall pay Lessor the taxes attributable to Lessee's property within ten (10) days after receipt of a written statement setting forth the taxes applicable to Lessee's property.

11. **Utilities and Services.** Lessee shall pay for all water, gas, heat, light, power, telephone, data, trash disposal, Service Contracts, and all other utilities and services supplied to the Premises, together with any taxes thereon. Lessor may administer and/or pay for the utilities and/or services only if Lessee requests that Lessor administer utilities and/or services, or if the Lessor holds more than one Lease for the Premises. If any such utilities and services are administered and/or paid by Lessor then Lessee shall pay Lessor monthly[***] of said charges, or if said charges are jointly metered or billed a reasonable proportion thereof to be determined by Lessor. There shall be no abatement of rent and Lessor shall not be liable in any respect whatsoever for the inadequacy, stoppage, interruption or discontinuance of any utility or service whether due to riot, strike, labor dispute, breakdown, accident, repair or any other cause beyond Lessor's reasonable control or in cooperation with governmental request or directions, and nothing in this paragraph 11 shall obligate Lessor to provide or maintain any utility or service.

12. **Assignment and Subletting.**

12.1 **Lessor's Consent Required.**

(a) Lessee shall not voluntarily or by operation of law assign, transfer, mortgage or encumber (collectively, "assign or assignment") or sublet all or any part of Lessee's interest in this Lease or in the Premises without Lessor's prior written consent, which shall not be unreasonably withheld, conditioned or delayed.

(b) Unless Lessee is a corporation and its stock is publicly traded on a national stock exchange, a change in the control of Lessee shall constitute an assignment requiring consent, the transfer, on a cumulative basis, of 25% or more of the voting control of Lessee shall constitute a change in control for this purpose.

(c) The involvement of Lessee or its assets in any transaction, or series of transactions (by way of merger, sale, acquisition, financing, transfer, leveraged buy-out, private equity transaction, recapitalization or otherwise), whether or not a formal assignment or hypothecation of this Lease or Lessee's assets occurs, which results or will result in a reduction of the Net Worth of Lessee by an amount greater than 25% of such Net Worth as it was represented at the time of the execution of this Lease or at the time of the most recent extension of the term or prior assignment or sublease to which Lessor has consented, or as it exists immediately prior to said transaction or transactions constituting such reduction, whichever was or is greater, shall be considered an assignment of this Lease to which Lessor may withhold its consent. "Net Worth of Lessee" shall mean the net worth of Lessee (excluding any guarantors) established under generally accepted accounting principles consistently applied. The failure of Lessee to provide Lessor with at least thirty (30) days advance written notice of any of the above transactions accompanied by sufficient detail to demonstrate to Lessor's reasonable satisfaction that there has not been a prohibited reduction in Net Worth may, at Lessor's option, be deemed an Assignment without Lessor's required consent.

(d) An assignment or subletting without consent shall, at Lessor's option, be a Default curable after notice per Paragraph 13.1(c), or a noncurable Breach without the necessity of any notice and grace period. If Lessor elects to treat such unapproved assignment or subletting as a noncurable Breach, Lessor may either: (i) terminate this Lease, or (ii) upon 30 days written notice, increase the monthly Base Rent to [***] of the Base Rent then in effect. Further, in the event of such Breach and rental adjustment, all fixed and non-fixed rental

adjustments scheduled during the remainder of the Lease term shall be increased to [***] of the scheduled adjusted rent and the purchase price of any option to purchase the Premises or extend the Term or expand the Premises held by Lessee shall at Lessor's option be either terminated or subject to similar adjustment to [***] of the price previously in effect.

(e) Lessee's remedy for any breach of Paragraph 12.1 by Lessor shall be limited to compensatory damages and/or injunctive relief.

(f) Lessor may reasonably withhold consent to a proposed assignment or subletting if Lessee is in Default at the time consent is requested or at the effective date of such assignment of subletting.

(g) Notwithstanding the foregoing, allowing a de minimis portion of the Premises (i.e., 20 square feet or less) to be used by a third party vendor in connection with the installation of a vending machine or payphone shall not constitute a subletting.

12.2 Terms and Conditions Applicable to Assignment and Subletting.

(a) Regardless of Lessor's consent, no assignment or subletting shall, (i) be effective without the express written assumption by such assignee or sublessee of the obligations of Lessee under this Lease, (ii) release Lessee of any obligations hereunder, or (iii) alter the primary liability of Lessee for the payment of Rent or for the performance of any other obligations to be performed by Lessee.

(b) Lessor may accept Rent or performance of Lessee's obligations from any person other than Lessee, whether pending approval or disapproval of an assignment or otherwise. Neither a delay in the approval or disapproval of such assignment nor the acceptance of Rent or performance shall constitute a waiver or estoppel of Lessee's obligations or of Lessor's right to exercise its rights under this Lease including remedies for Lessee's Default or Breach.

(c) Lessor's consent to any assignment or subletting shall not constitute a consent to any subsequent assignment or subletting.

(d) In the event of any Default or Breach by Lessee, Lessor may proceed directly against Lessee, any Guarantors or anyone else responsible for the performance of Lessee's obligations under this Lease, including any assignee or sublessee, without first exhausting Lessor's remedies against any other person or entity responsible therefor to Lessor, or any security held by Lessor.

(e) Each request for consent to an assignment or subletting shall be in writing, accompanied by information relevant to Lessor's determination as to the financial *and* operational responsibility and appropriateness of the proposed assignee or sublessee, including but not limited to the intended use and/or required modification of the Premises, if any, together with a deposit of [***] towards Lessor's actual costs of reviewing and processing said request. Lessee agrees to provide Lessor with such other or additional information and/or documentation as may be reasonably requested: (See also Paragraph 36)

(f) Any assignee of, or sublessee under, this Lease shall, by reason of accepting such assignment, entering into such sublease, or entering into possession of the Premises or any portion thereof, be deemed to have assumed and agreed to conform and comply with each and every term, covenant, condition and obligation herein to be observed or performed by

Lessee during the term of said assignment or sublease, other than such obligations as are contrary to or inconsistent with provisions of an assignment or sublease to which Lessor has specifically consented to in writing.

(g) Lessor's consent to any assignment or subletting shall not transfer to the assignee or sublessee any Option granted to the original Lessee by this Lease unless such transfer is specifically consented to by Lessor in writing. (See Paragraph 39.2)

(h) Lessor and Lessee shall share equally in any sublease profits.

12.3 Additional Terms and Conditions Applicable to Subletting. The following terms and conditions shall apply to any subletting by Lessee of all or any part of the Premises and (unless otherwise agreed by Lessor in writing as part of its consent to the sublease) shall be deemed Included in all subleases under this Lease whether or not expressly incorporated therein:

(a) Lessee hereby assigns and transfers to Lessor all of Lessee's interest in all Rent payable on any sublease, and Lessor may collect such Rent and apply same toward Lessee's Obligations under this Lease; provided, however, that until a Breach shall occur in the performance of Lessee's obligations, Lessee may collect said Rent. In the event that the amount collected by Lessor exceeds Lessee's then outstanding obligations any such excess shall be refunded to Lessee less Lessor's share of the sublease rent. Lessor shall not, by reason of the foregoing or any assignment of such sublease; nor by reason of the collection of Rent, be deemed liable to the sublessee for any failure of Lessee to perform and comply with any of Lessee's obligations to such sublessee. Lessee hereby irrevocably authorizes and directs any such sublessee, upon receipt of a written notice from Lessor stating that a Breach exists in the performance of Lessee's obligations under this Lease, to pay to Lessor all Rent due and to become due under the sublease. Sublessee shall rely upon any such notice from Lessor and shall pay all Rents to Lessor without any obligation or right to Inquire as to whether such Breach exists, notwithstanding any claim from Lessee to the contrary.

(b) In the event of a Breach by Lessee, Lessor may, at its option, require sublessee to atorn to Lessor, in which event Lessor shall undertake the obligations of the sublessor under such sublease from the time of the exercise of said option to the expiration of such sublease; provided, however, Lessor shall not be liable for any prepaid rents or security deposit paid by such sublessee to such sublessor or for any prior Defaults or Breaches of such sublessor.

(c) Any matter requiring the consent of the sublessor under a sublease shall also require the consent of Lessor, which shall not be unreasonably withheld, conditioned or delayed.

(d) No sublessee shall further assign or sublet all or any part of the Premises without Lessor's express prior written consent.

(e) Lessor shall deliver a copy of any notice of Default or Breach by Lessee to the sublessee, who shall have the right to cure the Default of Lessee within the grace period, if any, specified in such notice. The sublessee shall have a right of reimbursement and offset from and against Lessee for any such Defaults cured by the sublessee.

13. Default; Breach; Remedies.

13.1 **Default; Breach.** A "Default" is defined as a failure by the Lessee to comply with or perform any of the terms, covenants, conditions or Rules and Regulations under this Lease. A "Breach" is defined as the occurrence of one or more of the following Defaults, and the failure of Lessee to cure such Default within any applicable grace period:

(a) The abandonment of the Premises; the vacating of the Premises without providing a commercially reasonable level of security or where the coverage of the property insurance described in Paragraph 8.3 is jeopardized as a result thereof; failure to provide reasonable security or reasonable protection against vandalism.

(b) The failure of Lessee to make any payment of Rent or any Security Deposit required to be made by Lessee hereunder, whether to Lessor or to a third party, when due; to provide reasonable evidence of insurance or surety bond; or to fulfill any obligation under this Lease which endangers or threatens life or property, where any such failure continues for a period of five (5) business days following written notice to Lessee. THE ACCEPTANCE BY LESSOR OF A PARTIAL PAYMENT OF RENT OR SECURITY DEPOSIT SHALL NOT CONSTITUTE A WAIVER OF ANY OF LESSOR'S RIGHTS, INCLUDING, LESSOR'S RIGHT TO RECOVER POSSESSION OF THE PREMISES.

(c) The failure of Lessee to allow Lessor and/or its agents access to the Premises in the manner provided in this Lease, or the commission of waste, act or acts constituting public or private nuisance, and/or an illegal activity on the Premises by Lessee, where such actions continue for a period of five (5) business days following written notice to Lessee.

(d) The failure by Lessee to provide (i) reasonable written evidence of compliance with Applicable Requirements, (ii) the Service Contracts, (iii) the rescission of an unauthorized assignment or subletting, (iv) an Estoppel Certificate or financial statements, (v) a requested subordination, (vi) evidence concerning any guaranty and/or Guarantor, (vii) any document requested under Paragraph 42, (viii) material safety data sheets (MSDS), or (ix) any other documentation or information which Lessor may reasonably require of Lessee under the terms of this Lease, where any such failure continues for a period of ten (10) days following written notice to Lessee.

(e) A Default by Lessee as to the terms, covenants, conditions or provisions of this Lease, or of the rules adopted under Paragraph 40 hereof, other than those described in subparagraphs 13.1(a), (b), (c) or (d), above, where such Default continues for a period of thirty (30) days after written notice; provided, however, that if the nature of Lessee's Default is such that more than 30 days are reasonably required for its cure, then it shall not be deemed to be a Breach if Lessee commences such cure within said 30 day period and thereafter diligently prosecutes such cure to completion.

(f) The occurrence of any of the following events: (i) the making of any general arrangement or assignment for the benefit of creditors; (ii) becoming a "debtor" as defined in 11 U.S.C. §101 or any successor statute thereto (unless, in the case of a petition filed against Lessee, the same is dismissed within 60 days); (iii) the appointment of a trustee or receiver to take possession of substantially all of Lessee's assets located at the Premises or of Lessee's interest in this Lease, where possession is not restored to Lessee within 30 days; or (iv) the attachment, execution or other judicial seizure of substantially all of Lessee's assets located at the Premises or of Lessee's interest in this Lease, where such seizure is not discharged within

30 days; provided, however, in the event that any provision of this subparagraph is contrary to any applicable law, such provision shall be of no force or effect, and not affect the validity of the remaining provisions.

(g) The discovery that any financial statement of Lessee or of any Guarantor, assignee, or sublessee given to Lessor was materially false.

(h) If the performance of Lessee's obligations under this Lease is guaranteed: (i) the death of a Guarantor, (ii) the termination of a Guarantor's liability with respect to this Lease other than in accordance with the terms of such guaranty, (iii) a Guarantor's becoming insolvent or the subject of a bankruptcy filing, (iv) a Guarantor's refusal to honor the guaranty, or (v) a Guarantor's breach of its guaranty obligation on an anticipatory basis, and Lessee's failure, within sixty (60) days following written notice of any such event, to provide written alternative assurance or security, which, when coupled with the then existing resources of Lessee, equals or exceeds the combined financial resources of Lessee and the Guarantors that existed at the time of execution of this Lease.

13.2 Remedies. If Lessee fails to perform any of its affirmative duties or Obligations within the applicable cure period under this Section 13, within ten (10) days after written notice of failure to perform (or in case of an Emergency, without notice), Lessor may, at its option, perform such duty or obligation on Lessee's behalf, including but not limited to the obtaining of reasonably required bonds, insurance policies, or governmental licenses, permits or approvals. Lessee shall pay to Lessor an amount equal to 115% of the costs and expenses incurred by Lessor in such performance upon receipt of an invoice therefor. In the event of a Breach, Lessor may, with or without further notice or demand, and without limiting Lessor in the exercise of any right or remedy which Lessor may have by reason of such Breach;

(a) Terminate Lessee's right to possession of the Premises by any lawful means, in which case this Lease shall terminate and Lessee shall immediately surrender possession to Lessor. In such event Lessor shall be entitled to recover from Lessee: (i) the unpaid Rent which had been earned at the time of termination; (ii) the worth at the time of award of the amount by which the unpaid rent which would have been earned after termination 'until the time of award exceeds the amount of such rental loss that the Lessee proves could have been reasonably avoided; (iii) the worth at the time of award of the amount by which the unpaid rent for the balance of the term after the time of award exceeds the amount of such rental loss that the Lessee proves could be reasonably avoided; and (iv) any other amount necessary to compensate Lessor for all the detriment proximately caused by the Lessee's failure to perform its obligations under this Lease or which in the ordinary course of things would be likely to result therefrom, including but not limited to the cost of recovering possession of the Premises, expenses of reletting, including necessary renovation and alteration of the Premises, reasonable attorneys' fees,' and that portion of any Inducement Provision and/or leasing commission paid by Lessor in connection with this Lease applicable to the unexpired term of this Lease. The worth at the time of award of the amount referred to in provision (iii) of the immediately preceding sentence shall be computed by discounting such amount at the discount rate of the Federal Reserve Bank of the District within which the Premises are located at the time of award plus one percent. Efforts by Lessor to mitigate damages caused by Lessee's Breach of this Lease shall not waive Lessor's right to recover any damages to which Lessor is otherwise entitled. If termination of this Lease is obtained through the provisional remedy of unlawful detainer, Lessor shall have the right to recover in such proceeding any unpaid Rent and damages as are recoverable therein, or Lessor may reserve the right to recover all or any part thereof in a separate suit. If a notice and grace, period required under

Paragraph 13.1 was not previously given, a notice to pay rent or quit, or to perform covenant or quit given to Lessee under the unlawful detainer statutes shall also constitute the notice required by Paragraph 13.1. In such case, the applicable grace period required by Paragraph 13.1 and the unlawful detainer statute shall run concurrently, and the failure of Lessee to cure the Default within the greater of the two such grace periods shall constitute both an unlawful detainer and a Breach of this Lease entitling Lessor to the remedies provided for in this Lease and/or by said statute.

(b) Continue the Lease and Lessee's right to possession and recover the Rent as it becomes due. In which event Lessee may sublet or assign, subject only to reasonable limitations: Acts of maintenance, efforts to relet, and/or the appointment of a receiver to protect the Lessor's Interests, shall not constitute a termination of the Lessee's right to possession.

(c) Pursue any other remedy now or hereafter available under the laws or Judicial decisions of the jurisdiction(s) wherein the Premises are located. The expiration or termination of this Lease and/or the termination of Lessee's right to possession shall not relieve Lessee from liability under any indemnity provisions of this Lease, as to matters occurring or accruing during the term hereof or by reason of Lessee's occupancy of the Premises.

13.3 Inducement Recapture. Any agreement for early possession, free or abated rent or other charges, or for the giving or paying by Lessor to or for Lessee of any Improvement, renovation, cash or other bonus, Inducement or consideration for Lessee's entering into this Lease, all of which concessions are hereinafter referred to as "Inducement Provisions," shall be deemed conditioned upon Lessee's full and faithful performance of all of the terms, covenants and conditions of this Lease. Upon Breach of this Lease by Lessee, any such Inducement Provision shall automatically be deemed deleted from this Lease and of no further force or effect, and any rent, other charge, bonus, inducement or consideration theretofore abated, given or paid by Lessor under the Inducement Provisions shall be immediately due and payable by Lessee to Lessor, notwithstanding any subsequent cure of said Breach by Lessee. The acceptance by Lessor of rent or the cure of the Breach which initiated the operation of this paragraph shall not be deemed a waiver by Lessor of the provisions of this paragraph unless specifically so stated in writing by Lessor at the time of such acceptance.

13.4 Late Charges. Lessee hereby acknowledges that late payment by Lessee of Rent will cause Lessor to Incur costs not contemplated by this Lease, the exact amount of which will be extremely difficult to ascertain. Such costs include, but are not limited to, processing and accounting charges and late charges which may be imposed upon Lessor by any Lender. Accordingly, if any Rent shall not be received by Lessor within five (5) days after such amount shall be due, then, without any requirement for notice to Lessee, Lessee shall Immediately pay to Lessor a one-time late charge equal to [***] of each such overdue amount or [***], whichever is greater. The Parties hereby agree that such late charge represents a fair and reasonable estimate of the costs Lessor will incur by reason of such late payment. Acceptance of such late charge by Lessor shall in no event constitute a waiver of Lessee's Default or Breach with respect to such overdue amount, not prevent the exercise of any of the other rights and remedies granted hereunder. In the event that a late charge is payable hereunder, whether or not collected, for three (3) or more consecutive installments of Base Rent then; notwithstanding any provision of this Lease to the contrary, Base Rent shall, at Lessor's option, become due and payable quarterly in advance.

13.5 **Interest.** Any monetary payment due Lessor hereunder, other than late charges, not received by Lessor when due shall bear Interest from the thirty first (31st) day after its due date. The Interest ("Interest") charged shall be computed at the rate of [***] per month but shall not exceed the maximum rate allowed by law. Interest is payable in addition to the potential late charge provided for in Paragraph 13.4.

13.6 **Breach by Lessor.**

(a) **Notice of Breach.** Lessor shall not be deemed in breach of this Lease unless Lessor fails within a reasonable time to perform an obligation required to be performed by Lessor. For purposes of this Paragraph, a reasonable time shall in no event be less than thirty (30) days after receipt by Lessor, and any Lender whose name and address shall have been furnished Lessee in writing for such purpose, of written notice specifying wherein such obligation of lessor has not been performed; provided, however, that if the nature of Lessor's obligation is such that more than 30 days are reasonably required for its performance, then Lessor shall not be in breach if performance is commenced within such 30 day period and thereafter diligently pursued to completion.

(b) **Performance by Lessee on Behalf of Lessor.** In the event that neither Lessor nor Lender cures said breach within thirty (30) days after receipt of said notice, or if having commenced said cure they do not diligently pursue it to completion, then Lessee may elect to cure said breach at Lessee's expense and offset from Rent the actual and reasonable cost to perform such cure, provided, however, that such offset shall not exceed an amount equal to the greater of one month's Base Rent or the Security Deposit, reserving Lessee's right to seek reimbursement from Lessor for any such expense in excess of such offset. Lessee shall fully document the cost of said cure and supply said documentation to Lessor.

14. **Condemnation.** If the Premises or any portion thereof are taken under the power of eminent domain or sold under the threat of the exercise of said power (collectively "Condemnation"), this Lease shall terminate as to the part taken as of the date the condemning authority takes title or possession, whichever first occurs. If more than ten percent (10%) of the Building, or more than twenty five percent (25%) of that portion of the Premises not occupied by any building, is taken by Condemnation, Lessee may, at Lessee's option, to be exercised in writing within ten (10) days after Lessor shall have given Lessee written notice of such taking (or in the absence of such notice, within ten (10) days after the condemning authority shall have taken possession) terminate this Lease as of the date the condemning authority takes such possession. If Lessee does not terminate this Lease in accordance with the foregoing, this Lease shall remain in full force and effect as to the portion of the Premises remaining, except that the Base Rent shall be reduced in proportion to the material reduction in utility of the Premises caused by such Condemnation. Condemnation awards and/or payments shall be the property of Lessor, whether such award shall be made as compensation for diminution in value of the leasehold, the value of the part taken, or for severance damages; provided, however, that Lessee shall be entitled to any compensation paid by the condemnor for Lessee's relocation expenses, loss of business goodwill and/or Trade Fixtures, without regard to whether or not this Lease is terminated pursuant to the provisions of this Paragraph. All Alterations and Utility Installations made to the Premises by Lessee, for purposes of Condemnation only, shall be considered the property of the Lessee and Lessee shall be entitled to any and all compensation which is payable therefor. In the event that this Lease is not terminated by reason of the Condemnation, Lessor shall repair any damage to the Premises caused by such Condemnation to the extent that Lessor receives compensation for said damage from the condemnor.

15. **Brokerage.**

15.1 **Assumption of Obligations.** Any buyer or transferee of Lessor's interest in this Lease shall be deemed to have assumed Lessor's obligations under any brokerage agreement referenced in paragraph 1.9(b).

15.2 **Representations and Indemnities of Broker Relationships.** Lessee and Lessor each represent and warrant to the other that it has had no dealings with any person, firm, broker or finder (other than the Brokers, if any) in connection with this Lease. Lessee and Lessor do each hereby agree to indemnify, protect, defend and hold the other harmless from and against liability for compensation or charges which may be claimed by any such unnamed broker, finder or other similar party by reason of any dealings or actions of the indemnifying Party, including any costs, expenses, attorneys' fees reasonably incurred with respect thereto. Lessee's Broker is informed that it shall look solely to Lessor's Broker for any compensation related to this Lease.

16. **Estoppel Certificates.**

(a) Each Party (as "Responding Party") shall within ten (10) days after written notice from the other Party (the "Requesting Party") execute, acknowledge and deliver to the Requesting Party a commercially reasonable Estoppel Certificate (see paragraph 16.(b)) in writing.

(b) If the Responding Party shall fail to execute or deliver the Estoppel Certificate within such 10 day period, the Requesting Party may deliver to the Responding Party a second (2nd) notice requesting the Estoppel Certificate (the "Second Estoppel Certificate Notice"). If the Responding Party fails to deliver the estoppel certificate within ten (10) days' notice after the Requesting Party delivers the Second Estoppel Certificate Notice, the Requesting Party may execute an Estoppel Certificate stating that: (i) the Lease is in full force and effect without modification except as may be represented by the Requesting Party, (ii) there are no uncured defaults in the Requesting Party's performance, and (iii) if Lessor is the Requesting Party, not more than one month's rent has been paid in advance plus such additional Information, confirmation and/or statements as may be reasonably requested by the Requesting Party ("Estoppel Certificate"). Prospective purchasers and encumbrances may rely upon the Requesting Party's Estoppel Certificate, and the Responding Party shall be estopped from denying the truth of the facts contained in said Certificate. In addition, Lessee acknowledges that any failure on its part to provide such an Estoppel Certificate will expose Lessor to risks and potentially cause Lessor to incur costs not contemplated by this Lease, the extent of which will be extremely difficult to ascertain. Accordingly, if Lessee fails to deliver the estoppel certificate within ten (10) days after Lessor delivers the Second Estoppel Certificate Notice, the scheduled monthly Base Rent immediately following the month in which Lessor requests the Estoppel Certificate, shall be automatically increased, without any requirement for notice to Lessee, to an amount equal to 110% of the then existing Base Rent schedule or \$100, whichever is greater for remainder of the Lease. The Parties agree that such increase in Base Rent represents fair and reasonable compensation for the additional risk/costs that Lessor will incur by reason of Lessee's failure to provide the Estoppel Certificate. Such increase in Base Rent shall in no event constitute a waiver of Lessee's Default or Breach with respect to the failure to provide the Estoppel Certificate nor prevent, the exercise of any of the other rights and remedies granted hereunder.

(c) Lessee and all Guarantors shall within ten (10) days after written notice from Lessor deliver to Lessor such financial statements as may be reasonably required to demonstrate the financial condition of Lessee, including but not limited to Lessee's financial statements for the past 3 years. Any such request shall be made not more than once every one (1) calendar year, unless Lessor has good reasons to believe Lessee's financial position is unsound. If Lessor desires to finance, refinance, or sell the Premises, or any part thereof, Lessee and all Guarantors shall within ten (10) days after written notice from Lessor deliver to Lessor and to any potential lender or purchaser designated by Lessor such financial statements as may be reasonably required by such lender or purchaser, including but not limited to Lessee's financial statements for the past 3 years. All such financial statements shall be maintained by Lessor and such lender or purchaser in confidence and shall be used only for the purposes herein set forth.

17. **Definition of Lessor.** The term "Lessor" as used herein shall mean the owner or owners at the time in question of the fee title to the Premises, or, if this is a sublease, of the Lessee's interest in the superior lease. In the event of a transfer of Lessor's title or interest in the Premises or this Lease, Lessor shall deliver to the transferee or assignee (in cash or by credit) any unused Security Deposit held by Lessor. Upon such transfer or assignment and delivery of the Security Deposit, as aforesaid, the prior Lessor shall be relieved of all liability with respect to the obligations and/or covenants under this Lease thereafter to be performed by the Lessor. Subject to the foregoing, the obligations and/or covenants in this Lease to be performed by the Lessor shall be binding only upon the Lessor as hereinabove defined.

18. **Severability.** The invalidity of any provision of this Lease, as determined by a court of competent jurisdiction, shall in no way affect the validity of any other provision hereof.

19. **Days.** Unless otherwise specifically indicated to the contrary, the word "days" as used in this Lease shall mean and refer to calendar days.

20. **Limitation on Liability.** The obligations of Lessor under this Lease shall not constitute personal obligations of Lessor or its partners, members, directors, officers or shareholders, and Lessee shall look to the Premises, and to no other assets of Lessor, for the satisfaction of any liability of Lessor with respect to this Lease, and shall not seek recourse against Lessor's partners, members, directors, officers or shareholders, or any of their personal assets for such satisfaction.

21. **Time of Essence.** Time is of the essence with respect to the performance of all obligations to be performed or observed by the Parties under this Lease.

22. **No Prior or Other Agreements; Broker Disclaimer.** This Lease contains all agreements between the Parties with respect to any matter mentioned herein, and no other prior or contemporaneous agreement or understanding shall be effective. Lessee represents and warrants that it has made, and is relying solely upon, its own investigation as to the nature, quality, character and financial responsibility of the other Party to this Lease and as to the use, nature, quality and character of the Premises.

23. **Notices.**

23.1 **Notice Requirements.** All notices required or permitted by this Lease or applicable law shall be in writing ("Notice") and may be delivered in person (by hand or by courier) or may be sent, by regular, certified or registered mail or U.S. Postal Service Express Mail, with

postage prepaid, or by other courier providing a record of delivery, or by facsimile transmission, or by email, and shall be deemed sufficiently given if served in a manner specified in this Paragraph 23. The addresses noted adjacent to a Party's signature on this Lease shall be that Party's address for delivery or mailing of notices. Either Party may by written notice to the other specify a different address for notice, except that upon Lessee's taking possession of the Premises, the Premises shall constitute Lessee's address for notice. A copy of all notices to Lessor shall be concurrently transmitted to such party or parties at such addresses as Lessor may from time to time hereafter designate in writing.

23.2 **Date of Notice.** Any notice sent by registered or certified mail, return receipt requested, by United States Express Mail, by FedEx, UPS, DHL, or other courier providing a record of delivery, shall be deemed given on the date of delivery provided by the carrier or, if no delivery date is shown, the postmark on the USPS receipt card. If sent by regular mail the notice shall be deemed given 72 hours after the same is addressed as required herein and mailed with postage prepaid as shown on the proof of mailing. Notices transmitted by facsimile transmission or by email shall be deemed delivered upon confirmation of receipt (if by fax, one business day following the date shown on a confirmation report from fax machine is sufficient), provided a copy is also delivered via courier or mail. If notice is received on a Saturday, Sunday or legal holiday, it shall be deemed received on the next business day.

24. Waivers.

(a) No waiver by Lessor of the Default or Breach, of any term, covenant or condition hereof by Lessee, and no waiver by Lessee of any default or breach of any term, covenant or condition hereof by Lessor, shall be deemed a waiver by such party of any other term, covenant or condition hereof, or of any subsequent Default or Breach by Lessee, or any default or breach by Lessor, as applicable, of the same or of any other term, covenant or condition hereof. Lessor's consent to, or approval of, any act shall not be deemed to render unnecessary the obtaining of Lessor's consent to, or approval of, any subsequent or similar act by Lessee, or be construed as the basis of an estoppel to enforce the provision or provisions of this Lease requiring such consent.

(b) The acceptance of Rent by Lessor shall not be a waiver of any Default or Breach by Lessee. Any payment by Lessee may be accepted by Lessor on account of monies or damages due Lessor, notwithstanding any qualifying statements or conditions made by Lessee in connection therewith, which such statements and/or conditions shall be of no force or effect whatsoever unless specifically agreed to in writing by Lessor at or before the time of deposit of such payment.

(c) THE PARTIES AGREE THAT THE TERMS OF THIS LEASE SHALL GOVERN WITH REGARD TO ALL MATTERS RELATED THERETO AND HEREBY WAIVE THE PROVISIONS OF ANY PRESENT OR FUTURE STATUTE TO THE EXTENT THAT SUCH STATUTE IS INCONSISTENT WITH THIS LEASE.

25. Disclosures Regarding The Nature of a Real Estate Agency Relationship.

(a) When entering into a discussion with a real estate agent regarding a real estate transaction, Lessee should from the outset understand what type of agency relationship or representation it has with the agent or agents in the transaction. Lessee acknowledges as follows:

(i) Lessor's Agent. A Lessor's agent under a listing agreement with the Lessor acts as the agent for the Lessor only. A Lessor's agent or subagent has the following affirmative obligations: To the Lessor: A fiduciary duty of utmost care, integrity, honesty, disclosure, and loyalty in dealings with the Lessor. To the Lessee and the Lessor: a. Diligent exercise of reasonable skills and care in performance of the agent's duties. b. A duty of honest and fair dealing and good faith. c. A duty to disclose all facts known to the agent materially affecting the value or desirability of the property that are not known to, or within the diligent attention and observation of, the Parties. An agent is not obligated to reveal to Lessee any information obtained from the other Party, whether or not provided in confidence, which does not involve the affirmative duties set forth above.

(ii) Lessee's Agent. An agent can agree to act as agent for the Lessee only. In these situations, the agent is not the Lessor's agent, even if by agreement the agent may receive compensation for services rendered, either in full or in part from the Lessor or the Lessor's Broker. An agent acting only for a Lessee has the following affirmative obligations. To the Lessee: A fiduciary duty of utmost care, integrity, honesty, and loyalty in dealings with the Lessee. To the Lessee and the Lessor: a. Diligent exercise of reasonable skills and care in performance of the agent's duties. b. A duty of honest and fair dealing and good faith. c. A duty to disclose all facts known to the agent materially affecting the value or, desirability of the property that are not known to, or within the diligent attention and observation of, the Parties. An agent is not obligated to reveal to either Party any confidential Information obtained from the other Party which does not involve the affirmative duties set forth above.

(iii) Agent Representing Both Lessor and Lessee. A real estate agent, either acting directly or through one or more associate licenses, can legally be the agent of both the Lessor and the Lessee in a transaction, but only with the knowledge and consent of both the Lessor and the Lessee. In a dual agency situation, the agent has the following affirmative obligations to both the Lessor and the Lessee: a. A fiduciary duty of utmost care; integrity, honesty and loyalty in' the dealings with either Lessor or the Lessee. b. Other duties to the Lessor and the Lessee as stated above in subparagraphs (i) or (ii). In representing both Lessor and Lessee, the agent may not without the express permission of the respective Party, disclose to the other Party that the Lessor will accept rent in an amount less than that indicated in the listing or that the Lessee is willing to pay a higher rent than that offered. The above duties of the agent in a real estate transaction do not relieve a Lessor or Lessee from the responsibility to protect their own interests. Lessor and Lessee should carefully read all agreements to assure that they adequately express their understanding of the transaction.

26. No Right To Holdover. Lessee has no right to retain possession of the Premises or any part thereof beyond the expiration or termination of this Lease. In the event that Lessee fails to surrender possession on the date and in the manner as provided in this Lease ("Holdover"), then the Base Rent shall be increased to 150% of the Base Rent applicable immediately preceding the expiration or termination and all other Rent other than the Base Rent shall be increased to 110% of the amount otherwise provided in this Lease. Notwithstanding the provisions of Paragraph 4, Holdover Rent shall be calculated on a monthly basis without proration and be due and payable monthly in advance. Nothing contained herein shall be construed as consent by Lessor to any Holdover by Lessee.

27. Cumulative Remedies. No remedy or election hereunder shall be deemed exclusive but shall, wherever possible, be cumulative with all other remedies at law or in equity.

28. **Covenants and Conditions; Construction of Agreement.** All provisions of this Lease to be observed or performed by Lessee are both covenants and conditions. In construing this Lease, all headings and titles are for the convenience of the Parties only and shall not be considered a part of this Lease. Whenever required by the context, the singular shall include the plural and vice versa. This Lease shall not be construed as if prepared by one of the Parties, but rather according to its fair meaning as a whole, as if both Parties had prepared it.

29. **Binding Effect; Choice of Law.** This Lease shall be binding upon the Parties, their personal representatives, successors and assigns and be governed by the laws of the State and other jurisdiction(s) in which the Premises are located. Any litigation between the Parties hereto concerning this Lease shall be initiated in the County in which the Premises are located.

30. **Subordination; Attornment; Non-Disturbance.**

30.1 **Subordination.** This Lease and any Option granted hereby shall be subject and subordinate to any ground lease, mortgage, deed of trust, or other hypothecation or security device (collectively, "Security Device"), now or hereafter placed upon the Premises, to any and all advances made on the security thereof, and to all renewals, modifications, and extensions thereof. Lessee agrees that the holders of any such Security Devices ("Lender") shall have no liability or obligation to perform any of the obligations of Lessor under this Lease. Any Lender may elect to have this Lease and/or any Option granted hereby superior to the lien of its Security Device by giving written notice thereof to Lessee, whereupon this Lease and such Options shall be deemed prior to such Security Device, notwithstanding the relative dates of the documentation or recordation thereof.

30.2 **Attornment.** In the event that Lessor transfers title to the Premises, or the Premises are acquired by another upon the foreclosure or termination of a Security Device to which this Lease is subordinated (i) Lessee shall, subject to the non-disturbance provisions of Paragraph 30.3, attorn to such new owner, and upon request, enter into a new lease containing all of the terms and provisions of this Lease with such new owner for the remainder of the term hereof, or, at the election of the new owner, this Lease will automatically become a new lease between Lessee and such new owner, and (ii) Lessor shall thereafter be relieved of any further obligations hereunder and such new owner shall assume all of Lessor's obligations except that such new owner shall not: (a) be liable for any act or omission of any prior lessor or with respect to events occurring prior to acquisition of ownership; (b) be subject to any offsets or defenses which Lessee might have against any prior lessor, (c) be bound by prepayment of more than one month's rent, or (d) be liable for the return of any security deposit paid to any prior lessor which was not paid or credited to such new owner.

30.3 **Non-Disturbance.** With respect to Security Devices entered into by Lessor after the execution of this Lease, Lessee's subordination of this Lease shall be subject to receiving a commercially reasonable non-disturbance agreement (a "Non-Disturbance Agreement") from the Lender which Non-Disturbance Agreement provides that Lessee's possession of the Premises, and this Lease, including any options to extend the term hereof, will not be disturbed so long as Lessee is not in Breach hereof and attorns to the record owner of the Premises. Further, within sixty (60) days after the execution of this Lease, Lessor shall, if requested by Lessee, use commercially reasonable efforts to obtain a Non-Disturbance Agreement reasonably acceptable to Lessee from the holder of any pre-existing Security

Device which is secured by the Premises in the event that Lessor is unable to provide the Non-Disturbance Agreement within said 60 days, then Lessee may, at Lessee's option, directly contact Lender and attempt to negotiate for the execution and delivery of a Non-Disturbance Agreement.

30.4 **Self-Executing.** The agreements contained in this Paragraph 30 shall be effective without the execution of any further documents; provided, however, that, upon written request from Lessor or a Lender in connection with a sale, financing or refinancing of the Premises, Lessee and Lessor shall execute such further writings as may be reasonably required to separately document any subordination, attornment and/or Non-Disturbance Agreement provided for herein.

31. **Attorneys' Fees.** If any Party brings an action or proceeding involving the Premises whether founded in tort, contract or equity, or to declare rights hereunder, the Prevailing Party (as hereafter defined) in any such proceeding, action, or appeal thereon, shall be entitled to reasonable attorneys' fees. Such fees may be awarded in the same suit or recovered in a separate suit, whether or not such action or proceeding is pursued to decision or judgment. The term, "Prevailing Party" shall include, without limitation, a Party who substantially obtains or defeats the relief sought, as the case may be, whether by compromise, settlement, judgment, or the abandonment by the other Party of its claim or defense. The attorneys' fees award shall not be computed in accordance with any court fee schedule, but shall be such as to fully reimburse all attorneys' fees reasonably incurred. In addition, Lessor shall be entitled to attorneys' fees, costs and expenses incurred in the preparation and service of notices of Default and consultations in connection therewith, whether or not a legal action is subsequently commenced in connection with such Default or resulting Breach (\$800 is a reasonable minimum per occurrence for such services and consultation).

32. **Lessor's Access; Showing Premises; Repairs.** Lessor and lessor's agents shall have the right to enter the Premises at any time, in the case of an emergency, and otherwise at reasonable times after reasonable prior notice for the purpose of showing the same to prospective purchasers, lenders, or tenants, and making such alterations, repairs, Improvements or additions to the Premises as Lessor may deem necessary or desirable; and for the erecting, using and maintaining of utilities, services, antennas, signs, pipes and conduits on, over, and through the Premises and/or other premises (all of which rights and activities are reserved to Lessor unless specifically provide elsewhere in this Lease) as long as there is no material adverse effect to the Agreed Use. All such activities shall be without cost or increased maintenance burden, joinder, offset, compensation, abatement of rent or additional liability to Lessee.

33. **Auctions.** Lessee shall not conduct, nor permit to be conducted, any marshalling, auction, dispersal, or bulk sales upon the Premises without Lessor's prior written consent. Lessor shall not be obligated to exercise any standard of reasonableness in determining whether to permit said activities.

34. **Signs.** Lessor may place on the Premises ordinary "For Sale" signs at any time and ordinary "For Lease" signs during the last six months of the term hereof. Except for one ordinary "for sublease" sign, Lessee shall not place any sign upon the Premises without Lessor's prior written consent. All signs must comply with all Applicable Requirements.

35. **Termination; Merger.** Unless specifically stated otherwise in writing by Lessor, the voluntary or other surrender of this Lease by Lessee, the mutual termination or cancellation

hereof, or a termination hereof by Lessor for Breach by Lessee, shall automatically terminate any sublease or lesser estate In the Premises; provided, however, that Lessor at Lessor's sole option may elect to continue any one or all existing sub-tenancies.

36. **Consents.** Except as otherwise provided herein, wherever in this Lease the consent of a Party is required to an act by or for the other Party, such consent shall not be unreasonably withheld, conditioned or delayed unless otherwise specifically provided. Lessor's actual reasonable costs and expenses (including but not limited to accountants', architects', attorneys', engineers' and other consultants' fees) reasonably incurred in the consideration of, or response to, a request by Lessee for any Lessor consent, including but not limited to consents to an assignment, a subletting or the presence or use of a Hazardous Substance, shall be paid by Lessee upon receipt of an invoice and supporting documentation therefor. Lessor's Consent to any act, assignment or subletting shall not constitute an acknowledgment that no Default or Breach by Lessee of this Lease exists, nor shall such consent be deemed a waiver of any then existing Default or Breach, except as may be otherwise specifically stated in writing by Lessor at the time of such consent. The failure to specify herein any particular condition to Lessor consent shall not preclude the imposition by Lessor at the time of consent of such further or other conditions as are then reasonable with reference to the particular matter for which consent is being given, in the event that either Party disagrees with any determination subject to reasonableness made by the other Party hereunder and reasonably requests the reasons for such determination, the determining party shall furnish its reasons in writing and in reasonable detail within ten (10) business days following such request.

37. **Guarantor.**

37.1 **Execution.** The Guarantors, if any, shall each execute a guaranty on the form most recently published by the AIR Commercial Real Estate Association, and each such Guarantor shall have the same obligations as Lessee under this Lease.

37.2 **Default.** It shall constitute a Default of the Lessee If any guarantor fails or refuses, upon request to provide: (a) evidence of the execution of the guaranty, including the authority of the party signing on Guarantor's behalf to obligate Guarantor, and in the case of a corporate Guarantor, a certified copy of a resolution of its board of directors authorizing the making of such guaranty, (b) current financial statements, (c) an Estoppel Certificate, or (d) written confirmation that the guaranty is still in effect.

38. **Quiet Possession.** Subject to payment by Lessee of the Rent and performance of all of the covenants, conditions and provisions on Lessee's part to be observed and performed under this Lease, Lessee shall have quiet possession and quiet enjoyment of the Premises during the term hereof.

39. **Options.** If Lessee is granted any Option, as defined below, then the following provisions shall apply:

39.1 **Definition.** "Option" shall mean: (a) the right to extend or reduce the term of or renew this Lease or to extend or reduce the term of or renew any lease that Lessee has on other property of Lessor; (b) the right of first refusal or first offer to lease either the Premises or other property of Lessor; (c) the right to purchase, the right of first offer to purchase or the right of first refusal to purchase the Premises or other property of Lessor.

39.2 **Options Personal To Original Lessee.** Any Option granted to Lessee in this Lease is personal to the original Lessee, and cannot be assigned or exercised by anyone other than said original Lessee and only while the original Lessee is in full possession of the Premises. The Notice exercising an Option shall include Lessee's certification In writing that Lessee has no Intention of thereafter assigning or subletting.

39.3 **Multiple Options.** In the event that Lessee has any multiple Options to extend or renew this Lease, a later Option cannot be exercised unless the prior Options have been validly exercised.

39.4 **Effect of Default on Options.**

(a) Lessee shall have no right to exercise an Option: (i) during the period commencing with the giving of any notice of Default and continuing until said Default is cured, (ii) during the period of time any Rent is due and unpaid (without regard to whether notice thereof is given Lessee), (iii) during the time Lessee is in Breach of this Lease, or (iv) in the event that Lessee has been given three (3) or more notices of separate Default, whether or not the Defaults are cured, during the twelve (12) month period immediately preceding the exercise of the Option.

(b) The period of time within which an Option may be exercised shall not be extended or enlarged by reason of Lessee's inability to exercise an Option because of the provisions of Paragraph 39.4(a).

(c) An Option shall terminate and be of no further force or effect, notwithstanding Lessee's due and timely exercise of the Option, if, after such exercise and prior to the commencement of the extended term or completion of the purchase, (i) Lessee falls to pay Rent for a period of thirty (30) days after such Rent becomes due (without any necessity of Lessor to give notice thereof), or (ii) if Lessee commits a Breach of this Lease.

40. **Rules and Regulations; Multiple Buildings.** Lessee agrees that it will abide by and conform to all reasonable rules and regulations which Lessor may make from time to time for the management, safety, and care of the Premises and/or the Project, including the care and cleanliness of the grounds and including the parking, loading and unloading of vehicles, and to cause its employees, suppliers, shippers, customers, contractors and invitees to so abide and conform. Lessee also agrees to pay its fair share of common expenses incurred in connection with such rules and regulations.

41. **Security Measures.** Lessee hereby acknowledges that the Rent payable to Lessor hereunder does not include the cost of guard service or any other security measures, and that Lessor shall have no obligation whatsoever to provide same. Lessee assumes all responsibility for the protection of the Premises, Lessee, its agents and invitees and their property from the acts of third parties (other than Lessor's contractors, agents and invitees).

42. **Reservations.** Lessor reserves to Itself the right, from time to time, to grant, without the consent or joinder of Lessee, such easements, rights and dedications that Lessor deems necessary, and to cause the recordation of parcel maps and restrictions, so long as such easements, rights, dedications, maps and restrictions do not unreasonably interfere with the use of the Premises by Lessee. Lessee agrees to sign any documents reasonably requested by Lessor to effectuate any such easement rights, dedication, map or restrictions. In connection therewith, Lessor may provide Lessee with reasonable temporary or substitute access to the Premises so long as there is no material impairment of the Agreed Use.

43. **Performance Under Protest.** If at any time a dispute shall arise as to any amount or sum of money to be paid by one Party to the other under the provisions hereof, the Party against whom the obligation to pay the money is asserted shall have the right to make payment "under protest" and such payment shall not be regarded as a voluntary payment and there shall survive the right on the part of said Party to institute suit for recovery of such sum. If it shall be adjudged that there was no legal obligation on the part of said Party to pay such sum or any part thereof, said Party shall be entitled to recover such sum or so much thereof as it was not legally required to pay. A Party who does not initiate suit for the recovery of sums paid "under protest" with six months shall be deemed to have waived its right to protest such payment.

44. **Authority; Multiple Parties; Execution.**

(a) If either Party hereto is a corporation, trust, limited liability company, partnership, or similar entity, each individual executing this Lease on behalf of such entity represents and warrants that he or she is duly authorized to execute and deliver this Lease on its behalf. Each Party shall, within thirty (30) days after request, deliver to the other Party satisfactory evidence of such authority.

(b) If this Lease is executed by more than one person or entity as "Lessee," each such person or entity shall be Jointly and severally liable hereunder. It is agreed that any one of the named Lessees shall be empowered to execute any amendment to this Lease, or other document ancillary thereto and bind all of the named. Lessees, and Lessor may rely on the same as if all of the named Lessees had executed such document.

(c) This Lease may be executed by the Parties in counterparts, each of which shall be deemed an original and all of which together shall constitute one and the same Instrument.

(d) Lessor, at Lessor's sole option, reserves onto itself, and Lessee shall not otherwise cause or permit the recordation or filing in the public record, of this Lease or any portion or memorandum thereof.

45. **Conflict.** Any conflict between the printed provisions of this Lease and typewritten or handwritten provisions which have been mutually approved by the Parties in writing (such as by initials on the face of this lease or in an Addendum including, but not limited to, the Attachments specified in Paragraph 1.11) shall be controlled by those typewritten or handwritten provisions.

46. **Offer.** Preparation of this Lease by either Party or their agent and submission of same to the other Party shall not be deemed an offer to lease to the other Party. This Lease is not intended to be binding until executed and delivered by all Parties hereto.

47. **Amendments.** This Lease may be modified only in writing, signed by the Parties in interest at the time of the modification. As long as they do not materially change Lessee's obligations hereunder, Lessee agrees to make such reasonable non-monetary modifications to this Lease as may be reasonably required by a Lender in connection with the obtaining of normal financing or refinancing of the Premises.

48. **Waiver of Jury Trial.** THE PARTIES HEREBY WAIVE THEIR RESPECTIVE RIGHTS TO TRIAL BY JURY IN ANY ACTION OR PROCEEDING INVOLVING THE PROPERTY OR ARISING OUT OF THIS AGREEMENT.

49. **Arbitration of Disputes.** The Parties shall not have the right to submit disputes arising out of this Lease to Arbitration.

50. **Accessibility; Americans with Disabilities Act; Energy Star.**

(a) The Premises (*select one*):

have not undergone an inspection by a Certified Access Specialist (CASp).

have undergone an inspection by a Certified Access Specialist (CASp) and it was determined that the Premises meet all applicable construction-related accessibility standards pursuant to California Civil Code §55.51 et seq.

have undergone an inspection by a Certified Access Specialist (CASp) and it was determined that the Premises did not meet all applicable construction-related accessibility standards pursuant to California, Civil Code §55.51 et seq.

(b) Notwithstanding the provisions of paragraph 2.3, Lessor makes no warranty or representation as to whether or not the Premises comply with ADA or any similar legislation. Since compliance with the Americans with Disabilities Act (ADA) may be dependent upon Lessee's specific use of the Premises, as well as Lessee owned improvements purchased from the prior tenant, in the event that Lessee's use of the Premises requires modifications or additions to the Premises in order to be in ADA compliance Lessee agrees to make any such necessary modifications and/or additions at Lessee's expense.

(c) Lessee has received, or waives receipt of, Energy Star benchmarking information.

LESSOR AND LESSEE HAVE CAREFULLY READ AND REVIEWED THIS LEASE AND EACH TERM AND PROVISION CONTAINED HEREIN, AND BY THE EXECUTION OF THIS LEASE SHOW THEIR INFORMED AND VOLUNTARY CONSENT THERETO. THE PARTIES HEREBY AGREE THAT, AT THE TIME THIS LEASE IS EXECUTED, THE TERMS OF THIS LEASE ARE COMMERCIALY REASONABLE AND EFFECTUATE THE INTENT AND PURPOSE OF LESSOR AND LESSEE WITH RESPECT TO THE PREMISES.

NO REPRESENTATION OR RECOMMENDATION IS MADE AS TO THE LEGAL SUFFICIENCY, LEGAL EFFECT, OR TAX CONSEQUENCES OF THIS LEASE OR THE TRANSACTION TO WHICH IT RELATES. LESSEE ACKNOWLEDGES THAT IT IS A SOPHISTICATED LESSEE OF REAL PROPERTY AND HAS BEEN PROVIDED THE OPPORTUNITY TO:

1. SEEK QUALIFIED ADVICE AS TO THE LEGAL AND TAX CONSEQUENCES OF THIS LEASE, AND
2. REVIEW AND INVESTIGATE THE CONDITION OF THE PREMISES INCLUDING BUT NOT BE LIMITED TO THE: POSSIBLE PRESENCE OF HAZARDOUS SUBSTANCES, ZONING, ACCESSIBILITY, ENERGY USAGE, STRUCTURAL INTEGRITY, CONDITION OF THE ROOF AND OPERATING SYSTEMS, LOCATION

AND SECURITY, AND IN ANY AND ALL OTHER RESPECTS THE SUITABILITY OF THE PREMISES FOR LESSEE'S INTENDED USE.

[Signature Page Follows]

The Parties hereto have executed this Lease at the place and on the date specified above their respective signatures.

By LESSEE:

BALDA C. BREWER, INC., A CALIFORNIA CORPORATION

Executed at: Walnut, California
Date: 31 July 2015
By: /s/ Oliver Oechsle
Name Printed: Oliver Oechsle
Title: Secretary
By: _____
Name Printed: _____
Title: _____
Address: _____

Telephone: _____
Facsimile: _____
Email: _____
Federal Tax ID No. _____

By LESSOR:

VOGEL PROPERTIES, INC., A CALIFORNIA CORPORATION

Executed at: Walnut, California
Date: 7/31/15
By: /s/ William D. Vogel II
Name: William D. Vogel II
Its: President
Address: 300 Paseo Tesoro, Walnut, CA 91789
Telephone: (909) 598-7065
Facsimile: (909) 598-2917
Email: notice@vogelproperties.com
Federal Tax ID No. _____

[Attachments Follow (See Paragraph 1.11)]

The Parties hereto have executed this Lease at the place and on the date specified above their respective signatures.

By LESSEE:

BALDA C.BREWER, INC., A CALIFORNIA CORPORATION

Executed at: _____
Date: _____
By: /s/ Vincent Muir _____
Name Printed: Vincent Muir _____
Title: COO _____
By: _____
Name Printed: _____
Title: _____
Address: _____

Telephone: _____
Facsimile: _____
Email: _____
Federal Tax ID No. _____

By LESSOR:

VOGEL PROPERTIES, INC., A CALIFORNIA CORPORATION

Executed at: Walnut, California _____
Date: _____
By: _____
Name: William D. Vogel II _____
Its: President _____
Address: 300 Paseo Tesoro, Walnut, CA 91789 _____
Telephone: (909) 598-7065 _____
Facsimile: (909) 598-2917 _____
Email: notice@vogelproperties.com _____
Federal Tax ID No. _____

[Attachments Follow (See Paragraph 1.11)]

Lessee: Initialised

Lessor: Stamped

Addendum to Standard Industrial Lease

Reference is hereby made to that certain Standard Industrial/Commercial Single-Tenant Lease — Net dated July 31, 2015 made between VOGEL PROPERTIES, INC., a California corporation (“Lessor”), and BALDA C. BREWER, a California corporation (“Lessee”), for the Premises commonly known as 4501-4505 Wall Street, Ontario, San Bernardino, California (“Lease”). This Addendum to Standard Industrial Lease (“Addendum”) is made as of the same date as the Lease and is Incorporated into the Lease as if included therein.

The Parties to the Lease agree as follows:

51. **Option(s) to Extend.** Lessor hereby grants to Lessee two (2) consecutive Options to extend the Term of this Lease, each for an additional 60 month period commencing when the prior term expires and upon each and all of the following, terms and conditions:

(a) In order to exercise an option to extend, Lessee must give written notice of such election to Lessor and Lessor must receive the same at least twelve (12) months prior to the date that the option period would commence, time being of the essence. If proper notification of the exercise of an option is not given and/or received, such option shall automatically expire. Options (if there are more than one) may only be exercised consecutively.

(b) The provisions of paragraph 39, including those relating to Lessee’s Default set forth in paragraph 39.4 of this Lease, are conditions of this Option.

(c) All of the terms and conditions of this Lease; except where specifically modified by this option, shall continue to apply.

(d) This Option is personal to the original Lessee, and cannot be assigned or exercised by anyone other than said original Lessee and only while, the original Lessee is in full possession of the Premises and without the intention of thereafter assigning or subletting.

(e) The monthly rent for each month of the option period, and the new Base Month for each subsequent adjustment, if applicable, shall be calculated as follows, using the method(s) indicated below:

(i) **Market Rental Value (MRV) Adjustments.** On August 1, 2025 and August 1, 2030 (each a “MRV Adjustment Date”), the Base Rent shall be adjusted to [***] of the Market Rental Value (“MRV”) of the Premises as follows:

1) Four months prior to each MRV Adjustment Date described above, the Parties shall attempt to agree upon what the new MRV will be on the adjustment date. If agreement cannot be reached within thirty days then:

(a) Lessor and Lessee shall immediately appoint a mutually acceptable real estate broker, knowledgeable and experienced in the market area in which the Premises are located (“Consultant”), to establish the new MRV within the next 30 days. Any associated costs of the Consultant will be split; equally between the Parties, or

(b) Both Lessor and Lessee shall each immediately make a reasonable determination of the MRV and submit such determination, in writing, to arbitration in accordance with the following provisions:

(i) Within 15 days thereafter, Lessor and Lessee shall each select a broker ("Consultant") of their choice to act as an arbitrator. The two arbitrators so appointed shall immediately select a third mutually acceptable Consultant to act as a third arbitrator.

(ii) The three arbitrators shall within 30 days of the appointment of the third arbitrator reach a decision as to what the actual MRV for the Premises is, and whether Lessor's or Lessee's submitted MRV is the closest thereto. The decision of a majority of the arbitrators shall be binding on the Parties. The submitted MRV which is determined to be the closest to the actual MRV shall thereafter be used by the Parties.

(iii) If either of the Parties fails to appoint an arbitrator within the specified 15 days, the arbitrator timely appointed by one of them shall reach a decision on his or her own, and said decision shall be binding on the Parties.

(iv) The entire cost of such arbitration shall be paid by the party whose submitted MRV is not selected, ie. the one that is NOT the closest to the actual MRV.

2) When determining MRV, Lessor, Lessee and the Consultants shall consider the terms of comparable market transactions which terms shall include, but not be limited to, rent, rental adjustments, abated rent and other concessions; tenant improvement allowances; building features, lease term and financial condition of tenants.

3) Upon the establishment of each New Market Rental Value (a) ninety-five percent (95%) of the new MRV will become the new "Base Rent" for the purpose of calculating any further Adjustments, and (b) the first month of each Market Rental Value term shall become the new "Base Month" for the purpose of calculating any further Adjustments.

4) Notwithstanding the foregoing, the new Base Rent shall not be less than the Base Rent payable immediately preceding the MRV Adjustment Date.

AND

(ii) **Fixed Rental Adjustments (FRA).** On August 1, 2026 and August 1, 2031 (each a FRA Adjustment Date) the Base Rent shall be increased to:

- (a) [***] of the Base Rent immediately preceding the FRA Adjustment Date, and
- (b) [***] of the immediately preceding Base Rent on each anniversary thereafter.

NOTICE: Unless specified otherwise herein, Notice of rental adjustments (other than Fixed Rental Adjustments which shall not require Notice), shall be made as specified in the Lease.

52. **Lessee Owned Improvements/Removal.** Lessee has purchased those improvements owned and constructed by the previous tenant in a separate transaction. These improvements are listed in Exhibit C to the Lease (the "Lessee Owned Improvements"). Lessee agrees to remove Lessee Owned Improvements, outlined on Exhibit 1 to Exhibit C, prior to vacating the Premises. Lessor retains those rights given to it under Section 7.4(a) and Section 7.4(b).

53. **Roof.** With respect to the roof, Lessor shall make the repairs to the roof listed on Exhibit D at no cost to Lessee. Upon completion of the repairs listed on Exhibit D, (i) Lessor shall deliver to Lessee a copy of the roof warranty, (ii) Lessee, at Lessee's sole cost and expense, shall take all actions required to maintain the roof warranties covering the roof and its components for the balance of the Term of the Lease and (iii) Lessor shall have no further obligations to maintain, repair or replace the roof other than as expressly set forth in this Lease.

54. **Conflict.** Should any provision of this Addendum conflict with the pre-printed provisions of the Lease, the provisions of this Addendum shall be controlling to the extent necessary to resolve said conflict. (See also Paragraph 45.)

[End Addendum]

Exhibit B
Tenant's Guide to Move Out Condition

Purpose: When Tenant moves out the landlord is entitled to receive possession of the premises in good order, condition and repair, ordinary wear and tear accepted.

Background: The lease requires tenant to keep the premises clean and in good order, condition and repair throughout the lease term; therefore only minor corrections should be necessary at move out. All areas of the premises including buildings, paving and grounds shall be returned to landlord in good order, condition and repair (that is, attractive, complete, and fully functional for their originally intended use) although normal and ordinary wear and tear may be acceptable. "Ordinary wear and tear" does not include damage or deterioration which would have been prevented by best maintenance practices. This document is designed to assist the parties to the lease in understanding what is expected and required during the term of the lease and at move out, but it is not intended to replace the terms and conditions in the lease or to be all inclusive, therefore this Tenant's Guide to Move Out Condition is advisory only.

Tenant, in utilizing best maintenance practices, should address the following items throughout the term of the lease.

1. **Lighting:** Lighting should be placed into good working order. This includes cleaning, repair or replacement of all wiring, fixtures, bulbs, ballasts, lenses, switches and controls as needed. Energy management systems shall be functional and comply with applicable regulatory requirements. Fixtures which produce less than 65% of their original light output are deemed to require refurbishment or replacement.
2. **Loading Equipment:** Truck doors, dock levelers, truck restraints, dock seals, dock bumpers, lighting, operating equipment and controls and all other loading dock equipment should be in good condition, properly serviced and in good operating order. This includes the necessary replacement of any broken, bent or dented truck door panels and damaged door tracks, lubrication, and adjustment of door tension to insure proper and smooth operation. The exterior of all door panels which are replaced must be painted to match the Building standard. All dock bumpers shall be left in place, in good condition and well secured.
3. **Building Structure:** All walls, steel columns, fences and gates, whether located in the warehouse, yard or office, should be inspected for damage. Repairs of structural elements of the building should be pre-approved by the Landlord prior to implementation.
4. **Mechanical Systems:** All mechanical systems should be placed in good working order, including the necessary replacement of filters and other parts to return HVAC units and controls to a well-maintained condition. Mechanical systems include without limitation heating and air-conditioning, warehouse heaters, exhaust fans and louvers, sump pumps, water heaters, water coolers, and gate operators. Upon move out, if tenant does not provide complete and acceptable maintenance records, landlord may elect to have an exit inspection performed at tenant's expense by a certified mechanical contractor to determine their condition and tenant will be responsible for the expenses to perform deferred maintenance and correct any deficiencies.
5. **Wall surfaces:** All damage to walls, including holes in the sheet rock walls should be repaired prior to move-out. Repairs must be level and match the appearance, texture, and

color of the surrounding wall. Walls painted in other than the standard building colors existing at the commencement of tenant's occupancy shall be repainted in the standard building color(s).

6. **Flooring:** All carpets, tiles and base boards should be in a clean condition ready for continued occupancy and may not have any stains, tears, holes or chips in them. Landlord will accept normal wear on floor coverings (but not stains or damage) provided they appear to have been regularly cleaned, maintained and repaired or replaced as needed during the term of the lease.

7. **Cleaning:** All areas of the premises will be returned empty of all inventory and other personal property, and in a clean condition including removal of all refuse and cleaning of walls, floors, ceilings, parking lots and landscaping, kitchen areas, coffee bars, restroom areas, closets, windows, and all other portions of the premises. All refuse containers shall be emptied and dumpsters shall be removed by the disposal company. Compactors shall be clean and in good operating condition. Ceiling tiles, ceiling grid and HVAC vents and filters shall be undamaged, of the same texture, color and finish, without water, tobacco or other stains, and free of dirt, film, or grime. The premises shall be maintained at all times free of pests, rodents and other vermin.

8. **Electrical:** All electrical systems will be left in a safe condition that conforms to applicable codes. Bare wires and dangerous installations must be corrected prior to move-out. When tenant's cubicles, machinery or equipment are removed all electrical lines shall be properly terminated at the nearest covered junction box on the wall or ceiling. No conduits or wires shall be left projecting into the occupied space. All transformers, distribution panels, circuit breakers, buss ducting, cable and wiring generally becomes landlord's property at the end of the lease (see the Alterations and Utility Installations provisions in the lease). Removal of these items will be considered theft and reported to the authorities.

9. **Windows:** All windows and skylights with cracks, breakage, obscuration or other permanent damage including etching by water deposits shall be replaced with glass matching the color and properties of the original. All operating mechanisms shall be placed in good working order.

10. **Doors and Locks:** The tenant will provide landlord with keys for all locks on the Premises, including exterior doors, interior doors, cabinets, mechanical equipment, and restroom accessories. Doors, door jambs, handles, plates, locks, hinges, closers, thresholds, and weather seals shall be functional and in good operating condition, without deterioration, holes or other visible or hidden damage.

11. **Alterations and Utility Installations:** Utilities and Fixtures which have been added and affixed to the Premises by the tenant will remain the property of landlord, unless otherwise agreed in writing. This includes but is not limited to window coverings; air conditioners; electrical panels, circuit breakers, conduits, buss ducts, wiring and other electrical distribution; door and gate operators; security or camera systems; water heaters; cabinets; flooring; etc. Unless otherwise agreed in writing, the landlord retains the right to have tenant at tenant's expense remove and restore to its original condition any areas of the premises altered or added by tenant (such as the addition or modification of rooms, offices, awnings, etc.). Notwithstanding the above, landlord may at any time require the removal at tenant's expense of alterations or additions which have been made without Landlord's consent.

12. **Plumbing:** All plumbing systems and fixtures, including sinks, toilets, urinals, drains, vents, toilet room partitions and accessories, water heaters, sump pumps, landscape sprinkler systems, and water fountains and/or coolers should be clean, properly adjusted, without breakage, cracks or leaks, and in good working order.

13. **Fire Protection:** All fire and life safety protection systems, including fire sprinklers, fire pumps, fire alarms, exit signs and lighting, should be left in good working order, with all inspections, tests and permits current. Copies of maintenance and inspection records must be provided to landlord.

14. **Warehouse Floors:** The warehouse floor should be smooth, sound, free of heavy soil, and delivered in broom clean condition with all racking and floor striping removed. All floor coatings shall be in good condition, and any deteriorated areas shall be restored to their original condition. Removal of racking shall include, without limitation, removal of the concrete anchor bolts, all of which shall be cut flush with the concrete slab. All holes and spalls in floor slabs shall be repaired flush to the floor's surface with approved two-part epoxy (such as Pega-Bond LV-2000, BurkEpoxy Injection Resin, or equal) matching the concrete color and applied in accordance with all manufacturer's recommendations. Following removal of floor striping there shall be no residual staining or other indication that such striping existed. Accordingly, tenant shall mark all floor stripes using material which can be removed and which will not penetrate into the surface of the floor.

15. **Parking Lots:** Parking lots and driveways should be free of adhered materials, dirt and debris, and without potholes, local depressions, surface deterioration, and open fissures or "alligatoring". Asphalt surfaces shall exhibit evidence of proper maintenance including periodic applications of appropriate seal and/or slurry coatings. Striping shall be clear and distinct. Signage shall be in good condition and comply with all applicable requirements. Repairs to asphalt paving shall be made with hot asphalt professionally applied; repairs to concrete paving shall be made in a similar manner to that specified for warehouse floors. All gates, fences and site walls shall be free of un-repaired damage and graffiti, and all access control systems such as gates, barriers, and operators shall be fully operational and in good order, condition and repair. Controllers and access codes needed for the operation of openers and access controls shall be provided to landlord.

16. **Landscaping:** All landscaped areas shall be well maintained and attractive. All exterior landscape and hardscape areas shall be maintained free of trash and weeds. All planting materials shall be properly installed, of appropriate type, quantity, size, and species, healthy, and appropriately trimmed, mowed, or otherwise maintained. Lawns shall not have bare areas. Earthen areas surrounding trees and shrubs shall be covered by mulch or bark. Slopes shall be stable without eroded areas or signs of runoff or other discharges onto paved areas or into drainage facilities. Trees shall show evidence of regular periodic trimming by qualified arborists.

17. **Storm Water Quality:** All storm water quality and pollution control facilities shall be well maintained. Filters shall be clean, functional and in good condition without tears or deformation. All water retention, detention, settling, separation, and discharge areas and facilities shall be functional, clean, and free of all trash, sediment, and pollution. Adequate maintenance records shall be provided to landlord evidencing ongoing compliance with all water quality management requirements and plans governing tenant's operations on the premises.

18. **Utility Records.** Landlord is required by law to comply with certain energy use reporting requirements (e.g., AB1103). Tenant will provide account numbers and permission forms to Landlord authorizing the utility provider(s) to release tenant's energy usage information to landlord for its compliance and reporting activities.

19. **Maintenance Records.** Tenant shall provide landlord with copies of maintenance records on the major building systems, including but not limited to, roofing, paving, HVAC, lighting, fire & life safety, and storm water quality. Records shall include sufficient detail, including but not limited to vendor invoices, to demonstrate regular and adequate maintenance of the grounds, building and systems.

Exhibit C

LESSEE OWNED IMPROVEMENTS

Facility— Infrastructure

- Compressor—Atlas Capco 1070868
- Compressor — Atlas Capco 1070489
- Chiller — Thermo Care 1070597
- Chiller — Thermo Care 1070502
- Tower — Thermo Care
- Tower — BAC

Facility — Air Conditioning

- HVAC Unit — Offices (1)
- Heat Pump — Offices (3)
- Air — Old Clean Room (5)
- Air — New Cleanroom (2)
- Air — Heat Pumps — Offices (8)
- Tool Room Addition (3)

Facility—Tenant Improvements

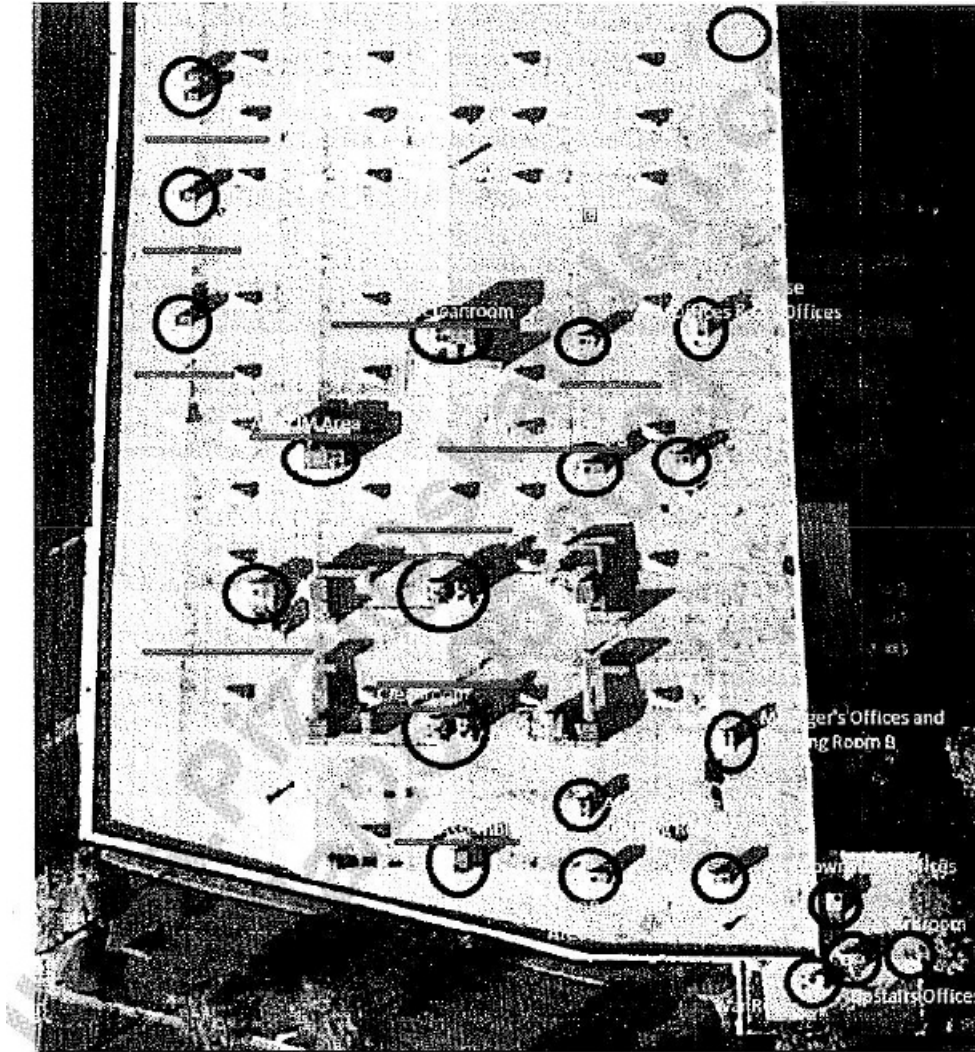
- Cleanroom Expansion/Office Complex — 22,200 SF
- Tool Room Relocation — 8,415 SF
- New Assembly Room/Growing Room —1,360 SF
- Maintenance Cage — 2,500 SF
- Automation Cage —1,360 SF
- Hazardous Storage Area — 3,210 SF
- Document Cage — 2,500 SF
- Computer Room Construction — 300 SF
- Lunch Room — 1,200 SF
- QA & RD Lab & final Pack— 2,250 SF
- Training/Meeting Rooms —1,500 SF

Miscellaneous Equipment

- RO System/Silicone Oven — Siemens
- Tool Room Dust Collection — Torit

Exhibit 1
To Exhibit C
Continued

LESSEE OWNED IMPROVEMENT REMOVAL (HVAC/AIR)



Units to be removed are underlined in red.

Units CUI, CU2, CU3 and CU4 all include supporting roof mounted equipment to be removed along with main units.

Exhibit D

Lessor Provided Roof Repairs

1. Prepare surface for application by cleaning and removing all foreign debris from existing roof deck.
2. Power wash entire roof surface.
3. Ponding and drain areas shall receive 2 layers of 11 lb glass ply embedded in APOC #136 roof adhesive.
4. Install cool roof warranty extension to include the following application:
 - (a) All skylights will be brought to a water tight condition using the three course method consisting of #264 acrylic cement and 4in polyester.
 - (b) Seal all pipes, vents, fry reglet and a/c platform corners with acrylic cement.
 - (c) Install one layer of 36in polyester fabric embedded In asphalt emulsion in front of all drains.
 - (d) All scupper drains will be brought to a water tight condition using the three course method consisting of #501 neoprene and 4in polyester.
 - (e) Spray entire roof deck with 4 gallons per square of asphalt emulsion.
 - (f) Spray entire roof deck with 1.5 gallons per square of aluminum coating.
5. Remove all debris from site as a result of installation
6. Perform final walk with owner's representative.

**In order for APOC to issue the 10 year warranty extension all newly installed equipment that has been hot mopped shall receive an additional layer of polyester over these areas.*

CERTAIN IDENTIFIED INFORMATION HAS BEEN EXCLUDED FROM THE EXHIBIT BECAUSE IT IS BOTH NOT MATERIAL AND WOULD LIKELY CAUSE COMPETITIVE HARM TO THE REGISTRANT IF PUBLICLY DISCLOSED. [***] INDICATES THAT INFORMATION HAVE BEEN REDACTED.

NOTE ABOUT THIS DOCUMENT

This document has been drawn up in Danish and English versions, attached hereby is only the English version. In case of discrepancies between the two versions, the Danish version will prevail.

**BUSINESS RENTAL CONTRACT
REFERRING TO THE RENTAL PROPERTY**

Brogesvej 2 and 10, DK-8600 Silkeborg

Between

E & FKH Ejendomme ApS
Brogesvej 10
DK-8600 Silkeborg
CVR.no. 32 27 21 93
(hereinafter referred to as "Landlord")

and

SVM Automatik A/S
Brogesvej 10
DK-8600 Silkeborg
CVR.no. 32 27 22 23
(hereinafter referred to as "Tenant")

the following rental contract has been concluded, and replaces the former rental contracts between the parties referring to the same rental properties:

1. THE RENTAL PROPERTY

- 1.1 The rental property comprises 742 m² of business premises at the real estate Title No. 1565 CM Silkeborg Markjorder, located Brogesvej 2, DK-8600 Silkeborg.

The rental property at Brogesvej 2 consists of:

Administration	88 m ²
Workshop	<u>654 m²</u>
In total	<u><u>742 m²</u></u>

- 1.2 In addition the rental property comprises 4,616 m² of business premises at the real estate Title No. 1565 CS Silkeborg Markjorder, located Brogesvej 10, DK-8600 Silkeborg.

The rental property at Brogesvej 10 consists of:

Building 4 – Administration	427 m ²
Building 4 – Workshop	486 m ²
Building 2 – Storage	79 m ²
Building 6 – Administration	1,508 m ²
Building 6 – Assembly	2,008 m ²
Building 6 – Inserted floor	108 m ²
In total	<u>4,616 m²</u>

- 1.3 In addition to this, the rental property comprises outside areas including access roads, parking lots, a refuse yard and green areas.
- 1.4 The rental property of a total of 5,358 m² business premises including outside areas, of which the Tenant has sole right of use, constitutes of the complete real estate Title No. 1565 CM Silkeborg Markjorder, located Brogesvej 2, DIC-8600 Silkeborg, and that part of the real estate Title No. 1565 CS Silkeborg Markjorder, located Brogesvej 10, DK-8600 Silkeborg that have been marked in yellow in the attached **appendix 1.4**.
- 1.5 The parties agree that the stated square meter area - disregarding any measurement errors among other things with respect to the area announcement - shall form the basis for the rent calculation and the mutual allocation of rent increases resulting from point 6.5. Should the actual areas be smaller than stated above, the rent will not be decreased.
- 1.6 If not stated otherwise in this rental contract, the Tenant has no right of use to any part of the fixed property situated outside the leased premises.

For purposes of clarification it is stated that the Tenant is obliged to ensure that the access road/driveway to the buildings at Brogesvej 10, which are not comprised by the Tenant's lease, including the residential property at Brogesvej 10, are constantly accessible. The same goes for the 4 parking spaces in front of the residential property. The driveway and the parking spaces at the residential property have been cross-hatched in purple in appendix 1.4. The Landlord, who is also the owner and user of the residential property, is likewise obliged to ensure that the Tenant's rental property (building 4) is constantly accessible.

2. COMING INTO FORCE - THE CONDITION OF THE RENTAL PROPERTY AT TAKE-OVER

- 2.1 The rental contract comes into force on 1 January 2016,
- 2.2 The Tenant takes over the rental property included fixtures and installation in a well maintained condition and as seen and accepted by the Tenant and as shown by pictures of the rental property duly countersigned by both parties. The pictures are attached to this contract as **appendix 2.2**.

-
- 2.3 The rental property includes the fixtures and installations present in the rental property at take-over, see the list in the attached **appendix 2.3**.
 - 2.4 The rental property does not include production machines, production equipment or similar items.

3. UTILISATION OF THE RENTAL PROPERTY

- 3.1 The rental property shall be used for light industry and service provision including storage, office and cafeteria and may not be used for other purposes without the consent of the Landlord in writing.
- 3.2 During the entire rental period, the Tenant is obliged to use the entire rental property for the purposes stated in point 3.1. Hence, the Tenant is not entitled to leave the rental property prior to termination of the rental relationship without the consent of the Landlord in writing.
- 3.3 A breach of the obligation stated in point 3.2 results in the Tenant becoming liable to pay damages to the Landlord for the possible loss incurred e.g. due to a loss of the depreciation right.
- 3.4 The Tenant shall respect the easement and other encumbrances that have been recorded for the property at the conclusion of the rental contract. The Tenant is urged to request land register information in order to clarify their content before signing this rental contract.
- 3.5 The utilisation by the Tenant may not result in a pollution of the property. Dangerous substances and pollutants may not be deposited on the property.

4. PUBLIC REGULATIONS ETC.

- 4.1 The Landlord must ensure that the rental property can legally be used for the purpose stated in point 3.1 at signing of the rental contract in line with public planning, however according to point 4.2, while the Tenant is obliged to obtain any approvals from public authorities necessary in order to use the rental property as stated in point 3.1. In addition, the Landlord is responsible for the rental property being erected in accordance with the building regulations applicable at the time of erection and the Landlord is also responsible for the rental property adhering to the applicable provisions and regulations for fire safety at the signing of the rental contract. The Tenant must ensure that the actual utilisation of the rental property complies with the respective laws, including provisions referring to the working environment other public provisions and taking into account the recorded easements for the property in order for the Landlord to become exempt from any liabilities in this respect vis-a-vis third parties including public authorities.

-
- 4.2 If the special utilisation of the rental property by the Tenant in line with applicable regulations or requirements by public authorities or similar institutions requires the set-up of special fixtures, installations or similar items, the Tenant must on the one hand exempt the Landlord from any connected liabilities and on the other hand, upon detailed agreement with the Landlord, carry out the according tasks in order for the utilisation by the Tenant to become legal.
- 4.3 The statements under point 4.2 also apply if public legal regulations or requirements by public authorities after conclusion of the rental contract impede or limit the Tenant's continued utilisation of the rental property.

5. DURATION OF THE RENTAL CONTRACT (TERMINATION)

- 5.1 Both parties can terminate the rental contract with a notice of 6 months in writing for termination on the first day of any given month. If the lease does not fall under the provisions of protected business leases, the Tenant is not entitled to compensation and refunds etc. in case the agreement is terminated by the Landlord. Hence, the parties have agreed that §§ 66 etc. of the Danish Business Lease Act does not apply.
- 5.2 From the part of the Landlord, the rental contract may, however, at the earliest be terminated with a notice of 6 months in writing for termination and vacating of the premises on 1 January 2026.
- 5.3 From the part of the Tenant, the rental contract may likewise at the earliest be terminated with a notice of 6 months in writing for termination and vacating of the premises on 1 January 2026.
- 5.4 The intention of both parties is that the areas of the rental property can be extended if the Tenant requires more space.

In this respect, the parties have agreed that the Tenant at any time may submit a request to the Landlord that the Landlord within reasonable time shall initiate building project for an additional assembly building and/or the relevant administration premises to be erected by the Landlord for the Landlord's account at the property Brogesvej 10, hereinafter referred to as the "Extension". The Tenant cannot request more than a total area of approx. 1900-2000 m² with location and divided with approx. 1500 m² assembly building and approx. 400-500 m² administration as it occurs from sketch attached as **appendix 5.4**. The building is to be erected in the same quality and character as building no. 6 at Brogesvej 10, and within a usual construction period. The Tenant shall submit the project including the building budget to the Landlord and prior to the start of the building work, the Tenant shall accept and perform the following in a supplement to the rental contract:

- 5.4.1 10 years non-cancellation for the Tenant for the entire rental property from the date of completed erection of the Extension.

- 5.4.2 Payment of an additional rent for the Extension fixed at a level, which will ensure that the Landlord receives a market-conform return on the entire investment in the Extension.
- 5.4.3 Provision of an increased guarantee payable on first demand, see point 7.1, on the date of signing the supplement referring to the Extension, so that the guarantee payable on first demand is increased to an amount corresponding to the rent, which will be payable for the entire rental property as soon as the Extension has been completed.
- 5.4.4 Retaining of all other rental conditions as determined in the present rental contract including possible later supplements.
- If the Landlord does not wish to erect the Extension in accordance with the provisions listed in point 5.4.1 – 5.4.4, or in case the Landlord cannot obtain building permit from the relevant public authorities for creation building with a total area of maksimum 1900-2000 m2, the parties have agreed that the Tenant, in spite of the non-cancellation stated in point 5.3, may cancel the rental contract as an extraordinary measure with a notice of 6 months in wilting for termination on the first day of any given month. As a result of this provision, the Tenant may, however, at the earliest cancel the rental contract on 1 January 2021.

6. RENT AND RENT ADJUSTMENT

- 6.1 The parties have agreed on an annual rent (net rent) of [***] to be paid in advance on the first day of any quarter in the amount of [***], initially on 1 January 2016 for the period from 1 January until 31 March 2016, next on 1 April 2016 for the period from 1 April until 30 June 2016 etc.
- 6.2 Every year on 1 January and initially on 1 January 2017, the applicable annual rent directly prior to the rent adjustment will be adjusted without special notice based on the percentage of the amendment in the net price index from October (old index) to the month of October prior to the adjustment date (new index).

The annual rent adjustments can be calculated by means of the following formula:

$$\frac{\text{current rent} \times \text{new index}}{\text{old index}} = \text{new annual rent}$$

- 6.3 Independent of the development of the net price index, the applicable rent will be raised by [***] of the applicable annual rent directly prior to the adjustment with a maximum of [***].
- 6.4 If the index adjustment is made impossible either due to the cancellation of the calculation of the index figure or other connected legal provisions, the rent will instead be increased in line with the increase of another existing or new corresponding index, or if such an index is not available, according to principles that are as similar to the calculation of the net price index as possible.

- 6.5 The Landlord may in addition increase the rent as a result of increases of taxes and levies as well as insurance premiums for the property or due to the application of new taxes and levies or insurance premiums. The rent increase is calculated with respect to the taxes and levies as well as insurance expenses applicable to the property as of 1 January 2016. In the case of a decrease or cancellation of taxes and levies or insurance premiums, the rent will be decreased in accordance with section 12 of the Danish Business Lease Act. If there are other Tenants in the building, the rent increase will be allocated to the property leases in line with the areas of the rented premises. The insurance policy of the Landlord valid as of 1 January 2016 is attached as **appendix 6.5**.
- 6.6 The parties agree that both parties can additionally demand a rent adjustment based on the market rent in line with the valid applicable regulations (currently § 13 of the Danish Business Lease Act); however, at the earliest effective as of 1 January 2026. The Tenant may, however, not demand the rent to be decreased below the level of the rent stated under point 6.1 supplemented by annual adjustments in line with points 6.2 and supplemented by possible increases in line with point 6.5.
- 6.7 The provisions stated under points 6.2 – 6.6 apply independent of the irrevocability agreed by the parties.

7. SECURITY

- 7.1 The parties have agreed that the Tenant provides security for his obligations due to this rental contract in the shape of a usual guarantee payable on first demand from acknowledged financial institution in the amount of [***]. The Landlord is entitled to demand a continuous adjustment of the guarantee payable on first demand so that it always corresponds to 6 months of the current rent and added VAT.

8. UTILITY CHARGES – ELECTRICITY, HEATING., WATER, ETC.

- 8.1 All expenses for the supply of the rental property with electricity including levies and a possible meter rent, heating, hot water and water are paid by the Tenant directly to the public utility based on separate meters. The Tenant is obliged to register with the public utilities as a separate user. Therefore, the Landlord is not obliged to estimate the consumption expenses, according to § 5 of the Danish Business Lease Act.
- 8.2 The Tenant has been informed that the consumption of electricity and water in the buildings at Brogesvej 10 that are not comprised by the rental contract and which have water and electricity installed (building 1, building 2 (in part comprised by the rental contract), and building 5 – all according to the numbering in the Danish Building and Housing Register, BBR), is paid by the Tenant to the public utilities along with the Tenant's consumption. In the living quarters of the residential property, and in that part of building 2 which is not comprised by the rental contract, secondary meters have been installed, on the basis of which the Tenant continuously demands the owner of the buildings to pay his consumption. The secondary meters in building 2 also include the consumption in building 5. The Tenant is obliged to ensure that the electricity and water supply to the buildings listed is continuously maintained.

9. TAXES AND LEVIES AND OTHER OPERATING EXPENSES

- 9.1 The Landlord pays all taxes and levies as well as other operating expenses, see however point 6.5 about rent adjustment in the case of increases decreases (cancellations of) in taxes, levies and insurance premiums.

10. SPECIAL INSURANCE AND RENOVATION MATTERS

- 10.1 The Landlord has signed an ordinary building and fire insurance policy including glass and interior water insurance. The Tenant is responsible for signing any other insurances including insurance against operating losses. If the special utilisation of the rental property by the Tenant results in an increase of the Landlord's premium expenses to insurance companies with respect to the property, the Tenant is obliged to pay for the increased insurance premium.
- 10.2 The Tenant is obliged to ensure waste removal and to pay the connected expenses.

11. VAT ETC.

- 11.1 The property has been registered for VAT and any payments of the Tenant in accordance with this rental contract are subject to VAT, currently at [***]. VAT is paid together with the Tenant's other payments in connection with the usual payment dates, see point 6.
- 11.2 The Landlord is entitled to change the VAT registration for the property with 3 months' notice until the start of any quarter.
- 11.3 If the Tenant is obliged to other legal payments of any kind, the Tenant must pay the amount in addition to the rent according to the regulations applying to VAT.

12. THE LANDLORD'S DISCLAIMER

- 12.1 The Landlord is under no circumstances liable to pay damages for operating losses, loss of profits or other indirect losses, among other things as a result of defects of the rental property, but the Landlord is without undue delay responsible for fixing found defects, which he is liable for.

13. MAINTENANCE

- 13.1 The Tenant is responsible for the entire interior maintenance. The maintenance obligation also comprises required renewal.
- 13.2 The maintenance and renovation obligation comprises the following:
- 13.2.1 furniture including tables, counters, chairs, loose and fixed cabinets, shelves, test chambers, refrigerators, dish washers, washing machines, stoves, ovens and other white goods as well as other items, which are usually characterised as furniture according to the Danish tax laws, the Danish land register laws or the Danish rental laws,

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- 13.2.2 floor coverings including fixed and movable carpets, wood, linoleum, cement, asphalt or similar coverings as well as painted floor areas of any kind,
 - 13.2.3 wall and ceiling coverings and similar items including paint, wall paper and similar items as well as any embellishment of these surfaces,
 - 13.2.4 building elements and installations including heating applications, locks, keys, fittings, handles, gates, doors, sills, stairs, presentation cabinets, awnings, water faucets and light sources of any kind, lifts, EDP cables, fire and theft protection installations including among other things window grids, electrical installations including circuit breakers, GFCI relays and similar fuse boxes, meter cabinets as well as other evacuation and air conditioning equipment and similar items,
 - 13.2.5 sanitary installations including water faucets, toilet bowls, cisterns, wash basins, bath tubs, showers and similar items. The Tenant is also responsible for cleaning and servicing siphons, sewers and drains and
 - 13.2.6 window panes and glass areas of any kind including presentation windows, ordinary windows including insulated panes, glass counters, both exterior and interior panes in presentation cabinets, glass doors and connected sills and frames.
- 13.3 The Tenant bears full responsibility and the full risk if the Tenant's enterprise results in any pollution of the rental property including oil, gasoline or chemical leaks etc. Accordingly, the Tenant is liable for any expenses in connection with the examination and removal of possible pollution relating to pollution caused by the Tenant's enterprise or by someone for whom the Tenant is responsible. If such a pollution risks comes into being, the Landlord can demand that the Tenant provides the required security in the shape of a bank guarantee, namely a guarantee payable on first demand or a similar guarantee to cover the expenses for a possible examination, removal and preventive measures. The Landlord bears the full responsibility and the full risk of the pollution/contamination on the leased properties which is the reason for the registration for pollution, which is stated in the letter dated 26 April 2006 by Aarhus County. The letter has been attached to this rental contract as **appendix 13.3**. And in case the Tenant incurs any costs related to this contamination the Landlord is obligated to indemnify the costs and the Tenant will be entitled to set-off any costs regarding such Contamination in the rent payable to the Landlord under this rental agreement. For the avoidance of doubt the Tenant can set off any such claim notwithstanding whether any claim could have been forwarded by Stevanato Group International AS under the share purchase agreement entered into between Stevanato Group International AS and SVM Holding ApS.
- 13.4 The Landlord or a person appointed by the Landlord must be granted access to the rental property at any time in order to establish whether the Tenant has complied with his maintenance obligations as stated above. If the Landlord establishes a lack of maintenance or defects, for which the Tenant is responsible, the Tenant must perform the proper repairs immediately. Failing this, the Landlord is entitled to perform the necessary repairs for the Tenant's account. Any repair expenses paid by the Landlord must be refunded by the Tenant immediately upon request, since this refund is a mandatory monetary payment in the rental relationship.

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- 13.5 The Tenant is obliged to select authorised craftsmen that are registered for VAT to perform the maintenance tasks. The Landlord is entitled to reject certain craftsmen, provided that he has a valid reason to do so. All the tasks must be carried out correctly.
- 13.6 The Landlord is solely responsible for the maintenance and renovation of the roof, facades and exterior window frames as well as maintenance and clean-up of exterior areas including lawn moving and trimming of hedges. Gritting and snow clearing of the exterior areas of the rental property, however, are the Tenant's responsibility.

14. AMENDMENTS OF THE RENTAL PROPERTY BY THE TENANT

- 14.1 The Tenant may not change the rental property without written consent by the Landlord. If the Landlord consents to amendments, the Landlord may demand that the Tenant prior to the amendments pays an appropriate deposit as a security for the Landlord's claims against the Tenant. In case the Landlord gives his consent to the amendments, the Tenant pays any connected expenses and complies with any requirements by public authorities for own account.
- 14.2 If the Tenant has carried out amendments, the Tenant is obliged to re-establish the rental property upon termination of the rental relationship, unless the opposite has expressly been provided by Landlord in writing.
- 14.3 Unless the parties agree otherwise, the Tenant bears the entire maintenance and renovation obligation for the furniture and installations performed by him.
- 14.4 § 38, no. 1, of the Danish Business Lease Act shall not apply to the rental relationship and accordingly, the Tenant is solely entitled to perform installations or remodelling of the rental property with the Landlord's consent and to the extent, which the Tenant is entitled to, according to the law that cannot be derogated from – currently §§ 37 and 38, no. 2, of the Danish Business Lease Act.

15. ATTACHMENT OF SIGNS

- 15.1 The Tenant is entitled to attach signs. The planned signs to be attached must in any case in advance be approved by the Landlord, who can object to the signs, provided that he has valid reasons to do so.
- 15.2 As soon as the rental relationship has been terminated either by the Tenant or the Landlord, the Landlord is entitled to attach signs at the rental property, stating that the rental property is available for rent.

16. EVACUATING THE PREMISES BY THE TENANT – HANDOVER OF THE RENTAL PROPERTY ETC.

- 16.1 At the latest at 12 AM on the termination day, hereinafter referred to as the Termination Time – and regardless of whether this is a bank holiday or the day before a bank holiday – the Tenant shall return the rental property in the following condition:
- Brogesvej 10, building no. 2 and 4 and Brogesvej 2 is to be returned in a clear and vacated condition and in the same state of repair and maintenance as at the takeover, meaning in a good state of repair and maintenance without defects of any kind and with all installations in a good, legal and functional condition and with fully updated service manuals, and if not otherwise agreed in writing in accordance, with the floorplans stated in **appendix 16.1, a – e**.
- Brogesvej 10, building 6 and future new buildings/extensions of buildings are to be returned newly maintained and free of defects, including fresh paint on all the surfaces, with newly maintained floors or replaced floors, if the floors cannot be maintained – and with all installations in a good, legal and functional condition and with fully updated service manuals, and if not otherwise agreed in writing in accordance, with the floorplans stated in **appendix 16.1, a – e**.
- 16.2 If not otherwise agreed with the Landlord, before the termination time, the Tenant is entitled and obliged to remove any movable property and furniture including technical installations that have been paid for and installed at the rental property by the Tenant and to perform the entire re-establishment.
- 16.3 Unless the parties have agreed in writing that the amendments of the inside finish of the rental property shall not be re-established, the Tenant is accordingly obliged to re-establish these amendments before the Termination Time, in order for the rental property to appear in the condition it was in at the time of coming into force.
- 16.4 At the date of Termination Time, one of the parties will request the other party to perform a joint visual examination of the rental property (moving inspection) in order to determine the maintenance and re-establishment tasks to be performed for the Tenant's account. The rental property must be empty and clean for the moving inspection. At the completion of the moving inspection, the Tenant hands over all the keys to the rental property and the Landlord subsequently develops a vacating report. Subsequent to the moving inspection, the Tenant is accordingly hindered from performing maintenance and re-establishment tasks in the rental property. The vacating report is sent to the Tenant at the latest 2 weeks after the performance of the moving inspection, however, according to point 16.6, which states that the Landlord has 6 weeks to determine all visible defects. If the Tenant wants to object to the vacating report, this must be in writing and at the latest 2 weeks after the report has been received by the Tenant.
- 16.5 The Landlord may demand that the value of the maintenance and re-establishment obligations that are the Tenant's responsibility be converted to an amount to be paid in cash by the Tenant to the Landlord. The conversion to a cash amount shall be based on

quotes obtained by the Landlord. Instead of a conversion to a cash amount, the Landlord may choose to have the maintenance and reestablishment tasks performed for the Tenant's account and risk.

- 16.6 Apart from hidden defects of the rental property, the Landlord may not claim damages in line with point 16.1 – 16.5, if more than 6 weeks have passed since the moving inspection.
- 16.7 The maintenance and re-establishment obligations of the Tenant determined during the moving inspection, and which are not converted to cash amounts, will be carried out by the Landlord for the Tenant's account. If the repairs have not been completed at the Termination Time, the Landlord may claim compensation for any work to be performed by the Tenant, which according to this rental contract relates to the time required for maintenance until the rental property is back in its contractual condition.
- 16.8 If the Tenant objects against the maintenance and re-establishment tasks stated in the vacating report, see point 16.4, clause 16.9 applies, and the Tenant is obliged to pay rent for the time required to perform the work stated under point 16.9 that are chargeable to the Tenant pursuant to this Agreement. The obligation to pay rent for the latter time does not apply if the expert requires the Landlord to pay the fees and expenses of the expert in line with point 16.11.
- 16.9 In cases where the Tenant objects against the vacating report or against later claims from the part of the Landlord and the parties are unable to agree on the extent of the Tenant's obligations upon vacating the premises, each of the parties is entitled to appeal to Danske Arkitekters Landsforbund (national association of Danish architects) to appoint as soon as possible an expert, who is familiar with maintenance and re-establishment tasks with respect to real estate property. The expert must without undue delay and without waiting for survey and valuation topics from the parties with binding effect for both parties,
- 16.9.1 describe the maintenance condition of the rental property,
- 16.9.2 state his view on the extent and expenses for the maintenance and re-establishment tasks necessary in order to fulfil the Tenant's obligations,
- 16.9.3 state his view on the appropriateness of the number of obtained quotes from craftsmen, if any,
- 16.9.4 if necessary, state his view on the quality of the work performed, and
- 16.9.5 describe illegal or non-functional installations in the rental property, if any.
- 16.10 The expert states his view on the matters listed under point 16.9.1 – 16.9.5, with binding effect for both parties, but shall not state his view on legal issues including interpretation issues.

16.11 While taking account of whose case has been sustained, the expert states his view on which of the parties is to pay the fees and expenses of the expert or how these amounts are to be allocated to the parties.

17. TRANSFER AND SUBLETTING RIGHT

17.1 The Tenant is not permitted to transfer the rental relationship. It has been agreed that § 55 of the Danish Business Lease Act does not apply to the rental relationship.

17.2 Transfer of shares in the Tenant, including, for example mergers, conversion, etc. shall be regarded as a transfer of the rental relationship and as such comprised by point 17.1. if such transfer involves that the acquirer will have a direct control of the Tenant meaning that the transferee directly owns more than half of the company equity or share capital or the acquirer directly possesses a majority of the voting rights at the general meeting of the Tenant.

17.3 When SVM Holding ApS, company registration no. 32656072, has ceased to hold shares in the tenant, a change of control as described in point 17.2 shall be permitted, provided that i) the Tenant prior to such change of control has increased the guarantee according to point 7.1. to a size that corresponds to 12 months of the current rent and added VAT, and ii) the Landlord is hereafter entitled to demand continuous adjustment of the guarantee payable on first demand so that it always corresponds to 12 months of the current rent and added VAT.

17.4 The Tenant is not entitled to sublet the rental property either in part or as a whole.

18. GENERAL PROVISIONS

18.1 The increase of any kind of monetary payments with respect to this rental contract becomes effective as of the time when they can be calculated on the basis of the regulations of the rental contract without further notice being required.

18.2 If the Landlord has a note receivable from the Tenant due to this rental contract, interest must be paid on this amount based on the Danish law on interest in the case of delayed payment etc.

18.3 Any agreements changing or supplementing this rental contract shall be in writing and signed by both parties in order to become binding.

18.4 Claims resulting from this rental contract or provided for by law result in mandatory monetary payments in the rental relationship.

18.5 This rental agreement has been drawn up in Danish and English versions. In case of discrepancies between the two versions, the Danish version will prevail.

19. REGISTRATION IN THE LAND REGISTER

- 19.1 The Tenant is entitled to personally register his copy of the rental contract under the property in the land register at no expense for the Landlord. The Landlord declares his consent to this by signing this rental contract.
- 19.2 The registered rental contract respects the registered encumbrances and liabilities including easements at the time of registration. To the greatest extent possible, the rental contract respects public loans as well as any other encumbrances and liabilities, which will be registered for the property in future as well as the possible carve-up and/or splitting into condominiums.
- 19.3 A cancellation of the rental contract may only take place based on the termination of the rental relationship by the Tenant in writing or based on the printed copy of the protocol of the bailiffs court, stating that the Tenant has been evicted from the rental property. Cancellations take place according to the general regulations of the Danish law.
- 19.4 Expenses resulting from the cancellation are borne by the Tenant. If the cancellation is initiated and paid for by the Landlord, the Landlord is entitled to use the deposit to cover the expenses.

20. CONSULTING AND INFORMATION

- 20.1 By signing this rental contract, the Tenant declares to have received and perused the Check-list for use when concluding business rental contracts, attached as **appendix 20.1**.

21. DISPUTES

- 21.1 Any disputes between the Landlord and the Tenant with respect to this rental contract or related matters shall be decided by the general courts of justice. The venue of jurisdiction is determined by the location of the real estate property, currently by the court in Viborg.

By signing this rental agreement, the Landlord accepts to be included as a procedural party in any arbitration proceedings related to the share sale and purchase agreement of the shares in the Tenant company entered into between Stevanato Group International AS and SVM Holding ApS if the Tenant considers this necessary in order to enforce and clarify any claim under clause 13.3 (costs for pollution/contamination). In such case the Landlord cannot appoint any arbitrator.

22. RENTAL CONTRACT AND THE DANISH BUSINESS LEASE ACT

- 22.1 For the rental contract, the provisions of the Danish Business Lease Act, executive order 2010-12-16 no. 1714 with later amendments about the renting of business premises etc. are valid to the extent that the provisions have not been deviated from in this rental contract. The appendices 1.4, 2.2, 2.3, 6.5, 13.3, 16.1 and 20.1 form part of the contract basis between the Landlord and the Tenant.

23. APPENDICES

Appendix 1.4	Overview, Brogesvej 10
Appendix 2.2.	Photos
Appendix 2.3	List of fixtures
Appendix 5.4	Sketch regarding expansion
Appendix 6.5	Insurance policy
Appendix 13.3	Letter dated 26.04.2006 from the municipality of Aarhus reg. the registration of pollution
Appendix 16.1	Floorplans (appendix 16.1, a-e)
Appendix 20.1	Check-list for the Danish Business Lease Act

24. SIGNATURES

24.1 Two original copies of this rental contract have been created to be stored by each of the parties.

As the Landlord

For E & FKH Ejendomme A/S

/s/ Folmer Keinicke Hansen

Folmer Keinicke Hansen

Date: 28.01.2016

As the Tenant

For E SVM Automatic A/S

/s/ Lars Keinicke Hansen

Lars Keinicke Hansen

Date: 28.01.2016

/s/ Mogens Keinicke Hansen

Mogens Keinicke Hansen

Date: 28.01.2016

FORM OF INDEMNIFICATION AGREEMENT

This Indemnification Agreement (the “**Agreement**”) is made as of [•], 2021, by and between Stevanato Group S.p.A. (the “**Company**”), and [•] (the “**Indemnitee**”).

RECITALS

The Company and Indemnitee recognize the increasing difficulty in obtaining liability insurance for directors, officers and key employees, the significant increases in the cost of such insurance and the general reductions in the coverage of such insurance. The Company and Indemnitee further recognize the substantial increase in corporate litigation in general, subjecting directors, officers and key employees to expensive litigation risks at the same time as the availability and coverage of liability insurance has been severely limited. Indemnitee does not regard the current protection available as adequate under the present circumstances, and Indemnitee and agents of the Company may not be willing to continue to serve as agents of the Company without additional protection. The Company desires to attract and retain the services of highly qualified individuals, such as Indemnitee, and to indemnify its directors, officers and key employees so as to provide them with the maximum protection permitted by applicable law.

AGREEMENT

In consideration of the mutual promises made in this Agreement, the Company and Indemnitee hereby agree as follows:

1. Indemnification**(a) Third Party Proceedings.**

The Company shall indemnify Indemnitee to the fullest extent permitted under and in accordance with applicable law if Indemnitee is made, or threatened to be made, a party to an action or proceeding other than by or in the right of the Company to procure a judgment in its favor, whether civil, administrative or criminal, including an action by or in the right of any other corporation of any type or kind, domestic or foreign, or any partnership, trust, employee benefit plan or other enterprise, which Indemnitee served in any capacity at the request of the Company, by reason of the fact that Indemnitee is or was a director or officer of the Company, or is or was serving such other corporation, partnership, trust, employee benefit plan or other enterprise in any capacity, initiated by any third party or public authority, against judgments, fines, monetary penalties or amounts paid in settlement and reasonable expenses, including attorney’s fees actually and reasonably incurred as a result of such action or proceeding, or any appeal therein, if (i) Indemnitee’s acts or omissions on which such action or proceeding is based did not constitute willful misconduct or gross negligence and (ii) Indemnitee acted, in good faith, for a purpose which Indemnitee reasonably believed to be in, or, in the case of service for any other corporation, partnership, trust, employee benefit plan or other enterprise, not opposed to, the best interests of the Company or, as applicable, such other corporation, partnership, trust, employee benefit plan or other enterprise. The termination of any such civil, administrative or criminal action or proceeding by judgment, settlement, conviction or upon a plea of *nolo contendere*, or its equivalent, where applicable, shall not in itself create a presumption that Indemnitee’s acts or omissions on which such action or proceeding is based constituted willful misconduct or gross negligence and that Indemnitee did not act in good faith, for a purpose which Indemnitee reasonably believed to be in, or, in the case of service for any other corporation or any partnership, trust, employee benefit plan or other enterprise, not opposed to, the best interests of the Company or, as applicable, such other corporation, partnership, trust, employee benefit plan or other enterprise.

(b) Proceedings By or in the Right of the Company.

The Company shall indemnify Indemnitee to the fullest extent permitted under and in accordance with applicable law if Indemnitee is made, or threatened to be made, a party to an action by or in the right of the Company to procure a judgment in its favor by reason of the fact that Indemnitee is or was a director or officer of the Company, or is or was serving at the request of the Company as a director or officer of any other corporation of any type or kind, domestic or foreign, or any partnership, trust, employee benefit plan or other enterprise, against reasonable expenses, including attorney’s fees actually and reasonably incurred by Indemnitee in connection with the defense of such action, or in connection with an appeal therein, if (i) Indemnitee’s acts or omissions on which

such action is based did not constitute willful misconduct or gross negligence and (ii) Indemnitee acted, in good faith, for a purpose which he or she reasonably believed to be in, or, in the case of service for any other corporation, partnership, trust, employee benefit plan or other enterprise, not opposed to, the best interests of the Company or, as applicable, such other corporation, partnership, trust, employee benefit plan or other enterprise, except that no indemnification under this paragraph shall be made in respect of (a) a threatened or pending action which is settled or otherwise disposed of, or (b) any claim, issue or matter as to which Indemnitee shall have been adjudged to be liable to the Company, unless and only to the extent that the court in which such action was brought, or, if no action was brought, any court of competent jurisdiction, determines upon application that, in view of all the circumstances of the case, Indemnitee is fairly and reasonably entitled to indemnity for such portion of the expenses as the court deems proper.

(c) Mandatory Payment of Expenses.

To the extent that Indemnitee has been successful on the merits or otherwise in the defense of any action or proceeding referred to in Section 1(a) or Section 1(b) above or the defense of any claim, issue or matter therein, Indemnitee shall be indemnified against expenses (including attorneys' fees) actually and reasonably incurred by Indemnitee in connection therewith.

2. No Employment Rights

Nothing contained in this Agreement is intended to create in Indemnitee any right to continued employment.

3. Expenses; Indemnification Procedure

(a) Advancement of Expenses.

The Company shall advance all expenses incurred by Indemnitee in connection with the investigation, defense, settlement or appeal of any civil, administrative or criminal action, suit or proceeding referred to in Section 1(a) or Section 1(b) hereof (including amounts actually paid in settlement of any such action, suit or proceeding pursuant to Section 1(a) hereof). Indemnitee hereby undertakes to repay such amounts advanced only if, and to the extent that, it shall ultimately be determined that Indemnitee is not entitled to be indemnified by the Company as authorized hereby or, where indemnification is granted, to the extent the expenses so advanced by the Company or allowed by the court exceed the indemnification to which the Indemnitee is entitled.

(b) Notice/Cooperation by Indemnitee.

Indemnitee shall, as a condition precedent to his or her right to be indemnified under this Agreement, give the Company notice in writing as soon as practicable of any claim made against Indemnitee for which indemnification will or could be sought under this Agreement. Notice to the Company shall be directed to the Chief Executive Officer of the Company and shall be given in accordance with the provisions of Section 12 (d) below. In addition, Indemnitee shall give the Company such information and cooperation as it may reasonably require and as shall be within Indemnitee's power.

(c) Procedure.

Any indemnification and advances provided for in Section 1 and this Section 3 shall be made no later than thirty (30) days after receipt of the written request of Indemnitee. If a claim under this Agreement, under any law, or under any provision of the Company's Bylaws providing for indemnification, is not paid in full by the Company within thirty (30) days after a written request for payment thereof has first been received by the Company, Indemnitee may, but need not, at any time thereafter bring an action against the Company to recover the unpaid amount of the claim and, subject to Section 11 of this Agreement, Indemnitee shall also be entitled to be paid for the expenses (including attorneys' fees) of bringing such action. It shall be a defense to any such action (other than an action brought to enforce a claim for expenses incurred in connection with any action or proceeding in advance of its final disposition) that the Indemnitee's acts or omissions on which the action or proceeding is based constituted willful misconduct or gross negligence or that Indemnitee did not act, in good faith, for a purpose which he or she reasonably believed to be in, or, in the case of service for any other corporation, partnership, trust or other enterprise, not opposed to, the best interests of the Company or, as applicable, such other corporation, partnership, trust or other enterprise, but the burden of proving such defense shall be on the Company and Indemnitee shall be entitled to receive interim payments of expenses pursuant to Section 3(a) unless and until such defense may be finally adjudicated by court order or judgment from which no further right of appeal exists. It is the parties' intention that if the Company contests Indemnitee's right to indemnification, the question of Indemnitee's right to indemnification shall be for the court to decide, and neither the failure of the Company (including its Board of Directors, any committee or subgroup of the Board of Directors, independent legal counsel, or its shareholders) to have made a determination that indemnification of Indemnitee is proper in

the circumstances, nor an actual determination by the Company (including its Board of Directors, any committee or subgroup of the Board of Directors, independent legal counsel, or its shareholders) to the contrary, shall create a presumption that the Indemnitee's acts or omissions on which the action or proceeding is based constituted willful misconduct or gross negligence or that Indemnitee did not act, in good faith, for a purpose which he or she reasonably believed to be in, or, in the case of service for any other corporation, partnership, trust or other enterprise, not opposed to, the best interests of the Company or, as applicable, such other corporation, partnership, trust or other enterprise.

(d) Notice to Insurers.

If, at the time of the receipt of a notice of a claim pursuant to Section 3(b) hereof, the Company has director and officer liability insurance in effect, the Company shall give prompt notice of the commencement of such proceeding to the insurers in accordance with the procedures set forth in the respective policies. The Company shall thereafter take all necessary or desirable action to cause such insurers to pay, on behalf of the Indemnitee, all amounts payable as a result of such proceeding in accordance with the terms of such policies.

(e) Selection of Counsel.

In the event the Company shall be obligated under Section 3(a) hereof to pay the expenses of any proceeding against Indemnitee, the Company, if appropriate, shall be entitled to assume the defense of such proceeding, with counsel approved by Indemnitee, upon the delivery to Indemnitee of written notice of its election so to do. After delivery of such notice, approval of such counsel by Indemnitee and the retention of such counsel by the Company, the Company will not be liable to Indemnitee under this Agreement for any counsel's fees subsequently incurred by Indemnitee with respect to the same proceeding, provided that (i) Indemnitee shall have the right to employ such counsel in any such proceeding at Indemnitee's expense; and (ii) if (A) the employment of such counsel by Indemnitee has been previously authorized by the Company, (B) Indemnitee has reasonably concluded that there may be a conflict of interest between the Company and Indemnitee in the conduct of any such defense or (C) the Company has not, in fact, employed counsel to assume the defense of such proceeding, then the fees and expenses of Indemnitee's counsel shall be at the expense of the Company.

4. Additional Indemnification Rights; Non-exclusivity.

(a) Scope.

Notwithstanding any other provision of this Agreement, the Company hereby agrees to indemnify the Indemnitee to the fullest extent permitted by applicable law, notwithstanding that such indemnification is not specifically authorized by the Company's Bylaws or by applicable law. In the event of any change, after the date of this Agreement, in any applicable law which expands the right of an Italian corporation whose shares are listed on a United States national securities exchange to indemnify a member of its board of directors or an officer, such changes shall be deemed to be within the purview of Indemnitee's rights and the Company's obligations under this Agreement. In the event of any change in any applicable law which narrows the right of an Italian corporation whose shares are listed on a United States national securities exchange to indemnify a member of its board of directors or an officer, such changes, to the extent not otherwise required by such law to be applied to this Agreement, shall have no effect on this Agreement or the parties' rights and obligations hereunder.

(b) Non-exclusivity.

The indemnification provided by this Agreement shall not be deemed exclusive of any rights to which Indemnitee may be entitled under the Company's Bylaws, any agreement, any resolution passed by the Company's Meeting of Shareholders or Board of Directors, any applicable law or otherwise, both as to action in Indemnitee's official capacity and as to action in another capacity while holding such office. The indemnification provided under this Agreement shall continue as to Indemnitee for any action taken or not taken while serving in an indemnified capacity even though he or she may have ceased to serve in any such capacity at the time of any action or other covered proceeding.

5. Partial Indemnification

If Indemnitee is entitled under any provision of this Agreement to indemnification by the Company for some or a portion of the expenses, judgments, fines or monetary penalties actually and reasonably incurred in the investigation, defense, appeal or settlement of any civil, administrative or criminal action or proceeding, but not, however, for the total amount thereof, the Company shall nevertheless indemnify Indemnitee for the portion of such expenses, judgments, fines or monetary penalties to which Indemnitee is entitled.

6. **Mutual Acknowledgment**

Both the Company and Indemnitee acknowledge that, in certain instances, the laws of Italy, United States federal law or public policy may prohibit the Company from indemnifying its directors and officers under this Agreement or otherwise. For example, the Company and Indemnitee acknowledge that the Securities and Exchange Commission (the “SEC”) has taken the position that indemnification is not permissible for liabilities arising under certain federal securities laws. Indemnitee understands and acknowledges that the Company has undertaken or may be required in the future to undertake with the SEC to submit the question of indemnification to a court in certain circumstances for a determination of the Company’s right under public policy to indemnify Indemnitee.

7. **Officer and Director Liability Insurance**

The Company shall, from time to time, make the good faith determination whether or not it is practicable for the Company to obtain and maintain a policy or policies of insurance with reputable insurance companies providing the officers and directors of the Company with coverage for losses from wrongful acts, or to ensure the Company’s performance of its indemnification obligations under this Agreement. Among other considerations, the Company will weigh the costs of obtaining such insurance coverage against the protection afforded by such coverage. In all policies of director and officer liability insurance, Indemnitee shall be named as an insured in such a manner as to provide Indemnitee the same rights and benefits as are accorded to the most favorably insured of the Company’s directors, if Indemnitee is a director; or of the Company’s officers, if Indemnitee is not a director of the Company but is an officer; or of the Company’s key employees, if Indemnitee is not an officer or director but is a key employee. Notwithstanding the foregoing, the Company shall have no obligation to obtain or maintain such insurance if the Company determines in good faith that such insurance is not reasonably available, if the premium costs for such insurance are disproportionate to the amount of coverage provided, if the coverage provided by such insurance is limited by exclusions so as to provide an insufficient benefit, or if Indemnitee is covered by similar insurance maintained by a parent or subsidiary of the Company.

8. **Severability**

Nothing in this Agreement is intended to require or shall be construed as requiring the Company to do or fail to do any act in violation of applicable law. The Company’s inability, pursuant to court order, to perform its obligations under this Agreement shall not constitute a breach of this Agreement. The provisions of this Agreement shall be severable as provided in this Section 8. If this Agreement or any portion hereof shall be invalidated on any ground by any court of competent jurisdiction, then the Company shall nevertheless indemnify Indemnitee to the full extent permitted by any applicable portion of this Agreement that shall not have been invalidated, and the portion of this Agreement not so invalidated shall be enforceable in accordance with its terms.

9. **Exceptions**

Any other provision herein to the contrary notwithstanding, the Company shall not be obligated pursuant to the terms of this Agreement:

(a) **Claims Initiated by Indemnitee.**

To indemnify or advance expenses to Indemnitee with respect to actions, proceedings or claims initiated or brought voluntarily by Indemnitee and not by way of defense, except with respect to proceedings brought to establish or enforce a right to indemnification under this Agreement or any applicable law, but such indemnification or advancement of expenses may be provided by the Company in specific cases if the Board of Directors finds it to be appropriate;

(b) **Lack of Good Faith.**

To indemnify Indemnitee for any expenses incurred by Indemnitee with respect to any proceeding initiated by Indemnitee to enforce or interpret this Agreement, if a judgment or other final adjudication adverse to the Indemnitee establishes that the Indemnitee’s acts were committed in bad faith or were the result of active and deliberate dishonesty and were material to the cause of action so adjudicated, or that the Indemnitee personally gained in fact a financial profit or other advantage to which he or she was not legally entitled; or

(c) **Insured Claims.**

To indemnify Indemnitee for expenses or liabilities of any type whatsoever (including, but not limited to, judgments, fines, and amounts paid in settlement) to the extent such expenses or liabilities have been paid directly to Indemnitee by an insurance carrier under a policy of officers’ and directors’ liability insurance maintained by the Company.

10. Construction of Certain Phrases

(a) References to the “Company”.

For purposes of this Agreement, references to the “Company” shall include, in addition to the resulting corporation, any constituent corporation (including any constituent of a constituent) absorbed in a consolidation or merger which, if its separate existence had continued, would have had power and authority to indemnify its directors, officers, and employees or agents, so that if Indemnitee is or was a director, officer, employee or agent of such constituent corporation, or is or was serving at the request of such constituent corporation as a director, officer, employee or agent of another corporation, partnership, trust or other enterprise, Indemnitee shall stand in the same position under the provisions of this Agreement with respect to the resulting or surviving corporation as Indemnitee would have with respect to such constituent corporation if its separate existence had continued.

(b) References to employee benefit plans.

For purposes of this Agreement, the Company shall be deemed to have requested Indemnitee to serve an employee benefit plan where the performance by Indemnitee of his or her duties to the Company also imposes duties on, or otherwise involves services by, such Indemnitee to the plan or participants or beneficiaries of the plan; references to “fines” shall include any excise taxes assessed on Indemnitee with respect to an employee benefit plan; and action taken or omitted by Indemnitee with respect to an employee benefit plan in the performance of such Indemnitee’s duties for a purpose reasonably believed by such Indemnitee to be in the interest of the participants and beneficiaries of the plan shall be deemed to be for a purpose which is “not opposed to the best interests of the Company” as referred to in this Agreement.

11. Attorneys’ Fees

(a) Actions initiated by Indemnitee.

In the event that any action is initiated by Indemnitee under this Agreement to enforce or interpret any of the terms hereof, Indemnitee shall be entitled to be paid all court costs and expenses, including reasonable attorneys’ fees, incurred by Indemnitee with respect to such action, only to the extent the Company is obligated to indemnify the Indemnitee pursuant to Sections 1(a), 1(b), and 9 above.

(b) Actions initiated by or in the name of the Company.

In the event of an action initiated by or in the name of the Company under this Agreement or to enforce or interpret any of the terms of this Agreement, Indemnitee shall be entitled to be paid all court costs and expenses, including attorneys’ fees, incurred by Indemnitee in defense of such action (including with respect to Indemnitee’s counterclaims and cross-claims made in such action), only to the extent the Company is obliged to indemnify the Indemnitee pursuant to Sections 1(a), 1(b), and 9 above.

12. Miscellaneous

(a) Governing Law.

This Agreement and all acts and transactions pursuant hereto and the rights and obligations of the parties hereto shall be governed, construed and interpreted in accordance with the laws of Italy, without giving effect to principles of conflict of law.

(b) Entire Agreement; Enforcement of Rights.

This Agreement sets forth the entire agreement and understanding of the parties relating to the subject matter herein and merges all prior discussions between them. No modification of or amendment to this Agreement, nor any waiver of any rights under this Agreement, shall be effective unless in writing signed by the parties to this Agreement. The failure by either party to enforce any rights under this Agreement shall not be construed as a waiver of any rights of such party.

(c) Construction.

This Agreement is the result of negotiations between and has been reviewed by each of the parties hereto and their respective counsel, if any; accordingly, this Agreement shall be deemed to be the product of all of the parties hereto, and no ambiguity shall be construed in favor of or against any one of the parties hereto.

(d) Notices.

Any notice, demand or request required or permitted to be given under this Agreement shall be in writing and shall be deemed sufficient when delivered personally or sent by registered mail or certified e-mail (*posta elettronica certificata*), to the party to be notified at such party's address as set forth below or as subsequently modified by written notice.

(e) Counterparts.

This Agreement may be executed in two or more counterparts, each of which shall be deemed an original and all of which together shall constitute one instrument.

(f) Successors and Assigns.

This Agreement shall be binding upon the Company and its successors and assigns, and inure to the benefit of Indemnitee and Indemnitee's heirs, legal representatives and assigns.

(g) Subrogation.

In the event of payment under this Agreement, the Company shall be subrogated to the extent of such payment to all of the rights of recovery of Indemnitee, who shall execute all documents required and shall do all acts that may be necessary to secure such rights and to enable the Company to effectively bring suit to enforce such rights.

The parties hereto have executed this Agreement as of the day and year set forth on the first page of this Agreement.

Stevanato Group S.p.A.

By: _____

Title: _____

Address: Via Molinella, no. 17
35017- Piombino Dese (Padua)
Italy

Certified e-mail: [____]

AGREED TO AND ACCEPTED:

[_____]

[_____]

(Signature)

Address: [____]

Certified e-mail: [____]

CERTAIN IDENTIFIED INFORMATION HAS BEEN EXCLUDED FROM THE EXHIBIT BECAUSE IT IS BOTH NOT MATERIAL AND WOULD LIKELY CAUSE COMPETITIVE HARM TO THE REGISTRANT IF PUBLICLY DISCLOSED. [***] INDICATES THAT INFORMATION HAVE BEEN REDACTED.

NOTE ABOUT TRANSLATION:

This document is an English translation of a document in Italian language. In preparing this document, an attempt has been made to translate as literally as possible without jeopardizing the overall continuity of the text. Inevitably, however, differences may occur in translation and if they do, the Italian text will govern by law. In this translation, Italian legal concepts are expressed in English terms and not in their original Italian terms. The concepts concerned may not be identical to concepts described by the English terms as such terms may be understood under the laws of other jurisdictions.

**UNOFFICIAL ENGLISH TRANSLATION OF THE RESTRICTED STOCK GRANT PLAN STEVANATO GROUP S.P.A. 2021-2027
REGULATION**

Premises

- (a) Stevanato Group S.p.A., with registered offices in Piombino Dese (PD), via Molinella 17, registration number at the Companies' Register of Padova, tax and VAT code no. 01487430280, share capital Euro 20.002.000,00 fully paid in (hereinafter referred to as "**SG**" or the "**Company**"), with the resolution adopted by the Shareholders' Meeting of March 4 2021, decided to adopt an incentive plan for the benefit of some individuals who will be identified by SG's administrative body, (hereinafter referred to as "**Beneficiaries**" and analytically as defined below) approving at the same time this regulation (hereinafter also the "**Regulation**") governing the Stock Grant Plan Stevanato Group S.p.A. 2021-2027 (hereinafter also the "**Stock Grant Plan**"), and assuming the commitment to ensure that the Beneficiaries may become owner of SG Shares at the terms and conditions set forth under this Regulation;
- (b) through the implementation of the Stock Grant Plan, SG intends to involve the Beneficiaries in the economic and strategic development of the Company and of the entire SG Group (as defined below), aligning their interests with those of Company's shareholders and stakeholders.

All this being said, the Stock Grant Plan shall be governed by this Regulation:

1. DEFINITIONS

For the purposes of this Regulation the terms indicated below shall have the meaning ascribed to them in this article 1:

- 1.1 "Agreement" means the agreement between SG and each of the Beneficiaries containing the the constraints governed by Articles. 6, 9 and 10 of this Regulation to which the Shares and Shares Additionally Assigned, are subject and to which the Beneficiaries undertake to comply with;

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- 1.2 “Shares” collectively (and “Share” individually) means the shares representing the share capital of SG subject to a free assignment to the Beneficiaries in each Vesting Period (as defined below);
 - 1.3 “Shares Additionally Assigned” means shares representing the share capital of SG which will be assigned free of charge in case of the occurrence of the conditions required for the Additional Assignment Free of Charge (as defined below);
 - 1.4 “Beneficiary” (collectively “Beneficiaries”) means each employee of SG and/or of a company of the SG Group, or each self-employed worker working for SG and/or a company of the SG Group, identified by the SG’s administrative body as individual playing a strategic role in SG and/or in a company of the SG Group and to whom will be sent the Grant Letter, and in case of the occurrence of the conditions required, the Additional Grant Letter (as defined below);
 - 1.5 “BP SGP” or “*Business Plan* SGP” means the consolidated organic plan containing the economic and financial basic parameters of the Stock Grant Plan in the period covered by the plan, and in particular the Revenue Targets and the Ebitda Targets. Such plan, once formally approved by the competent bodies, will be attached to this Regulation under Exhibit “A”;
 - 1.6 “Assignment Date of the Shares” means the date on which the SG’s administrative body will send to each Beneficiary the Grant Letter;
 - 1.7 “Assignment Date of the Shares Additionally Assigned” means the date on which the SG’s administrative body will send to each Beneficiary the Additional Grant Letter;
 - 1.8 “Prohibition to Sell” is the temporary prohibition, pursuant to art. 9 of this Regulation, applied to the Beneficiaries, to transfer, with a deed between living persons and/or as a result of death, the Shares and the Shares Additionally Assigned to other entity than SG;
 - 1.9 “Selling Commitment” is the unconditional and irrevocable commitment undertaken the Beneficiaries to sell to SG, if SG expresses the will to buy through the Call Option 1 exercise and or through the Call Option 2 exercise, the Shares and the Shares Additionally assigned to the Beneficiaries in each Vesting Period, pursuant to the rules stated in art. 10 of this Regulation;
 - 1.10 “Ebitda” means Earnings Before Interest, Taxes, Depreciation and Amortization of SG determined on the basis of SG’s consolidated financial statements as of December 31 of each year pursuant to the provisions under Attachment E;
 - 1.11 “Final Ebitda” indicates the amount calculated on the basis of SG’s consolidated financial statement, prepared in accordance with the IAS/IFRS accounting principles, presented to SG’s Shareholders’ Meeting upon the approval of financial statements;
 - 1.12 “Final Cumulative Ebitda” means the sum of the Final Ebitda of each year of the two-year period corresponding to each Vesting period;
 - 1.13 “Trustee” means the trustee company designated by the Company or the entity which will be entitled to ensure the proper fulfilment of the obligations indicated in this Regulation;
 - 1.14 “Business Day” means any day on which the credit institutions are open to the public in Italy;
 - 1.15 “SG Group” means SG together with the companies directly or indirectly controlled by SG pursuant to Article 2359 no. 1) and 2) of Italian Civil Code;

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- 1.16 “Grant Letter” means the letter prepared in the form set out in Exhibit “B” attached to this Regulation and sent to the Beneficiary within 180 days from the beginning of each Vesting period, through which the Company communicates to the Beneficiary the number of Shares assigned free of charge, the restrictions related to such Shares, the criteria used for the assignment of the Shares Additionally Assigned, as well as the main contents of this Regulation which will be attached to the same Grant Letter;
- 1.17 “Revenue Target” (in the plural “Revenue Targets”) means the sum of the Final Revenues identified in the BP SGP on the basis of the yearly consolidated financial statements and related to each two-year period of each Vesting period, the achievement of which, in terms of Final Cumulative Revenues, is verified by SG’s administrative body at the end of each individual Vesting period;
- 1.18 “Ebitda Target” (in the plural “Ebitda Targets”) means the sum of the Ebitda identified in the BP SGP on the basis of the yearly consolidated financial statements and related to each two-year period of each Vesting period, the achievement of which, in terms of Final Cumulative Ebitda, is verified by SG’s administrative body at the end of each individual Vesting period;
- 1.19 “Call Option 1” and “Call Option 2” is the power granted by the Beneficiaries to SG to request to the Beneficiaries the sale to SG of all the or a portion of the Shares, (Call Option 1), and all the or a portion of the Shares and of the Shares Additionally Assigned, (Call Option 2), assigned to them free of charge in each Vesting Period pursuant to the art. 10 of this Regulation;
- 1.20 “Vesting Period” means each of the three two-year period between, respectively, January 1 2021 and December 31 2022 (First Vesting Period), January 1 2023 and December 31 2024 (Second Vesting Period), January 1 2025 and December 31 2026 (Third Vesting Period), at the beginning of which SG will assign free of charge to the Beneficiaries the property of the Shares which will be subject to the Prohibition to Sell (as defined by art. 1.8) and to the Selling Commitment (as defined by art. 1.9);
- 1.21 “Lock-up Period” means the one-year period, following each one Vesting Period, after which the ownership of the Shares assigned in such Vesting Period and of the Shares Additionally Assigned related to such Vesting Period will be freely transferable from the Beneficiaries to entity or person other than SG. Until the end of the Lock-up Period as determined above the Beneficiary shall maintain the Shares free from any possible option and pre-emption right or any other restriction or limitation, either contractual and/or non-contractual including, but not limited to, absence of any encumbrance such as pledge, or other interests as warranty (“*interessi in garanzia*”) due or granted to third parties, or foreclosure, preventive seizure or other type of charge of any other nature, except for those arising from the by-laws of SG and/or by this Regulation and/or by explicit and particular authorisations decided by the administrative body of SG;
- 1.22 “Sale Price” of the Shares means the price determined pursuant to article 11 of this Regulation at which the Shares and/or the Shares Additionally Assigned will be sold in all cases in which, after verification that the conditions are met, SG will exercise the Call Option 1 and/or the Call Option 2 pursuant to this Regulation and/or to the Agreement;
- 1.23 “Accounting Principles” means the international accounting principles IAS/IFRS prepared by the IASB (*International Accounting Standards Board*);

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- 1.24 “Regulation” means this Regulation of the Stock Grant Plan Stevanato Group S.p.A. 2021-2027 approved with the resolution of the Shareholders’ Meeting of SG on March 4 2021;
- 1.25 “Revenues” indicates the item Revenues of the scheme of the profit and loss account of SG’s consolidated financial statements prepared in accordance with the IAS/IFRS accounting principles;
- 1.26 “Final Revenues” means the item Revenues of the scheme of the profit and loss account of SG’s consolidated financial statements prepared in accordance with the IAS/IFRS accounting principles, presented to SG’s Shareholders’ Meeting upon the approval of financial statements;
- 1.27 “Final Cumulative Revenues” means the sum of the Final Revenues of each of each year of the two-year period corresponding to each Vesting Period;
- 1.28 “Written Request 1” indicates the letter sent by SG to the Beneficiaries containing the will to exercise the Call Option 1
- 1.29 “Written Request 2” indicates the letter sent by SG to the Beneficiaries containing the will to exercise the Call Option 2;
- 1.30 “Stock Grant Plan” means the Stock Grant Plan Stevanato Group S.p.A. 2021-2027 approved with the resolution of the Shareholders’ Meeting of SG on March 4 2021, governed by this Regulation;
- 1.31 “Additional Assignment Free of Charge” means the additional assignment free of charge by SG to the Beneficiaries related to each Vesting Period (the Shares Additionally Assigned) to put in place if at the end of this Vesting Period the Final Cumulative Ebitda will be at least 1% (one percent) greater than the Ebitda Target related to the same Vesting Period;
- 1.32 “Additional Grant Letter” means formset out in Exhibit “C” attached to this Regulation and sent to the Beneficiary within 120 days from the end of each Vesting Period, through which the Company communicates to the Beneficiary the number of Shares Additionally Assigned related to the above mentioned Vesting Period and the restrictions related to such Shares Additionally Assigned.

2. SUBJECT OF THE REGULATION

- 2.1 In compliance with the resolution taken by the Shareholders’ Meeting of SG adopted on March 4 2021 and with this Regulation, at the beginning of each Vesting Period, SG will grant free of charge to the Beneficiaries a certain number of Shares. The Shares assigned will be subject to:
- a) the Prohibition to Sell governed by the art. 9.1 and 9.2 of this Regulation;
 - b) the Selling Commitment governed by the art. 10 of this Regulation.
- 2.2 The number of Shares that SG will grant free of charge at the beginning of each Vesting Period is that indicated in the Grant Letter sent to each Beneficiary in accordance with the terms provided by art. 14 of this Regulation.
- 2.3 If at the end of each Vesting Period the Final Cumulative Ebitda will be at least 1% (one percent) greater than the Ebitda Target related to the same Vesting Period, SG will assign free

of charge to the Beneficiaries with reference of the above mentioned Vesting Period a certain number of Shares Additionally Assigned. In particular it is provided that the Shares Additionally Assigned (SAA) should be determined according to the following formula:

$$SAA = SA \times (n \cdot i)$$

Where 'SA' are the Share assigned in the Vesting Period just concluded and 'i' is the increasing percentage of the Final Cumulative Ebitda compared with the Ebitda Target and 'n' will be a certain number determined by the administrative body of SG at the beginning of each Vesting Period.

The Shares Additionally Assigned will be subject to the Prohibition to Sell pursuant to the art. 9.3 and 9.4 of this Regulation.

- 2.4 The number of the Shares Additional Assigned that SG will assign free of charge after the end of each Vesting Period during which the condition provided for the Additional Assignment Free of Charge are met, as determined with the above mentioned formula, will be that indicated in the Additional Grant Letter sent to the Beneficiary with the provisions pursuant to the art. 14 of this Regulation.

3. STOCK GRANT PLAN MANAGEMENT

- 3.1 The corporate body in charge of managing the Stock Grant Plan is the administrative body of SG, which will act in compliance with the resolution of the Shareholders' Meeting of SG adopted on March 4 2021 and with this Regulation;
- 3.2 The administrative body of SG has all the powers of operational management of the Stock Grant Plan, including, but not limited to, the power to identify the Beneficiaries to whom the Shares and the Shares Additionally Assigned are assigned among the employees and the self-employed playing a strategic role in SG Group and to determine the number of Shares and of Shares Additionally Assigned to be granted to each of said Beneficiaries in compliance with the terms and conditions set forth under this Regulation.
- 3.3 All the communications to be made by the Beneficiary related to and/or pursuant to the Stock Grant Plan shall be addressed to the administrative body of SG.
- 3.4 If required or appropriate with respect to extraordinary operations events or particular circumstances concerning the Company or SG Group, the administrative body and/or the shareholders' meeting of SG will be entitled to revoke the Stock Grant Plan or to suspend its performance. In these cases, the Beneficiaries will receive a 30-day prior notice with respect to the day on which the revocation or the suspension will be effective. In case of such revocation or suspension of the Stock Grant Plan, the Company will grant each Beneficiary with a different incentive, unless after the completion of the extraordinary operation, event or particular circumstance as above mentioned, the administrative body and/or the shareholders' meeting of SG approves the resolutions necessary for the issuance of a new incentive plan in case of revocation of the Stock Grant Plan, or for the reactivation of this latter in case of suspension of the same, in both cases in order to ensure that the treatment reserved to the Beneficiaries in case of granting of the different incentive or pursuant to the new incentive plan or the Stock Grant Plan reactivated is substantially equal to the one that would have been reserved to each Beneficiary on the basis of the circumstances existing before the revocation or the suspension of Stock Grant Plan.

4. IMPLEMENTATION OF THE PLAN

- 4.1 The Beneficiaries will not have any right with respect to the Stock Grant Plan unless starting from the date of receipt of, and within the limits provided for by the Grant Letter.
- 4.2 The Grant Letter will have to be sent to the Beneficiaries within 180 days from the beginning date of each Vesting Period. The Additional Grant Letter will have to be sent to the Beneficiaries within 120 from the end date of each Vesting Period in which the conditions provided for the Additional Assignment Free of Charge are met.
- 4.3 The Grant Letter will include the indication of:
- a) the total number of Shares assigned free of charge to the Beneficiary related to each Vesting Period and the mechanism used to determine the Shares Additionally Assigned which may be assigned free of charge;
 - b) the Revenue Targets and/or the Ebitda Targets which, if not achieved at the end of the Vesting Period, entitle SG to exercise the Call Option 1 of the Shares, and the achievement of which entitle the Beneficiaries to receive the Additional Assignment Free of Charge;
 - c) the other events which, if occurred, entitle SG to exercise the Call Option 1 related to the Shares assigned free of charge in each Vesting Period;
 - d) the date when and the place where all the relevant formalities, necessary to transfer free of charge to the Beneficiary the ownership of the Shares and to execute the fiduciary mandate of such Shares pursuant to art. 6.1 and 6.2 of this Regulation;
 - e) the possibility for the Beneficiary to request to SG the grant of an interest-bearing loan in order to the pay the tax and social security charges deriving from the free of charge assignment of the Shares to the Beneficiary.
- 4.4 The Additional Grant Letter will include the indication of:
- a) the total number of Shares Additionally Assigned free of charge to the Beneficiary related to the Vesting Period in which the conditions provided for the Additional Assignment Free of Charge are met;
 - b) the date when and the place where all the relevant formalities, necessary to transfer free of charge to the Beneficiary the ownership of the Shares Additionally Assigned and the execution of the fiduciary mandate of such Shares Additionally Assigned pursuant to art. 6.1 and 6.2 of this Regulation;
 - c) the possibility for the Beneficiary to request to SG the grant of an interest-bearing loan in order to the pay the tax and social security charges deriving from the free of charge assignment of the Shares Additionally Assigned.

4.5 The transfer free of charge of the Shares and of the Shares Additionally Assigned to the Beneficiary related to each Vesting Period will be carried out after the signing of the Agreement by the Beneficiary pursuant the art. 10.1 of this Regulation as detailed in the Exhibit "D" attached to this Regulation. Failure by the Beneficiary to enter into such an Agreement shall, with retroactive effect, result in the cancellation of the assignment of the Shares communicated with the Grant and of the Shares Additionally Assigned communicated with the Additional Grant Letter.

5. REQUIREMENTS AND CRITERIA FOR THE GRANTING OF THE SHARES

5.1 The granting of the Shares to the Beneficiaries is deemed subject to the holding, by each of them, on the Assignment Date of the Shares, of the following requirements:

- (a) attendance at work under an employment contract of indefinite duration for, or the permanence under an independent work relationship in favour of, a company of the SG Group;
- (b) the notice period for the resignation, lawful dismissal or termination of the self-employment activities is not running.

The requirement under (b) above will be deemed as fulfilled if, despite the running of the notice period for resignation, lawful dismissal or termination of the self-employment activities, it is provided, after the above-said period and without interruptions, the establishment of a new work relationship, at any title, or the renewal of the former one, with SG or with companies of SG Group.

6. TRUSTEE MANDATE

6.1 The Shares assigned free of charge to the Beneficiaries in each Vesting period and the Shares Additional Assigned related to this Vesting Period shall be registered to a Trustee company, identified by SG, or, in case of dematerialization of the Shares, deposited into an account/securities portfolio registered to the Trustee. The Beneficiary will have to grant to the Trustee a fiduciary mandate which will be irrevocable since it will be granted also in the Company's interest, to manage the Shares during each Vesting Period and the Shares Additionally Assigned related to the same Vesting Period in its own name and on behalf of the Beneficiary, pursuant to art. 1723 al. 2 of the Italian Civil Code, as well as to monitor the proper compliance with the present Regulation and the agreements to be executed between the Beneficiary and the Company in accordance with the Regulation.

6.2 The Trustee Mandate under art. 6.1 related to the assigned Shares in each Vesting Period will be valid:

- a) until the end of the Lock-up Period subsequent to the Vesting Period during which the Shares have been assigned, if within that deadline the Beneficiary has not received the Written Request, set forth under art. 10.2, containing the will express by SG to exercise the Call Option 1 related to those Shares;

-
- b) until the date of the transfer of the property of the Shares to SG deriving from the timely exercise of the Call Option 1 of those Shares by SG, in any other case.
- 6.3 The Trustee Mandate governed by the art. 6.1 related to the Share Additionally Assigned to the Beneficiaries with reference to each Vesting Period in which the conditions provided for the Additional Assignment Free of Charge will be valid until the end of the Lock-up Period subsequent to this Vesting Period;
- 6.4 The Restrictions related to the Shares and to the Shares Additionally Assigned in accordance with art. 6.1, 6.2 and 6.3 of this Regulation will be included in the Agreement as defined at the art. 10 of this Regulation.

7. **RIGHTS OF SG**

- 7.1 It is expressly understood that what is set forth under the Stock Grant Plan and the rights that may be granted to the Beneficiary in accordance to the same, are in no way capable to modify the terms and conditions of the work relationship between the Beneficiary and the relevant company of the SG Group. In particular, without prejudice to the generality of the foregoing, the company of the SG Group will be fully entitled to terminate the work relationship with the Beneficiary in accordance to law and the relevant agreement regulating such work relationship.

8. **BENEFICIARIES' RIGHTS**

The Beneficiaries will not lose their rights deriving from this Regulation if, after the sending the Grant Letter and the Additional Grant Letter in accordance with the art. 4 of this Regulation, should extraordinary transactions, special events or circumstances occur, such as to entail the application of art. 3.4 of the Regulation.

9. **PROHIBITION TO SELL**

- 9.1 Without prejudice to the following paragraphs 9.2, the Shares assigned free of charge to each Beneficiary through the assignment carried out during each Vesting Period, may not be transferred, by the Beneficiary, or by the heirs in case of death of the Beneficiary, to any person or entity other than SG until the end of the Lock-up Period, indicated in the Grant Letter, subsequent to the Vesting Period when those Shares were assigned, and in any case until the time of transfer to SG of the Shares as a result of the Call Option 1 timely exercised by SG pursuant to this Regulation. Until the end of the Lock-up Period as determined above, the Beneficiary shall maintain the Shares free from any possible option and pre-emption right or any other restriction or limitation, either contractual and/or non-contractual including, but not limited to, absence of any encumbrance such as pledge, or other interests as warranty ("*interessi in garanzia*") due or granted to third parties, or foreclosure, preventive seizure or other type of charge of any other nature, except for those arising from the by-laws of SG and/or by this Regulation and/or by explicit and particular authorisations decided by the administrative body of SG.

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- 9.2 SG's administrative body may decide to reduce the Lock-up Period or to not apply any Lock-up Period in relation to such Beneficiary or to provide a partial restriction with reference to the Share transfer for this Beneficiary, in case this should be needed on the basis of specific circumstances – to be evaluated at the discretion of the administrative body – in order to preserve the incentive purpose of the Stock Grant Plan.
- 9.3 Without prejudice to the following paragraphs 9.4, the Shares Additionally Assigned to the Beneficiary related to each Vesting Period in which the conditions provided for the Additional Assignment Free of Charge are met may not be transferred, by the Beneficiary, or by the heirs in case of death of the Beneficiary, to any person or entity other than SG until the end of the Lock-up Period, indicated in the Additional Grant Letter subsequent to this Vesting Period when those Shares were assigned. Until the end of the Lock-up Period as determined above, the Beneficiary shall maintain the Shares Additionally Assigned free from any possible option and pre-emption right or any other restriction or limitation, either contractual and/or non-contractual including, but not limited to, absence of any encumbrance such as pledge, or other interests as warranty (*Interessi in garanzia*) due or granted to third parties, or foreclosure, preventive seizure or other type of charge of any other nature, except for those arising from the by-laws of SG and/or by this Regulation and/or by explicit and particular authorisations decided by the administrative body of SG.
- 9.4 SG's administrative body may decide to reduce the Lock-up Period or to not apply any Lock-up Period in relation to such Beneficiary or to provide a partial restriction with reference to the Share Additionally Assigned for this Beneficiary, in case this should be needed on the basis of specific circumstances – to be evaluated at the discretion of the administrative body – in order to preserve the incentive purpose of the Stock Grant Plan.
- 9.5 The Restrictions related to the Shares and to the Shares Additionally Assigned in accordance with art. 9.1 and 9.3 of this Regulation will be included in the Agreement as defined at the art. 10 of this Regulation.

10. SELLING COMMITMENT

- 10.1 By signing the Agreement with SG, each Beneficiary undertakes unconditionally and irrevocably to sell to SG, at the sale price as determined under the art. 11 of this Regulation (hereinafter the "**Sale Price**"), the total number of Shares or a portion of Shares assigned to the Beneficiary in each Vesting Period if SG expresses in writing the will to exercise the Call Option 1, granted to SG through the subscription of the above mentioned Agreement, the exercise of which depends, with a suspensive effect, if at least one of the following events occurs:
- a) after the date when the Beneficiary becomes the owner of the Shares assigned free of charge and within the end of each Vesting Period, (i) the employment relationship of indefinite duration with a company of SG group terminates for death, resignation, lawful dismissal or for a justified subjective reason, or the self-employment in favour of a company of SG group terminates, (ii) the notice period for the resignations, lawful dismissal or for a justified subjective reason or termination of the self-employed relationship is running, unless after the above-said period and without interruptions, the establishment of a new work relationship, at any title, or the renewal of the former one, with SG or with companies of SG Group has occurred. Any of the above mentioned

events allows SG to exercise the Call Option 1 of the Shares owned by the Beneficiary, or by the heirs in case of death of the Beneficiary, as a result of the assignment relating to that Vesting Period. For the purpose of evaluating the occurrence of the above mentioned circumstances the following rules apply:

- i. the employment relationship of indefinite duration with, or the self-employment in favour of, a company of SG group shall be deemed as terminate at the date of termination of the aforesaid relationship becomes effective;
 - ii. the notice period will be effective on the date of receipt by the Company of the resignation letter or by the addressee of the layoff communication in case of lawful dismissal or for a justified subjective reason or by the communication of termination of the self-employed relationship;
 - iii. the death of the Beneficiary that occurred prior to the end of the Vesting Period in which the Shares were assigned shall be regarded as termination of the employment relationship which is relevant for the exercise by SG's of the Call Option 1;
- b) within the end of this Vesting Period the Revenues Targets and/or Ebitda Targets have not been fully or partially achieved, on the basis of SG's consolidated financial statements as of December 31 of each year as part of the Stock Grant Plan period, presented to SG's Shareholders' Meeting upon the approval of financial statements. Subsequently the Revenue Targets and/or Ebitda Targets verification, the Call Option 1 may be exercised by SG for:
- i. the 15% of the Shares assigned free of charge in the specific Vesting Period, if the Final Cumulative Revenues reached at least 95%, but not exceed 100%, of the Revenues Target under the BP SGP relating to the two-year period of such Vesting Period;
 - ii. the 30% of the Shares assigned free of charge in the specific Vesting Period, if the Final Cumulative Revenues reached at least 85%, but not exceed 95%, of the Revenues Target under the BP SGP relating to the two-year period of such Vesting Period;
 - iii. the 100% of the Shares assigned free of charge in the specific Vesting Period, if the Final Cumulative Revenues reached at least 85% of the Revenues Target under the BP SGP relating to the two-year period of such Vesting Period;
 - iv. the 10% of the Shares assigned free of charge in the specific Vesting Period, if the Final Cumulative Revenues are equal or exceed 100% of the Revenues Target under the BP SGP relating to the two-year period of such Vesting Period but the Final Cumulative Ebitda is lower than 90% of the Ebitda Targets under the BP SGP relating to the two-year period of such Vesting Period;
 - v. the percentages above indicated under points (i) and (ii), related to quota subject to the Call Option 1 exercised by SG, will be increased

respectively to 30% and to 60% in case the Final Cumulative Ebitda is lower than 90% of the Ebitda Target under the BP SGP relating to the two-year period of such Vesting Period;

If, with respect to the application of the percentages above indicated, it results the calculated number of the Shares subject to the Call Option 1 expressed in decimals, this number will be rounded up to units, if the decimals is equal or exceed fifty cents, or down to units, if the decimals lower than fifty cents.

- 10.2 The Call Option 1 will be exercised by SG by sending to the Beneficiary, to the address and in the manner specified at the art. 14, a written communication containing the will to exercise the Call Option 1 and the indication of the conditions for applying the Call Option 1, the number of Shares object of the Call Option 1, the Sale Price and as well as of the date when and the place where all the relevant formalities related to the transfer of the ownership of the above mentioned Shares will be performed (hereinafter the “**Written Request 1**”). The Call Option 1 is validly exercised if the Written Request 1 is received by the Beneficiary within the end of the Lock-up Period subsequent to the Vesting Period during which the Shares object of the Call Option 1 have been assigned.
- 10.3 Through the subscription of the Agreement provided by art. 10., each beneficiary undertakes unconditionally and irrevocably to sell to SG, at the Sale Price as determined under the art. 11 of this Regulation, the total number or a portion of the Shares and/or the total number or a portion of the Shares Additionally Assigned, including all the related rights, the property of which will be assigned by SG as assignment free of charge related to each Vesting Period, if SG expresses in writing the will to buy those Shares and/or Shares Additionally Assigned through the exercise the Call Option 2, granted to SG through the subscription of the above mentioned Agreement, the exercise of which depends, with a suspensive effect, if at least one of events provided by art. 13.1 and 13.2 of this Regulation occurs.
- 10.4 The Call Option 2 will be exercised by SG by sending to the Beneficiary, to the address and in the manner specified at the art. 14, a written communication (hereinafter the “**Written Request 2**”) containing the will to exercise the Call Option 2 and the indication of the conditions for applying the Call Option 2, the number of Shares and or Shares Additionally Assigned object of the Call Option 2, the Sale Price and as well as of the date when and the place where all the relevant formalities related to the transfer of the ownership of the above mentioned Shares and or Shares Additionally Assigned will be performed. The Call Option 2 is correctly exercised if the Written Request 2 is sent by SG to the Beneficiary within 2 years and 30 days from the end of the Lock-up Period subsequent to the Vesting Period in relation to which the Shares and or Shares Additionally Assigned object of the Call Option 2 were assigned
- 10.5 The administrative body of SG may choose, at its discretion and for specific and justified events, not to exercise the Call Option 1 and the Call Option 2.

11. SALE PRICE OF THE BENEFICIARIES' SHARES

11.1 In all cases in which SG will proceed:

- To exercise, fully or partially, the Call Option 1 of the Shares with reference to each Vesting Period, and/or
- To exercise, fully or partially, the Call Option 2 of the Shares and/or of the Shares Additionally Assigned with reference to each Vesting Period

the Sale Price will be calculated applying the following formula:

$$\text{Sale price of the Shares Assigned} = (V * N * 50\%) - D$$

$$\text{Sale price of the Shares Additionally Assigned} = (V^\circ * N^\circ * 50\%) - D^\circ$$

where

V = Value of the Shares subject to the Call Option 1 and/or to the Shares subject to the Call Option 2 exercise. This value is the same calculated for determining the in kind income received by the Beneficiary at the time of the free assignment of the Shares at the beginning of each Vesting Period;

V[°] = Value of the Shares Additionally Assigned subject to the Call Option 2 exercise. This value is the same calculated for determining the in kind income received by the Beneficiary at the time of the free assignment of the Shares Additionally Assigned at the beginning of each Vesting Period;

N = number of Shares subject to the Call Option 1 and/or to the Shares subject to the Call Option 2 exercise;

N[°] = number of Shares Additionally Assigned subject to the Call Option 2 exercise;

D = amount of the dividends (net of withholding tax due at the time of the payment by SG), related to the Shares subject to the Call Option 1 and to the Shares subject to the Call Option 2, distributed by SG and received by the Beneficiary in the period between the date when the Beneficiary become the owner of the Shares and exercise date of the Call Option 1 and/or the Call Option 2.

D[°] = amount of the dividends (net of withholding tax due at the time of the payment by SG), related to the Shares Additionally Assigned subject to the Call Option 2, distributed by SG and received by the Beneficiary in the period between the date when the Beneficiary become the owner of the Shares Additionally Assigned and exercise date of the Call Option 2.

12. TAX WARNINGS

12.1 All the taxes related to the granting of Shares and Shares Additionally Assigned to each Beneficiary will be borne by the Beneficiary of such shares.

12.2 The Company and the Beneficiary declare and acknowledge, without any exception or reservation, that each of them assumes the risk of the uncertainty connected with any variation of the value of:

- i. the Shares occurred between the Assignment Date of Shares and the date when the Beneficiary may sell the Shares to third parties other than SG at the end of the lock-up period, pursuant to this Regulation;

-
- ii. the Shares Additionally Assigned occurred between the Assignment Date of Shares Additionally Assigned and the date when the Beneficiary may sell the Shares Additionally Assigned to third parties other than SG at the end of the Lock-up period, pursuant to this Regulation.
- 12.3 The Company has neither represented nor guaranteed to the Beneficiary any particular tax treatment of the Shares and of the Shares Additionally Assigned which will be assigned free of charge, nor any capital gain the Beneficiary may earn in case of sale of the same Shares. Except for sanctions addressed to SG as tax substitute ("*sostituto d'imposta*"), each Beneficiary will be exclusively responsible for any fiscal charge applicable to the operations object of this Regulation and of the operations put in place by the Beneficiary at the time in which the Beneficiary will be entitled to freely dispose of the Shares and of the Shares Additionally Assigned.

13. **CLAW BACK**

- 13.1 If within 2 years from the end of the Lock-Up Period, it appears that the degree of achievement of the objectives set out in the BP SGP for a Vesting Period has been calculated on the basis of data that have subsequently been found to be incorrect due to unlawful conduct, malicious or negligent (gross negligence) committed by one or more Beneficiaries, and the differences between the data used and the corrected data are such as to have caused the failure by SG to exercise Call Option 1, the Company will have the right to request from the Beneficiaries the restitution, in whole or in part, of the Shares through the exercise of Call Option 2 at the Sale Price referred to in art. 11.. If at the date when the Written Request 2 has been received the Beneficiary will not be anymore the owner of the Shares subject to the Call Option 2, the Beneficiary will comply with the obligation to return the Shares by purchasing on the market a number of shares of SG corresponding to that of the Shares subject to the exercise of Call Option 2 or, alternatively, will pay to SG an amount equal to the consideration derived from the sale of the Shares subject to the Call Option 2, net of any relevant fiscal charge with respect to the achieved capital gain, and deducted the amount equal to the Sale Price (hereinafter the "**Debt Amount 1**"). SG will be entitled to, fully or partially, set-off the credit equal to the Debt 1 with any amount owed to the Beneficiary.
- 13.2 If within 2 years from the end of the Lock-Up Period, it appears that the degree of achievement of the objectives set out in the BP SGP for a Vesting Period has been calculated on the basis of data that have subsequently been found to be incorrect due to unlawful conduct, malicious or negligent (gross negligence) committed by one or more Beneficiaries, and that the discrepancies between the data used and the adjusted data caused the assignment to the Beneficiaries of a number of Shares Additionally Assigned exceeding the number the ones effectively due in accordance with the adjusted data, the Company will have the right to request from the Beneficiaries the restitution, in whole or in part, of the Shares Additionally Assigned through the exercise of Call Option 2 at the Sale Price referred to in art. 11 of this Regulation. If at the date when the Written Request 2 has been received, the Beneficiary will not be anymore the owner of the Shares Additionally Assigned subject to the Call Option 2, the Beneficiary will comply with the obligation to return the Shares Additionally Assigned by purchasing on the market a number of shares of SG corresponding to that of the Shares Additionally Assigned subject to the exercise of Call Option 2 or, alternatively, will pay to SG the value an amount equal to the consideration derived from the sale of the Shares

Additionally Assigned subject to the exercise of the Call Option 2, net of any relevant fiscal charge with respect to the achieved capital gain, and deducted the amount equal to the Sale Price (hereinafter the "**Debt Amount 2**"). SG will be entitled to, fully or partially, set-off the credit equal to the Debt 2 with any amount owed to the Beneficiary.

14. NOTICES

14.1 All notices requested or allowed by this Regulation will be regarded as duly executed if sent by certified letter with return receipt or delivered by hand with receipt or sent by telefax confirmed by certified letter with return receipt, to the following addresses:

- if to SG: to Piombino Dese (PD), via Molinella 17, to the Attention of the Chairman of the SG's: Board of Directors;
- if to the Beneficiary: to the address indicated on the payroll of the company of the SG Group with which the Beneficiary has the employment relationship, or, in the alternative, to the address indicated in the contract governing the employment relationship, or, in the further alternative, at the place where the Beneficiary carries out his/her duties for the company of the SG Group or at the other address eventually indicated in the Agreement.

14.2 The notices will be regarded as received upon the date indicated in the return receipt or, if sent by telefax (after the receipt of the certified letter) on the second Business Day following the day of sending the telefax as resulting from the confirmation's message.

15. APPLICABLE LAW AND JURISDICTION

15.1 This Regulation is subject to and shall be assessed according with Italian law.

15.2 Any dispute arising in connection with the Stock Grant Plan, whether for its interpretation or for its execution, validity or termination, shall be submitted to the judgment of a sole arbitrator appointed by the President of the Tribunal of the district in which the SG has its registered office within 30 days of the written request of the most diligent party. The seat of arbitration shall be established, by the appointed arbitrator within the Province in which the Company has its registered office. The arbitrate shall be considered ritual (arbitrato rituale) and the arbitrator will decide according to law, with the application, therefore, of art. 806 et seq. of the Italian Code of Civil Procedure. The arbitrator shall pronounce the arbitration award within one hundred and eighty days from the acceptance of the appointment.

15.3 Without prejudice to the previous art. 15.2, it is understood that any dispute arising deriving or related to the Stock Grant Plan reserved by law to the Judicial Authority, the court with jurisdiction will be the Court of Padua. The Court of Padua will be also the court with jurisdiction in case of renunciation by the parties to the arbitration procedure.

15.4 The SG's administrative body may modify this Regulation in accordance with the necessary adjustment to the applicable laws and regulations, retaining the spirit and the purposes desired by this Plan.

Annexes:

A – Five-year *Strategic Business Plan*.

B – Grant Letter.

C –Additional Grant Letter.

D – Draft of Agreement.

E – Definition of Ebitda

Piombino Dese, 4 marzo 2021

Annex A

[***]

Annex B

SU CARTA INTESTATA STEVANATO GROUP S.P.A.

Mr.
c/o Stevanato Group S.p.A.

Via Molinella 17

35017 Piombino Dese (PD)

Piombino Dese, __ March 2021

Subject: Restricted stock grant plan 2021-2027 -Grant Letter

Dear Mr. _____,

we hereby inform you that the Shareholders' Meeting of Stevanato Group S.p.A. (hereinafter referred to as **SG** or the **"Company"**) on 4th March 2021 resolved to approve a share-based incentive plan, named Restricted Stock Grant Plan 2021-2027 (hereinafter the **"Stock Grant Plan"** or the **"SGP"**), with the aim of involve the persons who play a strategic role in SG and or in the companies belonging to the SG Group (hereinafter the **"Beneficiaries"** and, in the singular, the **"Beneficiary"**) in the economic and strategic development of the Company and of the entire SG Group, aligning their interests to those of the shareholders and other stakeholders of the Company, during the period between 1st January 2021 and 31st December 2026.

We are therefore pleased to inform you that you have been identified by the Board of Directors of SG, the body responsible for managing the SGP, as a Beneficiary of the Stock Grant Plan.

The rules of the Stock Grant Plan are contained in the related regulation approved by the above mentioned SG Shareholders' Meeting on 4th March 2021 (hereinafter the **"Regulation"**), to be taken as a reference point for the full content, and the main aspects of which are summarized below.

The Stock Grant Plan provides for three two-years periods (hereinafter the “**Vesting Periods**”) included, respectively, between the date of 1th January 2021 and 31st December 2022 (First Vesting Period), 1st January 2023 and 31st December 2024 (Second Vesting Period) and 1st January 2025 and 31st December 2026 (Third Vesting Period), at the beginning of which a certain number of SG shares - linked with the achievement within the end of each Vesting Period of specific targets in terms of consolidated Revenues and Ebitda of the Company (hereinafter the “**Targets**”) - will be assigned free of charge to the Beneficiaries..

The SG shares assigned in each Vesting Period (hereinafter the “**Shares**”) shall be registered to a Trustee company, identified by SG, or, in case of dematerialization of the Shares, deposited in an account/securities portfolio registered to the Trustee, and shall be subject to the Prohibition to Sell and to the Selling Commitment in accordance with the Lock-up Period as defined by the Regulation.

The transfer of ownership of the Shares will be finalized after the signing with each Beneficiary of an Agreement which binds the Beneficiaries to sell to SG, fully or partially, the Shares assigned to them in case the Targets provided for the Vesting Period in relation to which the Shares were assigned should not be totally or partially achieved. A similar obligation is provided if, within the end of each Vesting Period, the employment relationship of indefinite duration with a company of SG group terminates for death, resignation, lawful dismissal or for a justified subjective reason, or the self-employment in favour of a company of SG group terminates or (ii) the notice period for resignation, dismissal for just cause, justified reason of the Beneficiary or termination of the self-employment relationship of the Beneficiary is running, unless after the above mentioned period and without interruptions, the establishment of a new work relationship of the Beneficiary at any title, or the renewal of the former one, with SG or with companies of SG Group has occurred.

In the event that certain over-performances with respect to the company financial targets have been met, Beneficiaries will be granted, free of charge, an additional number of SG Shares related to the Vesting Period in which the Targets were exceeded (hereinafter the “**Shares Additionally Assigned**”), and such Shares Additionally Assigned will be subject to the time-limited Prohibition to Sell.

At the end of the Lock-up Period related to each Vesting Period governed by the Regulation, the Beneficiaries will be in the conditions to freely dispose of the Shares and the Shares Additionally Assigned related to such Vesting Period.

Given the above, we are pleased to inform you that, in relation to the First Vesting Period of the Stock Grant Plan:

- a) the number of Shares assigned to you free of charge is equal to n. (in words) (hereinafter the “**Shares Assigned**”);

-
- b) the number of Additional Shares Assigned that will be transferred free of charge if at the end of the above mentioned Vesting Period the Cumulative Final Ebitda exceeds the Ebitda Target related to this Vesting Period by at least 1% (one percent), will be determined according to the following formula:

$$SAA = SA \times (n \cdot i).$$

where:

- 'SA' is the number of Shares Assigned mentioned in the previous paragraph a);
 - 'i' is the increasing percentage of the Final Cumulative Ebitda compared with the Ebitda Target of the aforementioned Vesting Period;
 - 'n' is equal to (in letters)
- c) the Revenue Target and the Ebitda Target of the above mentioned Vesting Period are as follows:
Revenue Target:
Ebitda Target:
- d) the formalities necessary to procure the transfer free of charge of the Shares Assigned's ownership will be carried out before the Notary on at (time), at. (place); simultaneously with the transfer of ownership, you will arrange to carry out the fiduciary registration of these Shares as required by the Regulation;
- c) We remind you that SG is available, at your request, to provide you with an interest-bearing loan, in order to pay the tax and social security charges deriving from the free of charge assignment to your favor of the Shares Assigned's property.

We remain at your disposal for any clarifications you may need.

Best regards.

Stevanato Group S.p.A.

SU CARTA INTESTATA STEVANATO GROUP S.P.A.

Mr.
c/o Stevanato Group S.p.A.

Via Molinella 17

35017 Piombino Dese (PD)

Piombino Dese,

Subject: Restricted stock grant plan 2021-2027 – Additional Grant Letter

Mr. _____,

as you know the Regulation of the Stock Grant Plan of which you are Beneficiary provides that, if at the end of each Vesting Period the Final Cumulative Ebitda will be at least 1% (one percent) greater than the Ebitda Target related to the same Vesting Period, with reference to such Vesting Period the Beneficiaries are granted for free the property of a certain number of Shares Additionally Assigned, determined according to the following formula:

$$SAA = SA \times (n \times i).$$

where:

- 'SA' are the Share assigned in the Vesting Period just concluded;
- 'i' is the increasing percentage of the Final Cumulative Ebitda compared with the Ebitda Target;
- 'n' is equal to _____ (in letters)

We are therefore pleased to inform you that, following the verification carried out on _____ by the the SG's Board of Directors regarding the achievement of the Target, in relation to the First / Second / Third Vesting Period, you have acquired the right to obtain from the Company the free assignment of the property of n. _____ (in letters) Shares Additionally Assigned.

The formalities necessary to procure the transfer free of charge of the Shares Additionally Assigned ownership will be carried out before the Notary on _____ at (time), at _____ (place); simultaneously with the transfer of the property, you will arrange to carry out the fiduciary registration of the Shares Additionally Assigned or, in case of dematerialization of the SG's shares, the deposit of the Shares Additionally Assigned in an account/ portfolio securities held in the name of the Trustee.

We remind you that SG is available, at your request, to provide you with an interest-bearing loan, in order to pay the tax and social security charges deriving from the free of charge assignment to your favor of the Shares Additionally Assigned's property.

Pursuant to the Agreement signed by you on [_____], the Shares Additionally Assigned may not be transferred to any person or entity other than SG until the end of the Lock-up Period (31.12 ._____), at the end of which you will be entitled to freely dispose of the above mentioned Shares Additionally Assigned..

We remain at your disposal for any clarifications you may need.

Best regards.

Stevanato Group S.p.A.

(The Chief Executive Officer)

AGREEMENT

This agreement (hereinafter the “**Agreement**”) is signed on _____ between _____

Stevanato Group S.p.A., an Italian Joint Stock Company with registered office in Piombino Dese (PD) in via Molinella 17, Italy, registration number in the Padua Company Register, tax code and VAT number 01487430280 (hereinafter “**SG**” or the “**Company**”), in the person of the pro tempore legal representative

and

_____, born in _____ on _____, resident in _____, Italian fiscal Code (hereinafter the “**Beneficiary**” and together with SG the “**Parties**” and each individually a “**Party**”),

given that

- (A) on 4th march 2021 the Company approved the Restricted Stock Grant Plan Stevanato Group S.p.A. 2021 - 2027 (hereinafter the “**Stock Grant Plan**” or “**SGP**”) together with the related regulation attached to this Agreement under Exhibit “A” (the “**Regulation**”). Unless otherwise provided for in this Agreement, all terms contained herein with a capital letter referring to the Regulation have the same meaning attributed to them by the Regulation;
- (B) by means of a Grant Letter delivered to the Beneficiary on _____, the Company communicated to the Beneficiary the number of Shares granted related to the First/Second/Third Vesting Period, the restrictions related to those Shares, the criteria used for the assignment of the Shares Additionally Assigned, as well the main contents of this Regulation;
- (C) art. 4.5. of the Regulation provides that the transfer free of charge to the Beneficiary of the property of the Shares assigned in each Vesting Period will be carried out after the signing of a specific agreement pursuant to the art. 10.1 of the Regulation;
- (D) the Parties intend to implement the provisions contained in art. 6, 9.1, 9.3, 10.1 and 10.2 of the Regulation.

Given the above, which are considered an integral and substantial part of this Agreement, the Parties agree and stipulate the following:

Article 1 – The Call Option 1

- 1.1 By signing this Agreement the Beneficiary undertakes unconditionally and irrevocably to sell to SG, at the sale price as determined under the art. 11 of the Regulation (hereinafter the “**Sale Price**”), the total number of, or a portion of, the Shares, including all the related rights,

the property of which will be transferred free of charge by SG to the Beneficiary as a consequence of the assignment related to the First/Second/Third Vesting Period covered by the SGP, if SG expresses in writing the will to buy such Shares through the exercise the Call Option 1, granted to SG by the Beneficiary through the signing of this Agreement.

- 1.2 The exercise of the Call Option 1 by SG depends, with a suspensive effect, if at least one of the following events occurs:
- a) after the date when the Beneficiary becomes the owner of the Shares assigned free of charge related to the Vesting Period indicated in art. 1.1 and within the end of such Vesting Period, (i) the employment relationship of indefinite duration with a company of SG group terminates for death, resignation, lawful dismissal or for a justified subjective reason, or the self-employment in favour of a company of SG group terminates, (ii) the notice period for the resignations, lawful dismissal or for a justified subjective reason or termination of the self-employed relationship is running, unless after the above-said period and without interruptions, the establishment of a new work relationship, at any title, or the renewal of the former one, with SG or with companies of SG Group has occurred. Any of the abovementioned events allows SG to exercise the Call Option 1 of the Shares owned by the Beneficiary, or by the heirs in case of death of the Beneficiary, as a result of the assignment relating to such Vesting Period. For the purpose of evaluating the occurrence of the abovementioned circumstances the following rules apply:
 - i. the employment relationship of indefinite duration with, or the self-employment in favor of, a company of SG group shall be deemed as terminate at the date of termination of the aforesaid relationship becomes effective;
 - ii. the notice period will be effective on the date of receipt by the Company of the resignation letter or by the addressee of the layoff communication in case of lawful dismissal or for a justified subjective reason or by the communication of termination of the self-employed relationship;
 - iii. the death of the Beneficiary that occurred prior to the end of the Vesting Period in which the Shares were assigned shall be regarded as termination of the employment relationship which is relevant for the exercise by SG's of the Call Option 1;
 - b) within the end of the Vesting Period indicate in art. 1.1 the Revenues Targets and/or Ebitda Targets have not been fully or partially achieved, on the basis of SG's consolidated financial statements as of December 31 of each year as part of the Stock Grant Plan period, presented to SG's Shareholders' Meeting upon the approval of financial statements. After the Revenue Targets and/or Ebitda Targets verification, the Call Option 1 may be exercised by SG for:
 - i. the 15% of the Shares assigned free of charge in in such Vesting Period, if the Final Cumulative Revenues reached at least 95%, but not exceed

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- 100%, of the Revenues Target under the BP SGP relating to the two-year period of such Vesting Period; the 30% of the Shares assigned free of charge in such Vesting Period, if the Final Cumulative Revenues reached at least 85%, but not exceed 95%, of the Revenues Target under the BP SGP relating to the two-year period of such Vesting Period;
- ii. the 100% of the Shares assigned free of charge in such Vesting Period, if the Final Cumulative Revenues reached at least 85% of the Revenues Target under the BP SGP relating to the two-year period of such Vesting Period;
 - ii. the 10% of the Shares assigned free of charge in such Vesting Period, if the Final Cumulative Revenues are equal or exceed 100% of the Revenues Target under the BP SGP relating to the two-year period of such Vesting Period but the Final Cumulative Ebitda is lower than 90% of the Ebitda Targets under the BP SGP relating to the two-year period of such Vesting Period;
 - iii. the percentages above indicated under points (i) and (ii), related to quota subject to the Call Option 1 exercised by SG, will be increased respectively to 30% and to 60% in case the Final Cumulative Ebitda is lower than 90% of the Ebitda Target under the BP SGP relating to the two-year period of such Vesting Period;

If, with respect to the application of the percentages above indicated, it results that the calculated number of the Shares subject to the Call Option 1 is expressed in decimals, this number will be rounded up to units, if the decimals are equal or exceed fifty cents, or down to units, if the decimals are lower than fifty cents.

Article 2 – The Call Option 2

- 2.1** By signing this Agreement the Beneficiary undertakes unconditionally and irrevocably to sell to SG, at the sale price as determined under the art. 11 of the Regulation (hereinafter the “**Sale Price**”), the total number of, or a portion of, the Shares Additionally Assigned, including all the related rights, the property of which will be transferred free of charge by SG to the Beneficiary as a consequence of the assignment related to the First/Second/Third Vesting Period covered by the SGP, if SG expresses in writing the will to buy such Shares Additionally Assigned through the exercise the Call Option 2, granted to SG by the Beneficiary through the signing of this Agreement.
- 2.2** The exercise of the Call Option 2 by SG depends, with a suspensive effect, if at least one of the following events occurs:
 - a) If within 2 years from the end of the Lock-Up Period subsequent to the Vesting Period indicated in art. 1.1, it appears that the degree of achievement of the objectives set out in the BP SGP for such Vesting Period has been calculated on the basis of data

that have subsequently been found to be incorrect due to unlawful conduct, malicious or negligent (gross negligence) committed by one or more Beneficiaries, and the differences between the data used and the corrected data are such as to have caused the failure by SG to exercise Call Option 1 with regard to all the, or part of the, Shares assigned with reference to such Vesting Period;

- b) If within 2 years from the end of the Lock-Up Period subsequent to the Vesting Period indicated in art. 1.1, it appears that the degree of achievement of the objectives set out in the BP SGP for such Vesting Period has been calculated on the basis of data that have subsequently been found to be incorrect due to unlawful conduct, malicious or negligent (gross negligence) committed by one or more Beneficiaries, and the differences between the data used and the corrected data are such as to have caused the assignment to the Beneficiaries of a number of Shares Additionally Assigned exceeding the number the ones effectively due in accordance with the adjusted data.

Article 3 – The Exercise of Call Option 1

- 3.1 The Call Option 1 will be exercised by SG by sending to the Beneficiary, to the address and in the manner specified in art. 14, a written communication containing the will to exercise the Call Option 1 and the indication of the conditions that legitimate the Call Option 1 exercise, the number of Shares object of the Call Option 1, the Sale Price and as well as of the date when and the place where all the relevant formalities related to the transfer to SG of the ownership of the abovementioned Shares will be performed (hereinafter the “**Written Request 1**”). The Call Option 1 is validly exercised if the Written Request 1 is received by the Beneficiary within the end of the Lock-up Period subsequent to the Vesting Period indicated in art. 1.1.

Article 4 – The Exercise of Call Option 2

- 4.1 The Call Option 2 will be exercised by SG by sending to the Beneficiary, to the address and in the manner specified at the art. 14, a written communication containing the will to exercise the Call Option 2 and the indication of the conditions that legitimate the Call Option 2 exercise, the number of Shares and/or Shares Additionally Assigned object of the Call Option 2, the Sale Price and as well as of the date when and the place where all the relevant formalities related to the transfer to SG of the ownership of the above mentioned Shares and/or Shares Additionally Assigned will be performed (hereinafter the “**Written Request 2**”). The Call Option 2 is validly exercised if the Written Request 2 is sent by SG to the Beneficiary within 2 years and 30 days from the end of the Lock-up Period subsequent to the Vesting Period indicated in art. 1.1.
- 4.2 If at the date when the Written Request 2 is received, the Beneficiary will not be anymore the owner of the Shares and/or the Shares Additionally Assigned subject to the Call Option 2, the Beneficiary will comply with the obligation to return the Shares and/or the Shares

Additionally Assigned by purchasing on the market a number of shares of SG corresponding to that of the Shares and/or the Shares Additionally Assigned subject to the exercise of Call Option 2 or, alternatively, will pay to SG an amount equal to the consideration derived from the sale of the Shares and/or the Shares Additionally Assigned subject to the exercise of the Call Option 2, net of any relevant fiscal charge with respect to the realized capital gain, and deducted the amount equal to the Sale Price (hereinafter the "**Debt Amount**"). SG will be entitled to, fully or partially, set-off the credit equal to the Debt Amount with any amount owed to the Beneficiary.

Article 5 – Sale Price. Costs

- 5.1 The Sale Price of the Shares subject to the exercise of Call Option 1 and of the Shares and/or the Shares Additionally Assigned subject to the Exercise of Call Option 2 will be determined pursuant to art. 11 of the Regulation.
- 5.2 With reference to the exercise of Call Option 1 and Call Option 2 and all the relevant formalities related to the to the transfer of the property of the Shares and/or the Shares Additionally Assigned object of such exercise, the costs and the expenses related to assistance and consulting services rendered by experts appointed by each of the Party will be borne by the appointing Party. The applicable taxes related to such transfer of property will be borne by the Beneficiary, while the costs and the expenses (i.e., notary fee and registration tax) related to the transfer of property of the Shares and/or Shares Additionally Assigned subject to the exercise of Call Option 1 and Call Option 2 will be equally divided by the Parties.

Article 6 – Prohibition to Sell

- 6.1 The Shares of which the Beneficiary has acquired the property as a result of the free assignment related to the Vesting Period indicated in art. 1.1, may not be transferred by the Beneficiary, or by his/her heirs in the event of the death of the Beneficiary, to individuals and/or entities other than SG until the end of the Lock-up Period, following to the Vesting Period indicated in art. 1.1 and in any case until the time of transfer to SG of the Shares as a result of the Call Option 1 timely exercised by SG pursuant to the Regulation.
- 6.2 The Shares Additionally Assigned, the ownership of which will be transferred to the Beneficiary if the conditions provided for the Additional Assignment Free of Charge related to the Vesting Period indicated in art. 1.1 are met, may not be transferred by the Beneficiary, or by his/her heirs in case of death of the Beneficiary, to any person or entity other than SG until the end of the Lock-up Period- following such Vesting Period.

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- 6.3 Until the end of the Lock-up Period following the Vesting Period indicated in art. 1.1 the Beneficiary shall maintain the Shares and/or the Shares Additionally Assigned free from any possible option and pre-emption right or any other restriction or limitation, either contractual and/or non-contractual including, but not limited to, absence of any encumbrance such as pledge, or other interests as warranty (“interessi in garanzia”) due or granted to third parties, or foreclosure, preventive seizure or other type of charge of any other nature, except for those arising from the by-laws of SG and/or by the Regulation and/or by explicit and particular authorizations resolved by the administrative body of SG.

Article 7 – Trustee Mandate

- 7.1 The Shares assigned free of charge to the Beneficiaries in relation to the Vesting Period indicated in art. 1.1 and the Shares Additional Assigned to the Beneficiaries related to such Vesting Period shall be, at the time of the property transfer to the Beneficiary, registered to a Trustee company identified by SG, or, in case of dematerialization of the SG shares, deposited into an account/securities portfolio registered to the Trustee. The Beneficiary will have to grant to the Trustee a fiduciary mandate which will be irrevocable since it will be granted also in the Company’s interest, to manage the Shares during such Vesting Period and the Shares Additionally Assigned related to such Vesting Period in its own name and on behalf of the Beneficiary, pursuant to art. 1723 al. 2 of the Italian Civil Code, as well as to monitor the proper compliance with the Regulation and with the agreements already executed and/or to be executed between the Beneficiary and the Company in pursuant to the Regulation.
- 7.2 The Trustee Mandate under art. 7.1 related to the Shares assigned in the Vesting Period indicated in art. 1.1 will be valid:
- a) until the end of the Lock-up Period subsequent to such Vesting Period, if within that deadline the Beneficiary has not received the Written Request 1, containing the will expressed by SG to exercise the Call Option 1 related to such Shares;
 - b) until the date of the transfer of the property of the Shares to SG deriving from the timely exercise of the Call Option 1 of such Shares by SG, in any other case.
- 7.3 The Trustee Mandate governed by the art. 7.1 related to the Share Additionally Assigned to the Beneficiaries with reference to the Vesting Period indicated in art. 11 in which the conditions provided for the Additional Assignment Free of Charge are met, will be valid until the end of the Lock-up Period subsequent to such Vesting Period.

Article 8 – Transfer of the Agreement

- 8.1 Each Party may not transfer this Agreement, and as well any rights deriving from the Agreement, without the consent of the other Party.

Article 9 – Absence of Encumbrance

- 9.1 The Beneficiary declares and guarantees that he/she is not currently bound and that he/she will not be bound in the future to contracts or otherwise in any relationship incompatible with the proper fulfilment of the obligations assumed with the signing of this Agreement.

Article 10 – Duration, Lock-up Period

- 10.1 This Agreement will be valid and effective from the date of the signing until the end of the 3^h year subsequent (hereinafter the “**Duration**”).

Article 11 – Miscellaneous

- 11.1 The premises are considered an integral and substantial part of this Agreement.
- 11.2 All terms contained in this Agreement referring to the concept of “clear days”, meaning complete days not including, in accordance with the valid expiring of the provided period, the day on which the period begins and the day on which the period ends.
- 11.3 Any modifications to the provisions contained in this Agreement may be carry out only with the written consent of the Parties.
- 11.4 If one or more provision contained in this Agreement will be ruled as invalid, the remaining provisions will remain valid and effective, unless the annulment of the invalid provisions will cause a significant modification to the will and to the purposes expressed by the Parties signing this Agreement. In this case, the Parties will negotiate in good faith the replacement of the invalid provisions, redefining the respective rights and obligations in accordance with the new situation.
- 11.5 Any acceptance from one Party with reference to the behavior, by violating the provisions contained in this Agreement, of the other Party is not to be considered as renunciation of the rights deriving from the provisions infringed and of the right to demand the proper fulfillment of the terms and conditions already provided.
- 11.6 With reference to the rules concerning the protection of the personal data, the Parties mutually confirm to have received the information in accordance with the Legislative Decree n. 101 of 10 august 2018. Each Party gives to the other one the consent to the treatment of its personal data, directly or indirectly, through third parties, pursuant to the above mentioned Legislative Decree n. 101/2018, in accordance with the purposes of this Agreement.
- 11.7 The Parties hereby undertake to protect the absolutely confidential nature of this Agreement to any third party.

11.8 For any aspects not disciplined by this Agreement the Parties make reference to the provisions contained in the Regulation.

Article 12 – Notices

12.1 All notices requested or allowed by this Agreement will be regarded as duly executed if sent by certified letter with return receipt or delivered by hand with receipt or sent by telefax confirmed by certified letter with return receipt, and will be considered as valid when received to the following addresses:

- if to SG, to:

Stevanato Group S.p.A.

Via Molinella 17,

Piombino Dese (PD),

to the Attention of the Chairman of the SG's: Board of Directors;

- if to the Beneficiary, to:

or at the different address or fax number that each Party may communicate to the other after the date of this Agreement in accordance with the preceding provisions, on the understanding that at the addresses mentioned above, or at the various addresses that may be communicated in the future, the parties also elect their domicile for any purpose related to this Agreement, including that of any judicial service.

Article 13 – Law of the Agreement

13.1 This Agreement is governed by the Italian law.

Article 14 – Arbitration

14.1 All disputes arising from this Agreement, including those relating to its validity, interpretation, execution and termination, must be referred to the judgment of a single arbitrator, appointed by the President of the Court of Padua at the request of the most diligent Party.

14.2 The arbitration, whose headquarters will be in Padua, will be ritual pursuant to Articles 806 and following of the Italian Code of Civil Procedure and the arbitrator will judge according to law by applying the Italian law. The arbitrator shall pronounce the arbitration award within 180 (one hundred and eighty) days from acceptance of the appointment.

14.3 Without prejudice to the foregoing, it is understood that for any dispute arising from or relating to this Agreement that is by law reserved to the jurisdiction of the Italian Judicial Authority, the Court of Padua will be exclusively competent. The Court of Padua will also be exclusively competent in case the Parties renunciate to the arbitration competence.

Piombino Dese,

Stevanato Group S.p.A.

(The Chairman)

The Parties acknowledge that this Agreement has been negotiated between the Parties in its entirety. In any case, to the extent necessary, for the purposes of Articles 1341-1342 of the Italian Civil Code, the Beneficiary specifically approves the following clauses: art. 1 (The Call Option 1), 2 (The Call Option 2), 5 (Sale Price, Costs), 6 (Prohibition to Sell), 7 (Trustee Mandate), 8 (Transfer of the Agreement), 9 (Absence of Encumbrance), 10 (Duration, Lock-up Period), 13(Law of the Agreement) and 14 (Arbitration).

Exhibit A

- the Regulation -

EBITDA and Adjusted EBITDA

Ebitda is defined as net profit before income tax expenses, net financial expenses, including share of profit of associates, amortization and depreciation. Adjusted Ebitda is defined as Ebitda as adjusted for certain income and costs, which are significant in nature, expected to occur infrequently, and that

Net profit (+)
Income tax expense (+)
Net financial expenses (+)
Amortization and depreciation (+)
EBITDA
Revenus (-) Costs (+) not reflective of ongoing operational activities
Adjusted EBITDA

management considers not reflective of ongoing operational activities of the company.

In order to verify the achievement of the Ebitda Targets, provided by the Regulation, the Adjusted Ebitda will be considered. In any case, the adjusted Ebitda to be considered will be the one represented in the SG Group's consolidated annual financial statements and communicated to institutional investors.

<u>Name</u>	<u>Country of Incorporation</u>	<u>Type of Control</u>	<u>% equity interest</u> <u>2020</u>
Nuova Ompi S.r.l.	Italy	Direct	100%
Spami S.r.l.	Italy	Direct	100%
Stevanato Group International a.s.	Slovakia	Direct	100%
Medical Glass a.s.	Slovakia	Indirect	100%
Stevanato Group N.A. S. de RL de CV	Mexico	Indirect	100%
Ompi N.A. S. de RL de CV		Direct	30.76%
	Mexico	Indirect	69.24%
Ompi of America, Inc.	USA	Indirect	100%
Ompi do Brasil Industria e Comercio de Embalagens Farmaceutica Ltda		Direct	79%
	Brazil	Indirect	21%
Ompi Pharma.Packing Techn. Co. Ltd	China	Indirect	100%
Innoscan A/S	Denmark	Indirect	100%
SVM Automatik A/S	Denmark	Indirect	65%*
Medirio SA	Switzerland	Indirect	100%
Balda Medical Gmbh	Germany	Direct	100%
Balda C. Brewer, Inc.	USA	Indirect	100%
Balda Precision, Inc.	USA	Indirect	100%
Ompi of Japan Co., Ltd.	Japan	Direct	51%
Swissfillon AG	Switzerland	Associate	26.94%

Consent of Independent Registered Public Accounting Firm

We consent to the reference to our firm under the caption “Experts” and to the use of our report dated April 27, 2021, in the Registration Statement (Form F-1) and related Prospectus of Stevanato Group S.p.A. for the registration of its ordinary shares.

/s/ EY S.p.A.

Treviso, Italy

June 21, 2021